# Year end 2012 results

Presentation for investors and analysts





# Contents

- Key highlights
- Consolidated financial information
- 3 Business development
- Appendix
- 5 Financial supplement
- 6 Schedule and contacts



# Laying the foundations for the future: a year marked by growth, diversification and prudence

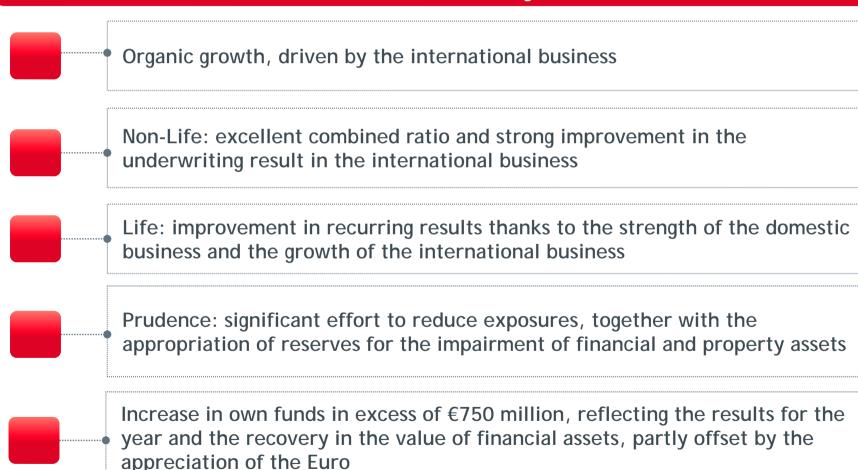
Revenues	25,301.2	7.5%
Premiums	21,579.8	10.1%
Managed savings	31,035.1	5.9%
Non-life combined ratio	95.4%	-1.5 p.p.
ROE	9.0%	-5.2 p.p.

Attributable result	665.7	-30.9%
Recurring attributable result	942.0	9.6%

Earnings per share (Euros)	0.22	-31.3%
Recurring earnings per share (Euros)	0.31	+10.7%

## Highlights of the year's results

# MAPFRE's diversification strategy drives continued growth and maintains a healthy balance





# **Development of recurring results**

	2011	2012	△ %
REPORTED ATTRIBUTABLE RESULT	963.0	665.7	-30.9%
Negative results - financial instruments <sup>(1)</sup>	46.5	178.9	
Negative results - property assets	22.1	140.6	
Impairment of intangible assets <sup>(2)</sup>		37.6	
Net realised gains	-110.6	-92.3	
mpact of sale of the ART/SALUD business in Argentina		12.7	
ppropriation/(Release) of provisions for financial instability	55.8	-55.8	
Gain from alliance with BANCO DO BRASIL	-120.7		
Provisions for risks and expenses and other non-recurring items		54.6	
BSF CAJA MADRID-MAPFRE	3.4		
RECURRING ATTRIBUTABLE RESULT	859.5	942.0	9.6%

<sup>1)</sup> Includes shareholdings in BANKIA and CATTOLICA, subordinated debt issued by BANKIA and fixed-income issued by the Republic of Greece 2) Provisions for the impairment of goodwill and portfolio acquisition expenses. Net of the decrease in the associated earn-out liabilities.



## A healthy balance sheet

## **Accounting value**

As at 31.12.12

Change

**BANKIA** 

Stake valued at €0.39 per share (after write-downs)

11.5

-142.2

LAND<sup>(1)</sup>

The total provisions appropriated represent 40% of the acquisition cost

442.3

-166.0

**GREECE** 

Full disinvestment

0

-251.6

# Barely 4% of MAPFRE's own funds(2)

<sup>1)</sup> Land portfolio from the former real estate development activity of MAPFRE INMUEBLES  $\,$ 

<sup>2)</sup> After taxes



A strong liquidity and solvency position...

In September we said:

"MAPFRE's Board of Directors deems it appropriate to strengthen the Group's capitalisation, liquidity and financial flexibility" As at December 2012 we can report:

3-year €1 billion senior bond issue

Availability of additional credit facilities amounting to €500 million

A €230 million increase in available cash<sup>(1)</sup>

Solvency ratio of 261%

... that is valued by our stakeholders

The market recognises MAPFRE's intrinsic strength, beyond short-term concerns

The bond issue launched in November was 3.7 times oversubscribed

Trust of our large clients: the premiums from the reinsurance and global risks businesses remained virtually stable, despite the downgrade of some credit ratings

## Final dividend proposed against 2012 results

### Interim dividend

- In October, in line with the objectives mentioned before, the Board of Directors resolved to pay an interim dividend of 4 cents per share against the 2012 results...
- thus the total dividend paid in the year amounts to 12 cents per share.

## Final dividend

 The Board of Directors has agreed to propose to the AGM a final dividend against the 2012 results of 7 cents gross per share; thus the total dividend proposed against the 2012 results amounts to 11 cents per share

In 2012, the dividends paid in cash amounted to €370 million



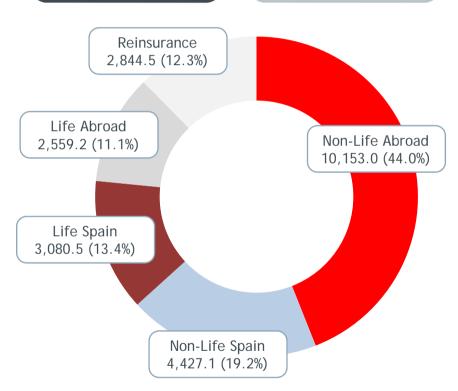
1	Key highlights
2	Consolidated financial information
3	Business development
4	Appendix
5	Financial supplement
6	Schedule and contacts



## The contribution of the international business exceeded 60%

# Premiums<sup>(1)</sup>

## Spain 33% Abroad 67%



## Contribution to consolidated results

Spain 38%	
-----------	--

## Abroad 62%

Segment	EUR M	%
Non-Life Spain	194.3	27.0%
Non-Life Abroad	272.4	37.8%
Life Spain	81.6	11.3%
Life Abroad	92.1	12.8%
Reinsurance	79.7	11.1%
Result from insurance operations	720.1	100.0%
Other/Consolidation adjustments	-54.4	
Attributable result	665.7	



## Information by business areas

# Contribution to premiums<sup>(1)</sup>

_	2011	20	)12	
Business area	%	%	EUR M	
DOMESTIC INSURANCE	37.7%	32.6%	7,507.6	
MAPFRE BRASIL	17.1%	20.6%	4,761.4	
MAPFRE AMÉRICA - OTHER COUNTRIES	15.9%	16.9%	3,887.7	
MAPFRE RE	12.6%	12.3%	2,844.5	
MAPFRE USA	6.7% 6.6%		1,513.9	
MAPFRE GLOBAL RISKS	4.8%	4.8%	1,115.2	
MAPFRE ASISTENCIA	2.7%	3.3%	763.5	
OTHER	2.5%	2.9%	670.5	
WRITTEN AND ACCEPTED PREMIUMS	100%	100%	23,064.3	

## Contribution to insurance results

	2011	2012		2012 re	ecurring
Business area	%	%	EUR M	%	EUR M
DOMESTIC INSURANCE	55.3%	38.3%	275.9	52.0%	527.8
MAPFRE BRASIL (2)	6.9%	15.4%	110.6	10.9%	110.6
MAPFRE AMÉRICA - OTHER COUNTRIES	7.0%	15.8%	113.5	12.4%	125.5
MAPFRE USA	5.6%	11.8%	84.7	6.6%	66.6
MAPFRE RE	6.7%	11.1%	79.7	10.1%	102.5
MAPFRE GLOBAL RISKS	2.5%	2.2%	15.7	2.9%	29.1
MAPFRE ASISTENCIA	2.4%	4.3%	31.0	3.1%	31.0
OTHER <sup>(2)</sup>	13.5%	1.1%	9.0	2.0%	21.1
INSURANCE RESULT	100%	100%	720.1	100%	1,014.2

<sup>1)</sup> Aggregate premiums

<sup>2)</sup> The contribution in 2011 does not include the impact of the gain recognised as a result of the cancellation of the put option on the shareholding in MAPFRE NOSSA CAIXA, which has been included in "Other"

# **Development of Non-Life insurance results**

# Non-Life business - Main business areas

	Premiums		Underwriting result			Combined ratio <sup>(1)</sup>		
Business area	2011	2012	△ %	2011	2012	△ %	2011	2012
DOMESTIC INSURANCE	4,658.7	4,427.1	-5.0%	455.7	388.7	-14.7%	89.9%	91.2%
MAPFRE BRASIL	2,574.9	2,937.6	14.1%	-3.4	105.9		100.2%	95.4%
MAPFRE AMÉRICA - OTHER COUNTRIES	2,836.6	3,278.3	15.6%	-26.7	-3.0	-88.8%	101.4%	100.1%
MAPFRE RE	2,261.4	2,383.1	5.4%	-9.4	43.9		100.6%	97.0%
MAPFRE USA	1,401.0	1,513.9	8.1%	-95.7	-27.0		107.3%	101.9%
MAPFRE GLOBAL RISKS	1,007.4	1,115.2	10.7%	10.7	20.3	89.7%	96.2%	93.0%
MAPFRE ASISTENCIA	563.2	763.5	35.6%	40.6	44.9	10.6%	91.6%	93.1%



