An aerial photograph of a person standing on a path made of circular mosaic tiles. The person is holding a large, vibrant green umbrella. The path consists of alternating dark and light grey circular tiles. The person is wearing dark pants and white shoes. The background is a plain white surface.

Results  
January-June/2012

*Telefonica*



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# H1 Highlights

## OIBDA growth and margin expansion q-o-q

- **Improved OIBDA performance in Q2 across the board**
- **Further OIBDA improvements in H2 12**
- **Benefits from best-in class diversification**, different realities across countries
- **Risk perception decoupled from business fundamentals**
- **Positive revenue growth on strong top line performance in Latin America**

## Further initiatives to enhance business model

- **Solid commercial momentum**, leveraging smartphone adoption and tariffs refreshment
- **New approach to mobile handset subsidies** (no subsidies in acquisition in Spain, gradual reduction in the UK)
- **Other actions to maximise efficiency** (network sharing with Vodafone in the UK, alliance in Mexico with Iusacell)
- **Positive assessment on new stable regulatory framework for NGNs in Europe**

## Decisive actions to improve balance sheet and defuse potential risks

- **Cancellation of 2012 dividend and share buyback program as one-time exceptional measure. Shareholder remuneration to be resumed in 2013 (€0.75 DPS)**
- **Debt maturities covered till year end 2013**
- **Full commitment to proactive portfolio management and asset divestment program announced, where substantial progress has been already made**

## Transitioning from “Telco” to “Digital Telco” model

- **Significant growth opportunities for Telcos from the upcoming transformation of wider parts of the economy**
- **We already started this journey with significant progress through T. Digital**

# Key financials

€ in millions

	Reported			Underlying		
	H1 12	H1 12 y-o-y	Q2 12 y-o-y	H1 12	H1 12 y-o-y	Q2 12 y-o-y
<b>Revenues</b>	30,980	+0.3%	+0.1%	30,980	+0.3%	+0.1%
<b>OIBDA</b>	10,431	(7.7%)	(6.6%)	10,431	(6.2%)	(5.1%)
<b>OIBDA Margin</b>	33.7%	(2.9 p.p.)	(2.5 p.p.)	33.7%	(2.3 p.p.)	(1.9 p.p.)
<b>OI</b>	5,300	(16.5%)	(15.3%)	5,792	(13.9%)	(12.2%)
<b>Net income</b>	2,075	(34.4%)	(13.7%)	2,818	(24.1%)	(21.9%)
<b>EPS</b>	0.46	(33.3%)	(12.1%)	0.62	(22.9%)	(20.3%)
<b>OpCF (OIBDA-CapEx ex-spectrum)</b>	6,780	(14.1%)	(11.9%)	6,780	(12.0%)	(9.8%)
<b>CapEx(ex-spectrum)/sales</b>	11.8%	+0.7 p.p.	+0.5 p.p.	11.8%	+0.7 p.p.	+0.5 p.p.

Exceptional items	H1 12	H1 11	Q2 12	Q2 11
<b>OIBDA</b>	<b>0</b>	<b>+183</b>	<b>0</b>	<b>+93</b>
<b>OI</b>	(492)	(382)	(230)	(146)
<b>Net Income</b>	<b>(743)</b>	<b>(552)</b>	<b>(207)</b>	<b>(426)</b>

Reduction in the value of TI investment: €-358m

Sale of stake in PT

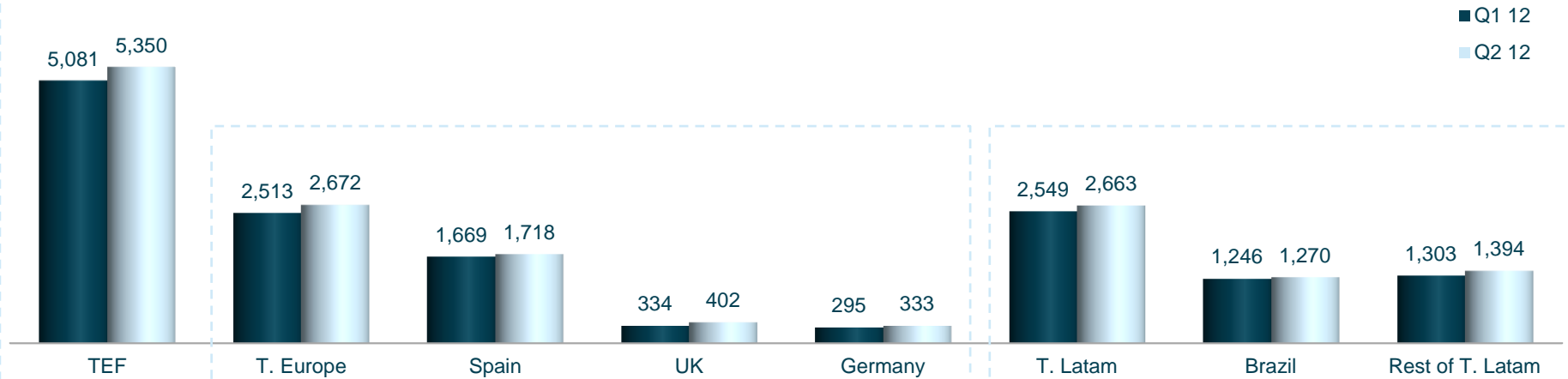
Reduction in the value of TI investment: €-353m

**Underlying growth:** Reported figures excluding major exceptional items and spectrum acquisition.

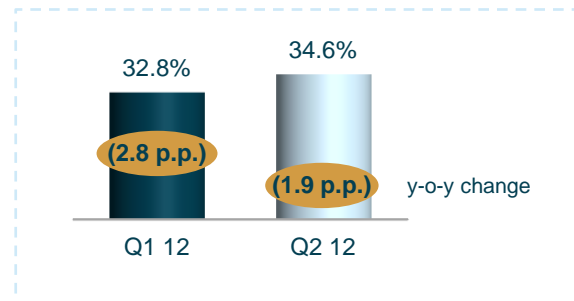
**Organic growth:** Constant exchange rates, excludes changes in the perimeter of consolidation and hyperinflation in VZ. It also excludes spectrum acquisition and exceptional items.

# Enhanced profitability in Q2 12 across the board

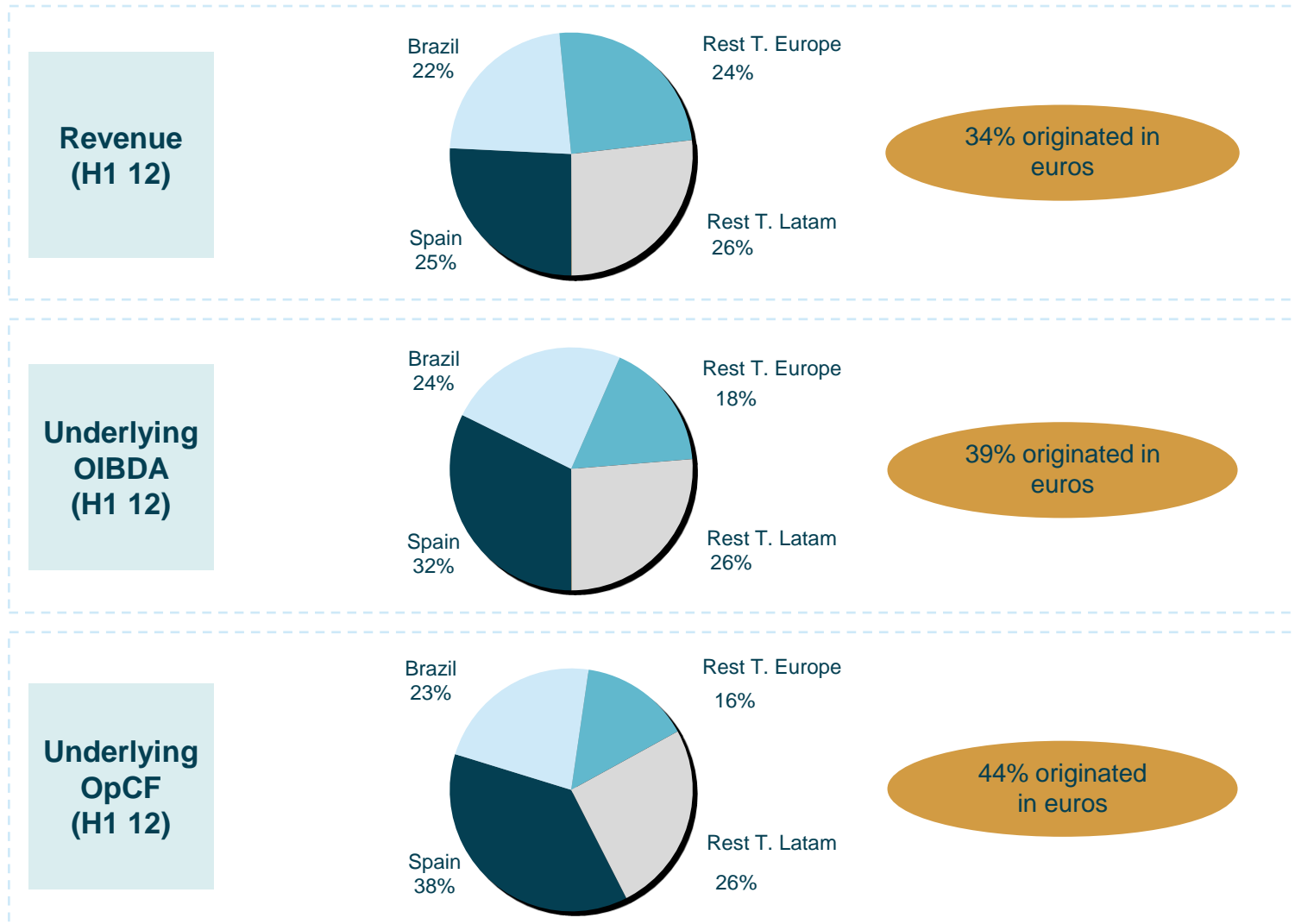
Underlying OIBDA (€ in millions)



