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Agenda



Highlights of the period

Analysis of results

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Annex:

- -P&L
- -Iberdrola Renovables information

Highligts of the period: Results



EBITDA totals Eur 7,650 M, up 1.6% Operating Cash Flow up 5.8% to Eur 6,047 M

Operating efficiency continues to improve
Net Operating Expenses over Gross Margin reduced by 1.7%

Significant financial strength Leverage 46.4%⁽¹⁾

Proposal to AGM to maintain the shareholder remuneration at the same level as in 2011

Even with impairments of Eur 402 M (pre-tax),
Net Profit amounts to Eur 2,805 M, Recurring Net Profit up 1.2%

(1) Excluding Tariff deficit

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Gross Margin

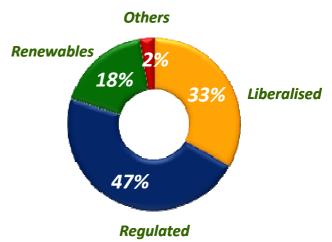


Gross Margin up 3.3% to Eur 12,026 M

11,645

Gross Margin (Eur M)

Gross Margin by business



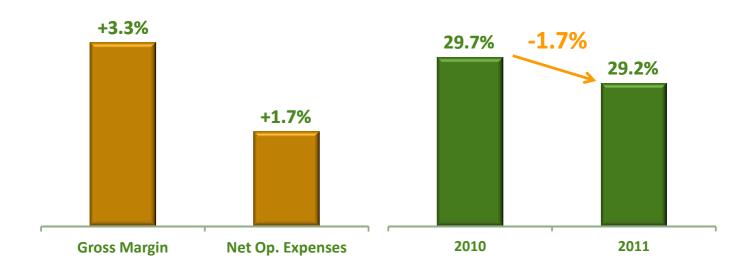
Contribution from Regulated and Renewable businesses increased to 2/3 of the total



1.7% improvement in operating efficiency

2011 v 2010 increase

Net Op. Expenses/Gross Margin



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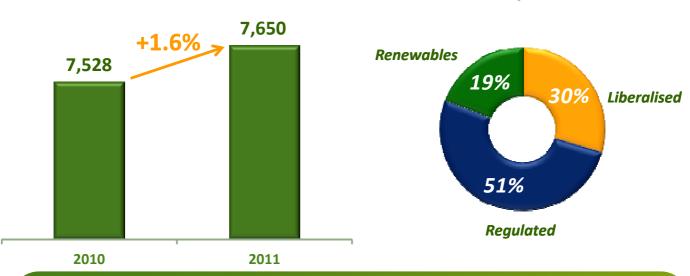
EBITDA



EBITDA up 1.6% to Eur 7,650 M, with a higher contribution from Regulated and Renewable businesses (70%)

EBITDA (Eur M)

EBITDA by business



Liberalised business impacted by a 50% increase in Levies, up to Eur 621 M (Eur 518 M in Spain)

Balance Sheet Management



Optimizing financial strength and liquidity Consolidating "A" Rating

Eur 9,294 M liquidity, covering 2 years of financing requirements

80% of the Debt maturing in 2012 has already been refinanced

Improvement in financial ratios

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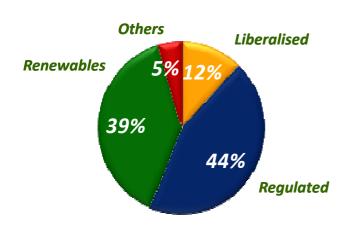
Investments

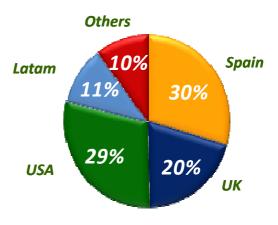


Eur 4,002 M in organic investments (close to 85% in Regulated and Renewable businesses)...

Investment by business

Investment by Region





... and in addition the investments related to the acquisition of Elektro and the merger with Iberdrola Renovables

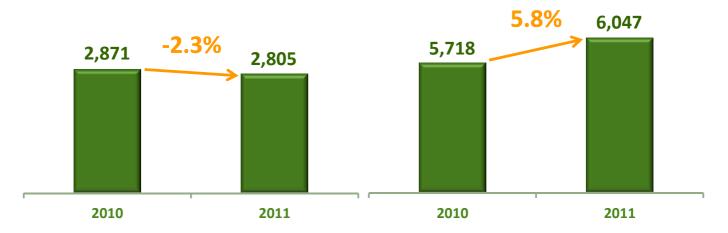
Net Profit and Operating Cash Flow



Operating Cash Flow totals Eur 6,047 M, a 5.8% increase

Net Profit (Eur M)

Operating Cash Flow (Eur M)



Net Profit amounts to Eur 2,805 M including impairments amounting to Eur 402 M (pre-tax)

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Shareholder Remuneration Proposal



Shareholder remuneration proposal to AGM of at least Eur 0.326/share, in line with last year

Final remuneration of at least Eur 0.18/share...

...composed of Eur 0.03 in cash and a minimum of Eur 0.15 through a scrip dividend...

