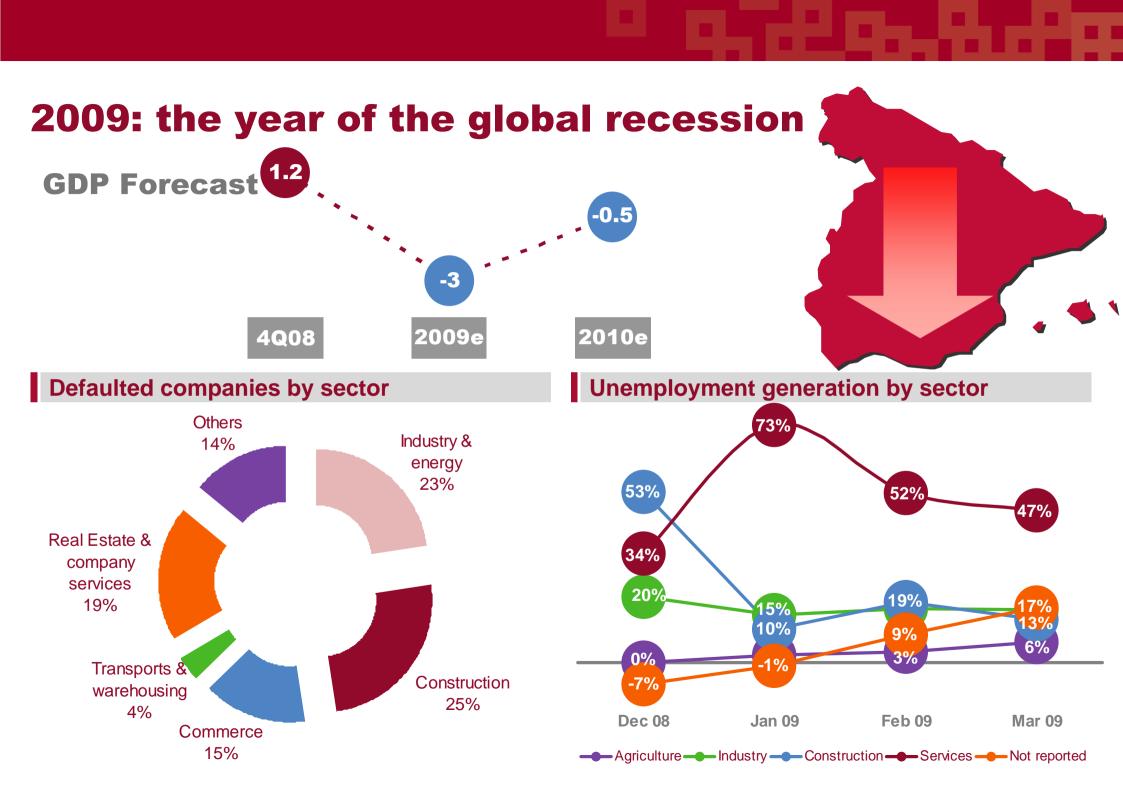
# A Coruña, **April 30th 2009**

# **Results Presentation 1Q09**



#### A very active start of 2009

- Profit pre tax and provisions rose to €130m
- Recurrent revenues up 18.7%
- Operating cost down by 1.3%
- Provisions on average loans at 57 bp versus 95 bp in 2008
- Bottom line influenced by the sale of the Unión Fenosa Stake in Jan 2008
- Signed a 10 year strategic agreement with Axa for non life insurance business
- Pastor issued €1bn of 3 year bonds in February
- Sale of remaining stake in Fenosa to be recorded on IIQ2009
- Highly successful sale and lease back assets currently going on

