

9 months 2019 Results

November 2019

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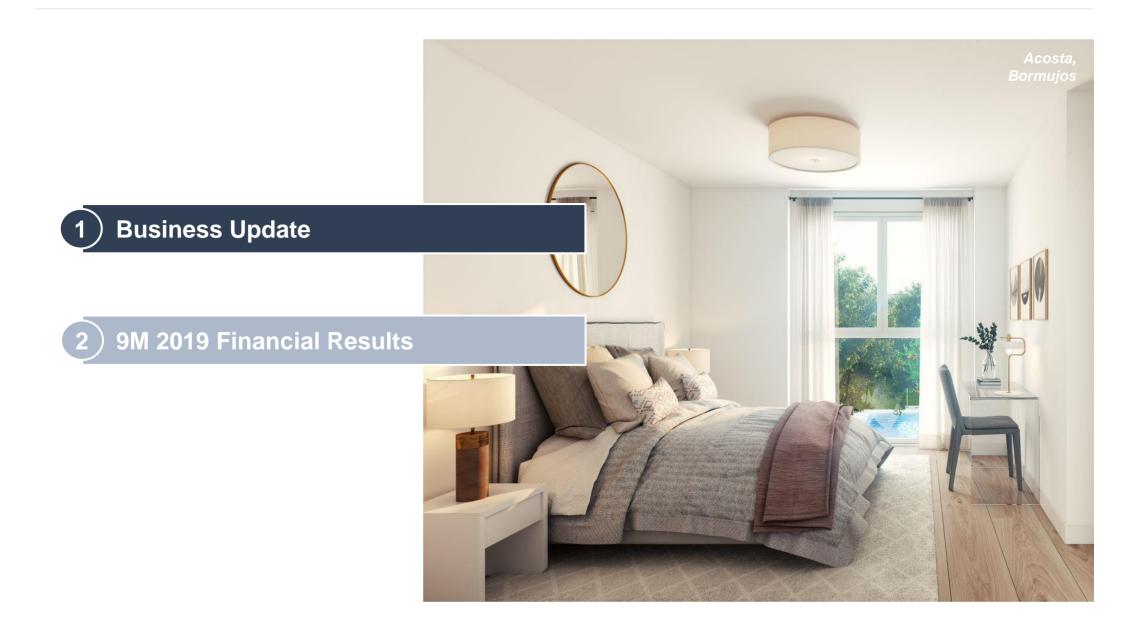
Hitting 2019 operational targets successfully: over 1,000 units completed, 95% sold and delivery phase as expected

Sales provide ample visibility over deliveries \rightarrow 2019: 95% / 2020: 65% / 2021: 23%

Reiterating L/T forecasts, financial and operational figures withstanding - generating €460 Mn¹ cash flow by 2021

Successfully executing Buy-Back Program - 16% of target achieved in two months

Agenda



Business Plan 2017-2023

Sustainable Housing Development Plan (IPO Business Plan)



are delivered.(2) Units under construction exclude delivered and completed units.

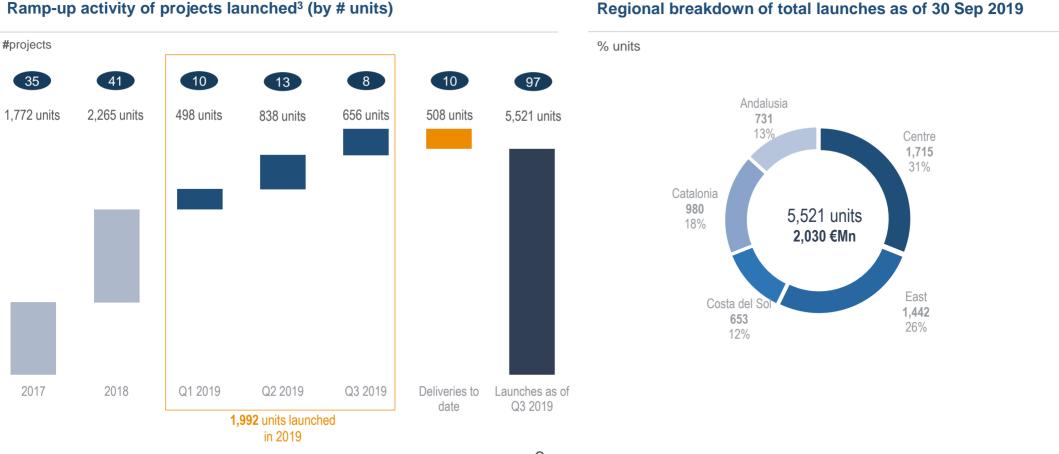
(3) Total completed units, yet to be delivered.

