# **Gas Natural Group Presentation**4Q 01 RESULTS

**February 26, 2002** 



## Highlights



October-December				January-December		
2001	2000 C	hange (%)		2001	2000	Change (%)
103,507	92,754	11.6	Gas sales and TPA (GWh)	370,196	340,389	8.8
77,040	71,861	7.2	Gas sales	276,327	262,079	5.4
26,467	20,893	26.7	TPA	93,869	78,310	19.9
-	-	-	Number of customers	7,538,258	6,990,138	7.8
2,169	2,015	7.6	Network (km)	79,844	74,203	7.6
401	-	-	Electricity sales (GWh)	809	-	-
697	-	-	Electricity contracted quantities (GWh/year)	2,008	-	-
1,530.3	1,530.9	0.0	Net sales	5,530.6	4,891.6	13.1
438.3	404.0	8.5	EBITDA	1,483.9	1,360.4	9.1
316.2	290.2	9.0	Operating income	1,018.6	922.4	10.4
205.2	179.7	14.2	Net income	570.9	497.5	14.8
388.6	486.3	-20.1	Total investments	1,011.9	1,726.0	-41.4
309.7	257.6	20.2	Net cash flow	1,003.8	928.6	8.1
-	-	-	Leverage, %	49.0	51.0	-

(€ million)

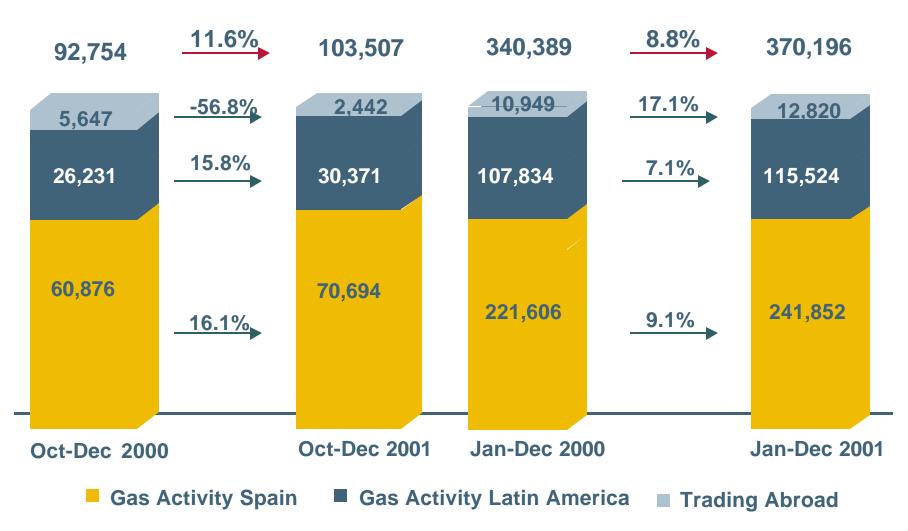
#### Contribution to EBITDA



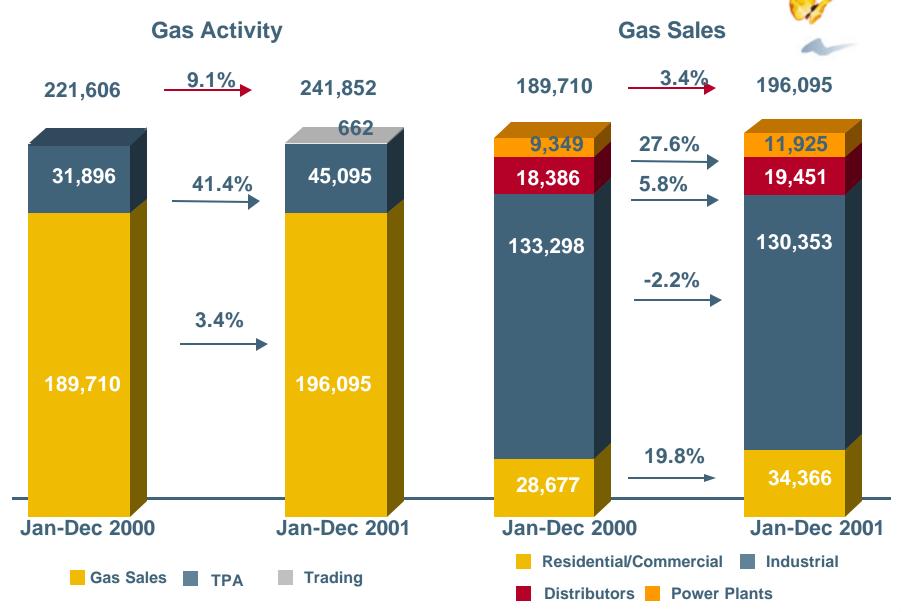


Group Gas Activity (GWh)