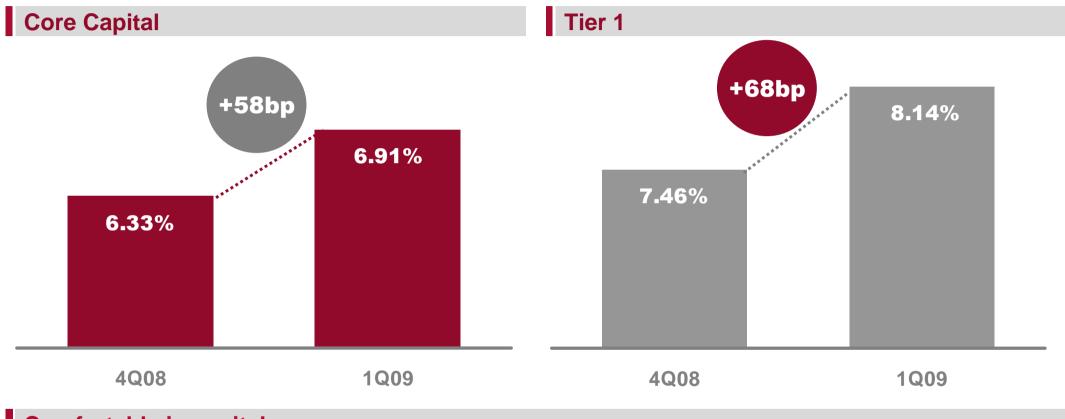


## Contents



# **Capital Base**

## A strong capital base of excellent quality

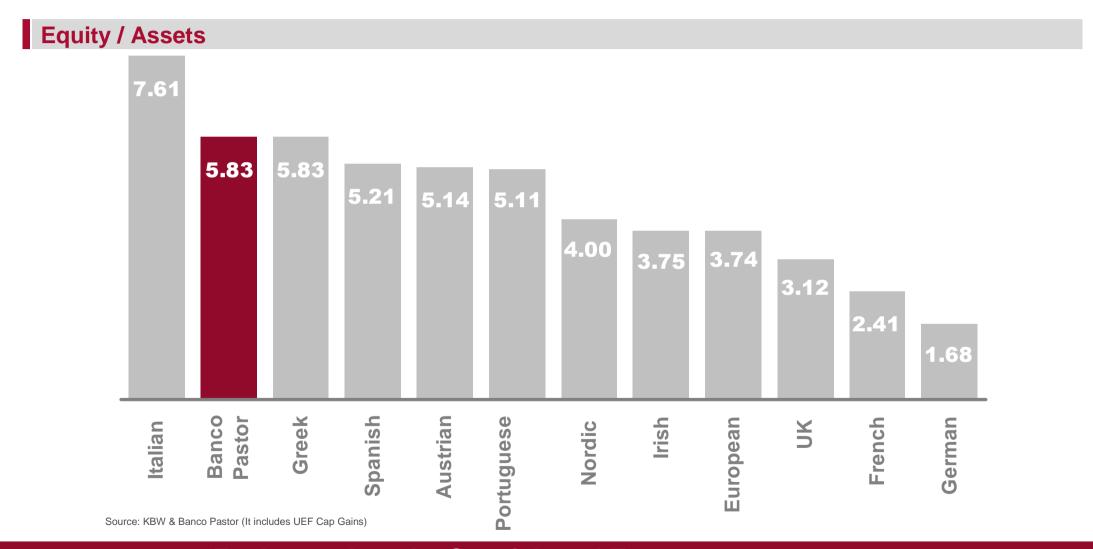


#### **Comfortable in capital**

- BIS ratio c.11%
- Scrip Dividend passed in Shareholders General Meeting
- New Tier 1 capital issue, €250m Preferred non cumulative stock: +129 bp in Tier 1
- Capital gains will help to strengthen capital position
- A unique and strong shareholder structure

## **Capital Base**

## Among the best capitalised banks in Europe



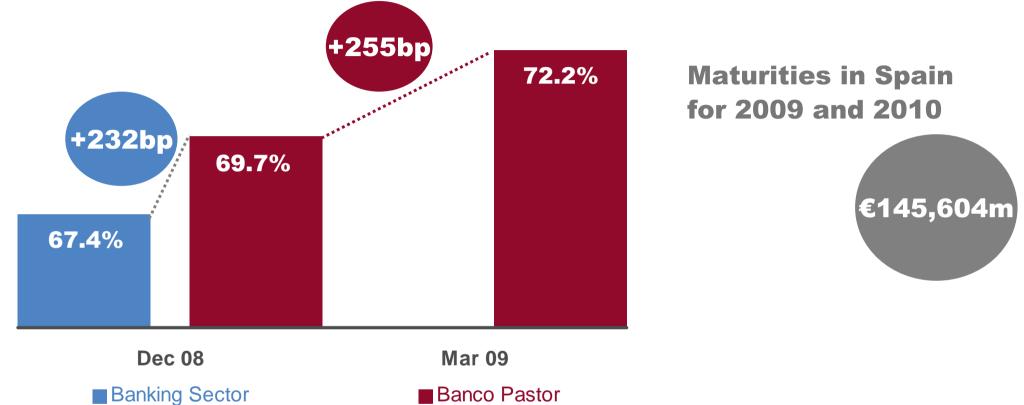
Far better than the Spanish and European counterparts

