

# **ED Downstream**

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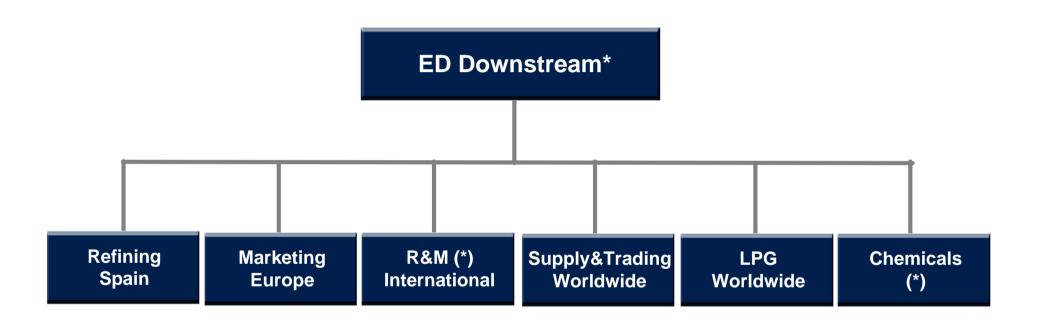
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#### ED Downstream structure





<sup>\*</sup> Excluding ABB

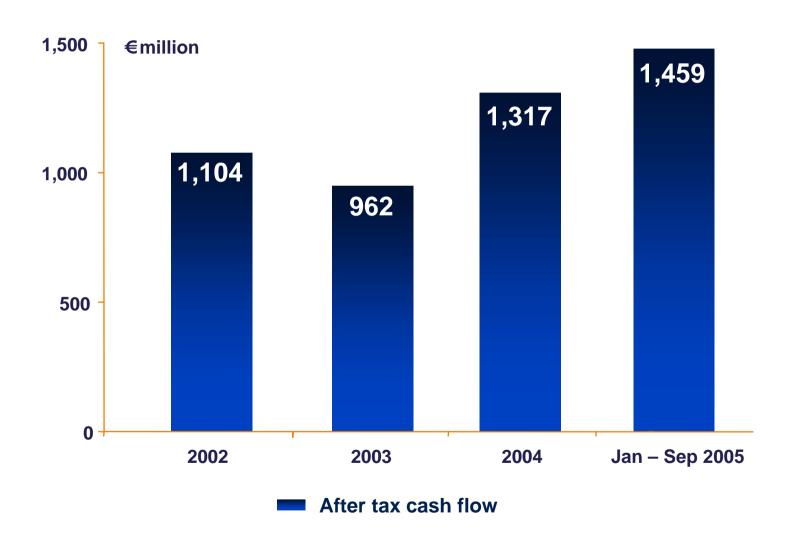
## Downstream highlights



- High margins and cash flow generation. Positive margins outlook
  - Deeper conversion capacity
  - Ability to process heavier and sourer crude oils
  - Located in growing markets
  - Rising diesel imports
  - Advantages in the refining margin
- Leadership positions in R&M with superior assets and logistics
  - #1 Refiner in Spain and Perú
  - 5 Refineries in Spain in a single optimized system
  - #1 Marketer in Spain
  - Highly competitive retail network
- Profitable, integrated chemical operation
  - #1 in Petrochemicals in Spain and Portugal
- Unique LPG position
  - #1 LPG in Spain and Latam
  - #3 LPG Worldwide
- Operating efficiency