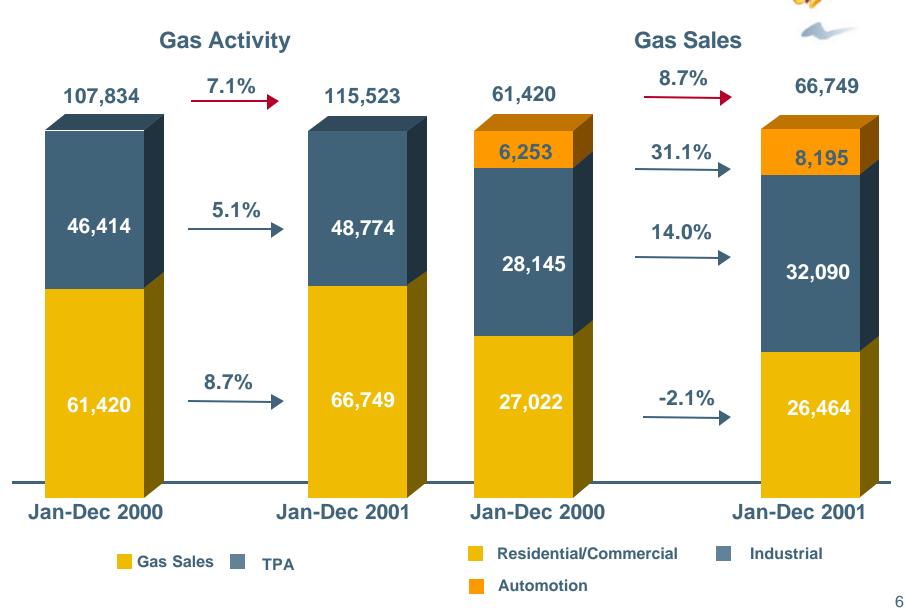




Breakdown of Spain Gas Activity (GWh)



Break-down of Latin America Gas Activity (GWh)



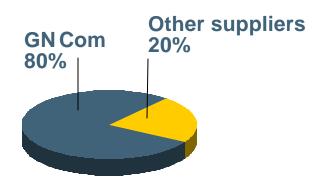
## Gas Natural Group Results 4Q 2001 Liberalization of the Gas Market

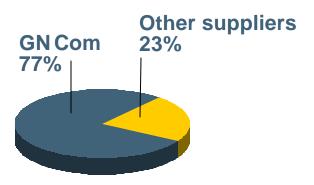


Gas Sales	Gas	<b>Contracts</b>
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38% **54%** % liberalized market:

**Distribution of liberalized** market among suppliers:

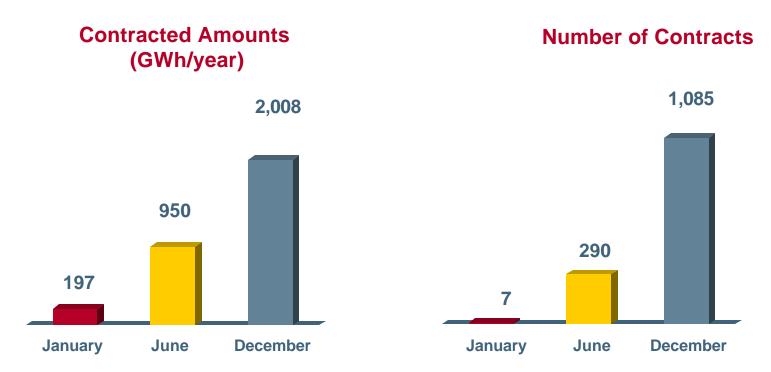




New entrants' share: 12% 8%

## **Electricity Supply**





The Group currently has 1,300 electricity supply contracts (industrial customers), which represents close to 3% of the liberalised market.