## Contents



# Liquidity

## Further improving the commercial gap

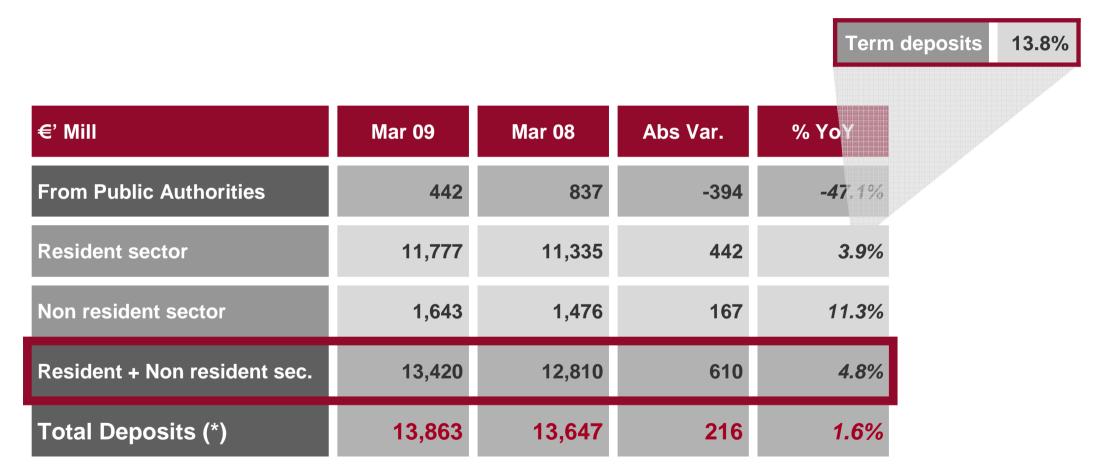


#### Healthy balance sheet structure

- **II** 15 months functioning without needing to tap markets
- **□** February 09 €1bn of 3 year senior debt issue with government guarantee
- Liquid assets in balance sheet
- E €3,400m contingency portfolio