Projects Launched

656 units launched¹ in Q3 2019 (GDV: €237 Mn). **550 units** to be launched in Q4 2019

5,521 units on the market net of deliveries with €368 th ASP (GDV: €2,030 Mn)

Coverage of deliveries: 2019:100%/2020:100%/2021: 92%²



(1) A Project is launched when marketing kicks off

(2) Excluding Turn-Key Projects

(3) Accumulated launches

Marketing Activity

Order Book Regional breakdown as of 30 Sep 2019

452 units sold in Q3 2019 (GDV: €143 Mn)

2,871 units in order book (GDV: €1,018 Mn)

Coverage of deliveries: 2019: 95%/2020:65%/2021: 23%¹

Sales² Evolution in # units & €Mn



Total sales / units on the market amount to 50% (in €) & 52% (in units)

Construction and Permits

308 units started construction in Q3 2019/ 3,752 total units under construction

403 units w/ permit granted in Q3 2019/ 4,056 total units w/ permit granted

Coverage of deliveries: 2019:100%/2020:100%/2021: 57%



2019 Deliveries Focus (30.09.19)

PROJECTS			CONSTRUCTION		SALES ²	DELIVERY		
Development	Municipality	Total Project Units	FCC ¹	Nº FCC	2019 Target Delivery sales coverage	FOP ^{1,4}	2019 Target Delivery	Delivered
Jardines Hacienda Rosario I	Sevilla	78	\checkmark	78	77	\checkmark	77	70
Nou Eixample Mar	Vilanova i la Geltrú	59	\checkmark	59	58	\checkmark	58	58
Villas de Arco Norte	Dos Hermanas	50	\checkmark	50	48	\checkmark	50	46
Ramón y Cajal	Sevilla	54	\checkmark	54	33	\checkmark	40	27
Villas de Arco Norte II	Dos Hermanas	62	\checkmark	62	52	\checkmark	57	24
Brisas del Arenal	Jávea	11	\checkmark	11	11	\checkmark	11	11
Jardines Hacienda Rosario II	Sevilla	63	\checkmark	63	53	\checkmark	60	11
Galera Sun Bay	Estepona	5	\checkmark	5	5	\checkmark	5	5
Hacienda del Mar 2	Alicante	4	\checkmark	4	4	\checkmark	4	4
Terrazas de Los Fresnos I	Boadilla del Monte	30	\checkmark	30	30	\checkmark	30	2
Marina Real	Denia	80	\checkmark	80	79	\checkmark	80	3
Merian OFFSITE	Torrejón de Ardoz	10	\checkmark	10	9	\checkmark	10	0
Altos del Pilar	Madrid	100	\checkmark	100	98	Req.	98	0
Ulloa	Alcorcón	54	\checkmark	54	54	Req.	54	0
Tasman	Sant Just Desvern	30	\checkmark	30	29	Req.	29	0
Dampier	Masnou	26	\checkmark	26	16	Req.	20	0
Humboldt	Vilanova i la Geltrú	93	\checkmark	93	83	Req.	90	0
New Folies	Andratx	41	\checkmark	41	35	Req.	36	0
Cabot	Madrid	28	\checkmark	28	27	Req.	27	0
Villas de Arco Norte III	Dos Hermanas	27	\checkmark	27	14	Req.	22	0
Altos de La Reserva	Boadilla del Monte	11	\checkmark	11	9	Req.	10	0
Torre Estronci 99	Hospitalet de Llobregat	55	\checkmark	55	52	Req.	54	0
Vanian Gardens	Estepona	72	\checkmark	23 ³	18	Req.	23	0
South Bay Las Mesas	Estepona	47	\checkmark	20 ³	10	Req.	10	0
Altos de Los Fresnos	Boadilla del Monte	35	\checkmark	19 ³	28	Req.	32	0
Escalonia I	Las Rozas	60	Oct-19	0	59		59	0
Merian II OFFSITE	Torrejón de Ardoz	18	Nov-19	0	10		9	0
TOTAL		1,203		1,033	1,001 (95%)		1,055	261