## Development of Non-Life insurance results

## Non-Life Account

_	2011	2012	△ %
Written and accepted premiums	14,472.6	15,478.5	7.0%
W/o discontinued operations (1)	14,278.1	15,478.5	8.4%
Underwriting result	383.6	590.0	53.8%
Net financial and other non- technical income	798.8	657.1	-17.7%
Result of Non-life business	1,182.4	1,247.1	5.5%
Loss ratio <sup>(2)</sup>	69.2%	67.4%	
Expense ratio <sup>(2)</sup>	27.7%	28.0%	
Combined ratio <sup>(2)</sup>	96.9%	95.4%	

## **Key points**

- Organic growth driven by the international business
- Consolidation of BB SEGUROS for the whole year
- Favourable trend in the loss experience in virtually all units
- The increase in the expense ratio reflects the greater weight of the international business, partly offset by a positive impact, in Brazil, of the inclusion of certain lines of business previously classified as Life Assurance<sup>(3)</sup>
- Results from realisations and impairments of financial assets amounting to -€99.8 million<sup>(4)</sup> (capital gains of €109.3 million in 2011)
- Improvement of the recurring financial result
- The reclassification of MAPFRE ART and MAPFRE SALUD (Argentina) as discontinued operations results in a lower growth rate in premiums and a structural improvement in the combined ratio

- 1) MAPFRE ART and MAPFRE SALUD (Argentina)
- 2) Ratios as a % of net premiums earned
- 3) Carried out in the last quarter of 2012, with effect for the entire year



# **Development of Life Assurance results**

# Life business - Main business areas

	Premiums			Underwr	iting and result	financial
Business area	2011	2012	△ %	2011	2012	△ %
DOMESTIC INSURANCE	3,200.2	3,080.5	-3.7%	219.9	87.6	-60.2%
MAPFRE BRASIL <sup>(1)</sup>	986.4	1,823.8	84.9%	236.9	168.5	-28.9%
MAPFRE AMÉRICA - OTHER COUNTRIES	476.1	609.4	28.0%	36.9	45.4	23.0%
MAPFRE RE	369.3	461.4	24.9%	36.0	27.9	-22.5%
MIDDLESEA	56.4	120.7	114.0%	5.7	19.2	

<sup>1)</sup> The underwriting and financial result in 2011 does not include the impact of the gain recognised as a result of the cancellation of the put option on the shareholding in MAPFRE NOSSA CAIXA

## **Development of Life Assurance results**

#### **Key points** Life Account 2011 2012 △ % Consolidation of BB SEGUROS and MIDDLESEA Gross written and accepted INSURANCE for the whole year 5,127.6 6.101.3 19.0%... The winning of large corporate Life-Savings premiums operations in Spain amounting to €354 million Organic growth in Latin America Underwriting and financial -36.7% ...... 525.0 332.2 result Unrealised gains from unit-16.2 82.3 Consolidation of BB SEGUROS and MIDDLESEA linked investments<sup>(1)</sup> INSURANCE for the whole year Reclassification of some lines of business in the Non-Life segment in Brazil<sup>(2)</sup> Larger loss experience in Life reinsurance Result of Life business 541.2 414.5 -23.4% Results from realisations and impairments of financial assets amounting to -€51.7 million (-€46.7 million in 2011) Gains of €135.7 million, recognised in 2011, arising from the agreement with BANCO DO BRASIL

<sup>1)</sup> This has a neutral impact on results, since it is compensated by a variation of equal amount and opposing sign in technical reserves

<sup>2)</sup> Carried out in the last quarter of 2012, with effect for the entire year

## Development of results from Other Business Activities

## Other Business Activities(1)

## **Key points**

	2011	2012	△ %
Operating revenues	412.2	454.2	10.2%
Operating expenses	-383.5	-436.4	13.8%
Net financial income	-96.6	-293.7	
Other net revenues	0.0	-3.8	
Results from Other Business Activities	-67.9	-279.7	

- Includes:
  - the fund management business of MAPFRE BRASIL
  - the operating expenses of the financial activities of the Domestic Insurance Division subsidiaries
- Impairment of the shareholding in CATTOLICA: €19.1 million
- Realised capital losses of €34.2 million
- Negative results of €200.8 million stemming from property assets (-€31.5 million in 2011)
- Increase in payments on interests and lower dividend income

<sup>1) &</sup>quot;Other Business Activities" includes the Group's non-insurance activities undertaken by the insurance subsidiaries as well as by other subsidiaries. It also includes the activities of the holding company MAPFRE S.A.

## Consolidated result

	2011	2012	△ %
Result on restatement of financial accounts	-18.8	-9.9	-47.3%
Result before tax and minority interests	1,636.9	1,372.0	-16.2%
Taxes	-414.8	-396.5	-4.4%
Result after tax	1,222.1	975.5	-20.2%
Result after tax from discontinued operations	-2.3	-12.7	
Result for the year	1,219.8	962.8	-21.1%
Result attributable to minority interests	-256.8	-297.1	15.7%
Result attributable to the controlling Company	963.0	665.7	-30.9%

## Key highlights

- Increase in the effective tax rate due to the greater weight of results from the international business
- The result attributable to minority interests grows due to the impact of the alliance with BANCO DO BRASIL
- Reclassification of MAPFRE ART and MAPFRE SALUD (Argentina) as discontinued operations

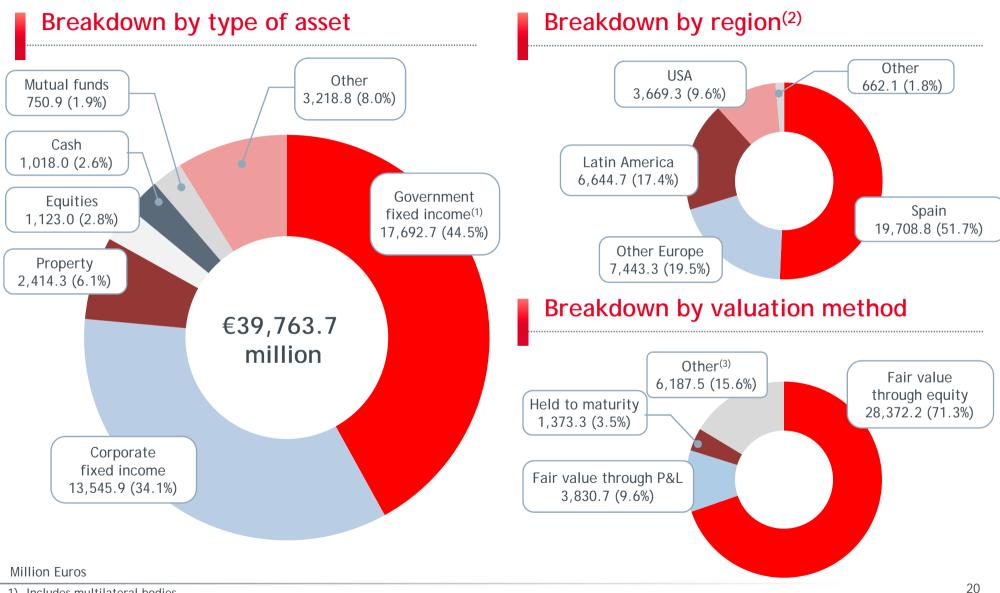
# Balance sheet - key highlights

	31.12.11	30.12.12
Goodwill	2,266.4	2,146.2
Other intangible assets	2,450.1	2,264.2
Other fixed assets	382.0	306.7
Cash & equivalents	1,254.3	1,018.0
Investments & real estate	36,697.0	38,745.7
Participation of reinsurance in technical reserves	3,305.3	3,275.8
Insurance & reinsurance operations	3,977.7	4,398.3
Deferred taxes	1,264.2	1,236.3
Other assets	3,258.6	3,592.0
TOTAL ASSETS	54,855.6	56,983.2
Shareholders' Equity	7,042.9	7,810.5
Minority interests	2,683.7	2,325.8
Financial & subordinated debt	1,915.0	1,908.1
Technical reserves	36,451.3	37,976.0
- Life assurance reserves <sup>(1)</sup>	20,502.0	21,950.9
- Other technical reserves	15,949.3	16,025.1
Reserves for risks and expenses	1,153.3	1,054.0
Insurance & reinsurance operations	1,518.9	1,654.9
Deferred taxes	1,730.8	1,773.1
Other liabilities	2,359.7	2,480.8
TOTAL LIABILITIES	54,855.6	56,983.2