# Liquidity

## ...supported by our strong deposit base

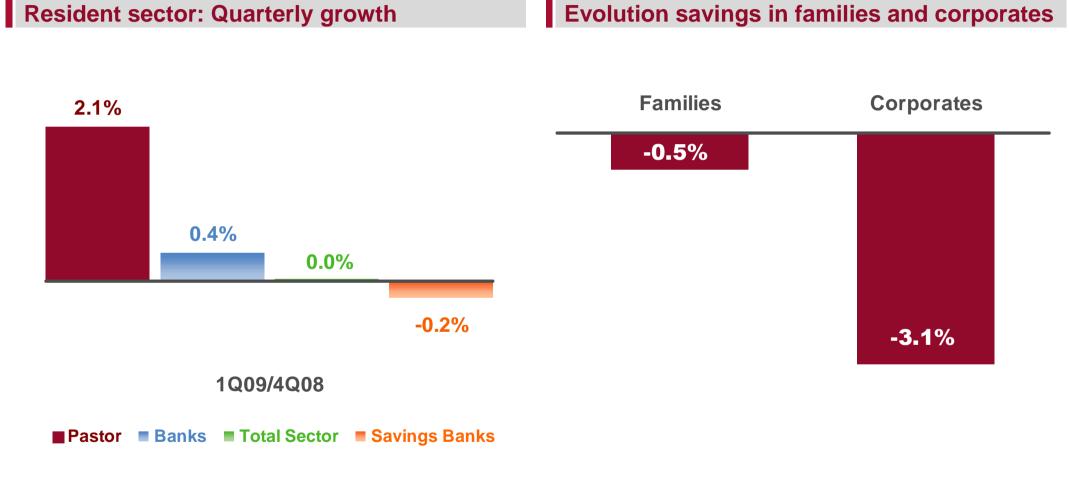


(\*) Ex Repos

Deposits growth is resilient and driven by resident and non resident sector

# Liquidity

## **Consistently outperforming the sector**

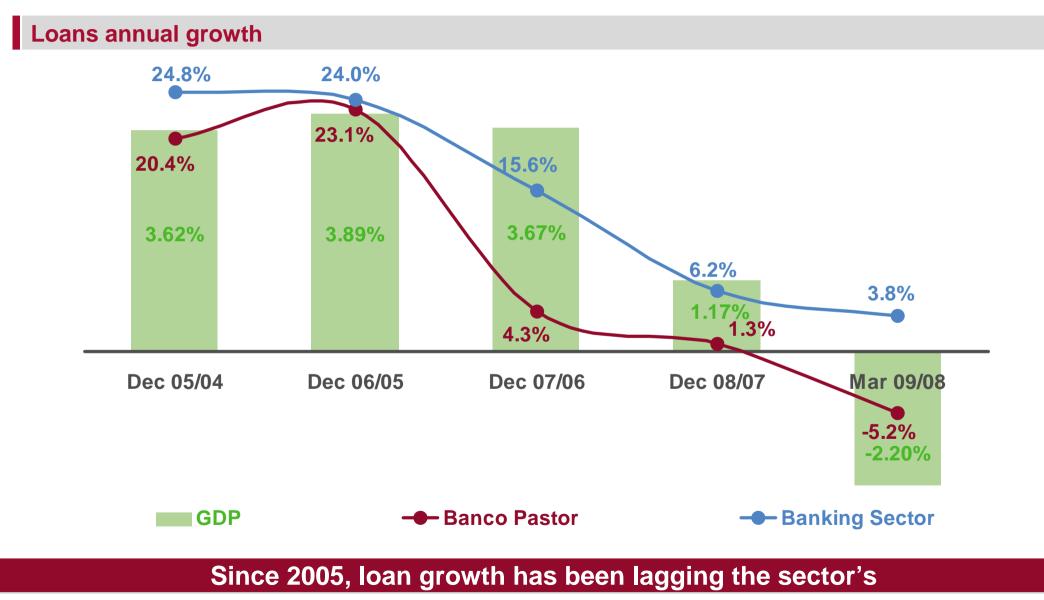


Source: BoS Note: Total sector evolution from Dec 08 to Feb 09 Source: BoS Note: Total sector evolution from Dec 08 to Feb 09

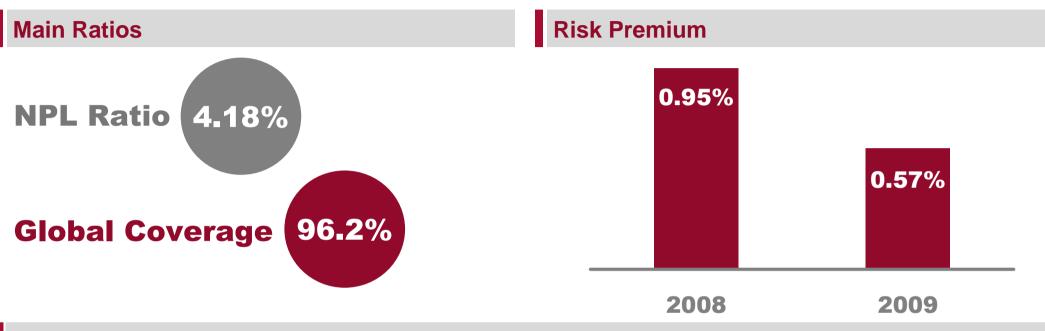
Showing a healthier than the sector's deposit growth