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(1) FCC: Final Construction Certificate. FOP: First Occupancy Permit

(2) Sales = Reservations + Contracts + Deliveries (as of 30.09.2019)

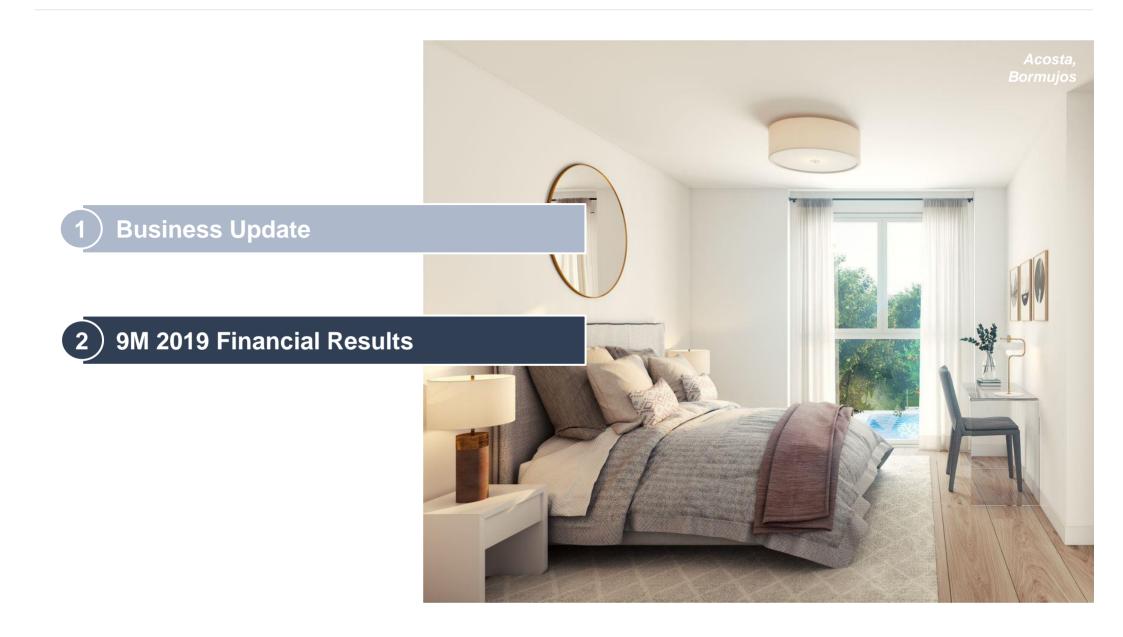
(3) Partial FCC

Land acquisitions 9M 2019



(1) Third party appraisal approach to estimate number of units may vary from company approach. Estimated number of units may vary in time due to differences between maximum land buildability and final product definition. Buildable surface remains constant
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 H1 2019 Landbank (15,202) + Q3 2019 Acquisitions (502) – Q3 2019 Deliveries (159) = Q3 2019 Landbank (15,545).

Agenda



Consolidated P&L

02	9M	2019	FINANCIAL	RESULTS
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I			
	AEDAS HOMES In € Mn ¹	30/09/2019	30/09/2018
	REVENUE	60.8	55.4
	Cost of Goods Sold	(45.8)	(39.6)
	GROSS MARGIN	15.0	15.8
	% Gross Margin	25%	29%
	Marketing and Sales commissions	(7.5)	(5.8)
	Other expenses related to developments & Taxes	(1.6)	(1.3)
	NET MARGIN	5.9	8.7
	% Net Margin	10%	16%
)	Overheads	(17.7)	(13.7)
	Other operating income & expenses	0.3	1.5
	Inventory Impairment losses /Gains	0.1	(0.1)
	EBITDA	(11.4)	(3.6)
	Depreciation and Amortization	(1.1)	(0.3)
	Financial Results	(6.0)	(3.9)
	EBT	(18.5)	(2.0)
	Corporate tax	5.1	11.3
	NET INCOME	(13.4)	5.5
	% Net Income	-	10%
	Minority interests	-	1.3
	Net income attributable to the Parent company	(13.4)	4.2

Revenue derived solely from the **delivery of 261 units** while in 2018 €8M came from land sales. Agreed land sales expected to be executed in Q4 2019 for c. €11 Mn

Gross margin % not representative ahead of full product mix to be delivered in Q4 2019

Marketing expenses reflecting all sites launched - c.2,000 units in 2019

Overheads corresponding to business needs - 211 headcount (30/09/19)

Financial expense growth tied to full disposal of facility loan and commercial paper issuance

Source: Company Financial Statements. (1) Differences due to rounding errors.