...in addition to the dividend of Eur 0.146/share paid in January

Key Regulatory Issues United Kingdom



Stable regulation and reasonable returns in Networks

Transmission: defined framework for 2013-2021 GBP 2,600 M investments

Distribution: defined framework until 2015 GBP 2,000 M investments

Lack of regulatory definition in Generation Business (EMR)

Framework to update the traditional generation fleet

Framework for renewable capacity to be commissioned after 2017

Pending allocation of transmission charges among generation facilities

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Key Regulatory Issues Spain – Current status



Lower demand

EU renewable energy targets for 2020 have been reached

The traditional generation mix has lower prices than European average

Lower remuneration of networks than European average

Renewables remuneration is higher than European average

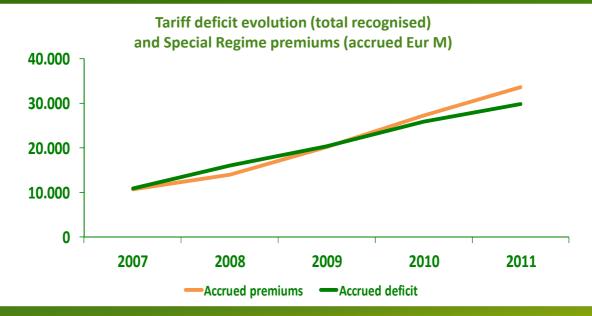
Costs not related with supply that are included in the electricity bill are higher than the European average

Final price for electricity supply in Spain is slightly higher than European average

Key Regulatory Issues Spain



The tariff deficit is directly linked to the increase in renewable energy premiums...



Source: CNE and MiNETur

... especially due to solar and hybrid gas-solar

Key Regulatory Issues Spain



Recently adopted measures are a step in the right direction...

RD-L 1/2012 (Renewables moratorium)

Circa Eur 13.0 bn already securitized during 2011 and Q1 2012 Circa Eur 7.0 bn* still pending

... however they are insufficient to solve the tariff deficit



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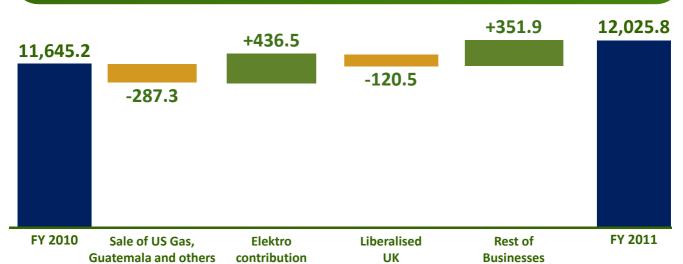
- -P&L
- -Iberdrola Renovables information

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Gross Margin - Group



Gross Margin up 3.3% to Eur 12,025.8 M, as the diversified business portfolio of the Group more than offsets the weak performance of Liberalised UK, ...



Elektro consolidation compensates for the lost contribution of assets sold in 2010

... and Basic Margin up 3.2% (Eur 12,274.7 M), in line with Gross Margin

Net Operating Expenses - Group



Net Operating Expenses* up 1.7% to Eur 3,517.2 M

Net Operating Expenses

Eur M	FY 2011	% v FY 2010	
Net Personnel Expenses	1,643.4	-3.6%	
Net External Services	1,873.8	+7.0%	
Total	3,517.2	+1.7%	

Operating Highlights

Net Personnel Expenses down despite Elektro consolidation

Net External Services affected by change of consolidation scope and IBE USA storm costs

Levies up 21.9% to Eur 1,107.1 M due to the Liberalised Business

*Excludes Levies

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EBITDA - Group



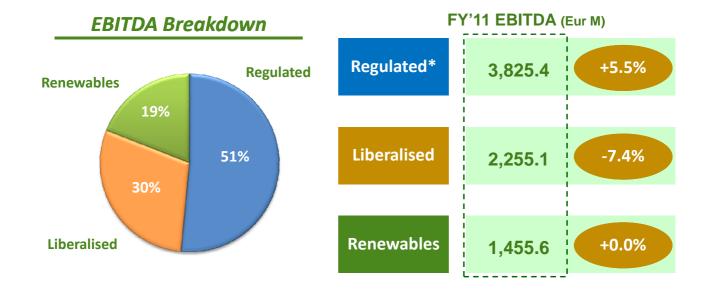
Like-for-like EBITDA up 1.7% and reported EBITDA up 1.6%



The incorporation of Elektro is compensated by the sale of Guatemala and Connecticut Gas, Networks Spain non recurring items and fx impact



Group EBITDA up 1.6% due to Iberdrola's diversified business model ...



... where more stable businesses (Regulated) offset the more volatile businesses (Liberalised)

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Results By Business Regulated



Regulated EBITDA up 5.5% to Eur 3,825.4 M, ...

EBITDA Breakdown

Financial Highlights (Eur M)



... taking advantage of regulatory improvements, synergies and best practices

Results By Business Regulated Spain



EBITDA down 0.2% to Eur 1,555.4 M, due to new regulatory framework applicable from Q4 2010

Operating Highlights

Financial Highlights (Eur M)

1	Higher regulated revenues: +6.1% v FY 2010
1	Lower Net Op. Expenses: Due to efficiency gains
•	Positive settlements FY'10: Eur 75 M (corresponding to 2009)

	FY 2011	% v FY 2010
Gross Margin	2,022.3	-1.4%
Net Op. Exp.	-389.6	-6.4%
EBITDA	1,555.4	-0.2%

On a like-for-like basis, EBITDA up 4.8%

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Results By Business Regulated United Kingdom



EBITDA up 4.2% to Eur 832.3 M ...