# Strong cash flow generation





# Deeper conversion capacity creates opportunity for Repsol YPF

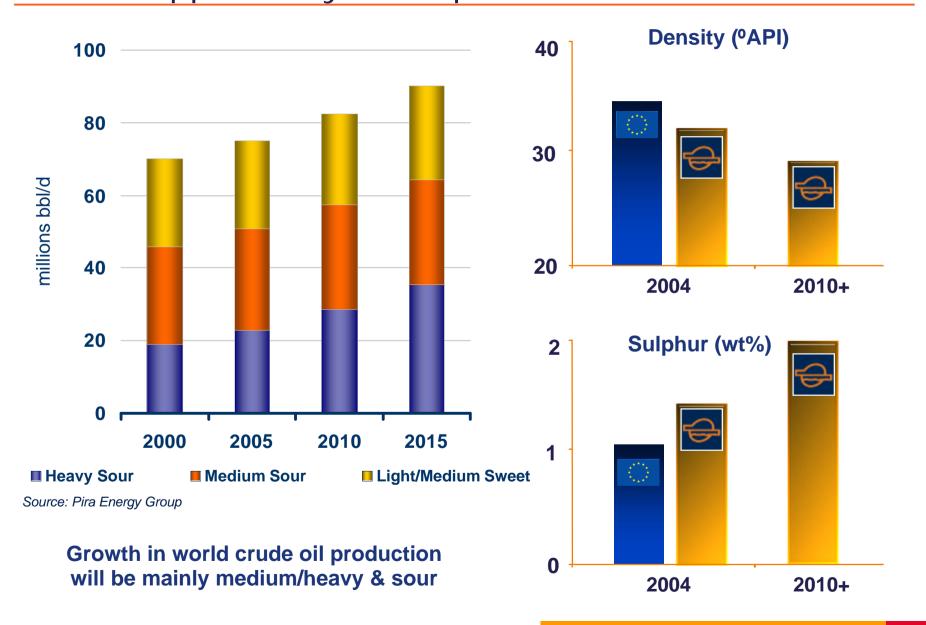


**Conversion Index** 2010+ vs. 2004 (% equivalent FCC capacity / topping) Refining margin improvement (\$/bbl) **70** 60 **50** 2.50 40 30 1.25 20 10 0 Conversion Total 2010+ Savings 2004 2004 2010+ & others **VR Conversion VGO Conversion** 

Source: Oil & Gas Journal & Repsol YPF in-house information

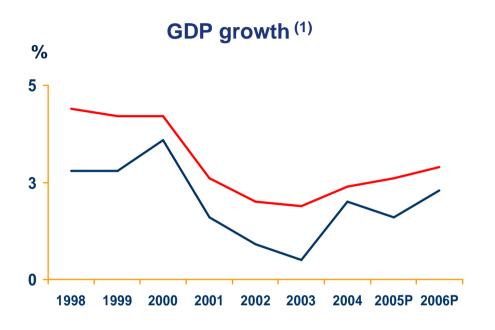
# Heavier crude slate creates opportunity for Repsol YPF

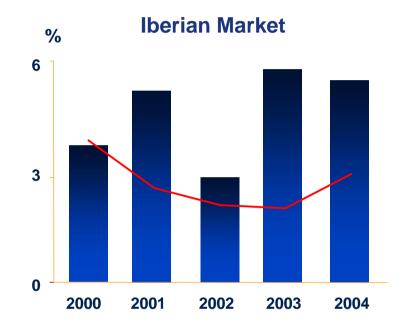




# Growing Iberian market creates opportunity for Repsol YPF









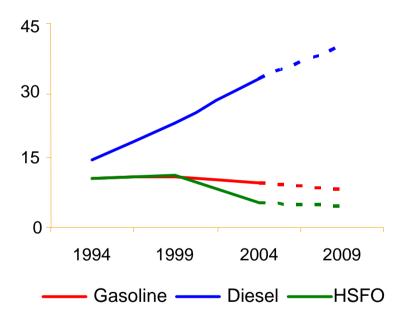
Diesel and gasoline demand annual percentage changeGDP annual percentage change

Source: IMF. WEO April 2005
(1) Gross domestic product, constant prices, annual percentage change

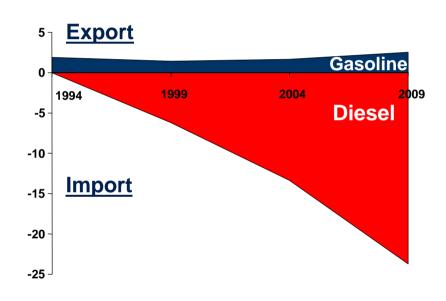
Source: PFC Energy (demand) and IMF WEO April 2005 (GDP)