Underlying OIBDA Margin



# Risk perception decoupled from business fundamentals



Differences up to and over 100% are due to "Others & Eliminations".

OpCF: OIBDA-CapEx ex-spectrum.

# Transitioning from “Telco” to “Digital Telco” model

## New opportunities from digitalisation

- **Traditional Internet models\* not the answer for Telcos ...**
  - Advertising-funded businesses taking their revenues from a 1% GDP pool shared with other big players
  - Reaching their own growth limitations (online penetration maturing and mobile advertising business models not yet defined properly)
- **... but opportunities for Telcos lay in the upcoming transformation of wider parts of the economy**
  - Security, Education, Public Administration, Health, Financial Services: representing 35-40% of GDP
  - “Commission/ Revenue share” based business models (typically 3-6% of rev)
  - **Leading to an addressable market up to 2% of GDP for players** willing to play in these areas

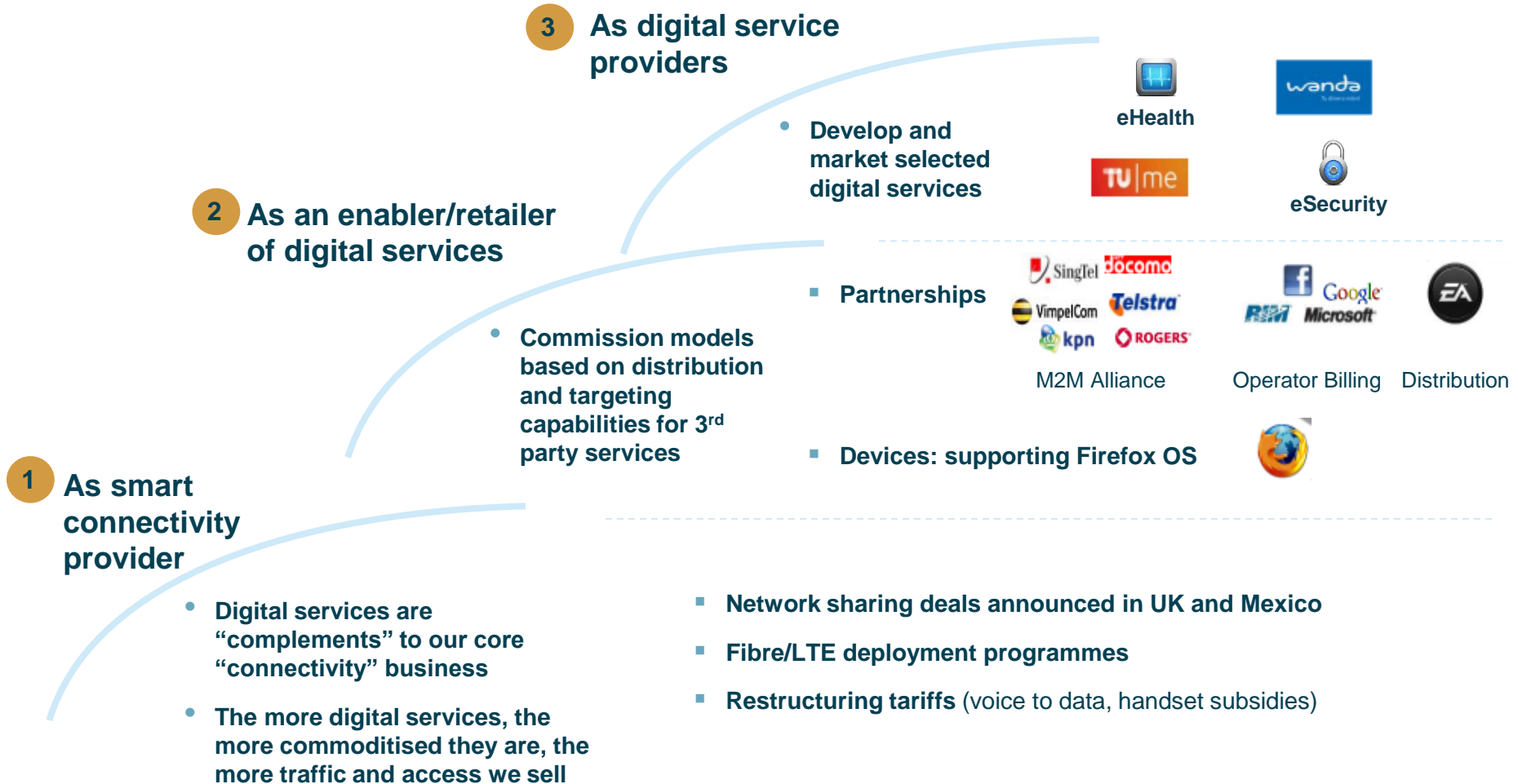
## “Digital Telco” well placed to capture them

- **Telcos have key assets ...**
  - Customers and customer data
  - Go To Market capabilities (retail, brands, marketing...)
  - Network Infrastructure
  - Transaction capabilities (IT/Billing)
  - R&D resources
  - Scale and financial resources
- **... complementing those of other players in the value chain (e.g. software and hardware players) ...**
- **... therefore creating many opportunities for partnership models, innovative business propositions where Telco can play a major role**

\* Providing social communication and information&entertainment services (excluding Internet as a sales channel for traditional businesses).

# We already kick started this journey

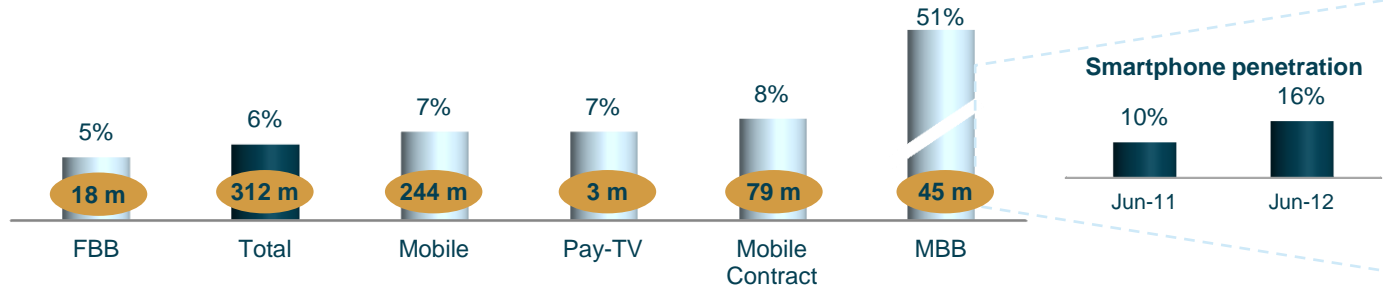
## Telefónica: extracting value from Digitalisation





# Regaining commercial momentum

## Sustained accesses growth (y-o-y)



## Mobile expansion as major growth driver

- Total commercial activity up 6% y-o-y in H1 12
- Net adds rose 18% vs. H1 11
- Smartphone net adds increased by 1.4x vs. H1 11:
  - + 2.0x vs. H1 11 in Latam
  - > 80% of handset shipments in Europe in H1 12