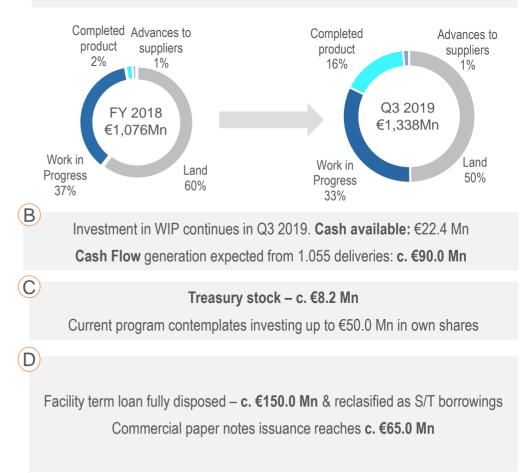
Balance Sheet Structure

AEDAS Homes In € Mn ¹	30/09/2019	31/12/2018	Varia € N		Variation %
NON- CURRENT ASSETS	45	27	1	8	67%
Inventories	1,338	1,076	26	62	24%
Trade and Other Receivables	46	42	4	Ļ	10%
Short Term Accruals	12	8	4	ļ	50%
Cash and Equivalents	84	109	(2	5)	23%
CURRENT ASSETS	1,480	1,235	24	15	20%
TOTAL ASSETS	1,525	1,262	26	63	21%
EQUITY	915	935	(2	0)	2%
Long Term Financial Borrowings	1	58	(5	7)	98%
Other Long Term Borrowings	2	1	1		100%
NON-CURRENT LIABILITIES	3	59	(5	6)	95%
Provisions	7	1	6	ò	600%
Short Term Financial Borrowings	317	92	22	25	245%
Other Short Term Borrowings	3	3	-		-
Trade and other payables	280	172	10)8	63%
CURRENT LIABILITIES	607	268	33	39	127%
TOTAL EQUITY AND LIABILITIES	1,525	1,262	26	63	21%

Main Balance Sheet Changes

A

Growth in inventories due to **increase in construction activity** and completed housing units soon to be delivered.



c. €80.0 Mn of net increase of down payments from clients

Source: Company Financial Statements.

(1) Differences due to rounding errors.

(E)

Net Debt

Total Net Debt of **€297.9 Mn**

- increasing as we reach operational target levels

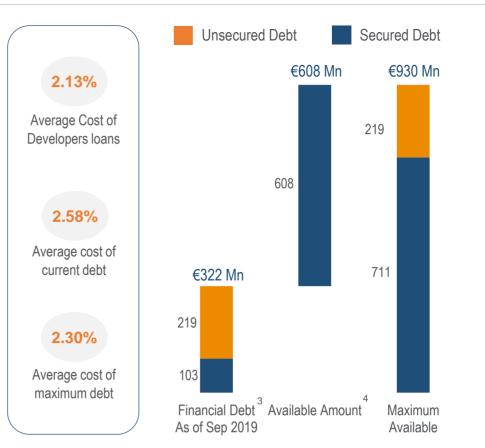
Net Debt Position (€ Mn)

	Sep 2019	Dec 2018
Secured Financial Debt	100.5	57.1
Unsecured Financial Debt	217.1	97.3
Corporate facility term loan	150.0	60.0
Commercial paper	65.9	34.0
Other Financial Debt	2.6	1.7
Gross Financial Debt	320.2	156.2
Available Cash	22.4	60.5
Net Debt (Net Cash)	297.9	95.7
Total Cash	125.3	103.0
Deferred Land Payments	2.6	9.3
LTC ¹	22%	9%
LTV ²	15%	5%
LTC ¹ including restricted cash	18%	4%