# Rising diesel imports create opportunity for REPSOL YPF margins

#### Oil Product Demand – Iberia (Mt)



#### **Iberian Market (Mt/y)**

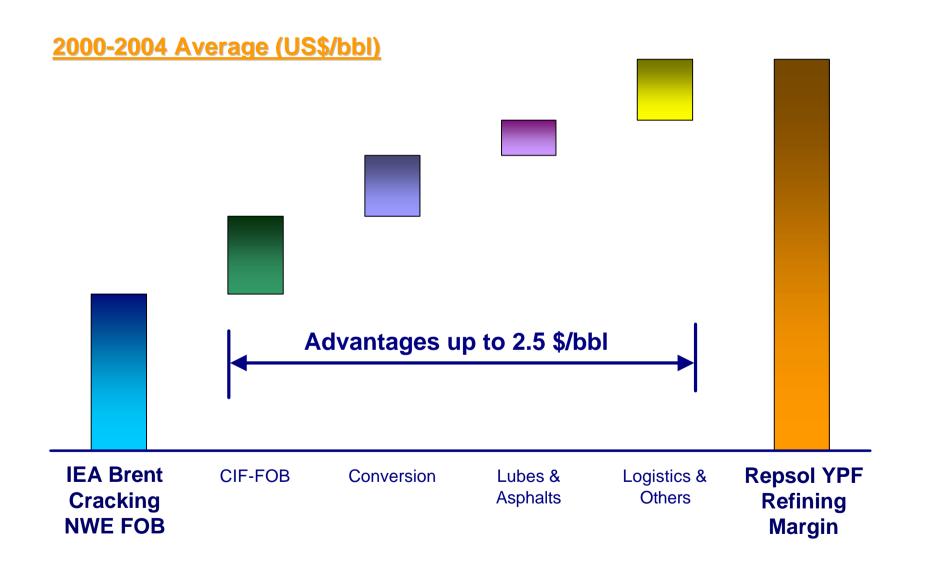


Source: PFC Energy

Source: IEA

# Advantages in refining margin creates opportunity for Repsol YPF









#### #1 Refining in Spain (57% share) and Peru (52% share)





## Superior logistics in Spain: Five refineries in a single optimized system

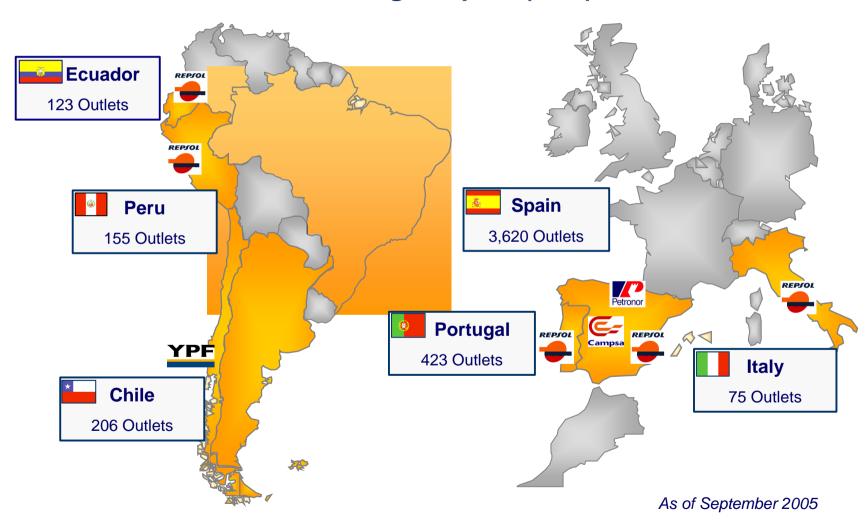




# Repsol YPF leadership position in Marketing REPSOL



#### **#1 Marketing in Spain (40%)**



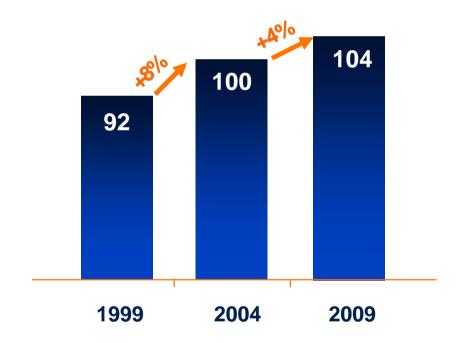
# Highly competitive retail network

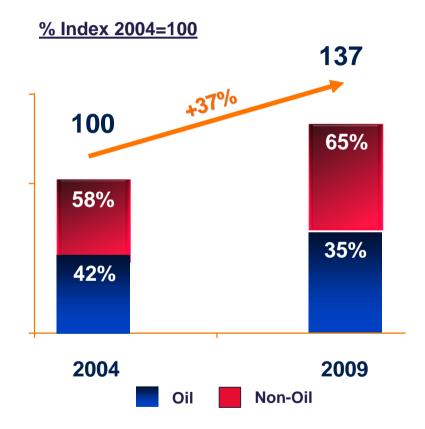


Sales market share / outlets market share (Spain)

Company operated network operating revenues (Spain)