- Provisions for the impairment of goodwill and portfolio acquisition expenses, offset by the writedown of part of the associated earn-out liabilities
- Recurring amortisation of portfolio acquisition expenses (VOBA)
- Purchase of financial assets
- Business growth
- Recovery of the financial markets

 Appreciation of the Euro against the currencies with a greater weight in the business

# A prudent investment policy adapted to the insurance business



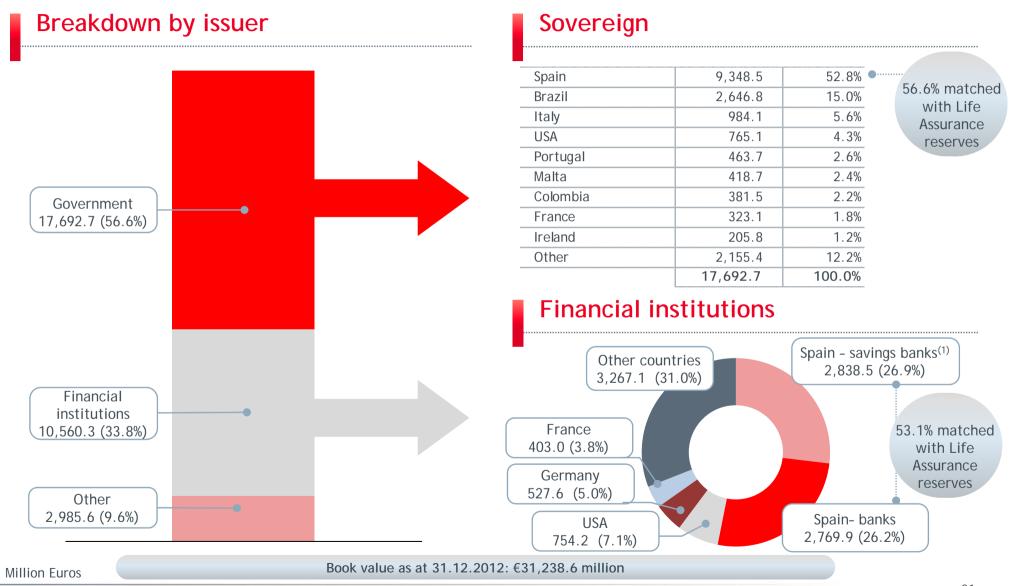
1) Includes multilateral bodies

2) Breakdown of assets amounting to €38,128.2 million, 95.9% of the total investment portfolio

3) Primarily real estate, cash and investments backing unit-linked reserves

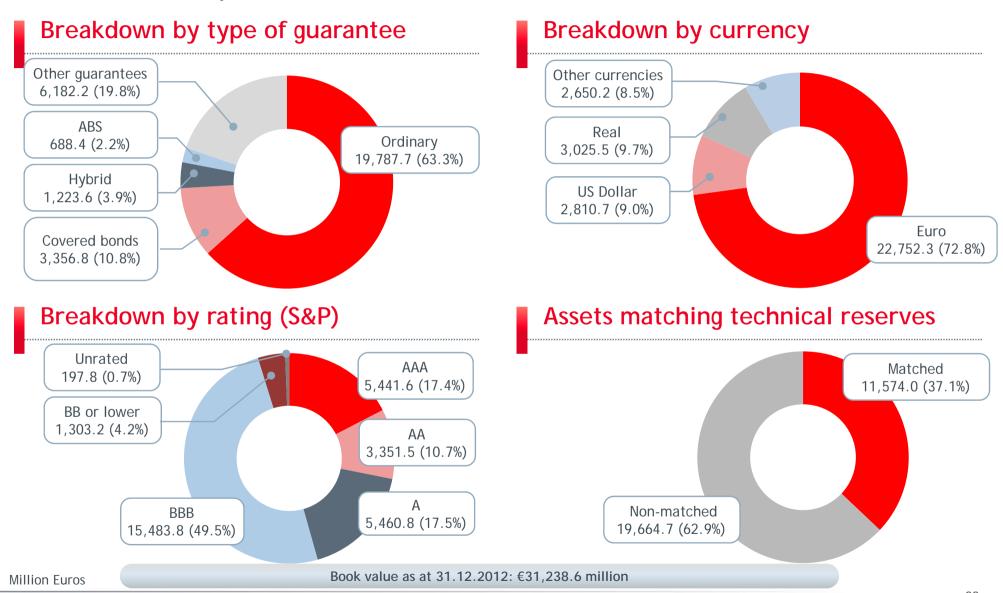


## Fixed income portfolio: 78.6% of investments



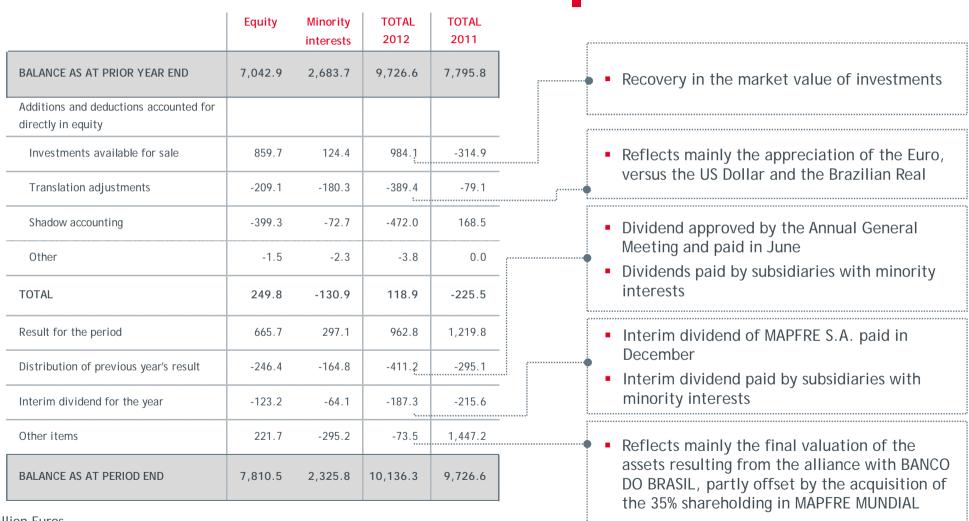
<sup>1)</sup> Includes those savings banks that were transformed into banks

## Fixed income portfolio: 78.6% of investments



# Equity grew in excess of €750 million during the year

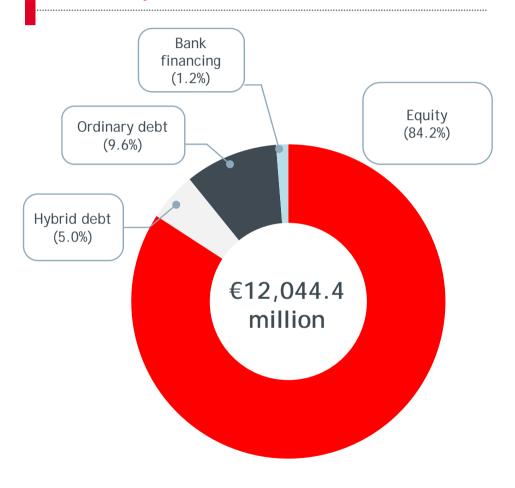
# Statement of changes in equity Key points



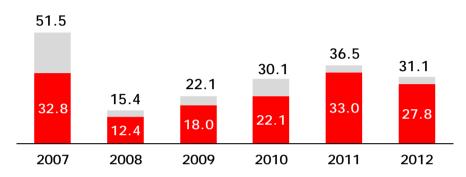


## Financing structure

## 2012 Capital structure



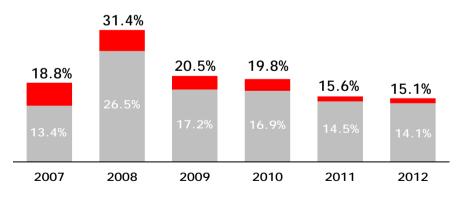
## Interest coverage<sup>(1)</sup>



 $\blacksquare$  EBITDA / interest coverage excluding operating debt (x)

■EBITDA / interest coverage including operating debt (x)

## Leverage<sup>(1)</sup>



■ Leverage including operating debt

Leverage excluding operating debt



1	Key highlights
2	Consolidated financial information
3	Business development
4	Appendix
5	Financial supplement
6	Schedule and contacts



## **Domestic Insurance Division**

## Key highlights

	2011	2012	△ %
Written and accepted premiums	7,858.9	7,507.6	-4.5%
Underwriting and financial result	880.1	424.8	-51.7%
Other non-technical result	-21.4	50.7	
Other business activities	65.6	60.2	-8.2%
Gross result <sup>(1)</sup>	924.2	535.7	-42.0%
Net result	594.6	275.9	-53.6%

NON-LIFE BUSINESS	2011	2012	△ %
Written and accepted premiums	4,658.7	4,427.1	-5.0%
Underwriting result	455.7	388.7	-14.7%
Underwriting and financial result	660.2	337.2	-48.9%
Other non-technical result	-21.6	-21.8	0.9%
Result of Non-Life business	638.6	315.4	-50.6%
Non-Life loss ratio <sup>(2)</sup>	70.3%	70.0%	
Non-Life expense ratio <sup>(2)</sup>	19.6%	21.2%	
Non-Life combined ratio <sup>(2)</sup>	89.9%	91.2%	

LIFE AND ACCIDENT BUSINESS <sup>(3)</sup>	2011	2012	△ %
Written and accepted premiums	3,200.2	3,080.5	-3.7%
Underwriting and financial result	219.9	87.6	-60.2%
Other non-technical result	0.2	72.5	
Result of Life business	220.1	160.1	-27.3%
Expense ratio <sup>(4)</sup>	1.0%	1.1%	

<sup>1)</sup> Before taxes and minority interests

<sup>2)</sup> Ratios calculated over net premiums earned

<sup>3)</sup> Includes Life and Accident premiums written by all the DOMESTIC INSURANCE subsidiaries

<sup>4)</sup> Net operating expenses / Average third party funds under management.