Efficient and diversified funding ramp-up process - facility term loan fully

disposed increasing average cost of debt

Financial Debt Structure³ (€ Mn)



(1) LTC: Calculated as Net Financial Debt divided by inventory carrying cost, excluding land prepayments

(2) LTV: Calculated as Net Financial Debt divided by total GAV

(3) Difference due to accountancy treatment

(4) Development Loan WIP land tranche subject to WIP evolution

Cash Flow Statement Summary

Summary Cash Flow Statement AEDAS HOMES (In €	30/09/2019	31/12/2018
Mn ¹)		
EBT	(18.6)	(8.1)
Change in Trade Provisions	15.4	3.0
Change in Investment properties	1.0	(0.5)
Financial cost / (income)	14.4	9.6
Other Income / (expense)	(8.4)	(6.4)
A Change in working capital	(184.4)	(142.9)
Inventories	(253.6)	(185.3)
Trade and other receivables	(12.3)	5.5
Trade and other payables	81.9	37.8
Other operating cash flows	(0.7)	(0.9)
Net cash flow from operating activities	(184.8)	(157.3)
B Net cash flow from investment activities	(4.6)	(5.9)
C Net cash flow from financing activities	160.2	93.7
Net cash increase / (decrease)	(29.2)	(69.5)
Cash BoP	103.0	172.4
Cash EoP	73.8	103.0
Available Cash	22.4	60.5

Λ	
Α	Working capital variation has continued to peak, as it reflects company's
	proximity to run rate operational status:

- Inventories breakdown
 - c. (€41.5 Mn) WIP maintains its growth tied to construction activity
 - c. (€197.1 Mn) Completed Product increases substantially ahead of delivery in the following months
 - c. (€15.0 Mn) Land investment net of activated developments
- Trade and other payables has seen a net increase mainly due to:
 - c. €80.0 Mn client down payment increase
 - c. €28.0 Mn suppliers increase
 - c. (€26.3 Mn) other items (provisions, suppliers,...)

B

Investing activities reflecting equity contributions of first deals sealed under the **Land Feeder** agreement, under the equity method of accounting

CFinancing activities contemplates an increase in:

- c. €52.2 Mn Developer loan disposals net of repayments
- c. €7.1 Mn treasury stock increase
- c. €31.6 Mn Commercial paper notes issuance
- c. €89.2 Mn Sindicated loan disposal

Margin outlook positive

HPA and CCI margin impact on projects under construction (all data as of Sep19):



Margin accretive strategy: 33% of 5,032 units as of Sep 2019 yet to be sold, subject to capturing further HPA

Reiterating long-term forecasts

Operational targets

Strong visibility over long-term targets +1,000 units completed +3,700 units under construction +2,800 units in orderbook (+ €1.0 Bn)



and **c. €1.3 Bn³ up to 2023**

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(1) Net of corporate debt and c. €100 Mn land investment. Not considering treasury stock. Linked to 1.055 deliveries.

(2) Net of corporate debt and c. €330 Mn land investment. Not considering treasury stock.

(3) Net of corporate debt and c.€500 Mn land investment. Not considering treasury stock.

Revenues

Deliveries on track, gaining visibility on revenues for following years:

c. €1.9 Bn up to 2021



Appendix 1: 2020 Deliveries visibility



2020 Expected Deliveries

PROJECTS			CONSTRUCTION	SALES ²	DELIVERY
Development	Municipality	Total Project Units	Construction progress ¹	2020 Target Delivery sales coverage	2020 Target Delivery
Completed Product 2019 ³	-	51	100%	0	51
South Bay Las Mesas	Estepona	37	87%	28	37
Vanian Gardens	Estepona	54	86%	34	54
Merian II	Torrejón de Ardoz	4	83%	0	4
Carreres 10	Valencia	59	71%	52	59
Middel Views	Fuengirola	84	68%	65	77
Acosta	Bormujos	24	68%	14	24
Doria 6	Palma de Mallorca	40	64%	30	40
Terrazas de los Fresnos II	Boadilla del Monte	98	59%	64	94
Orpí	Masnou	36	58%	32	36
Jardins de Castellarnau	Sabadell	138	58%	107	133
Cook	Hospitalet de Llobregat	62	55%	51	61
Armstrong	Sevilla	120	55%	110	115
Jardines Hacienda Rosario La D	Sevilla	79	53%	21	62
Bremond Son Moix	Palma de Mallorca	35	52%	21	35
Kane	Málaga	87	52%	35	78
Piteas	Pozuelo de Alarcón	48	52%	31	48
Hevia	Valencia	73	50%	62	73