## Sustained growth in FBB

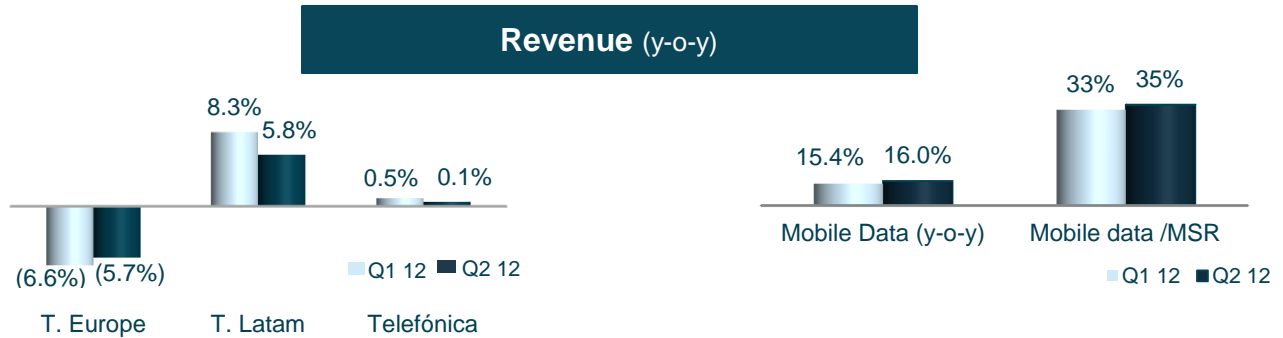
- Selective UBB deployment in key markets:
  - ~ 24% of fixed accesses passed as of Jun-12
  - ~ 7% connection rate
- Stabilizing fixed access base: -1.6% y-o-y in Jun-12 vs. -3.0% in Dec-11

Mobile net additions exclude 3.6 m disconnections in Spain and Brazil in H1 12.

Accesses passed include homes and corporate premises passed.

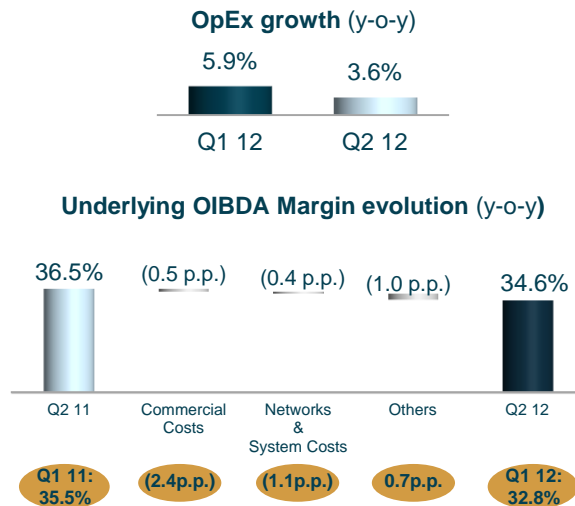
# Positive top line growth, improved margin sequentially

**T. Latam and mobile data monetisation driving revenue expansion**



- Revenue up 1.5% y-o-y ex-MTRs up to June
- Fast growth in Latam, contributing 3.2 p.p. to H1 12 y-o-y growth
- Non-SMS data revenues are 57% of mobile data in Q2 12

**Cost containment driving sequential improvement in profitability**

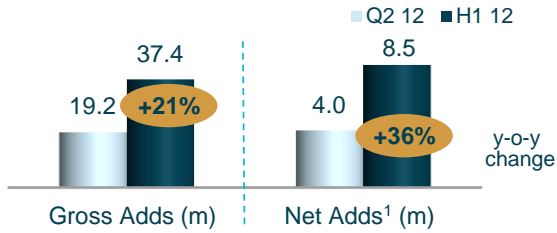


- Higher activity focused on smartphone adoption drove commercial expenses up 6.9% y-o-y in H1; notable deceleration in Q2 (+2.4% y-o-y) mainly due to new handset policy in Spain
- Increased network & systems costs (+6.3% y-o-y in H1) on the back of expanded networks
- Lower interconnection costs due to MTRs cuts (-8.3% y-o-y in H1)
- Higher efficiencies through redundancy programs, scale benefits, simplification of processes and overhead costs

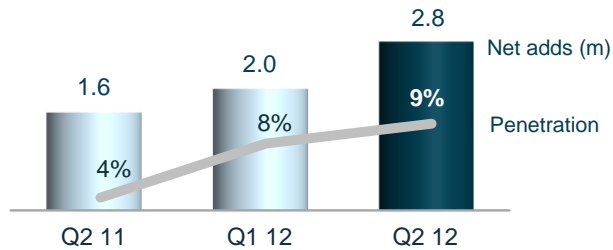
# Latam: Solid revenue growth driven by mobile

## Sustaining commercial momentum

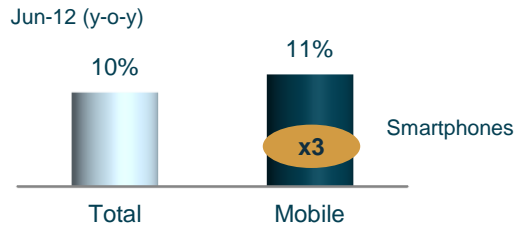
Strong mobile commercial activity



Focus on fast smartphone adoption

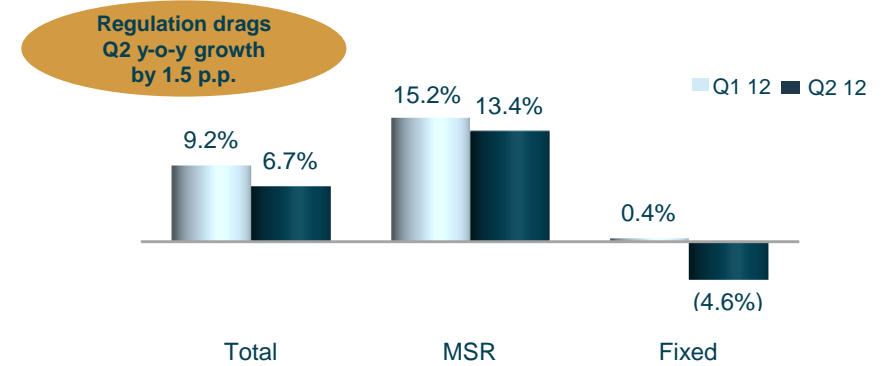


Double digit growth in accesses

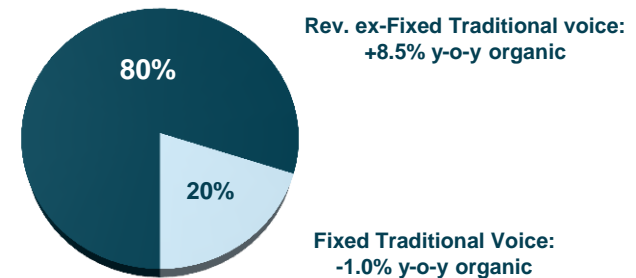


## Sustained double digit mobile revenue growth

### Revenue increase ex-regulation (organic y-o-y)



### Revenue breakdown by service (H1 12)

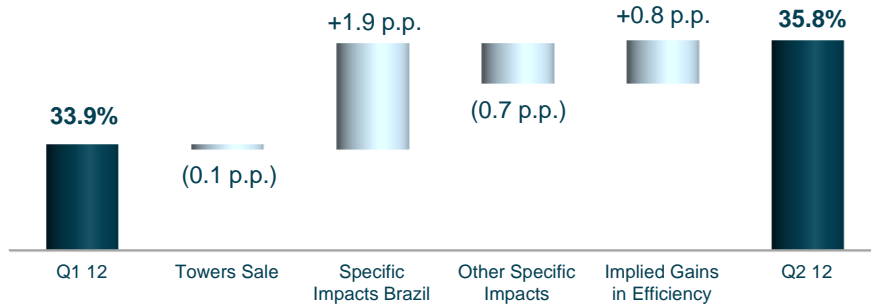


1. Excludes the disconnection of 1,600k inactive prepaid mobile accesses in Brazil in Q2 12.

# Latam: Improved margin quarter-on-quarter

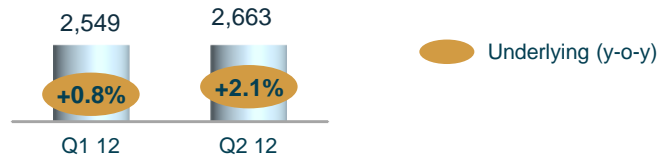
## Sequential OIBDA margin expansion on efficiency gains

OIBDA margin (underlying q-o-q)