Highlights of the Period

Financial Highlights (Eur M)

Operating Highlights	Higher revenues due to higher asset base Efficiency improvement: Gross Margin growth > Net Op. Exp. growth
FX Impact	GBP: -1.1%

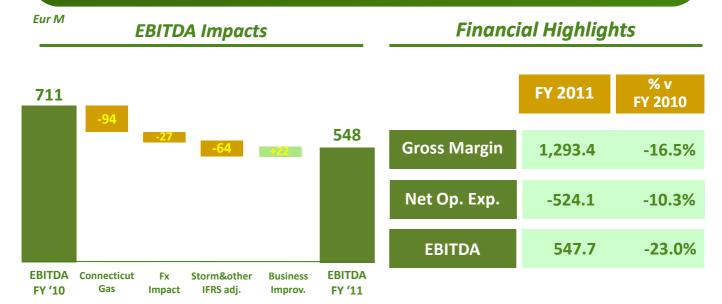
	FY 2011	% v FY 2010
Gross Margin	1,008.0	+4.0%
Net Op. Exp.	-83.4	-1.7%
EBITDA	832.3	+4.2%

... due to increased investments and cost control

Results By Business Regulated USA



EBITDA in Euros under IFRS down 23.0% to Eur 547.7 M, Like-for-like EBITDA up 3.9%, ...



... as business improvements are more than offset by the sale of Connecticut Gas, exchange rate effect and storm costs

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Results By Business Brazil



Brazil EBITDA increases 59.9% to Eur 890.2 M, due to Elektro consolidation (Eur +312 M), Real revaluation (Eur +0.5 M) and operating improvements ...

Highlights of the Period

Financial Highlights (Eur M)



... excluding Elektro, EBITDA up 3.8%

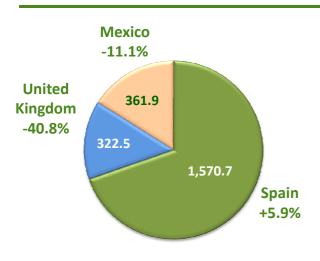
Results By Business Liberalised Business



Liberalised Business EBITDA down 7.4% to Eur 2,255.1 M ...

EBITDA Breakdown

Financial Highlights (Eur M)



	FY 2011	% v FY 2010
Basic Margin	4,236.4	-0.2%
Net Op. Exp.	-1,360.1	-2.7%
Levies	-621.2	+50.1%
EBITDA	2,255.1	-7.4%

... due to lower output, weak performance of UK business, sale of Guatemala and higher Levies

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Results by Business Liberalised Business Spain



EBITDA up 5.9% to Eur 1,570.7 M ...

Operating Highlights

Financial Highlights (Eur M)

-13% lower output due mainly to -22% lower hydro and -7% lower nuclear production
Hydro reserves 51% (+0.7% > avge. historical level)

Margin improvement: Higher prices (Achieved Price* Eur 61/MWh) more than offset higher Procurement costs

2012: 56 TWh of production already sold above Eur 60/MWh

	FY 2011	% v FY 2010
Basic Margin	2,848.5	+6.4%
Net. Op. Exp.	-760.2	-4.6%
Levies	-517.6	+30.5%
EBITDA	1,570.7	+5.9%

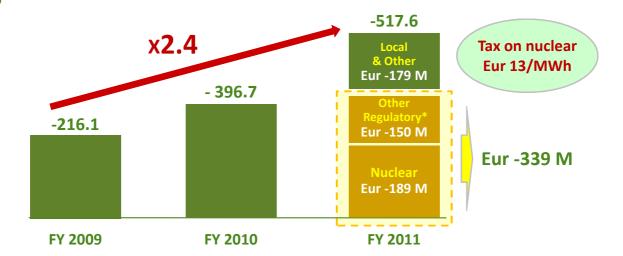
... due to improvement in margins despite 31% rise in Levies,
that account for 33% of the EBITDA

Liberalised Business Spain - Levies



Levies in Spanish Liberalised Business have multiplied by 2.4 in 2 years, reaching Eur 518 M, due to Social Bonus, nuclear taxes and energy saving and efficiency plan

Eur M



Eur 300 M wiped out, leading nuclear business ROCE below cost of capital

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Results By Business Liberalised Business United Kingdom



EBITDA is down 40.8% to Eur 322.5 M due to less production/sales in electricity and gas and lower electricity margins

Operating Highlights

Lower Retail sales v FY 2010: Power -5% Gas -19% Lower Retail Power margins as higher commodity costs are not offset by prices CERT/CESP reclasification as Levies from Operating Expenses

Net effect = 0 at Expenses and EBITDA level

Financial Highlights (Eur M)

	FY 2011	% v FY 2010
Basic Margin	934.5	-11.0%
Net Op. Exp.	-509.4	+4.1%
Levies	-102.5	n/a
EBITDA	322.5	-40.8%

Results will improve in 2012 as margins recover

^{*}Includes Energy Efficiency and Social Bonus

^{**} Includes direct Levies associated with nuclear production (CSN, Enresa, IBI, IAE,...) plus proportional part of other regulatory measures applicable to the generation business

Results By Business Liberalised Business Mexico



Mexico EBITDA is down 11.1% to Eur 361.9 M due to the sale of Guatemala assets in 2010 and exchange rate impact

Highlights of the Period

Operating Highlights Operating improvements FX Impact USD: -5.0%

Financial Highlights (Eur M)

	FY 2011	% v FY 2010
Gross Margin	453.5	-12.9%
Net Op. Exp.	-90.6	-19.4%
EBITDA	361.9	-11.1%

Underlying EBITDA improves by 1.5%

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Results By Business Renewables



EBITDA flat at Eur 1,455.6, and wind EBITDA* up 4.3%, ...