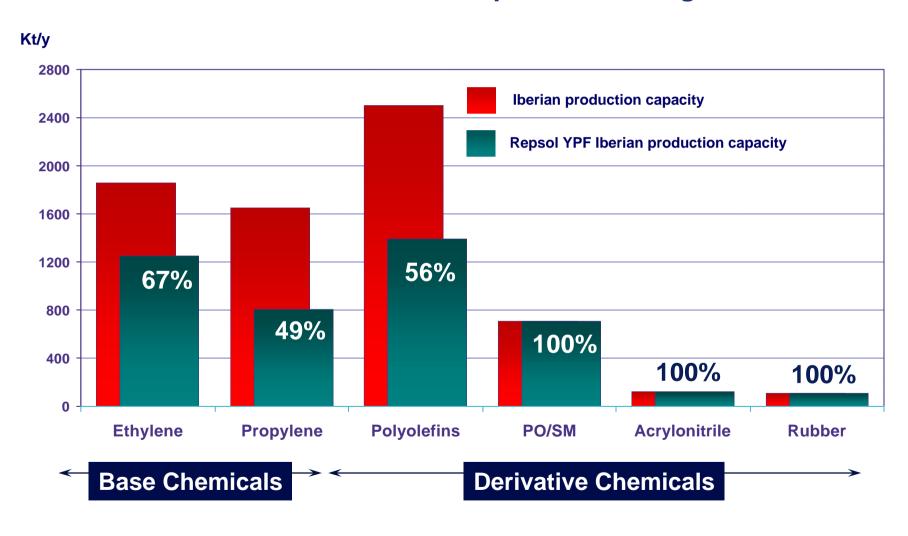






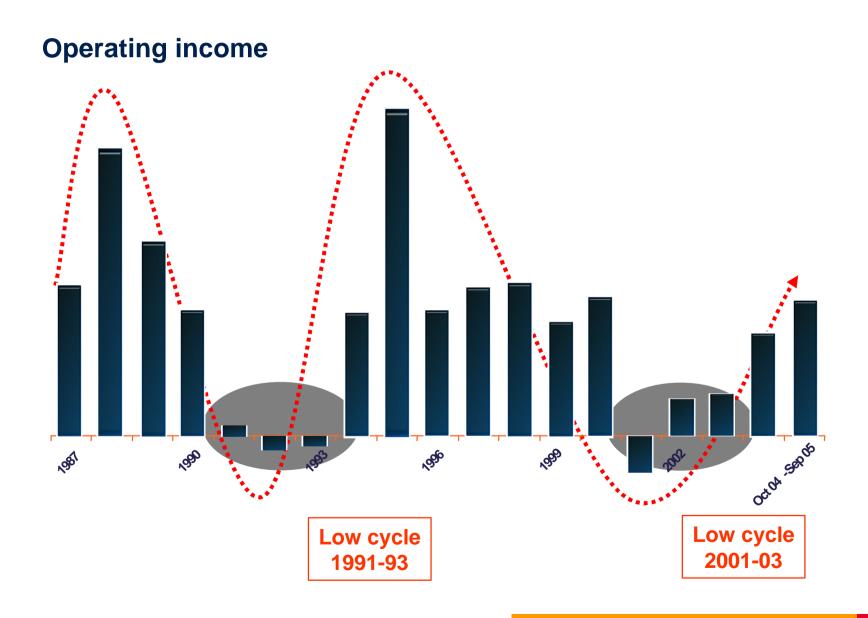


#### **#1 Petrochemicals in Spain and Portugal**



# Chemicals cycle upturn





# Repsol YPF leadership in LPG business

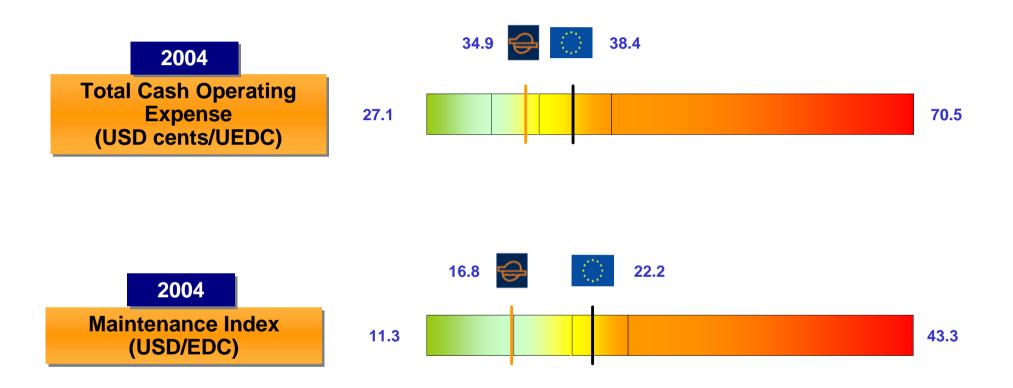


#### #1 LPG in Spain (82% share) and Latam (30 - 40%)



# Refining cost efficiency





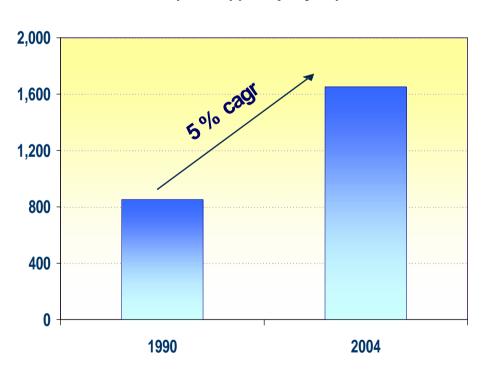
Source: Solomon Fuels Performance Analysis 2004

# LPG operating efficiency



# Productivity improvement in LPG business: 5% cagr in the last 15 years

# Productivity of Repsol Butano (Spain) (sales(t)/employee)



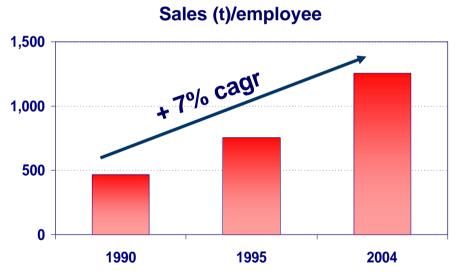
- Repsol Butano is the most efficient LPG distributor worldwide
- Best practices and management model for:
  - reducing operating costs
  - increasing productivity
- Know-how is being applied to Latin American operations