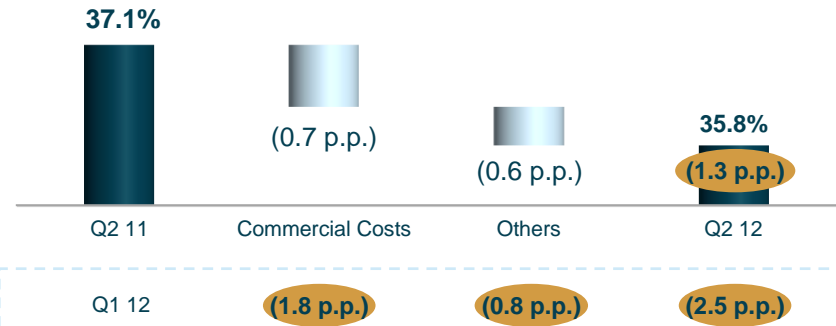
- **Quarterly margin expansion from efficiency gains and specific impacts:**
  - Reversal of provision (+) and integration costs (-) in Brazil
  - Service interruption in Argentina (-), new labor law in Venezuela (-) and others
- **Sequential OIBDA growth, improved trends y-o-y**

Underlying OIBDA (€ millions)



## Commercial costs driving OIBDA performance

OIBDA margin (underlying y-o-y)



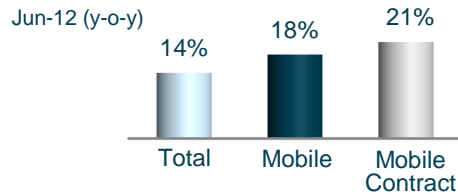
- **Strong commercial activity focus on MBB dragging OIBDA y-o-y; lower impact in Q2**
- **Network & system costs driven by expanded coverage and capacity:**
  - 3G base stations up 63% y-o-y in H1 12
  - 27,000 Kms of fiber for backbone in progress in Brazil



# Brazil: Leading service quality & investing in future growth

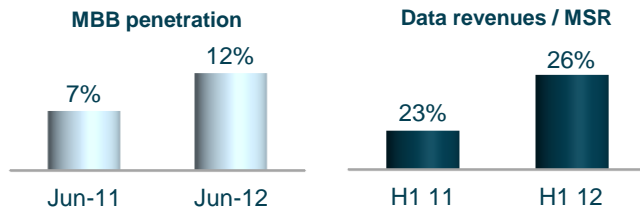
## Clear competitive advantages in mobile network

**Strong growth in accesses driven by mobile**



- Q2 12 mobile net adds<sup>1</sup> up 28% y-o-y to 2.5 m
- > 2.8k municipalities covered; >3x closest player

**Non-replicable 3G coverage and best-in class quality driving data expansion**



- National 20+20 Mhz slot for 4G with rural obligations in wealthier regions
- Aiming to maintain our best-in class quality proposal with LTE

**Best 4G slot recently acquired**

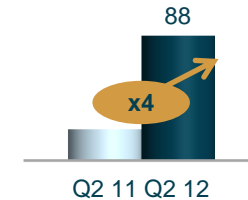
1. Excludes the disconnection of 1,600k inactive prepaid mobile accesses in Q2 12.  
2. IDA = Service Performance Index released by Anatel.

## Transforming the fixed business under the VIVO brand

**Accelerating UBB uptake**

- **Fiber uptake acceleration:** 1.0 m homes passed (Jun-12)
- **New IPTV proposition in H2 12** based on new platform

Fiber UBB accesses ('000)



**Extracting the benefits of an integrated offer**

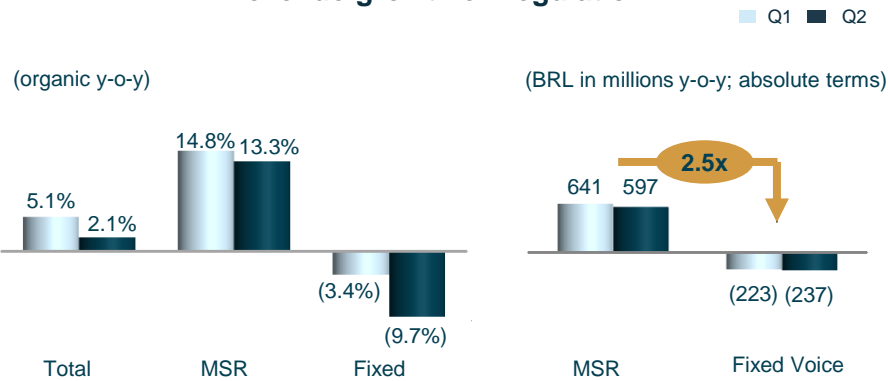
- **Becoming #1 in fixed IDA<sup>2</sup>** and satisfaction only one month after the rebranding
- **Maintaining superior quality in mobile**
- **Continued development of convergent services:** FW expansion, cross offers...



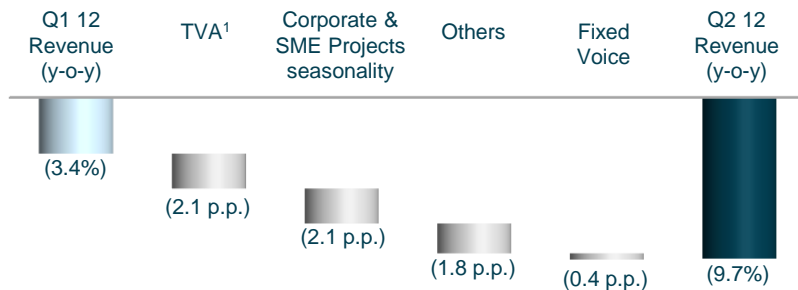
# Brazil: Keeping growth on a balanced & diversified structure

## Double digit growth in MSR drives top line increase

### Revenue growth ex-regulation



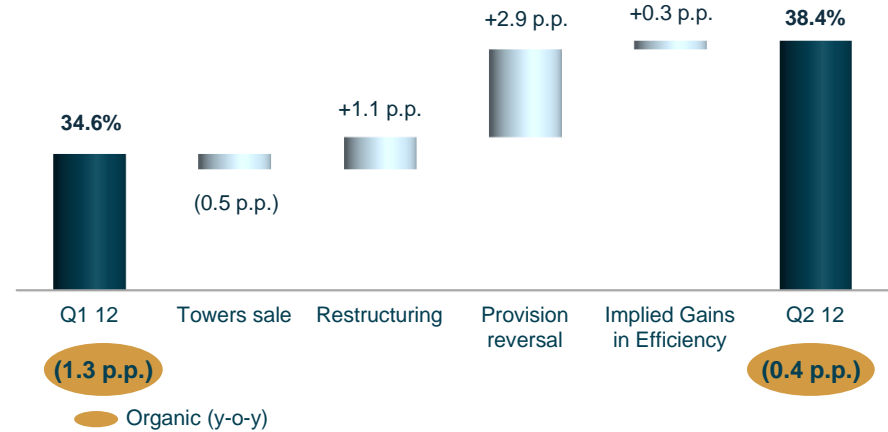
- Weaker fixed revenue q-o-q mainly driven by non-recurrent items



1. Consolidation of TVA through global consolidation in Q2 11 with retroactive effects to January 2011.

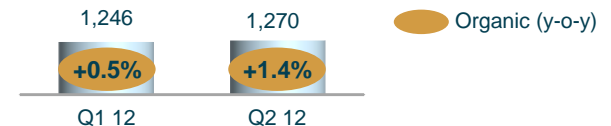
## Improved profitability in Q2

### OIBDA margin (organic q-o-q)



- Better trends in OIBDA y-o-y growth; despite drag from regulation (-2.2 p.p. in Q2 12; -0.8 p.p. in Q1 12)

### OIBDA (€ millions)

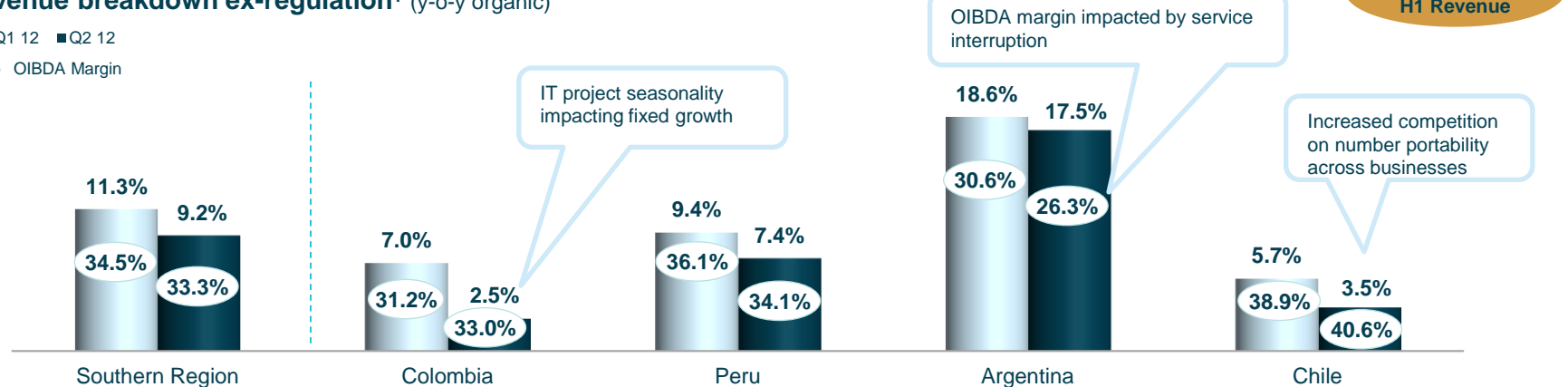


# Latam: Diversified growth, revenue growth in all countries (i)

## Southern Region: Advances to transform the business

### Revenue breakdown ex-regulation<sup>1</sup> (y-o-y organic)

■ Q1 12 ■ Q2 12  
○ OIBDA Margin



2.8%

#### COLOMBIA:

- Restructuring process closed, rebranding completed, further efficiencies to come
- Access growth acceleration to +20% y-o-y reflecting improved market positioning