Highlights of the Period

Financial Highlights (Eur M)

			% to 13,690	
Ave	rage load fa	actor: 25.7 %	% v 25.8% in	FY201

Average load factor: 25.7% v 25.8% in FY2010 Load factor in Q4'11 27.9% v 28.3% in Q4'10 due to low Spanish wind

Average price**: Eur 66.3/MWh v
Eur 69.3/MWh in FY 2010
Due to the increase weight of US v Spain

	FY 2011	% v FY 2010
Gross Margin	2,118.1	+4.6%
Net Op. Exp.	-591.6	+16.2%
EBITDA	1,455.6	0.0%

... due to higher expenses (related to break up of maintenance contracts and merger costs), lower average price and fx impact (Eur -26 M)



Group EBIT down 6.7% to Eur 4,505.1 M ...

Eur M

Provisions – Asset impairments

UK Thermal: CCS project cancelled, "carbon floor" reduces expected spreads and makes life extensions challenging (Eur -286 M)

Renewables: Development costs relating to cancelled projects (Eur -46 M)

	FY 2011	% v FY 2010
D&A	-2,617.4	+4.1%
Provisions	-528.0	+187%
Total	-3,145.4	+16.6%

Renewables amortisation: Useful life increased from 20 to 25 years, in line with sector norm (Eur 66 M)

... due to non-cash impact of asset impairments at Provisions level of Eur 332M

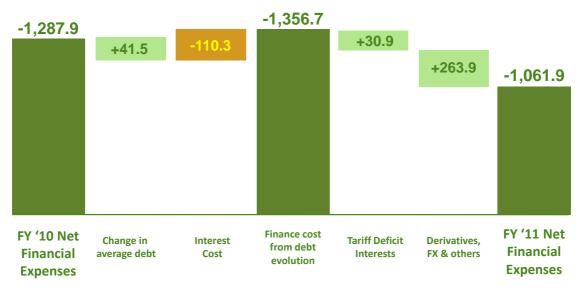
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Net Financial Expenses - Group



FX derivatives due to P&L hedging policy help improve financial expenses to Eur -1,061.9 M (-17.5%) ...





... while debt cost increases 40 bps to 4.6%, including Elektro's debt in Reais (+7 bps), partially offset by lower average net debt (-3.1%)



Recurring Net Profit up 1.2% to Eur 2,613.9 M ...

Asset impairments

UK Thermal: CCS project cancelled, "carbon floor" reduces expected spreads and makes life extensions challenging (Provision of Eur -286 M)

Renewables: Development costs relating to cancelled projects (Provision of Eur -46 M)

Gamesa: Maintaining the achievement of its Strategic Plan but delaying the timing of its fulfilment (Less Equity Eur -70 M)

TOTAL ASSET IMPAIRMENTS (Gross): Eur -402 M

Non Recurring (Eur M)

Lower Non Recurring Results v 2010: Eur -133 M (-74.1%)

Corporate Tax

Lower Corporate Tax Rate in the UK:
-2 p.p. in 2011 v -1 p.p. in 2010 (Eur 83 M)
for deferred taxes

Reversal of provisions in the US after settlement reached with the tax authorities (Eur 169 M)

2011 Effective Corporate Tax Rate: 15.7%

... but asset impairments and lower Non Recurring Results drive Reported Net Profit down 2.3%, to Eur 2,804.5 M, despite tax recoveries

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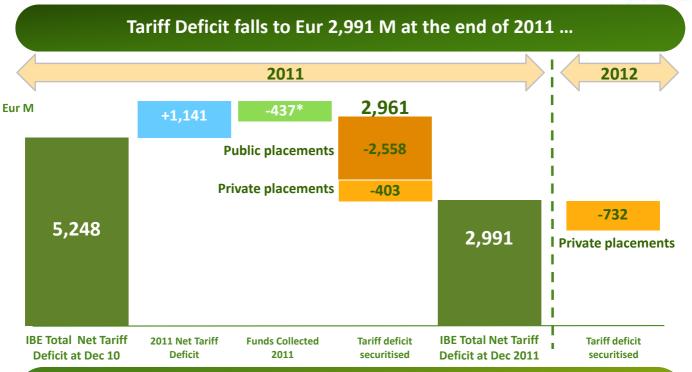
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Tariff Deficit





... thanks to Eur 10 bn of tariff deficit already placed by FADE in 2011 (Eur 3 bn IBE) and Eur 2.4 bn in 2012 (Eur 732 M IBE), total securitisations now more than Eur 12 bn

*Includes interest of Eur 57 M relating to the 2006, 2008, 2009 & 2010 tariff deficits

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Financing - Adjusted Leverage



Leverage stands at 46.4% at FY2011 excluding tariff deficit and 48.8% including tariff deficit

FY 2011 Net Debt and Equity		
Eur M	FY '11	FY '10
Adjusted Net Debt	31,706	30,014
Tariff Deficit	2,991	5,248
Adjusted Net Debt Ex deficit	28,715	24,766
Equity	33,208	31,663

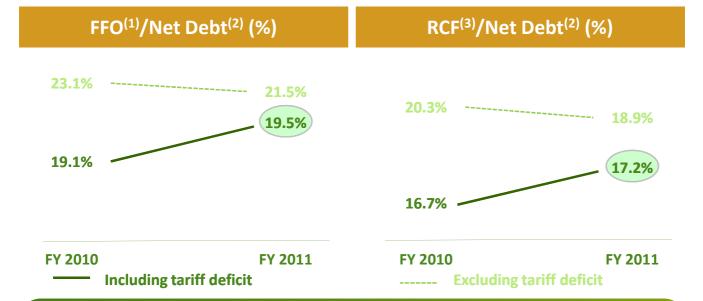
Debt increase in 2011 is related to the buy out of IBR minority shareholders and Elektro acquisition

Note all debt figures include TEI

Financing — Financial Ratios (Pro-forma, includes 1 year of Elektro and Renewables: Results and Debt)



Credit metrics solidly positioned within the A-/A3 rating bands...