## A reality check...



## Managing through the credit cycle

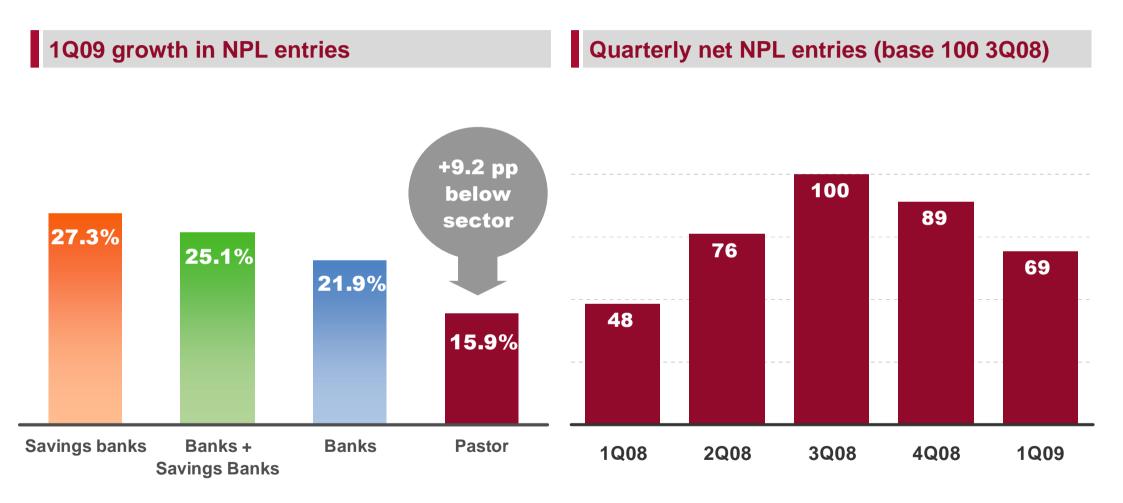


#### Meeting the risk management challenge

- Significant reinforcement in people dedicated to risk management
- Incentive scheme biased to asset quality management
- 57% loans have collateral +60% of NPLs are asset backed
- Average LTV in mortgages 60%, 49% in land financing and 56% in developers: gap to assume a fall in prices
- €461m provisions to offset asset quality impact: €115m Generic provision + €346m Specific provisions
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   €461m provision
   €461m provisi

#### Capital gains from UEF to replenish generic provisioning back to 2006 levels

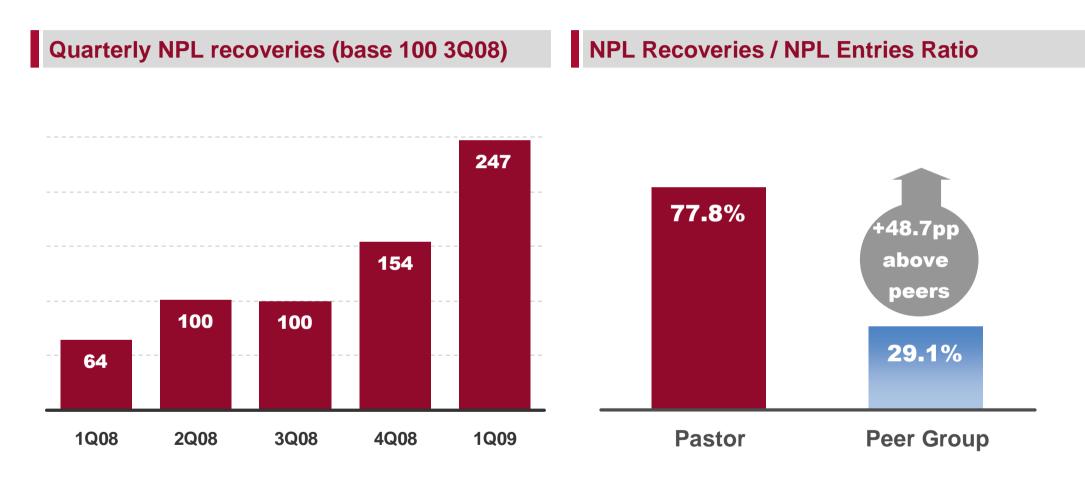
## **Net entries showing deceleration**



Source: BoS Note: Total sector growth from Dec 08 to Feb 09

Lowering the level of net entries for two quarters in a row !

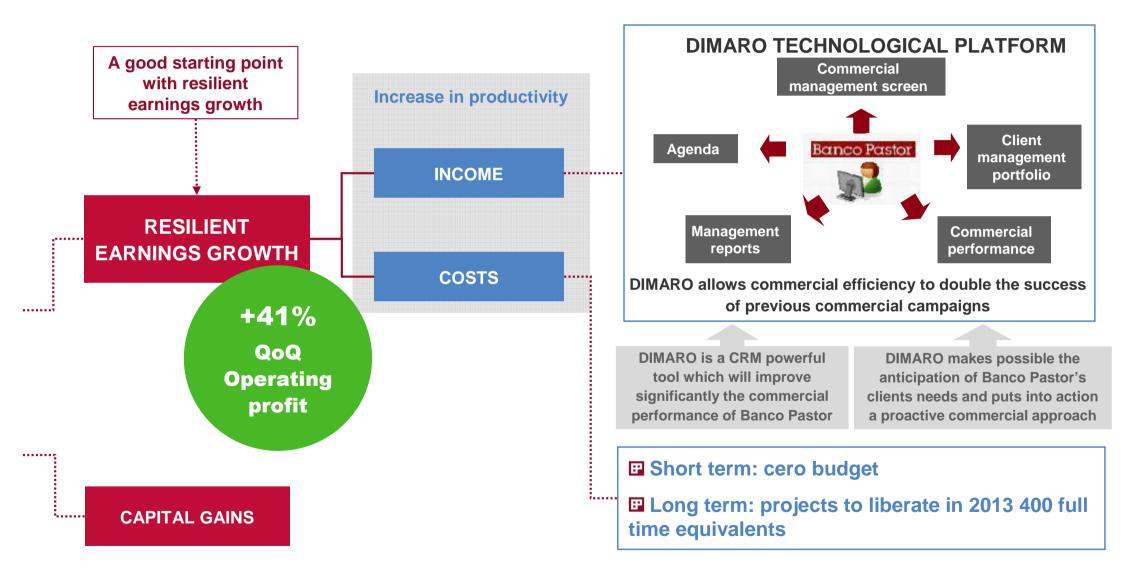
## And recoveries getting stronger and stronger