3.7%

#### PERU:

- Sustained commercial momentum y-o-y: Mobile accesses +14%, MBB x3, FBB +25%, Pay-TV +16%
- Healthy revenue&OIBDA growth



5.7%

#### ARGENTINA:

- Solid double digit top line growth: mobile data revenues at 43% of MSR; 45% broadband+new services in wireline in H1



4.0%

#### CHILE:

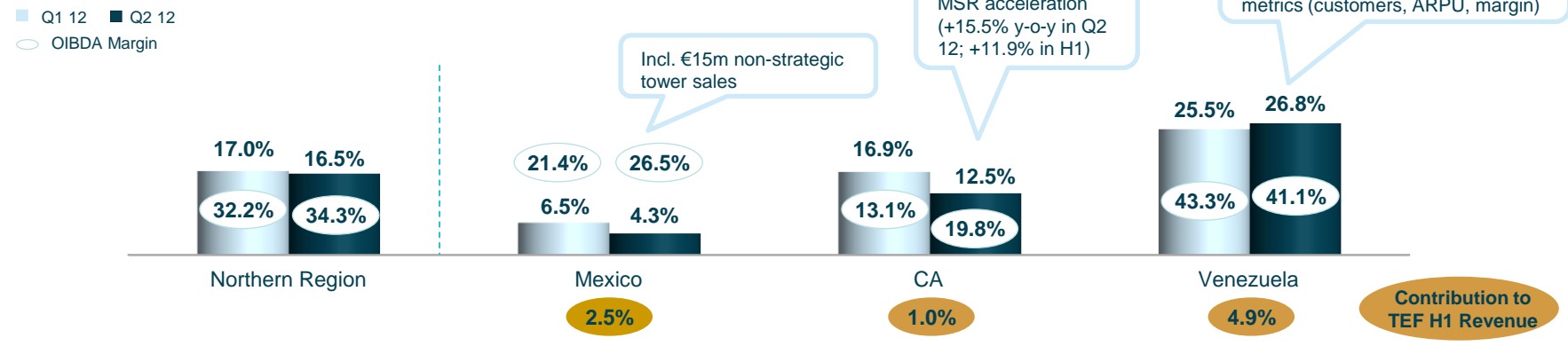
- Strong commercial activity y-o-y: MBB x2, FBB up 7%; Pay-TV rose by 9%
- Robust profitability (OIBDA margin 40.6% in Q2) despite fierce competition

1. Excludes MTRs cuts and changes on F-M retail tariffs and other regulatory changes in Peru.

# Latam: Diversified growth, revenue growth in all countries (ii)

## Northern Region: Consolidating positive trends

### Revenue breakdown ex-regulation<sup>1</sup> (y-o-y organic)



### MEXICO

#### Visible results from turnaround actions:

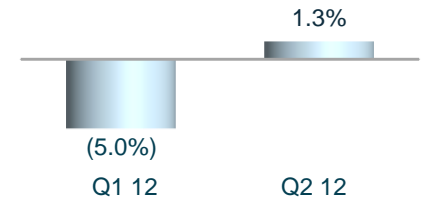
- Negative regulatory impacts progressively easing
- MSR and ARPU are back to growth : +1.3% and +6.7% y-o-y in Q2, respectively

#### New commercial propositions to further improve positioning:

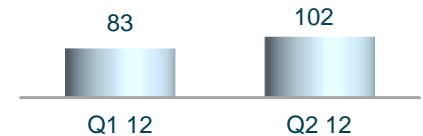
- New plans billed by second and innovation in roaming
- “Movistar Total”, a unique market proposal

#### Agreement with lusacell to drive further benefits

### MSR growth (y-o-y local currency)



### Underlying OIBDA (€ millions)



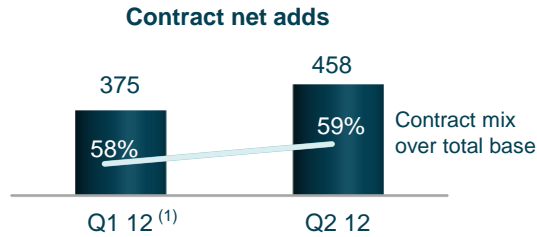
Organic growth: assumes average constant exchange rates and excludes changes in the consolidation perimeter and hyperinflation accounting in Venezuela in both years.

1. Excludes MTRs cuts and changes on F-M retail tariffs.



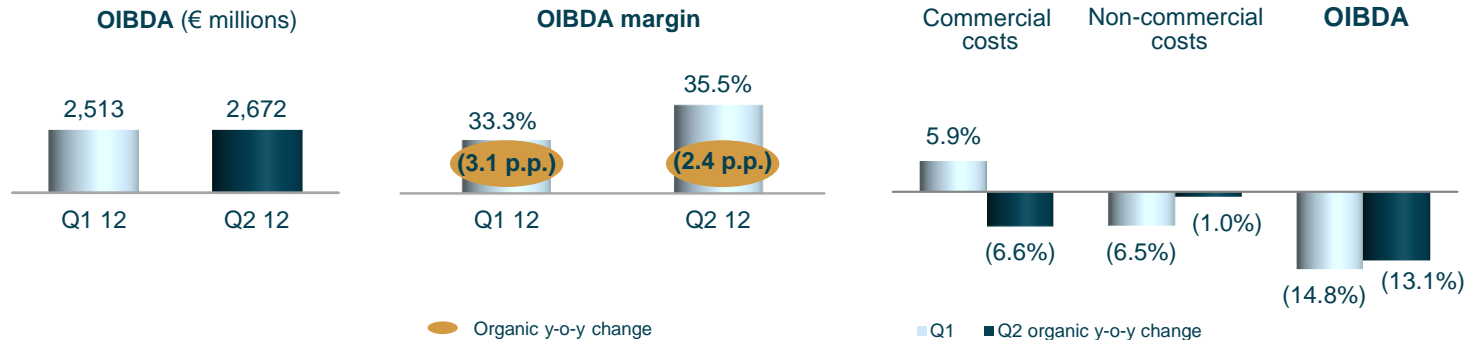
# T.Europe: Improved commercial performance, growing OIBDA in the quarter

Regaining trading momentum across footprint



- Focus on high value customers and better prepay evolution
- Churn reduction on successful tariff refreshment
- Further expansion of smartphones to 32% of the mobile base

OIBDA and margin expansion q-o-q on cost efficiency gains



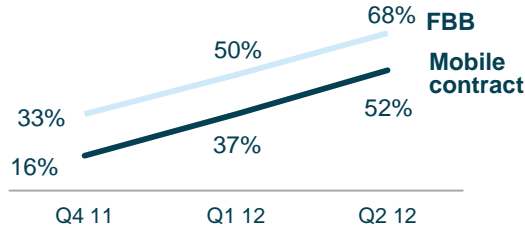
- **Cost savings already flowing into P&L:**
  - Handset subsidy removal in Spain and gradual reduction in the UK
  - Strong focus on quality increases satisfaction and lower customer-care costs
  - Network sharing agreement with Vodafone in the UK to drive further benefits in the mid term
- **Top line** impacted by lower usage, prices and MTRs cut: -7.3% y-o-y in Q2 vs. -6.9% y-o-y in Q1, both in organic terms

1. Excluding disconnections in Spain in Q1 12.

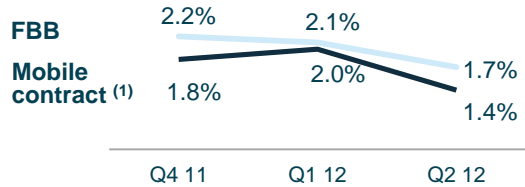
# Spain: Gradual progress in our turnaround plan