... even including tariff deficit

- (1) FFO = Net Profit + Minority Results + Amortiz.&Prov. Equity Income Net Non-Recurring Results + Fin. Prov. + Goodwill deduction Unwind of tax provision in Renewables USA
- (2) Including TEI but excluding Rating Agencies Adjustments
 (3) RCF = FFO Dividends

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Financing – Liquidity



Group's Liquidity up to 9.3 bn, of which only Eur 2 bn of credit lines expire before 2014 ...

Eur M

Credit Line Maturities	Limit	Withdrawn	Available
2012	1,980	894	1,086
2013	1,104	304	800
2014+	6,889	1,572	5,317
Total Credit Lines	9,973	2,770	7,203
Cash & Short Term Fin. Invest.			2,091
Total Adjusted Liquidity			9,294

... covering up to 24 months of financing needs

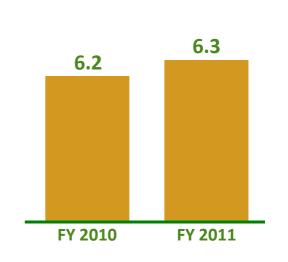
Financial Profile





Average debt maturity





Average maturity of 6.3 years

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^{*}Does not include drawn credit lines

^{**}Includes commercial paper outstanding balance



The tariff deficit is the difference between the real cost of regulated activities and what the customer pays for them

It has been historically financed by the 5 main utilities (RD 6/2010), excluding other companies with impact on regulated costs, with a non recognised financial cost of over Eur 1 bn

The problem has worsened since 2008, due to the massive commissioning of solar plants whose premiums are included in such regulated costs

Circa Eur 7.0 bn of total tariff deficit pending to be securitised*

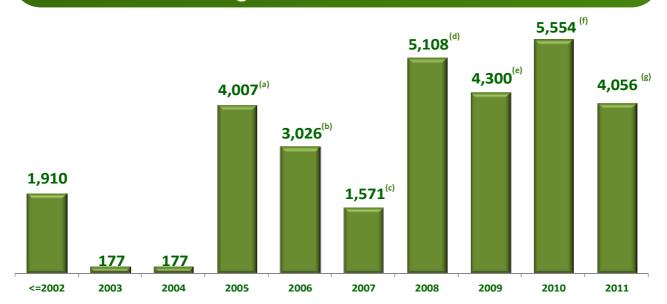
*At 23 February 2012. Includes legal limit increase recognised for 2010, ex-ante 2011 and ex-ante 2012

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Tariff deficit evolution



In 2005 the deficit became a structural problem, with a significant increase from 2008



Source: MiNETur, CNE

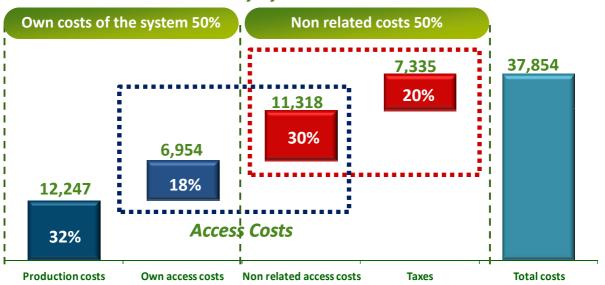
- (a) Includes island deficit distributed in the 2003-2005 period
- (b) Mainland deficit recognised RD 485/2009 (Eur 2,280 M). Island deficit recognised in RD 437/2010 (Eur 746 M)
- (c) Mainland deficit settlement 14/2007, CO2 revenues clawback applied Eur-43 M (Eur 1,181 M). Island deficit recognised in RD 437/2010 (Eur 347 M)
- (d) Mainland deficit settlement 14/2008, CO2 revenues clawback applied Eur -1.179 M (Eur 4,641 M). Island deficit recognised in RD 437/2010 (Eur 467 M)
- (e) Mainland deficit settlement 14/2009, CO2 revenues clawback applied H109 Eur -316 M $\,$
- (f) Mainland deficit settlement 14/2010
- (g) Internal forecast

Spanish tariff structure



50% of the final electricity tariff corresponds to costs non related with the electricity costs of supply

2010 electricity system costs



Source: Internal information

- Production costs calculated as the result of the national demand according to REE (276 TWh) times final energy average price in 2010 + customers capacity payments
- 🗸 Tax rate: Electricity tax (1.05113*4.864%) + 18% VAT, calculated under the assumption that the revenues collected from the customer equal the total access cost zero deficit)
- \checkmark Own access costs of the system: cost of producing energy, transmission and distribution
- Associated access cost:s special regime premiums, annual recovery of tariff deficit, Islands, other associated costs (CNE, System Operator, nuclear moratorium,...) and taxes (electricity tax and VAT)

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Spanish tariff structure



Special Regime renewables premiums and annual recovery of the deficit are the costs that have increased significantly more

		2005	2010	Increase	%Incr.	ΔD*ΔCPI
OR market remuneration	(Eur M)	11,766	7,058	-4,708	-40%	
SR market remuneration	(Eur M)	3,040	3,072	32	0%	
Total energy cost	(Eur M)	14,806	10,130	-4,676	-32%	
Distribution remuneration*	(Eur M)	3,881	5,272	1,391	36%	
Transmission remuneration	(Eur M)	922	1,397	475	52%	32%
Special regime premiums	(Eur M)	1,246	7,134	5,888	473%	>
Annual deficit recovery	(Eur M)	227	1,833	1,606	707%	>
Main regulated costs	(Eur M)	6,276	15,636	9,360	149%	