Q1 recoveries are up 60.7% improving an already good Q4 2008 !



## A twofold strategy to manage the downturn



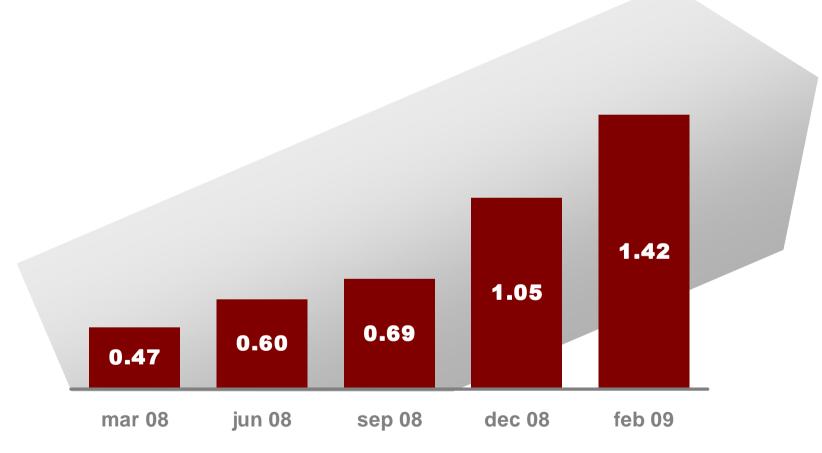
## **Advancing the commercial spread 40 bp YOY**

#### **Customer & Commercial Spread** 3.16 +21 bp 3.02 2.95 2.87 2.76 2.70 +40 bp 2.43 2.36 2.39 2.16 **1Q08** 2008**3Q08 4008** 1009--- Customer Spread % --- Commercial Spread %

One of the best customer spreads in the industry

## Adding increasing value with the new production

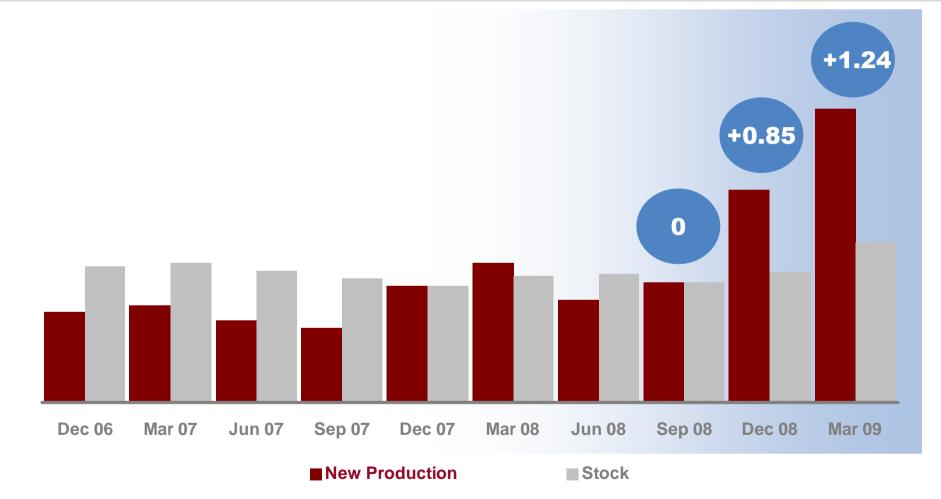
**Excess Spread on New Loan Production (%)** 