## Recovering competitiveness

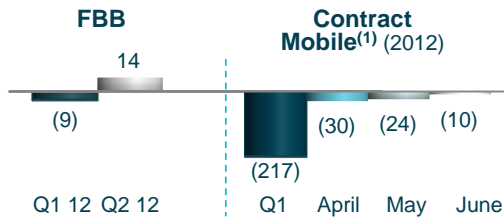
**Fast penetration of new tariffs**  
(consumer segment)



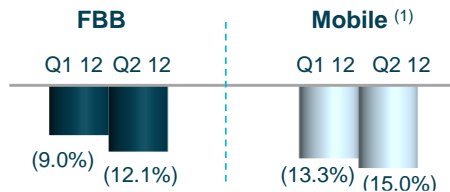
**Sharp churn reduction**



**Progressive improvement in net adds**  
(‘000)



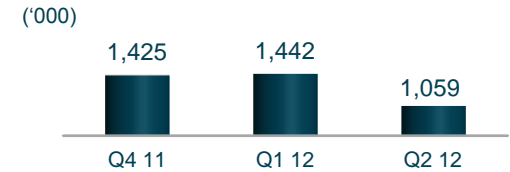
**ARPU erosion driven by proactive migration to new tariffs**



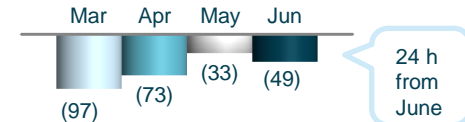
## Change industrial model to enhance efficiency and change market dynamics

**New commercial model:**  
removal of subsidies, focus on retention

- **Significant drop in mobile number portability activity in the market** on drastic reduction in subsidies



- **Improved TEF portability net adds** (2012)



- **Net savings in commercial costs with positive impact in OIBDA**
- **Further efficiencies on enhanced customer experience and increased satisfaction:**  
-35% Jun-12 vs. Dec-11 in customer claims
- **Handset portfolio simplification:**  
-65% y-o-y in Jun-12

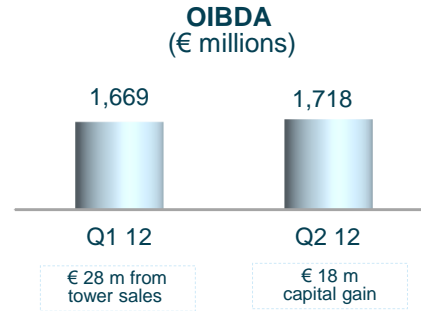
**Successful completion of Redundancy Program**

- **Plan already fully executed:** 6,500 employees have already joined it
- **Significant savings in personnel costs:** €61 m in Q2 12; €117 m in H1

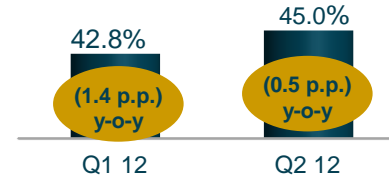
1. Excluding the impact of the mobile accesses disconnection in Spain in Q1 12.

# Spain: Improved profitability on strong cost savings

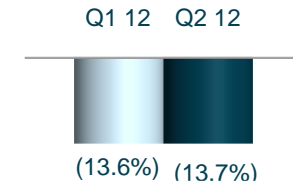
## OIBDA growth and margin expansion q-o-q



## OIBDA margin



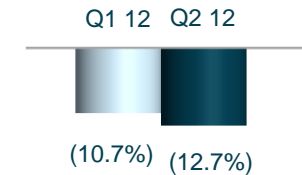
## OIBDA (y-o-y)



## Tight cost management to contain increased top line pressure

- Ongoing usage optimization and lower tariffs across businesses
- Contained drag in MSR ex-MTR sequentially: -0.6 p.p. vs. Q1 12 (-16.8% y-o-y in Q2 12)
- Fixed revenue (-10.8% y-o-y in Q2 12) impacted by traffic optimization and FBB ARPU erosion
- Better access evolution in H2 and easing of ARPU erosion from new tariffs from Q4 12

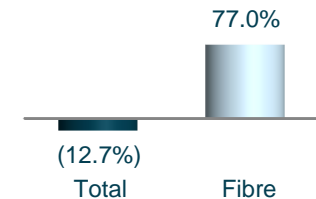
## Revenue (y-o-y)



## Improved trends in OpCF, strong investments in future growth

- Prioritizing CapEx in key areas: fiber and MBB
  - 213 k connected households (Jun-12); 1.7 m homes passed ready to market (2.4x y-o-y)
  - CapEx in fiber in FY 12 E >20% y-o-y
  - Improving MBB capacity
- Enhanced quality and lower churn allows sustainable overall CapEx y-o-y decline
- Improved OpCF y-o-y performance along the year

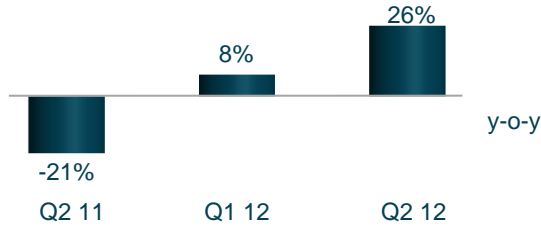
## CapEx (H1 12 y-o-y)



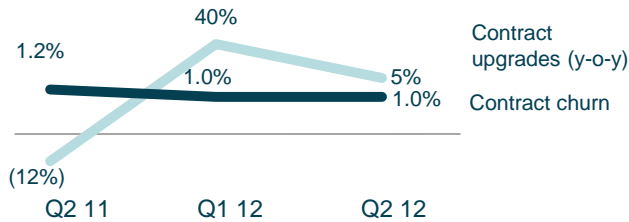
# UK: Sequentially improving performance

## Consolidating enhanced commercial momentum

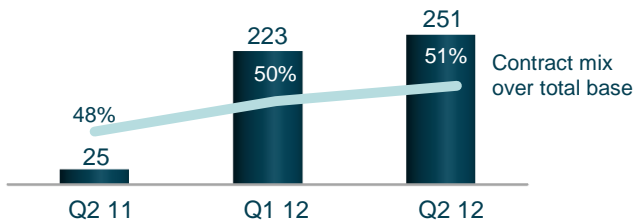
Better contract gross adds on refreshed commercial portfolio



Consistent low contract churn level

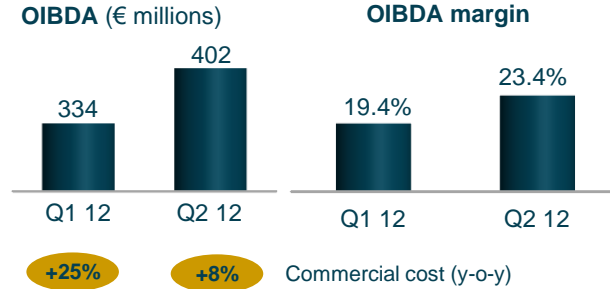


Sustained improvement in contract net adds ('000)



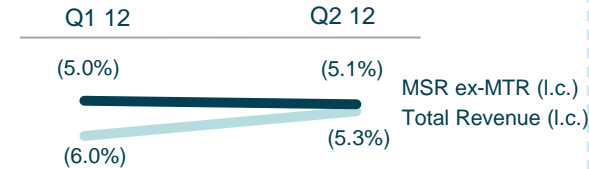
## OIBDA expansion q-o-q, improved revenue trend

Sequential OIBDA and margin improvement



- Strong deceleration in commercial costs driven by **low churn and lower upgrades** q-o-q on fewer “out of contract” customers
- Gradually lowered handset subsidies

Revenue trends stabilisation driven by commercial traction and data monetisation strategy



- Sustained revenue y-o-y trends improvement (from -6.8% in Q4 11 to -5.3% in Q2 12)
- Non-SMS data revenue acceleration in Q2 12 (+19.5% y-o-y vs. +17.3% y-o-y in Q1 12)
- ARPU pressure (-5.3% y-o-y in H1 12 ex-MTRs) driven by intense competition



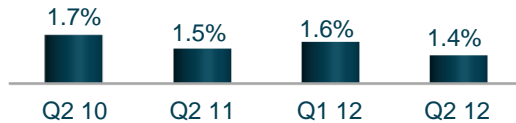
# Germany: Growth across the board, basis set for the future

## Solid trading momentum

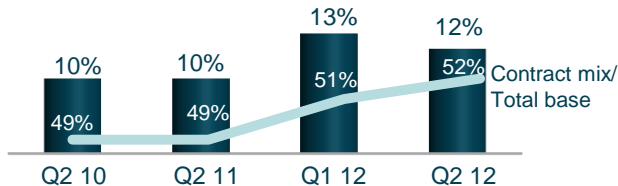
### Successful commercial portfolio

- Adapted contract portfolio mix in Q2 12
- New regional value led offers
- Reinforced value for money proposition with the launch of LTE in July