Special regime premiums equal 70% of total energy cost

Spain: Key regulatory issues



Costs non related to energy supply have multiplied by 3 in recent years

Prior years' annual payments of tariff deficits

Island subsidies

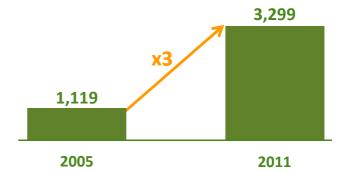
Non related access costs (Eur M)

(excluding special regime subsidies)

Energy saving and efficiency plan

Interruptibility service

National coal subsidies



Costs non related to energy supply are the ones that have caused the deficit

Source: CNE, MiNETur, and own estimates based on MiNETur data for the National Coal Decree

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Energy price in Spain v Europe

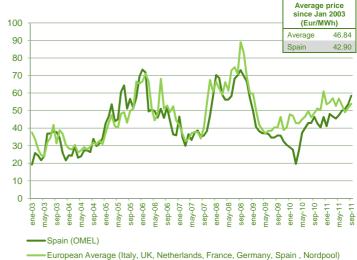


Spanish energy prices are 10% below the average of the main European countries

European wholesale prices (Eur/MWh)



- 1 Average spot price from 1 January until 30 September 2011
- 2 Average quotation of 2012 annual product from 1 January until 30 September 2011 Source: Bloomberg, NASDAQ, OMX, Commodities



The cost of the energy in the Ordinary Regime has not caused the deficit

Ordinary Regime generation



The Ordinary Regime's generation fleet has not been fully depreciated

Eur N	1	Gross assets (at 31.12.2009)	Net assets (at 31.12.2009)
	Hydro	13,169	6,828
	Nuclear	19,584	6,956
Combined Cycles		12,332	10,737
	Coal	10,549	3,742

In the case of nuclear, close to Eur 500 M of annual recurrent investments are made, and increasing due to the new requirements imposed

Source: UNESA "The Economic Situation of the Electricity Activity . 1998-2009" (2011)

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Distribution remuneration in Spain v Europe



Distribution remuneration in Spain is 10% below the average of the main European countries

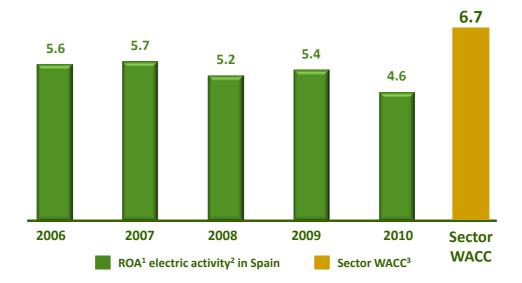


Networks costs have not caused the deficit

ROA electric activity in Spain v cost of capital



The returns of the electric activity in Spain are below cost of capital ...



... which undermines the theory of trying to solve the tariff deficit through new "ad hoc" taxes

- 1 ROA = Return on assets, calculated as the quotient of the operating result net of taxes and the value of all the assets
- 2 Electricity Spain includes traditional electric activity in Spain (generation including renewables, distribution and supply);
- 3 Data of all UNESA companies

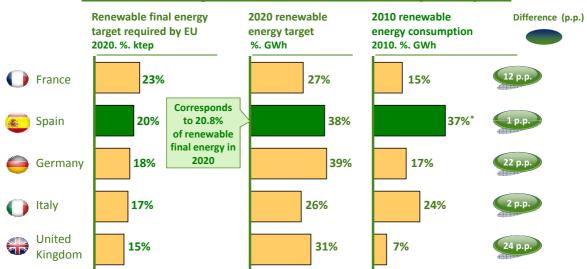
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Regulation: Spain



The drive for renewable energy in Spain has gone beyond the 20% required by the EU

PER 2011-2020 targets and current situation of the Spanish system



Source: EC; Entso; REE; CNE, Terna; GME; OMEL; APX; EPEX; RTE; BMWI; EEX; DUKES

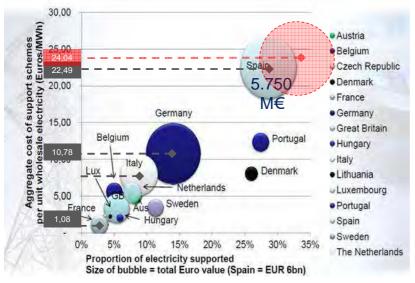
The measures presented by the Government (RDL 1/2012) do not prevent this target from being fulfilled

Regulation: Spain



According to the European Energy Regulators Council, Spain is the country where the support to renewable energies represents a highest cost per MWh in Europe: Eur 22.5 Eur/MWh in 2009

Proportion of energy subject to subsidies v unitary cost of support per MWh (2009)



Higher cost in Spain due to:

- Larger proportion of renewables in the total output
- Higher weight of the most expensive technologies in the renewables mix

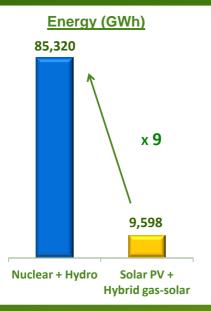
Source:CEER (European Energy Regulators Council) report on Renewable Energy Support in Europe. Ref: C10-SDE-19-04a. 4-May-2011
Source: Internal using CEER methodology

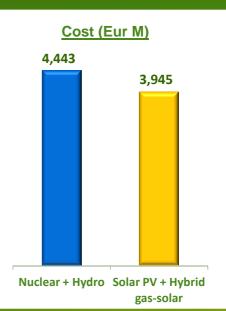
The costs of renewables, specially solar, have caused the deficit

Regulation: Spain



In 2011, nuclear and hydro output was 9 times that produced by solar and hybrid gas-solar ...