## Domestic Insurance Division: highlights of the results

# Premiums evolution

**Business development** 

Premiums decrease as a result of a particularly difficult market environment, characterised by a decline in demand. Worthy of mention are:

- the performance of the Motor line, where MAPFRE maintains its market share
- the increase in the Life Assurance market share to 11.4%, thanks to the good performance of the agents' channel in the Life-Savings segment and the winning of large corporate Life-Savings operations amounting to €354 million, which offset to a large extent the lower issuance in the bank channel

# Insurance result

## The underwriting result, which remains at excellent levels, reflects:

- lower earned premiums
- reserves for risks and expenses amounting to €57 million, mainly in the Non-Life segment
- the increase in the underwriting result in the Commercial business
- the greater weight of the Life-Protection business

## The financial result includes the following impacts:

- Net results from realisations and impairments of financial and property assets amounting to -€216.3 million
- Impairments of intangible assets of €137 million

### The non-technical result includes:

• the impact of the decrease in earn-out liabilities amounting to €92 million

## Net result

Excluding the impact of realisations, impairments and reserves for risks and expenses, the net result decreases 10.1%



A consolidated company, which nonetheless continues to focus on innovation





First Pay-As-You-Drive insurance in Spain

Leader in online insurance

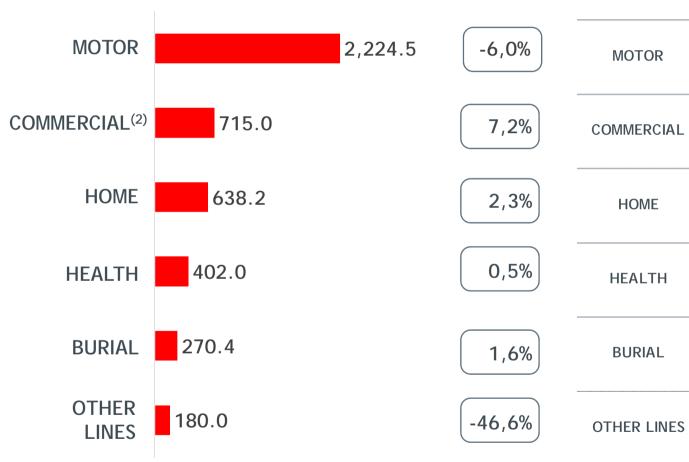
More than 80,000 policies in force

More than 128,000 policies in force



## **Domestic Insurance Division**

# Non-Life Premiums Combined ratio<sup>(1)</sup>



		2011	2012
	Combined ratio	96.0%	94.1%
MOTOR	Loss ratio	80.3%	76.9%
	Expense ratio	15.7%	17.2%
	Combined ratio	83.7%	82.6%
COMMERCIAL	Loss ratio	59.4%	58.5%
	Expense ratio	24.3%	24.1%
	Combined ratio	83.4%	89.3%
HOME	Loss ratio	58.1%	62.6%
	Expense ratio	25.3%	26.7%
	Combined ratio	97.8%	99.8%
HEALTH	Loss ratio	80.6%	81.6%
	Expense ratio	17.2%	18.2%
	Combined ratio	72.2%	86.2%
BURIAL	Loss ratio	44.9%	54.9%
	Expense ratio	27.3%	31.3%
	Combined ratio	75.6%	79.6%
OTHER LINES	Loss ratio	49.8%	48.8%
	Expense ratio	25.8%	30.8%

<sup>1)</sup> Ratios calculated over net premiums earned

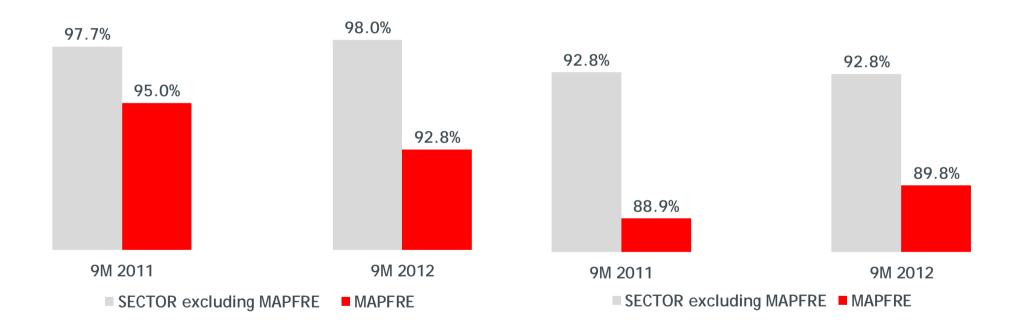
<sup>2)</sup> Premiums written by MAPFRE EMPRESAS. Includes €70.1 million from the Shop insurance portfolio written in previous years by MAPFRE FAMILIAR (segment "Other lines")



# MAPFRE's model maintains its leadership in profitability and expenses

**MOTOR** combined ratio

**TOTAL NON-LIFE combined ratio** 



Source: ICEA



## **Domestic Insurance Division**

## Life business: activity indicators

GROSS WRITTEN AND ACCEPTED PREMIUMS	2011	2012	△ %
Regular premiums	593.0	464.5	-21.7%
Single premiums	2,172.9	2,124.2	-2.2%
Life premiums - Savings	2,765.9	2,588.7	-6.4%
Life premiums - Protection	431.7	418.9	-3.0%
Accident premiums <sup>(1)</sup>		69.9	
TOTAL PREMIUMS	3,197.6	3,077.5	-3.8%
- Agents' and other channels	1,292.4	1,639.4	26.8%
- Bank channel	1,905.2	1,438.1	-24.5%
MANAGED SAVINGS	2011	2012	△ %
Regular premiums	4,585.7	4,672.7	1.9%
Single premiums	12,559.1	13,205.9	5.2%
Life Assurance - Protection	156.9	155.6	-0.8%
Total Mathematical Reserves	17,301.7	18,034.2	4.2%
Other reserves	509.3	600.2	17.8%
TECHNICAL RESERVES	17,811.0	18,634.4	4.6%

2,648.4

5,081.3

25,540.7

2,543.2

5,105.9

26,283.5

-4.0%

0.5%

2.9%

CHANGE IN FUNDS UNDER MANAGEMENT <sup>(1)</sup>	2011	2012
IFRS technical reserves <sup>(2)</sup>	-5.9	823.5
Variation w/o the effect of "shadow accounting"	171.9	116.6
Pension funds	-111.9	24.6
- Net sales	-79.2	-237.9
Mutual funds and managed portfolios	42.7	-105.2
- Net sales - Mutual funds	-177.1	-102.7
TOTAL CHANGE	-75.1	742.9

- 1) Cumulative variation versus prior year end. Excludes the variation in shareholders' equity over the same period.
- 2) Includes the effect of "shadow accounting" which adjusts technical reserves for variations in the market value of matching assets

# The development of the funds under management reflects:

- the good performance of the agents' channel in Life-Savings insurance
- the winning of large corporate Life-Savings operations amounting to €354 million
- the decline of the savings rate of Spanish households and a greater preference for short-term products
- the uncertainty over the restructuring process affecting Spanish financial entities
- the recovery in the market value of investments

#### Million Euros

Pension funds

Mutual funds and managed portfolios

**TOTAL MANAGED SAVINGS** 



## **International Insurance Division**

## Key highlights

	2011	2012	△ %
Written and accepted premiums	8,788.1	10,833.9	23.3%
Underwriting and financial result	673.6	813.2	20.7%
Other non-technical result	8.6	-17.5	-303.5%
Other business activities	-2.7	-8.5	214.8%
Gross result <sup>(1)</sup>	660.7	777.3	17.6%
Net result	390.7	319.6	-18.2%
Non-Life combined ratio <sup>(2)</sup>	102.1%	98.8%	