### Consistent contract churn improvement

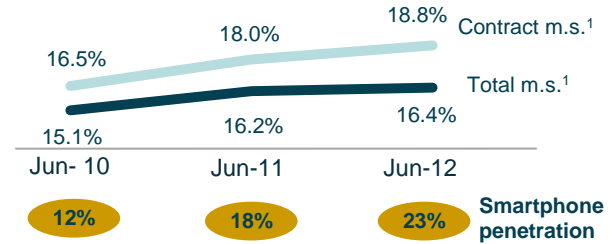


### Sustained contract mobile base expansion (y-o-y)



## Well positioned to further expand market share

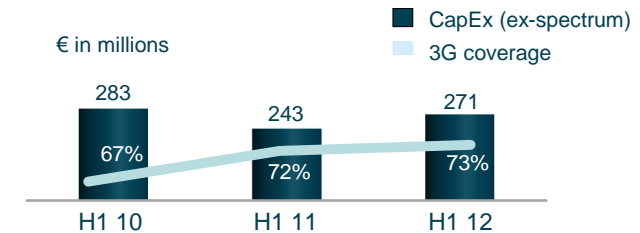
### Increasing market share



### Wide distribution channel

- More than **1,000 PoS**
- Significantly **increased Online and Telesales** transactions (20% of the total)
- Strong **cooperation with strategic partners** for indirect sales

### Solid network



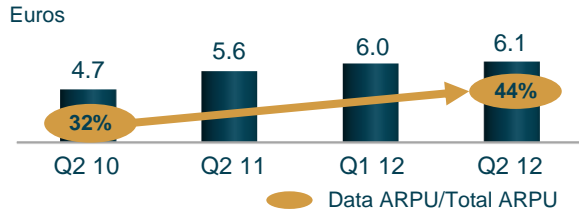
- **LTE spectrum:** €1.4 bn in 2010 to capture mobile data opportunity
- Nationwide network with over 18k GSM and 12k 3G base stations; LTE roll-out in 9 cities by YE
- **Agreement with DT to use fiber network**

1. Market shares: Jun-12 data points correspond to Mar-12 shares. Based on Q1 12 reported figures by operators.

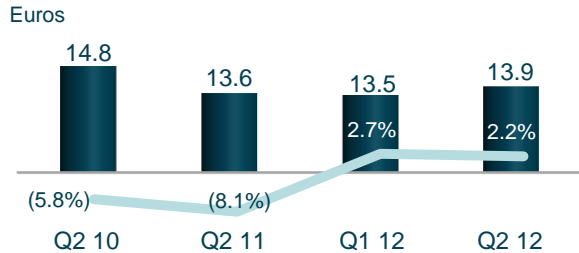
# Germany: Strong operating performance flowing into financials

## Solid revenue performance

**Data ARPU growth on successful data monetisation**

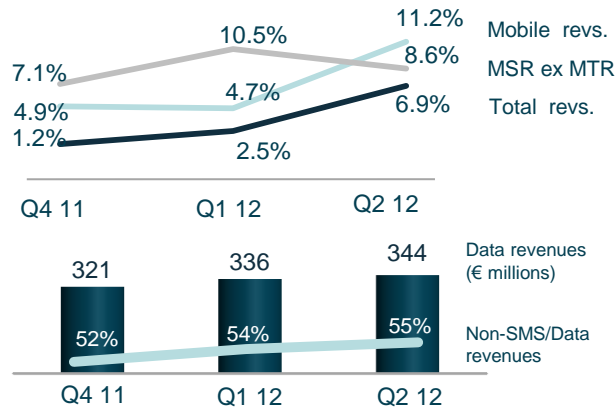


**Consolidating ARPU growth**



**Solid top line growth in H1 12 driven by mobile expansion**

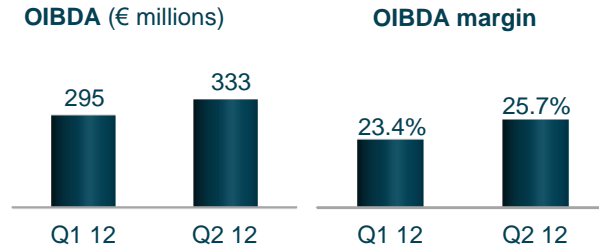
**+4.7%**  
(y-o-y in H1 12)



## Enhanced profitability on efficiency measures

**Sustained OIBDA and margin expansion**

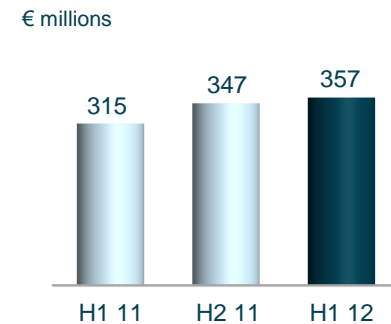
**+12.5%**  
(y-o-y in H1 12)



- **Efficiency measures drive margin expansion (+1.7 p.p. y-o-y in H1 12)**

**Strong OpCF**

**+13.4%**  
(y-o-y in H1 12)



# Updated revenue outlook, OIBDA margin and CapEx/sales targets unchanged

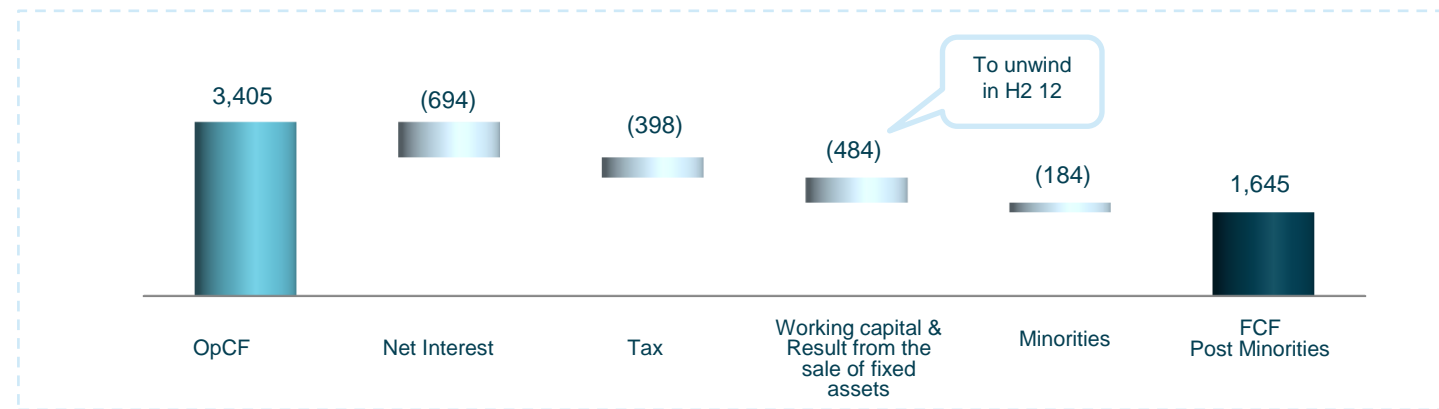
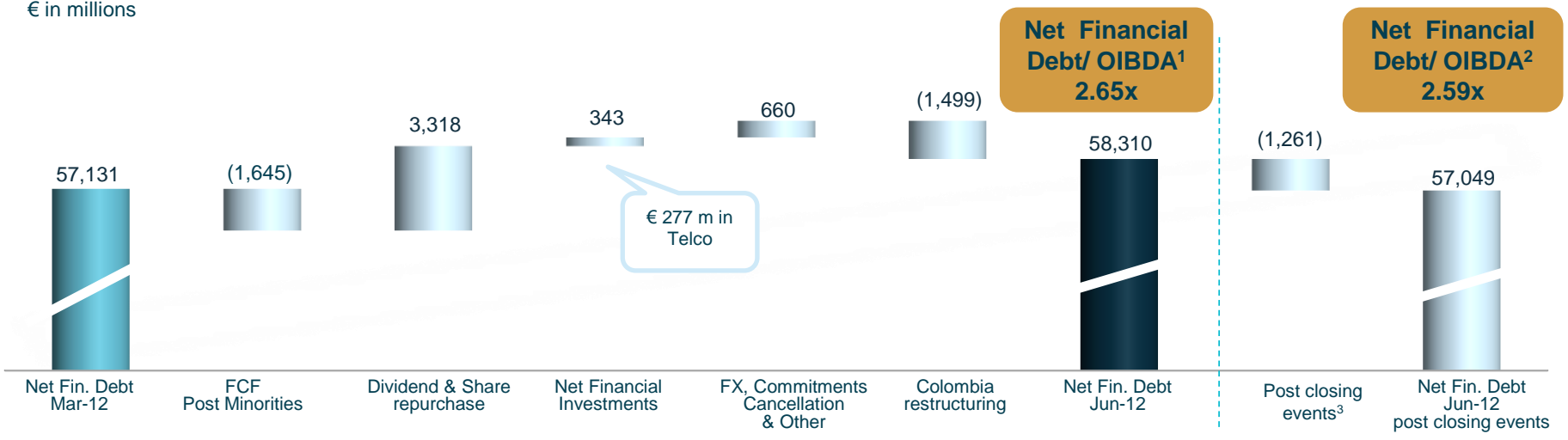
	FY 12 Outlook	H2 12
<b>Revenue Growth</b>	Flat to positive in current euros (previously >1%)	<ul style="list-style-type: none"> <li>More challenging than anticipated performance driven by a weaker macro environment and further negative impacts from regulation</li> </ul>
<b>OIBDA Margin</b>	Lower y-o-y decline than in 2011 (unchanged)	<ul style="list-style-type: none"> <li>Y-o-y erosion to ease, driven by better y-o-y comparisons in commercial activity, net savings in commercial costs in Spain and further cost efficiencies across countries. Operating synergies in Brazil becoming visible</li> </ul>
<b>CapEx/Sales(ex-spectrum)</b>	Similar than in 2012 (unchanged)	<ul style="list-style-type: none"> <li>Reallocation of resources within the Group to accelerate UBB connections, leveraging CapEx efficiencies from lower churn</li> </ul>