... while their costs were similar

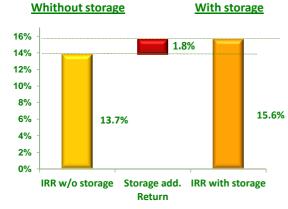
Regulation: Spain



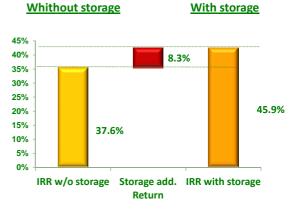
The remuneration framework of the hybrid gas-solar results in double digit project returns

The reduction in construction costs, combined with a remuneration fixed in 2007 and the use of storage result, in very high returns

Project IRR hybrid gas-solar in operation in 2013



Equity return hybrid gas-solar in operation in 2013 (80% leverage)



Considering that the 15% limit of alternative fuel is observed (typically natural gas)

13.7% Project IRR without storage (+2% with storage)
38% Project Equity return without storage (+8% with storage)

Source: Return simulation study, with confirmation based on market transactions

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Regulation: Spain



Should the consumer pay up to five times more for the same product?

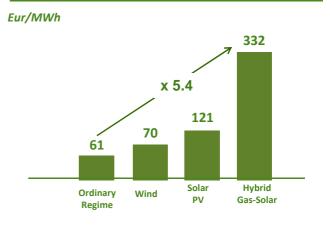
Solar represents 18% of the production cost and barely 4% of the energy produced*

The cost of the Special Regime energies is 50% higher than the average*

Wind, with 15% of the output, contributes only moderately to the cost increase*

Conventional energies are the cheapest and the ones that contribute most to the system*

Ordinary regime and new renewables remuneration⁽¹⁾



 ²⁰¹² Ordinary Regime remuneration (includes forward energy prices, Technical Restrictions, ancillary services and capacity payments). Special Regime remuneration based on remuneration forecasted for new facilities: wind (market price Eur 50/MWh + 2012 premium); Hybrid gas-solar (market price Eur 50/MWh + 2012 premium); Solar PV (tariff for type II facilities in first auction of 2012 according to RD 1578/2008).

^{*} Company information for 2011.

Regulation: Spain



Economic and environmental comparison between the different technologies

	Years with right to receive premium	Environmental impact
Wind	20	 No CO₂ emission No water consumption
Solar PV	25-30	 No CO₂ emission Limited water consumption
Hybrid solar-gas	25 + 80% rest of life (updated CPI-0,5%) ⁽¹⁾	 Emission of 185 gr CO₂/kWh (half of a CCGT) Consumption: 10 cubic meters /MWh (cooling, cleaning, water-steam cycle)

(1) From January 1 2013 57

Basic principles to resolve the tariff deficit



Regardless of how the measures are finally implemented, a number of principles should prevail in order to resolve the deficit problem

Who

- Decide who pays for the CO2 reduction energy policy
- All the citizens
- Energy consumers

How much

Does not make sense to install more capacity, with renewables producing close to the target set for 2020 and demand at levels of 2006

How

Following a criteria of similar and reasonable return for all activities with regulated remuneration (not subject to market forces)

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Key Regulatory Issues Spain



The tariff deficit can be solved:

Stop the construction of the most expensive renewables

Remunerate all regulated activities with non-discriminatory profitability criteria

Remove from tariffs concepts that should not be borne by the consumer (efficiency, social bonus, islands, national coal...)

Share the cost of renewables among all energy sectors

Allocate the revenues from CO2 auctions to the financing of renewables

Key Regulatory Issues Spain



Unify the current regional "pseudo-environmental" charges in one single environmental tax system

Moderate increase in access fees without significantly impacting final prices

Undertake economic measures that were already in place in the past to incentivize energy efficiency and that now have disappeared

Increase market liberalization (reduce the threshold for integral regulated tariffs)

Share the financing of the future deficit among all the sector participants

Accelerate the securitization of the current deficit

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Conclusion – Results 2011



In a difficult year, Iberdrola consolidates its results

A balanced and diversified business portfolio



Increasing Gross Margin, EBITDA and Recurrent Net Profit

Management model



Improving efficiency Increasing internationalisation Increasing financial strength

Net profit Eur 2,805 M
Operating Cash Flow Eur 6,047 M

Proposal to maintain the same shareholder remuneration as in 2011



Against the current adverse external conditions, Iberdrola focuses on improving efficiency and operational management

Lower demand and prices Low hydro output in Q1 2012 and lower wind margins over the period 2010-2012 Regulatory changes impacting Renewables in **External** some of our most important markets **Factors Very significant increase in Levies** Negative exchange rate impact of USD and GBP v Eur **Increasing share of Regulated business** and new capacity in Brazil Improving efficiency and cost control Internal Management Improving financial management Modulating investment levels to generated cash flow

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2010-2012 Plan



If current circumstances persist ...