## MAPFRE AMÉRICA

	2011	2012	△ %
Gross written and accepted premiums	6,874.0	8,649.1	25.8%
Underwriting and financial result	579.5	668.8	15.4%
Other business activities	0.0	15.3	
Other non-technical results	9.8	-20.6	-310.2%
Gross result <sup>(1)</sup>	570.5	653.6	14.6%
Net result	304.5	225.9	-25.8%
Non-life combined ratio <sup>(2)</sup>	100.8%	97.7%	

## MAPFRE INTERNACIONAL

	2011	2012	△ %
Gross written and accepted premiums	1,914.1	2,184.8	14.1%
Underwriting and financial result	94.1	144.4	53.5%
Result from other business activities	-2.7	-23.8	
Other business activities	-1.2	3.1	-358.3%
Gross result <sup>(1)</sup>	90.2	123.7	37.1%
Net result	86.2	93.7	8.7%
Non-life combined ratio <sup>(2)</sup>	106.2%	101.5%	

<sup>1)</sup> Before taxes and minority interests

<sup>2)</sup> Ratios calculated over net premiums earned



## International Insurance Division: MAPFRE AMÉRICA

## Premiums and results by countries

	PREMIUMS				RESULTS (1)			
COUNTRY	2011	2012	△ %	Local Currency	2011	2012	△ %	Local Currency
BRAZIL	3,561.3	4,761.4	33.7%	44.4%	450.7	485.5	7.7%	16.3%
VENEZUELA	640.0	818.7	27.9%	18.6%	22.1	45.4	105.4%	90.3%
MEXICO	557.5	697.3	25.1%	22.4%	27.1	33.3	22.9%	20.2%
COLOMBIA	452.0	588.9	30.3%	16.9%	17.3	25.0	44.5%	29.4%
ARGENTINA	457.9	336.4	-26.5%	-24.8%	18.0	5.3	-70.6%	-66.4%
PUERTO RICO	307.3	335.4	9.1%	0.3%	14.1	5.8	-58.9%	-62.0%
CHILE	271.9	329.5	21.2%	9.0%	8.8	11.5	30.7%	17.6%
PERU	212.7	276.7	30.1%	14.8%	13.1	21.3	62.6%	43.7%
CENTRAL AMERICA	203.6	255.4	25.4%		3.5	14.2		
OTHER COUNTRIES <sup>(2)</sup>	209.8	249.4	18.9%		15.5	19.8	27.7%	
Holding and consolidation adjustments					-19.7	-13.5		
MAPFRE AMÉRICA	6,874.0	8,649.1	25.8%		570.5	653.6	14.6%	

<sup>1)</sup> Before taxes and minority interests

<sup>2)</sup> Includes Ecuador, Paraguay, Dominican Republic and Uruguay



## International Insurance Division: MAPFRE AMÉRICA

# Highlights of the Unit

- Consolidation of the businesses with BANCO DO BRASIL since 31.5.2011
- Significant decrease in the combined ratio due to:
  - underlying improvements of 1.3 p.p. stemming mainly from the expense ratio
  - reclassification in the Non-Life segment in Brazil of some lines previously included in the Life segment,
     with a positive impact of 1.2 p.p.
  - the reclassification of MAPFRE ART and MAPFRE SALUD (Argentina) as discontinued operations, with a positive impact of 0.6 p.p.

# Highlights by countries

### **BRAZIL**

- Strong growth in all lines as a result of the consolidation of the businesses with BANCO DO BRASIL since 31.5.2011
- Lower result from the Life business due to the absence of extraordinary items<sup>(1)</sup> and the abovementioned reclassification
- Amortisation of VOBA amounting to €69.3 million, before taxes and minority interests (€58.4 million in 2011)

## **VENEZUELA**

The growth in results reflects an improved underwriting result and a reduction in restatement losses (€9.9 million in 2012 vs. €18.8 million in 2011)

### **MEXICO**

- Sustained growth in the Motor line stemming from the implementation of specific commercial plans
- Continued improvement in the underwriting result due to a stricter underwriting policy

### **COLOMBIA**

- Noteworthy growth in Life Assurance
- Positive impact of the appreciation of the currency with respect to the Euro

# Other countries

- Argentina: lower result from non-recurring expenses
- Peru: includes capital gains of €2.9 million resulting from the sale of a property



## International Insurance Division: MAPFRE INTERNACIONAL

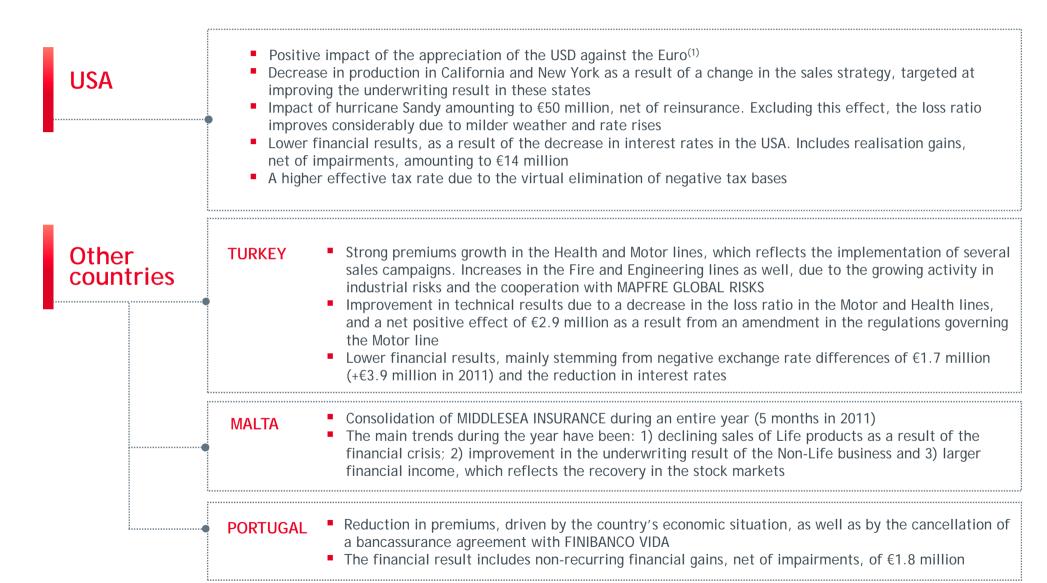
## Premiums and results by countries

	PREMIUMS				RESULTS (1)			
COUNTRY	2011	2012	△ %	Local Currency	2011	2012	△ %	Local Currency
USA	1,401.0	1,513.9	8.1%	-0.4%	55.4	99.5	79.6%	65.5%
TURKEY	279.2	387.1	38.6%	37.0%	19.0	25.4	33.7%	32.4%
PORTUGAL	147.2	127.8	-13.2%		7.0	9.8	40.2%	
MALTA	56.4	120.7	114.2%		0.2	18.2		
PHILIPPINES	30.3	35.3	16.5%	4.2%	4.7	3.8	-18.4%	-26.7%
Holding and consolidation adjust.					3.9	-33.0		
MAPFRE INTERNACIONAL	1,914.1	2,184.8	14.1%		90.2	123.7	37.1%	

■ «Holding and consolidation adjustments» includes an impairment, of €19.1 million, in the shareholding in CATTOLICA. In 2011, it included the positive impact of the increase in the shareholding in MIDDLESEA (Malta) for a consideration of €14.9 million.



## International Insurance Division: MAPFRE INTERNACIONAL





### **Global Businesses Division**

# Key highlights

	2011	2012	△ %		
	2011	2012	△	MAPFRE RE	
niums & operating me	4,356.7	4,887.9	12.2%	MAPFRE GLOBAL RISKS	
rwriting and financial	184.5	192.6	4.4%	MAPFRE ASISTENCIA	
r non-technical result	2.6	2.2	-15.4%	MAPFRE RE	
				MAPFRE GLOBAL RISKS	
ner business activities	-0.5	-1.7	240.0%	MAPFRE ASISTENCIA	
oss result <sup>(1)</sup>	186.6	193.1	3.5%	<u>-</u>	
				MAPFRE RE	1
t result	131.4	133.8	1.8%	MAPFRE GLOBAL RISKS	1
				MAPFRE ASISTENCIA	
-Life Combined Ratio	98.3%	95.6%	100000000000000000000000000000000000000		



## Global Businesses Division:

#### Key highlights of 2012

- ....
- Large clients have renewed their trust in MAPFRE RE and MAPFRE GLOBAL RISKS, thus recognising their solvency and tradition of long-term customer relationships
- Thanks to this, the premiums volume has remained virtually stable

...