Operating guidance considers constant perimeter. 2011 base for guidance purposes: Revenue (€ 62,837 m), OIBDA margin (36.1%), CapEx/Sales ex spectrum 14.2%. Assumes average FX for 2012 of €1: US\$1.32; €1: BRL2.30; €1: £0.85.

# Net debt evolution impacted by timing of dividend payment

## Net Financial Debt evolution

€ in millions

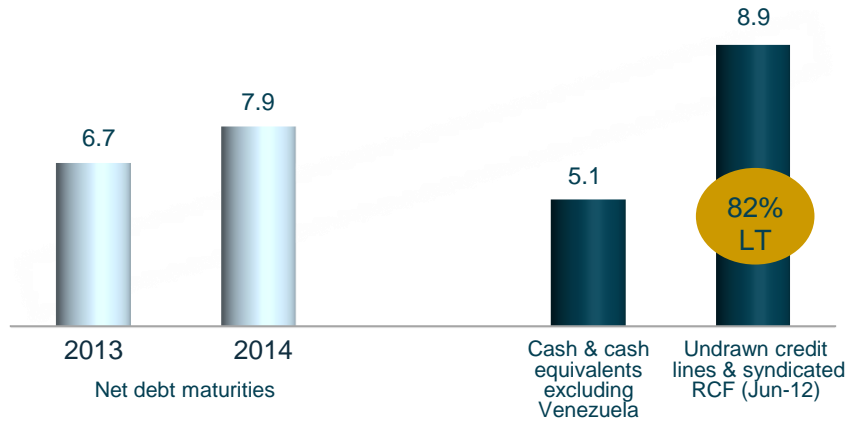


1. OIBDA 12 months rolling ex-Redundancy Program in Spain in 2011.
2. Net Financial Debt ex-Redundancy Program in Spain and adjusted by post Closing events.
3. Post closing events (pending regulatory approval) include disposals of China Unicom & other minority stakes (Hispasat).

# 2012-13 debt maturities covered

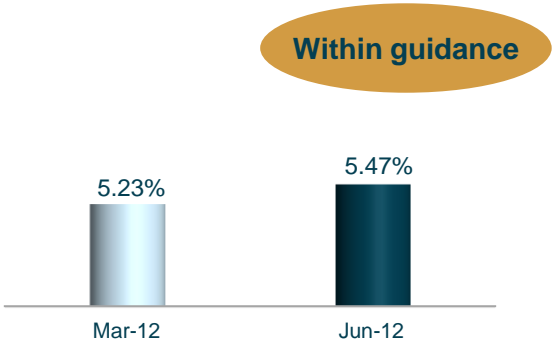
## Net debt maturities & Liquidity position (Jun-12)

€ in billions

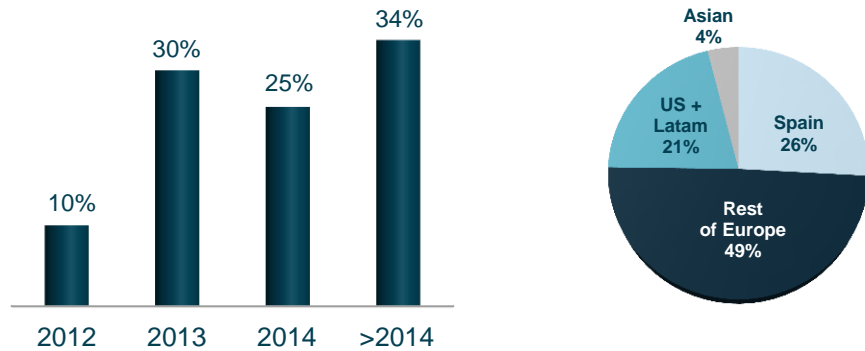


- 2013 net debt maturities reduced by € 0.9bn in the quarter
- € 2.4 billion credit line maturities extension
- Ample geographic diversification

## Effective Interest Cost<sup>1</sup> (ex-FX)



## Undrawn Credit Lines Maturities and Geographical Split



1. Last twelve months (rolling basis)  
 2. RCF: Revolving credit facility

# Fully committed to increase financial flexibility, improve liquidity and defuse potential risks

**Adjustment of shareholder remuneration policy improves liquidity immediately and reduces refinancing risk**

- **Cancellation of 2012 dividend** (Nov-12 cash+May-13 scrip) **and share buyback program as one-time exceptional measure**
- **Shareholder remuneration to be resumed in 2013 by paying a dividend of €0.75/share** (intention two tranches: Q4 13 and Q2 14)
- **Rationale:**
  - Further strengthen Balance Sheet (retained earnings, deleverage, shareholder value)
  - Accelerate debt reduction in the short term
  - Decouple from exogenous macro factors affecting our country of domicile
  - Immunize from debt markets liquidity conditions
  - De-risk the execution of portfolio management and asset divestment program
  - Continued investment in profitable growth in our operations

**Fully committed with announced portfolio management and asset divestment program**

- **Already achieved: € 3.1 Bn**
  - Colombia restructuring, China Unicom, Hispasat, non-strategic towers, Zon
- **In progress ≥ € 1.5 Bn**
  - Atento, PT, Rumbo, non-strategic towers
- **Next actions:**
  - Launching preparations for IPO of T. Germany
  - Analyzing potential listing alternatives for Latin American businesses
  - Monitoring market conditions to make selective asset monetisations

- **Cash savings up to Q2 13:**
  - € 2.7 Bn in 2012
  - Up to € 4.1 Bn in Q2 13
- **Further savings from H2 13 onwards**
- **Debt maturities covered till year-end 2013**
- **Net Debt/OIBDA <2.35x by 2012 YE**
- **Enhanced credit and liquidity metrics**

- **≥ 4.6 Bn in 2012**
- **Additional proceeds in 2013**

# Conclusions

- **Improved performance in Q2 12 from OIBDA to net income in underlying terms:**
  - **Benefits from best-in class diversification**
  - **Risk perception decoupled from business fundamentals**
  - **Positive revenue growth on strong top line performance in Latin America**
  - **OIBDA growth and margin expansion q-o-q**
  - **H1 OIBDA margin performance consistent with 2012 guidance, further improvements in H2 12**
- **Further initiatives to enhance business model**
- **Decisive actions to improve balance sheet and defuse potential risks**
- **On track with our transition towards a “Digital Telco”**



# Telefónica

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**Organic growth:** In financial terms, it assumes constant average exchange rates as of January-June 2011, and excludes hyperinflation accounting in Venezuela. Therefore, in OIBDA and OI terms, the first half-year of 2011 excludes the positive impact of the partial sale of our stake in Portugal Telecom (+183 million euros). Telefónica's CapEx excludes spectrum investment and, in 2011, Real Estate commitments in relation to the new Telefónica headquarters in Barcelona.

**Underlying growth:** Reported figures, excluding exceptional impacts and spectrum acquisition. First half of 2012 also excludes the reduction in the value of Telecom Italia investment and operating synergies achieved (-512 million euros; -358 million euros net of taxes), and also PPAs (-492 million euros; -363 million euros net of tax and minority interests) and difference in market value of BBVA stake (-30 million euros; -21 million euros net of tax and minority interests). Figures for the first half of 2011 exclude value adjustments in relation to the stake in Telecom Italia (-505 million euros; -353 million euros net of tax), the positive impact arising from a partial reduction of Telefónica's economic exposure to Portugal Telecom (+183 million euros) and also PPAs (-564 million euros; -381 million euros net of taxes and minority interests).