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(1) Progress in terms of time schedule

- (2) Sales = Reservations + Contracts + Deliveries (as of 30.09.2019)
- (3) Completed 2019: Villas Arco Norte II (5), Ramon y Cajal (14), JHR I (1), JHR II (3), Altos del Pilar (2), Tasman (1), Damper (6), Humboltd (3), New Follies (5), V. Arco Norte III (5), Cabot (1), Altos de la Reserva (1), Altos de los Fresnos (3), Zagaleta (1).

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2020 Expected Deliveries

PROJECTS			CONSTRUCTION	SALES ²	DELIVERY	
Development	Municipality	Total Project Units	Construction progress ¹	2020 Target Delivery sales coverage	2020 Target Delivery	
Tasman II	Sant Just Desvern	35	49%	19	35	
Vanian Gardens II OFFSITE	Estepona	92	49%	11	25	
Ulloa II	Alcorcón	54	48%	48	54	
Hevia Fase II	Valencia	73	48%	51	67	
Orellana	Alcalá de Henares	74	47%	40	74	
South Bay Las Mesas II	Estepona	30	45%	13	25	
Fineo	San Sebastián de los Reyes	56	45%	42	56	
Ulloa III	Alcorcón	54	45%	29	50	
Lángara	Torrejón de Ardoz	100	43%	58	58	
Escalonia II	Las Rozas	150	41%	80	80	
Azara	Alicante	86	40%	53	80	
Hannon	Sant Adriá del Besós	40	40%	10	40	
Torre Estronci 91	Hospitalet de Llobregat	71	39%	44	68	
Tovar	Mairena de Aljarafe	28	36%	10	28	
Etheria OFFSITE	Madrid	41	36%	10	41	
Tegea	Vilanova i la Geltrú	52	35%	0	46	
Baret	Vilanova i la Geltrú	52	35%	20	52	
Merian Gardens	Torrejón de Ardoz	26	0%	0	26	
TOTAL		2,243		1,295 (65%)	1,986	

(1) Progress in terms of time schedule

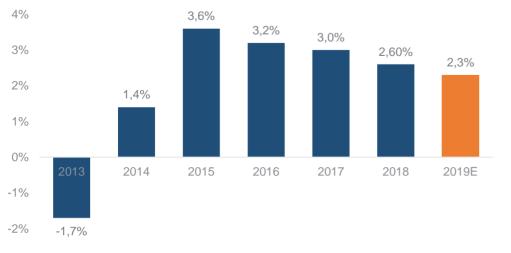
(2) Sales = Reservations + Contracts + Deliveries (as of 30.09.2019)



Appendix 2: Macro Outlook



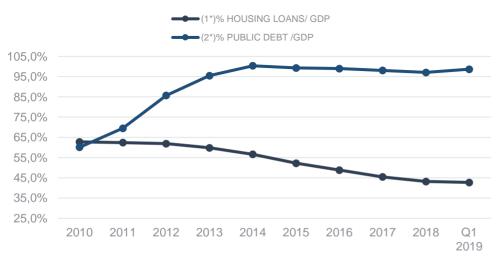
Market Overview



Positive Outlook for Spanish Economy (GDP %)

Source: INE & Bank of Spain

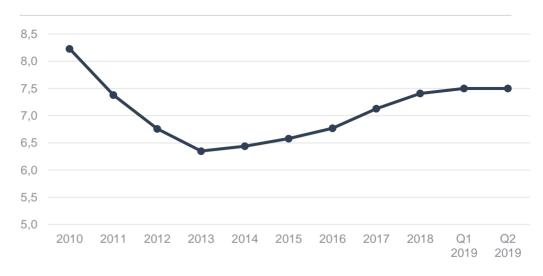
Debt to GDP (%)



Spanish Unemployment Rate (%)



House Prices/ Disposable Income per Household



Source: Bank of Spain