 MAPFRE ASISTENCIA's contribution to the Group continues to increase significantly, both in terms of organic growth and as a result of the strategic actions taken over the last years



#### Global Businesses Division: MAPFRE RE

# Key figures

### Key highlights

	2011	2012	△ %
Gross written and accepted premiums	2,630.7	2,844.5	8.1%
of which Life premiums	369.3	461.4	24.9%
of which Non-Life premiums	2,261.4	2,383.1	5.4%
Jnderwriting result	-4.9	42.8	
Gross result <sup>(1)</sup>	107.7	121.1	12.4%
let result	78.6	87.1	10.8%
Non-life combined ratio <sup>(2)</sup>	100.6%	97.0%	
ROE	9.3%	9.6%	

- Increase in business volumes, especially Non-Life in the USA and Life in Europe
- Depreciation of the Euro; growth at constant exchange rates of 5.1%<sup>(3)</sup>
- Lower impact of natural catastrophes, which in 2012 resulted in losses of €182.4 million (€297.5 million in 2011). The impact of SANDY (€56.8 million) added 3.2 p.p. to the loss ratio.
- The financial result (€77.4 million) was affected by:
  - Impairments and realisation results on financial assets of -€39.1 million (+13.7 million in 2011)
  - Positive exchange rate differences of €0.6 million (-€3.8 million in 2011)

<sup>1)</sup> Before taxes and minority interests

<sup>2)</sup> Ratio calculated over net premiums earned



#### MAPFRE RE:

#### Renewal campaign



The trust placed by clients in MAPFRE's solvency, along with a successful renewal campaign in January, have reduced the impact of a downgrade in one of the company's credit ratings, while the business from third parties remained stable



Contract renewal terms have remained, in general, unchanged, despite the high capital levels in the reinsurance market



#### Global Businesses Division: MAPFRE GLOBAL RISKS

### Key figures

#### Key highlights

	2011	2012	<u></u>	
Gross written and accepted premiums	1,007.4	1,115.2	10.7%	
Underwriting result	10.7	20.3	89.7%	
Gross result <sup>(1)</sup>	38.3	25.3	-33.9%	
Net result	27.0	15.7	-41.9%	
Non-life combined ratio <sup>(2)</sup>	96.2%	93.0%		
ROE	12.8%	6.5%		

 Dynamism of the international operations, especially in the Property Damage line

- Positive impact of the improvement in the loss ratio in the main business lines
- Increase in the expense ratio, mainly due to nonrecurring items (1.5 p.p.) and larger reinsurance costs (0.8 p.p.)
- The financial result (€5.2 million) was affected by:
  - Impairments and realisation results on financial and property assets of -€14,4 million (+€0.5 million in 2011)
  - Negative net exchange rate differences of €1.8 million (+€2.7 million in 2011)

- 1) Before taxes and minority interests
- 2) Ratio calculated over net premiums earned

#### Global Businesses Division: MAPFRE GLOBAL RISKS

Birth of Solunion, the brand for the new credit insurance company established by MAPFRE and Euler Hermes



- 50/50 held by both insurance groups.
- Ambitious endeavour and strategic challenge, with a clear aim for leadership
- It has already begun to operate in Spain and Argentina, which will be followed by Chile, Colombia and Mexico around mid year.
- It will combine the global leadership of Euler Hermes and its knowledge of commercial risks, with MAPFRE's excellent competitive position in those markets and extensive distribution network.



#### Global Businesses Division: MAPFRE ASISTENCIA

#### Key figures Key highlights 2012 △ % 2011 • Growth driven by: Extended Warranty Insurance in the USA Operating income 928.2 29.2% 718.6 Roadside Assistance in China and the USA Travel Insurance in the UK and France Underwriting result 44.9 10.6% .... 40.6 Gross result<sup>(1)</sup> 46.7 15.0% ..... 40.6 Increase in the loss experience, due to the growth in segments with slightly higher ratios Net result 25.8 31.0 20.2% Non-life combined ratio<sup>(2)</sup> 91.6% 93.1% Reflects negative exchange rate differences of €1.1 million (-€1.6 million in 12M 2011), offset by larger ROE 15.5% 16.0% financial revenues stemming from the growth in the Specialty Risks segment

<sup>1)</sup> Before taxes and minority interests

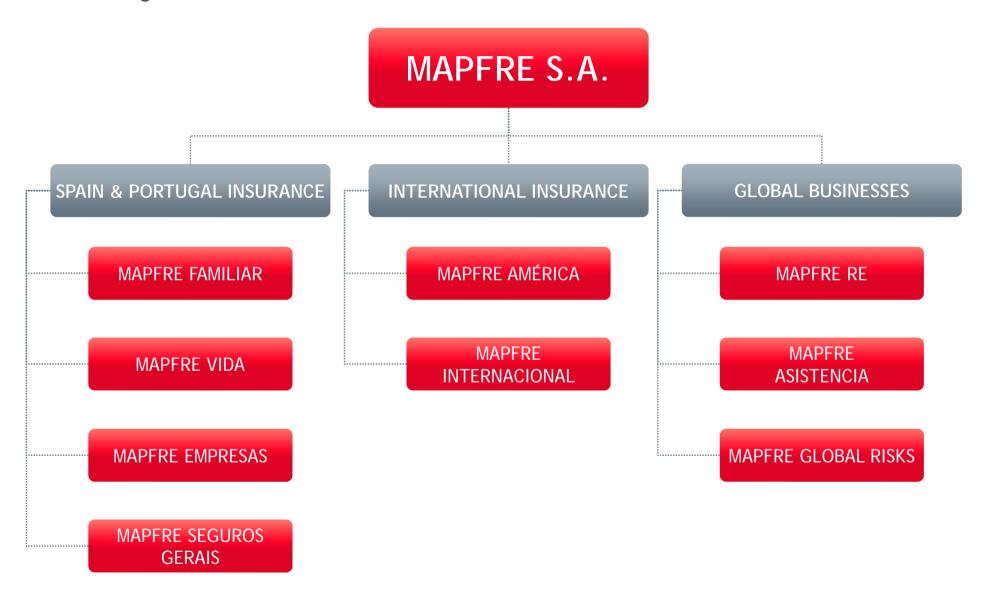
<sup>2)</sup> Ratio calculated over net premiums earned



1	Key highlights
2	Consolidated financial information
3	Business development
4	Appendix
<b>4</b> 5	Appendix Financial supplement



### 2013 Organisational Chart



#### Variations in financial debt

	31.12.11	31.3.12	30.6.12	30.9.12	31.12.12	Change y-o-y
Senior debt COMMERCE - 12/2013	153.7	152.5	161.8	157.6	151.0	-2.7
Syndicated credit facility - 5/2013	485.4	430.3	500.3	500.1	0.0	-485.4
			***************************************	***************************************		
Syndicated credit facility - 6/2014	500.0	420.0	340.0	340.1	0.0	-500.0
Senior debt MAPFRE S.A 11/2015	0.0	0.0	0.0	0.0	1,001.8	1,001.8
Subordinated debt - 7/2017	607.9	607.7	616.1	588.6	597.1	-10.8
Operating debt at subsidiaries	168.0	239.0	210.1	306.9	158.2	-9.8
TOTAL FINANCIAL & SUBORDINATED DEBT	1,915.0	1,849.5	1,828.3	1,893.3	1,908.1	-6.9
EQUITY/DEBT	5.08x	5.31x	5.34x	5.36x	5.31x	

- The funds from the bond issuance in November 2012 have been used to
  - cancel the syndicated credit facility maturing in May 2013
  - repay the amounts drawn down on the syndicated credit facility maturing in June 2014, which remain fully available

# **EBITDA** coverage

	2007	2008	2009	2010	2011	2012
Earnings before tax (EBT)	1,365.7	1,383.2	1,446.2	1,431.0	1,636.9	1,372.0
Variation in equalisation reserves						
Adjusted EBT	1,365.7	1,383.2	1,446.2	1,431.0	1,636.9	1,372.0
Interest payments - on financial debt - on operating debt	43.6 25.0 18.6	140.6 109.3 31.3	94.6 75.8 18.8	86.1 64.4 21.7	72.1 66.0 6.1	78.4 70.0 8.4
Income from interest rate hedging swaps <sup>(1)</sup>	6.5	11.7	1.5	-7.2	-8.6	0.0
Earnings before tax and interest payments (EBIT)	1,415.8	1,535.5	1,542.2	1,509.9	1,700.4	1,450.4
Depreciation and amortisation	225.3	360.3	184.2	234.4	396.4	731.6
Earnings before tax, interest payments, depreciation and amortisation (EBITDA)	1,641.1	1,895.8	1,726.4	1,744.3	2,096.8	2,182.0
EBITDA / Interest Coverage, net of hedging swaps (x)						
- Including operating debt	32.8	12.4	18.0	22.1	33.0	27.8
- Excluding operating debt	51.5	15.4	22.1	30.1	36.5	31.1
Memo: total debt	1,519.1	3,044.5	2,062.6	2,122.1	1,915.0	1,908.1
- of which: operating debt	504.6	645.5	406.9	377.3	168.0	158.2
- of which: financial debt	1,014.5	2,399.0	1,655.7	1,744.9	1,747.0	1,749.9
EBITDA / Debt (including operating debt) EBITDA / Debt (excluding operating debt)	108.0% 137.7%	62.3% 62.7%	83.7% 92.0%	82.2% 85.3%	109.5% 97.0%	114.4% 82.4%