The excess spread versus the sector is getting bigger as time passes

#### And surpassing at an increasing rate the stock's spread

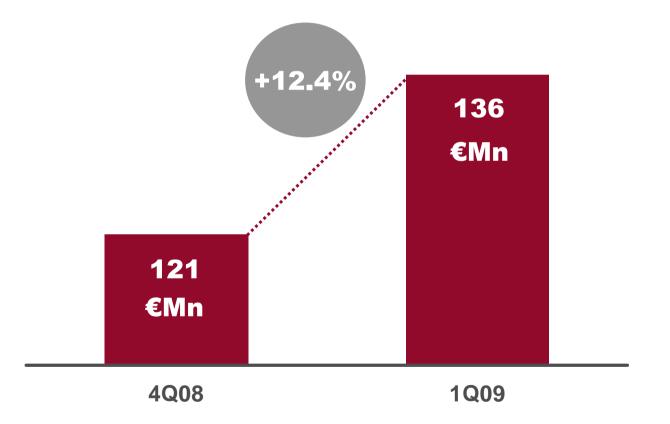
#### **Spread New Production vs Stock**



In March the new production spread was 124 bp higher than the stock

#### Thus, the net interest income explodes in the quarter

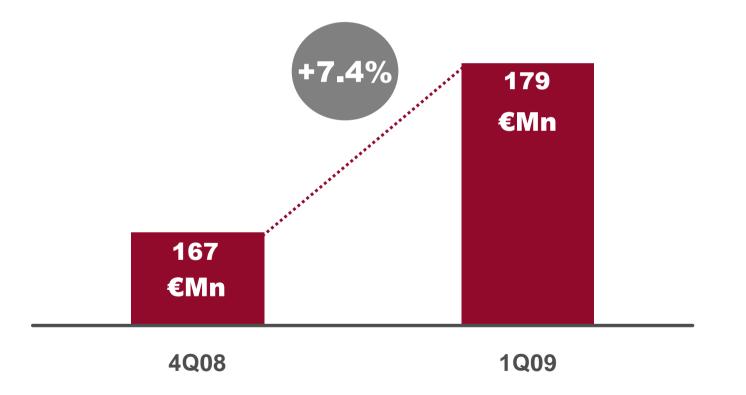
**Net Interest Income (Ex. Dividends)** 



NII grew 12.4% in the quarter versus 8.2% for the peer group

#### A 7.4% growth in fully recurrent income in just one quarter !

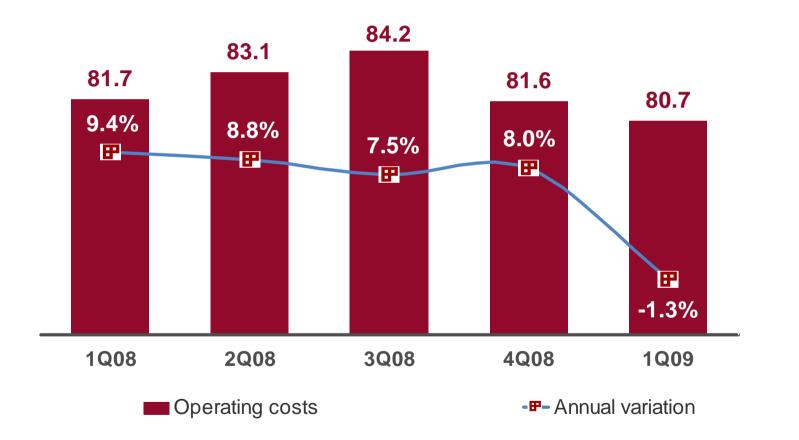
#### **Basic Margin**



**Outperforming 2008 quarterly growth** 

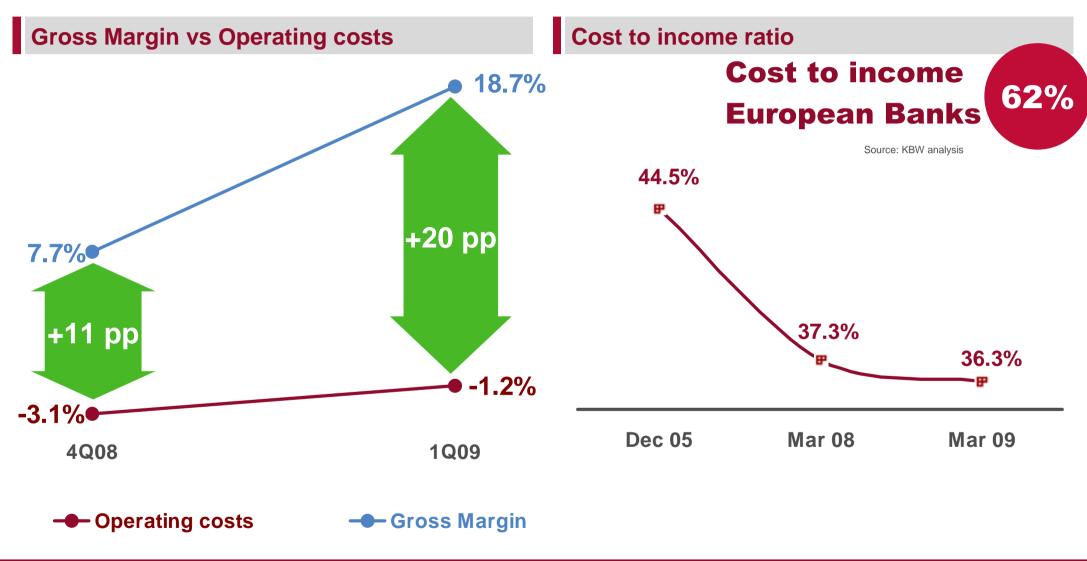
## A tight cost control

#### Quarterly operating costs evolution



A very flexible and agile cost management

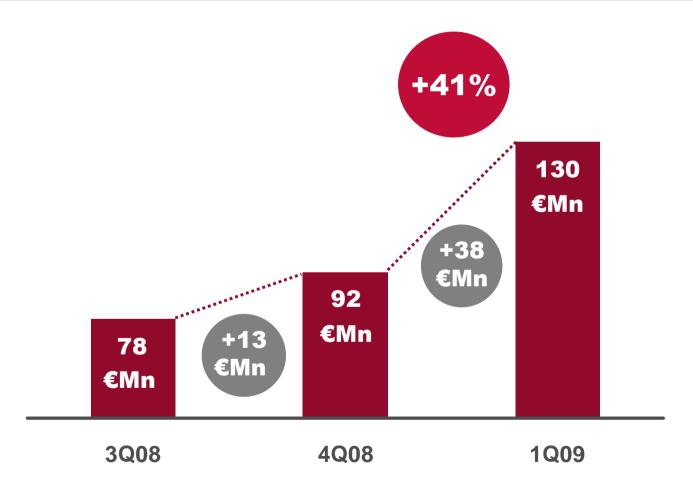
#### Quarterly widening jaws between costs and income growth



Improving even more our cost to income ratio

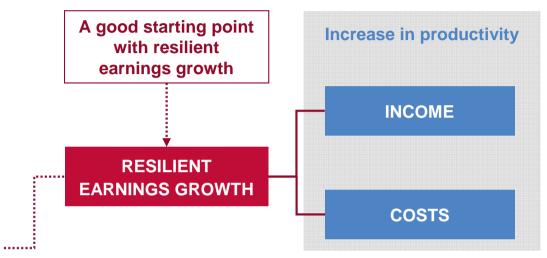
#### **Recurrent commercial operating profit advancing 67% in 2** quarters

**Operating Margin: Quarterly growth** 



Showing a robust earning power capacity

## A twofold strategy to manage the downturn



Disposal of Unión Fenosa stake c. €202m

Successful repurchase of UTT €60m to be booked in Q2

Sale and lease back of main buildings and 161 branches

More capital gains to be released in 2009&2010



## Surfing the crisis wave...

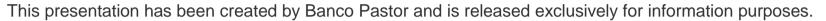
Strong capital A leading A good Outstanding base of position in recurrent liquidity excellent profitability efficiency quality

Adapting cost
 base to the new
 normal

+18.7% operating
profit ex Fenosa
2008

- Significant capital gains to be recorded in IH2009
- No exposure to toxic assets nor emerging markets
- Reduced market risk

- No maturities in 2009
- Funding needs solved for 2010



Banco Pastor Group cautions that this presentation contains forward looking statements which include those related to our future business development and economic performance. While these statements represent our judgement and future expectations concerning the development of our business, a number of risks, uncertainties and other important factors could cause actual developments and results to differ materially from our expectations.

These factors include but are not limited to, first of all, interest rates, exchange rates and any other economic or financial conditions not only domestic but global; secondly, any macroeconomic, politics, governmental, social and regulatory situation; thirdly, competition; fourthly technology and last, any changes in the financial health or credit quality of our customers, debtors or counter-parties.

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