## Gas Natural Group Results 4Q 2001 Other Services



## **New Regulatory Framework**



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## New Regulatory Framework A constructive proposition



## The new regulation mirrors the reality of the Spanish gas market

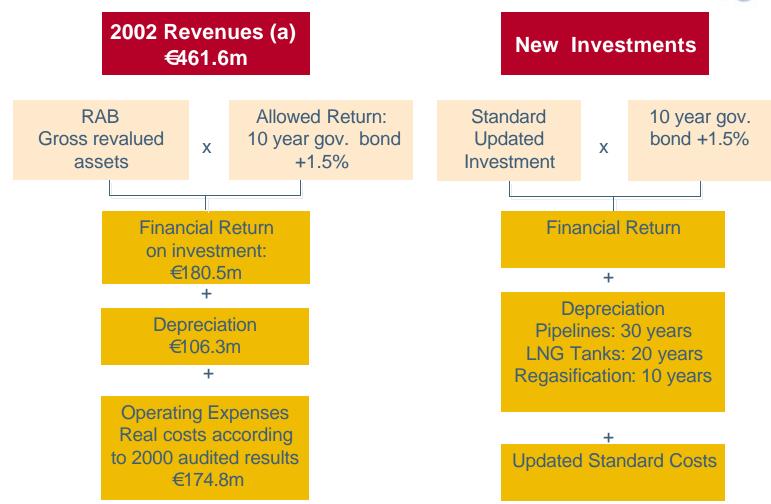
- Strong market growth
- Network expansion critical

- Allow a fair return on assets
- Support building of infrastructure
  - Investment
  - Planning
- Encourage the search for efficiency and cost reduction

Constructive regulatory framework allows long-term value creation

#### **Basic Infrastructure**

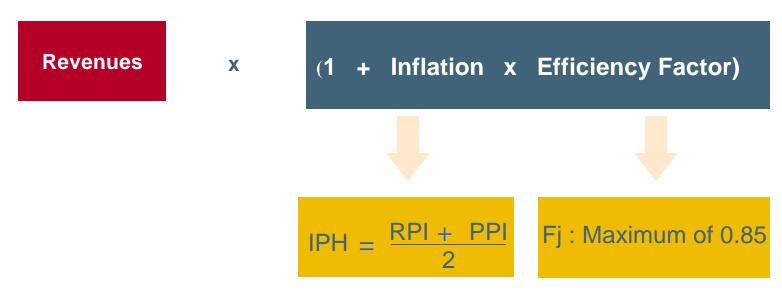




(a) 96.7% of the total corresponds to ENAGAS

## Rolling Forward the Reference Revenue



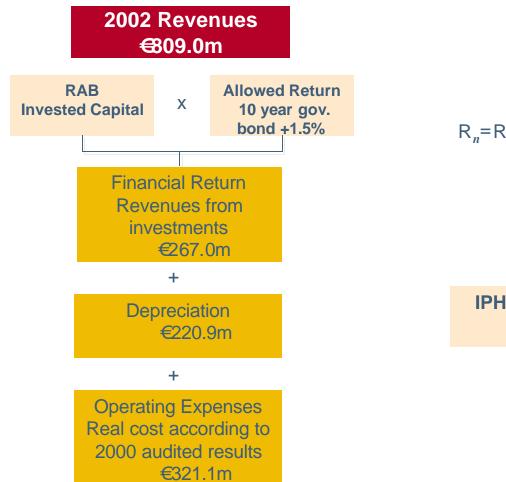


- Revenues will be updated with an inflation factor that is an average of the expected Retail Price Index and the expected Producer Price Index
- The efficiency factor has a maximum value of 0.85

Fully depreciated assets continue to earn the financial return on 50% of asset base and recovery of 100% of OPEX

#### Distribution





## **Annual Update**

$$R_n = R_{n-1}^* (1 + PH^*0.85)^* (1 + 0.71^* \ddot{A}_{activity})$$
 $\ddot{A}activity = 0.6^* \ddot{A}clients + 0.2^* \ddot{A}cons_P \le 4bar + 0.2^* \ddot{A}cons_P > 4$ 

IPH 2%

Activity +8%

Remuneration = 7.5%

## Other Activities



Concept	Items	Amount	Beneficiary
	Management of the trading activities		
Supply to Distibutors	Losses	€24.0m	Enagás
	Inventory		
	Customer Management		
Regulated Supply	Losses	€119.4m	gasNatural
	Working Capital		
System Operator	Costs and Installations	€9.0m	Enagás

#### **Conclusions**

## Reaffirming our Business Strategy



## Cost efficiency:

- Accumulated know-how and skills
- Economies of scale

Focus on efficient investment process:

- Highly selective but,
- Fully supportive of proper network development

Optimise capital structure

#### **Conclusions**



## **End of regulatory uncertainty**

Promoting an efficient Spanish gas sector

Creating ground for sale of ENAGAS

Backing GAS NATURAL historical approach and commitment to gas business in Spain

## Thank you

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