# Equity, debt and leverage

	2007	2008	2009	2010	2011	2012
Shareholders' equity	4,331.4	4,902.2	6,165.7	6,541.9	7,042.9	7,810.5
Minority interests	1,283.0	814.2	928.1	1,253.9	2,683.7	2,325.8
Total equity	5,614.4	5,716.4	7,093.8	7,795.8	9,726.7	10,136.3
Unrealised gains <sup>(1)</sup>	940.0	941.8	886.9	795.2	607.4	566.8
Total equity at market value	6,554.4	6,658.2	7,980.7	8,591.0	10,334.1	10,703.1
Total debt	1,519.1	3,044.5	2,062.6	2,122.1	1,915.0	1,908.1
- of which: operating debt	504.6	645.5	406.9	377.3	168.0	158.2
- of which: financial debt	1,014.5	2,399.0	1,655.7	1,744.9	1,747.0	1,749.9
Leverage (2)						
- including operating debt	18.8%	31.4%	20.5%	19.8%	15.6%	15.1%
- excluding operating debt	13.4%	26.5%	17.2%	16.9%	14.5%	14.1%
Gearing (3)						
- including operating debt	23.2%	45.7%	25.8%	24.7%	18.5%	17.8%
- excluding operating debt	15.5%	36.0%	20.7%	20.3%	16.9%	16.3%

<sup>1)</sup> Unrealised gains on real estate investments. The figure for 2007 was adjusted using the updated information received subsequently. Figures net of policyholders' share.

<sup>2)</sup> Total debt / (Equity at market value + Total debt).

<sup>3)</sup> Total debt / Equity at market value

### Consolidated income statement

	2011	2012	△ %
NON-LIFE INSURANCE AND REINSURANCE		***************************************	
Gross written and accepted premiums	14,472.6	15,478.5	7.0%
Premiums earned, net of ceded and retroceded reinsurance	12,374.1	12,978.4	4.9%
Net claims incurred and variation in other technical provisions	-8,566.3	-8,748.9	2.1%
Operating expenses, net of reinsurance	-3,365.3	-3,539.8	5.2%
Other technical income and expenses	-58.9	-99.7	69.3%
Technical Result	383.6	590.0	53.8%
Net fin'l. income and other non-technical income and expenses	798.8	657.1	-17.7%
Result of Non-life business	1,182.4	1,247.1	5.5%
LIFE ASSURANCE AND REINSURANCE			
Gross written and accepted premiums	5,127.6	6,101.3	19.0%
Premiums earned, net of ceded and retroceded reinsurance	4,719.0	5,293.6	12.2%
Net claims incurred and variation in other technical provisions	-4,512.4	-4,779.0	5.9%
Operating expenses, net of reinsurance	-778.8	-1,151.8	47.9%
Other technical income and expenses	231.0	19.0	-91.8%
Technical Result	-341.2	-618.2	81.2%
Net fin'l. income and other non-technical income and expenses	866.2	950.4	9.7%
Unrealised gains and losses in Unit-Linked products	16.2	82.3	
Result of Life business	541.2	414.5	-23.4%
OTHER BUSINESS ACTIVITIES			
Operating income	412.2	454.2	10.2%
Operating expenses	-383.5	-436.4	13.8%
Other income and expenses	-96.6	-297.5	
Results from other business activities	-67.9	-279.7	
Result on restatement of financial accounts	-18.8	-9.9	-47.3%
Result before tax and minority interests	1,636.9	1,372.0	-16.2%
Taxes	-414.8	-396.5	-4.4%
Result after tax	1,222.1	975.5	-20.2%
Result after tax from discontinued operations	-2.3	-12.7	
Result for the year	1,219.8	962.8	-21.1%
Result attributable to minority shareholders	-256.8	-297.1	15.7%
Result attributable to the controlling Company	963.0	665.7	-30.9%
Non-life loss ratio <sup>(1)</sup>	69.2%	67.4%	-
Non-life expense ratio <sup>(1)</sup>	27.7%	28.0%	
Non-life combined ratio <sup>(1)</sup>	96.9%	95.4%	



# Profit breakdown by units and companies

	000000000000000000000000000000000000000		Contribution to consolidated result				
	Net	Minority	201	2	2011		
	Result	interests	€ Million	%	€ Million	%	
DOMESTIC INSURANCE	275.9		275.9	000000000000000000000000000000000000000	594.6		
MAPFRE VIDA	81.6		81.6	12.3%	133.1	13.8%	
MAPFRE FAMILIAR	144.2		144.2	21.7%	371.3	38.6%	
MAPFRE EMPRESAS	50.1		50.1	7.5%	90.2	9.4%	
INTERNATIONAL INSURANCE	319.6		317.8	0000	356.5		
MAPFRE AMÉRICA	225.9	-1.8	224.1	33.7%	270.6	28.1%	
MAPFRE INTERNACIONAL	93.7		93.7	14.1%	85.9	8.9%	
GLOBAL BUSINESSES	133.8		126.4	0000	124.7		
MAPFRE GLOBAL RISKS	15.7		15.7	2.4%	27.0	2.8%	
MAPFRE RE	87.1	-7.4	79.7	12.0%	71.9	7.5%	
MAPFRE ASISTENCIA	31.0		31.0	4.7%	25.8	2.7%	
OTHER BUSINESS ACTIVITIES	0.4	-0.2	0.2	000000000000000000000000000000000000000	0.5		
Other companies and consolidation adjustments			-54.6		-113.3		
MAPFRE S.A.			665.7	100%	963.0	100%	



# Breakdown of recurring results by units and companies

		Contribution to consolidated result		Non-recurring results			Recurring attributable result		
	2011	2012	△ %	2011	2012	△ %	2011	2012	△ %
DOMESTIC INSURANCE	594.6	275.9	-53.6%	7.7	-251.9		586.9	527.8	-10.1%
MAPFRE VIDA	133.1	81.6	-38.7%	-21.9	-55.2	152.1%	155.0	136.8	-11.7%
MAPFRE FAMILIAR	371.3	144.2	-61.2%	24.7	-143.4		346.6	287.6	-17.0%
MAPFRE EMPRESAS	90.2	50.1	-44.5%	4.9	-53.3		85.3	103.4	21.2%
INTERNATIONAL INSURANCE	356.5	317.8	-10.9%	170.4	-6.0	-103.5%	186.1	323.8	74.0%
MAPFRE AMÉRICA	270.6	224.1	-17.2%	120.7	-12.0	-109.9%	149.9	236.1	57.5%
MAPFRE INTERNACIONAL	85.9	93.7	9.1%	49.7	6.0		36.2	87.7	142.3%
GLOBAL BUSINESSES	124.7	126.4	1.4%	6.7	-36.2		118.0	162.6	37.8%
MAPFRE GLOBAL RISKS	27.0	15.7	-41.9%	-2.1	-13.4		29.1	29.1	0.0%
MAPFRE RE	71.9	79.7	10.8%	8.8	-22.8		63.1	102.5	62.4%
MAPFRE ASISTENCIA	25.8	31.0	20.2%				25.8	31.0	20.2%
OTHER BUSINESS ACTIVITIES	0.5	0.2	-60.0%	-23.5	0.0		24.0	0.2	-99.2%
Other companies and consolidation adjustments	-113.3	-54.6	-51.8%	-57.8	17.8	-130.8%	-55.5	-72.4	30.5%
MAPFRE S.A.	963.0	665.7	-30.9%	103.5	-276.3		859.5	942.0	9.6%



# **Expense and loss ratios**

			RAT	TOS			
	Expense	Expense ratio <sup>(1)</sup>		atio <sup>(2)</sup>	Combined ratio <sup>(3)</sup>		
	2011	2012	2011	2012	2011	2012	
MAPFRE S.A. consolidated	27.7%	28.0%	69.2%	67.4%	96.9%	95.4%	
DOMESTIC INSURANCE	19.6%	21.2%	70.3%	70.0%	89.9%	91.2%	
MAPFRE FAMILIAR	19.0%	20.7%	71.7%	71.7%	90.7%	92.4%	
MAPFRE EMPRESAS	24.3%	24.1%	59.4%	58.5%	83.7%	82.6%	
MAPFRE VIDA <sup>(4)</sup>	1.0%	1.1%					
INTERNATIONAL INSURANCE	34.6%	32.5%	67.5%	66.3%	102.1%	98.8%	
MAPFRE AMÉRICA	37.2%	34.7%	63.6%	63.0%	100.8%	97.7%	
MAPFRE INTERNACIONAL	26.4%	27.4%	79.8%	74.1%	106.2%	101.5%	
GLOBAL BUSINESSES	28.3%	29.4%	70.0%	66.2%	98.3%	95.6%	
MAPFRE GLOBAL RISKS	27.1%	29.9%	69.1%	63.1%	96.2%	93.0%	
MAPFRE RE	28.6%	29.7%	72.0%	67.3%	100.6%	97.0%	
MAPFRE ASISTENCIA	28.0%	28.5%	63.6%	64.6%	91.6%	93.1%	

<sup>1) (</sup>Operating expenses, net of reinsurance + profit sharing and returns - other technical income + other technical expenses) / Net premiums earned. Figures for the Non-life business.