CAGR 2010-2012e

EBITDA

Growth at the bottom end of the expected range (≥5%)

Recurring Net Profit

Growth below the expected range (<5%)

Allowing us to maintain shareholder remuneration similar to current level





QUICK SHAREHOLDER'S GUIDE: THE MOST NOTEWORTHY ECONOMIC-FINANCIAL INFORMATION FROM IBERDROLA JUST ONE CLICK AWAY

www.iberdrola.com/guiarapidadelaccionista/en

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Income Statement – Group



EBITDA up 1.6% to Eur 7,650.5 M Net Profit down 2.3% to Eur 2,804.5 M

Eur M	FY 2011	FY 2010	Var. %
Revenues	31,648.0	30,431.0	+4.0
Gross Margin	12,025.8	11,645.2	+3.3
Net Op. Expenses*	-3,517.2	-3,456.8	+1.7
Levies	1,107.1	908,4	+21.9
EBITDA	7,650.5	7,528.0	+1.6
Operating Profit (EBIT)	4,505.1	4,829.7	-6.7
Net Financial Expenses	-1,061.9	-1,287.9	-13.2
Recurring Net Profit	2,613.9	2,581.9	+1.2
Reported Net Profit	2,804.5	2,870.9	-2.3
Operating Cash Flow	6,047.3	5,718.2	+5.8

*Excludes Levies

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Installed capacity reaches 13,690 MW

Operating capacity increases 10% and output by 13.1% to 28,721 GWh

Improvement in OPEX efficiency of 1.3%

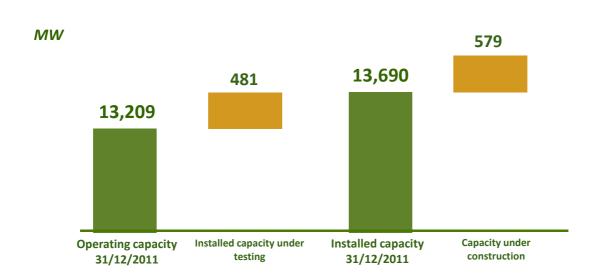
Consolidated EBITDA stable at Eur 1,455.6 M, but it would grow 2.6% excluding results from selling contracts in 2010

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Installed Capacity



Installed capacity up 9.2% to 13,690 MW...

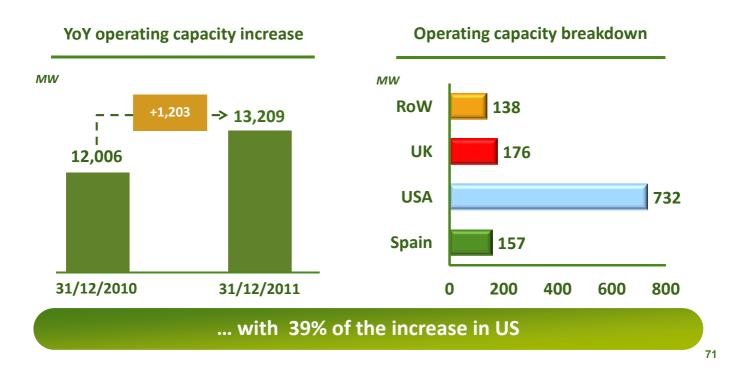


... with 579 MW under construction

Operating Capacity



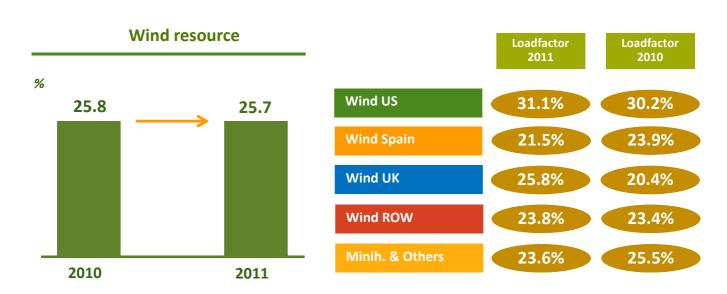
Operating capacity up 10% to 13,209 MW ...



Load factors of the period



Average load factor of 25.7% ...

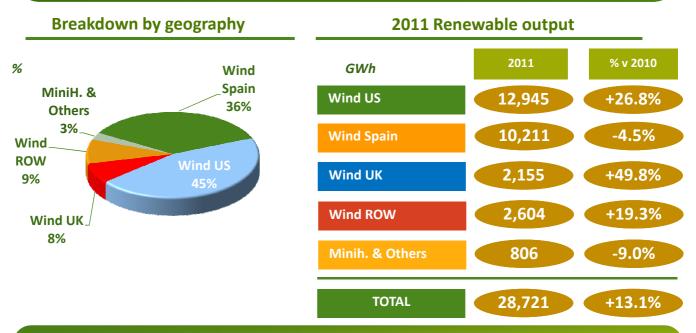


... showing improving loadfactors in US and UK, though not enough to offset the Spanish 2011 wind resource

Renewable output



Output reaches 28,721 GWh (+13.1%) ...



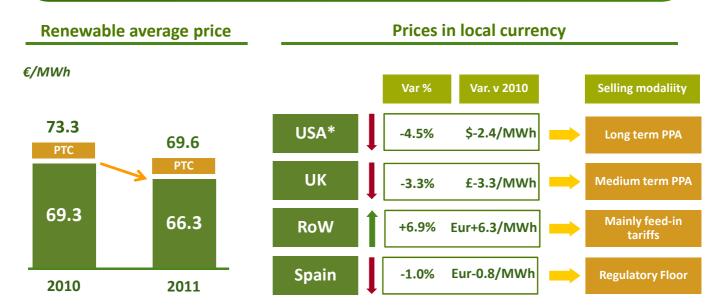
... showing significant growth in US (+26.8%) y UK (+49.8%)

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Renewable output prices



Larger contribution from the US business reduces the average price ...



... effect increased by collection of grants and fx

^{*} Average selling price excluding PTC and effect of contracts sale