# Operating efficiency in Chemicals



Productivity improved over 7% cagr in the last 15 years

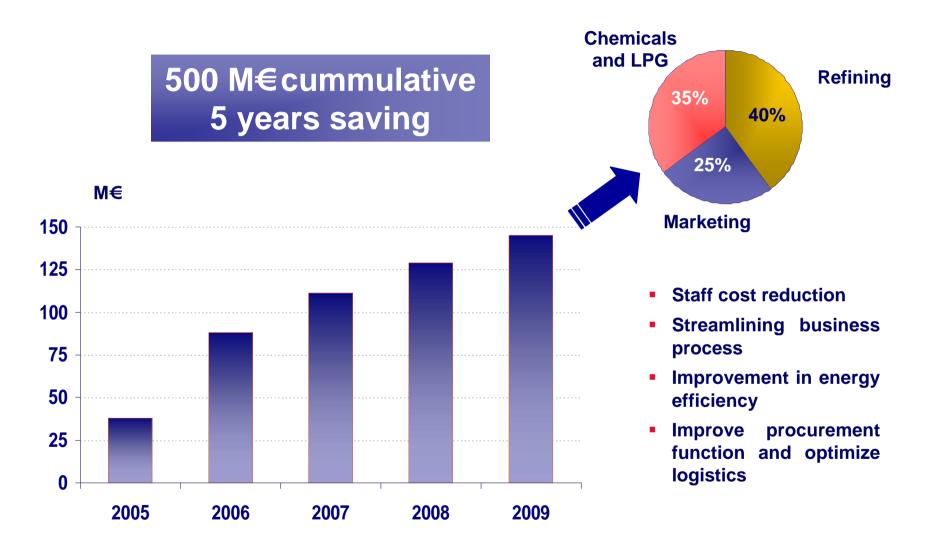
Reduction in costs above 3% cagr in the last 15 years



# 2004 Euro / sales (t) 500 400 300 200 1990 1995 2004

#### Cost reduction





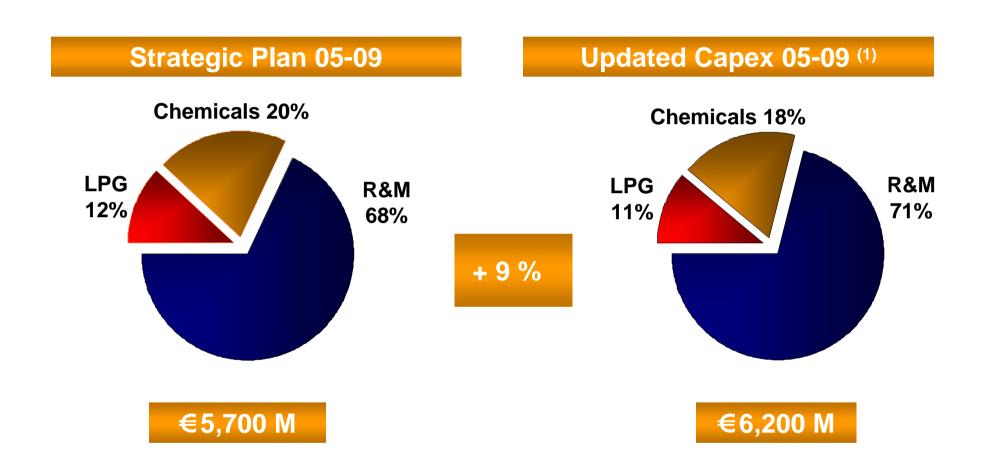


## ED Downstream strategy highlights

- Leadership position through continuous updating of refining schemes, to guarantee compliance with specifications, demand coverage, enhanced product quality, and treatment of sourer and heavier crude oils.
- Leverage of refining and logistics positions. Balance in the coverage of refining capacity with own marketing.
- Consolidation of our position in the Iberian peninsula and growth in marketing in neighbouring countries
- Quality, loyalty schemes and customer satisfaction to bolster leading position
- Strengthening of Repsol YPF's presence in the global LPG market
- Chemicals strategy based on consolidation and growth in strategic businesses
- Maximize profitability and competitiveness

## ED Downstream capex 05-09





(1) Faster development of refining projects (similar total projects investment, but more capex concentrated in 05 – 09

# ED Downstream organization





<sup>\*</sup> Excluding ABB