<sup>2) (</sup>Net claims incurred in the year + variation of other technical reserves) / Net premiums earned. Figures for the Non-life business.

<sup>3)</sup> Combined ratio = Expense ratio + Loss ratio. Figures for the Non-life business.

<sup>4)</sup> Net operating expenses / average third party funds under management.

### Net financial income: selected information

#### Breakdown of net financial income (before taxes)

	2011	2012	△ %
Net financial income, Non-life	811.2	709.1	-12.6%
- of which realised capital gains and impairments	109.3	-99.8	
- of which foreign exchange gains/(losses)	-0.4	-2.7	
Net financial income, Other Business Activities	-96.6	-293.7	203.9%
- of which realised capital gains and impairments	-72.6	-254.1	250.2%



### Net financial income: selected information (contd.)

### Realisation gains, impairments and other negative financial results

	Realisati	on gains	fina	e results - ncial ments <sup>(1)</sup>		e results - perty		n-recurring al results		n pre-tax sult
	2011	2012	2011	2012	2011	2012	2011	2012	2011	2012
MAPFRE FAMILIAR	50.7	49.2	-15.4	-99.6	-22.3	-70.5		-30.2	13.0	-151.1
MAPFRE VIDA <sup>(2)</sup>		33.5	-44.2	-69.6	-2.2	-9.9		-106.8	-46.4	-152.8
MAPFRE EMPRESAS	11.9	14.1	-4.9	-26.0	-8.3	-37.5			-1.3	-49.4
MAPFRE AMÉRICA	135.7	21.2							135.7	21.2
MAPFRE INTERNACIONAL	56.1	18.6	-2.4	-22.2					53.7	-3.6
MAPFRE GLOBAL RISKS	5.0		-2.2	-5.8	-2.3	-8.6			0.5	-14.4
MAPFRE RE	25.1	-1.7	-11.4	-37.4					13.7	-39.1
MAPFRE ASISTENCIA				-0.1					0.0	-0.1
TOTAL	284.5	134.9	-80.5	-260.7	-35.1	-126.5	0.0	-137.0	168.9	-389.3

<sup>1)</sup> Includes impairments and losses from realisations of the shareholding in Cattolica and securities issued by Bankia and the Republic of Greece

<sup>2)</sup> Net of policyholders' participation

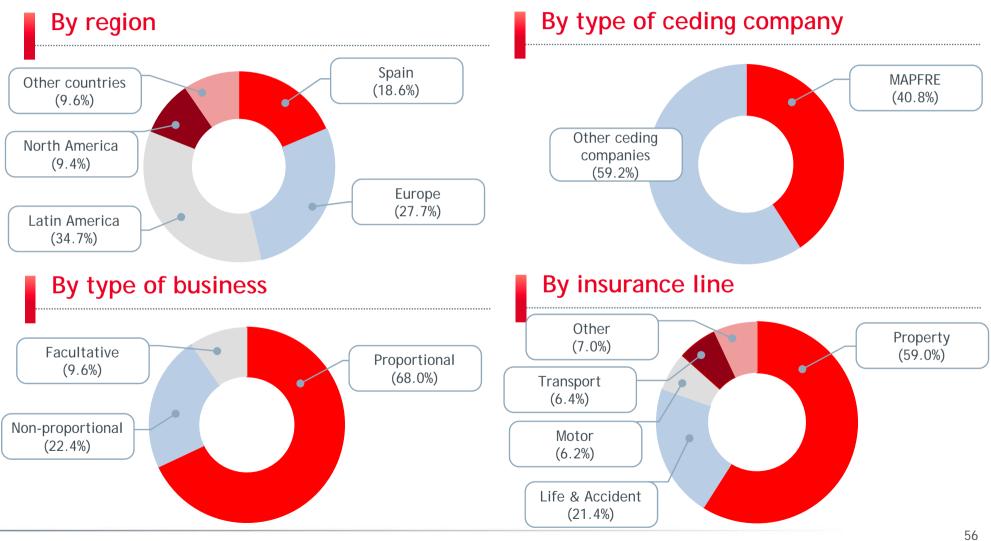


# Development of reserves

	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
At the end of year of occurrence	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0
As at 31.12.2012	96.5	94.2	97.2	97.1	97.8	99.2	97.9	98.5	99.6	
Run-off	3.5	5.8	2.8	2.9	2.2	0.8	2.1	1.5	0.4	

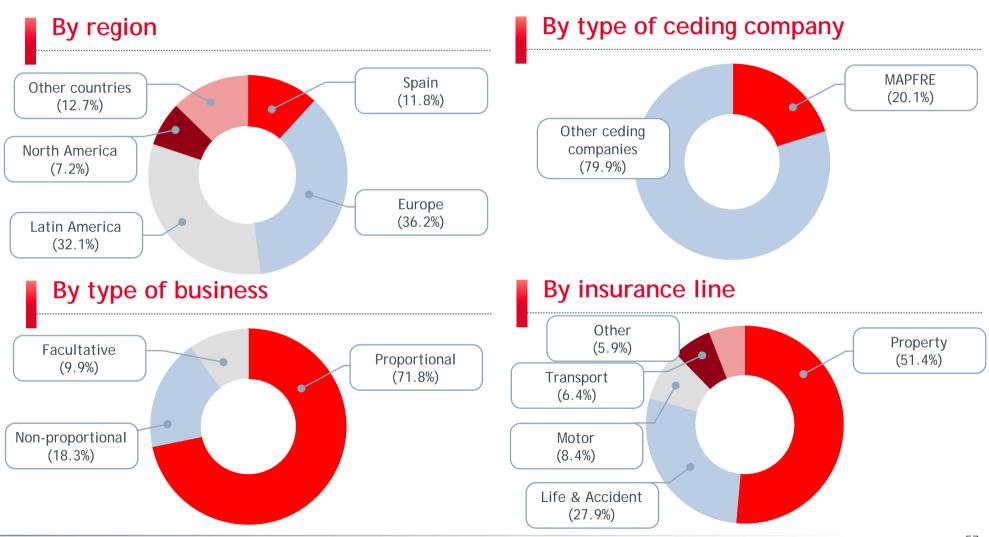
#### MAPFRE RE:

### Breakdown of gross premiums (2012)



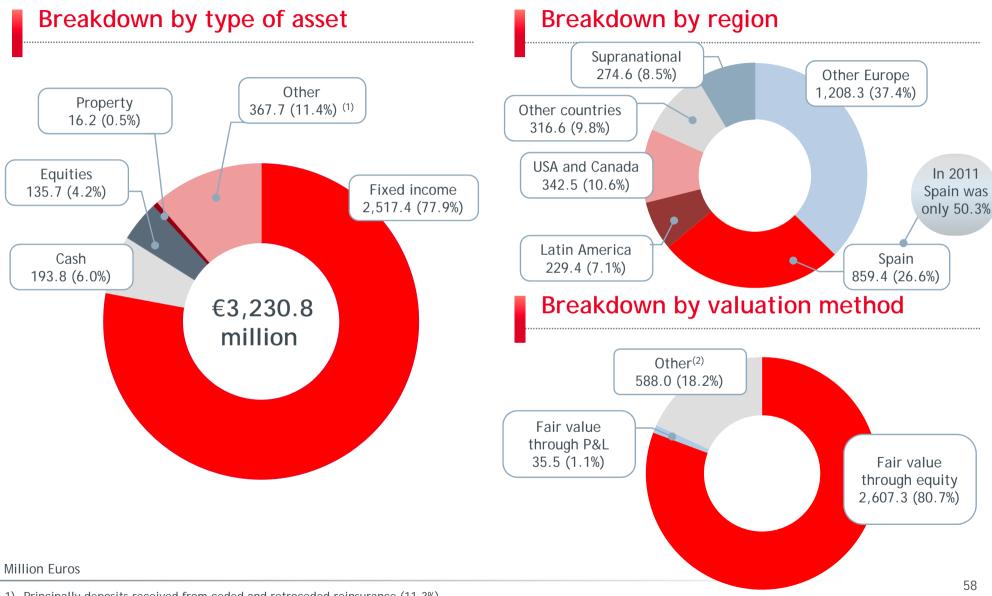
#### MAPFRE RE:

### Breakdown of net premiums (2012)



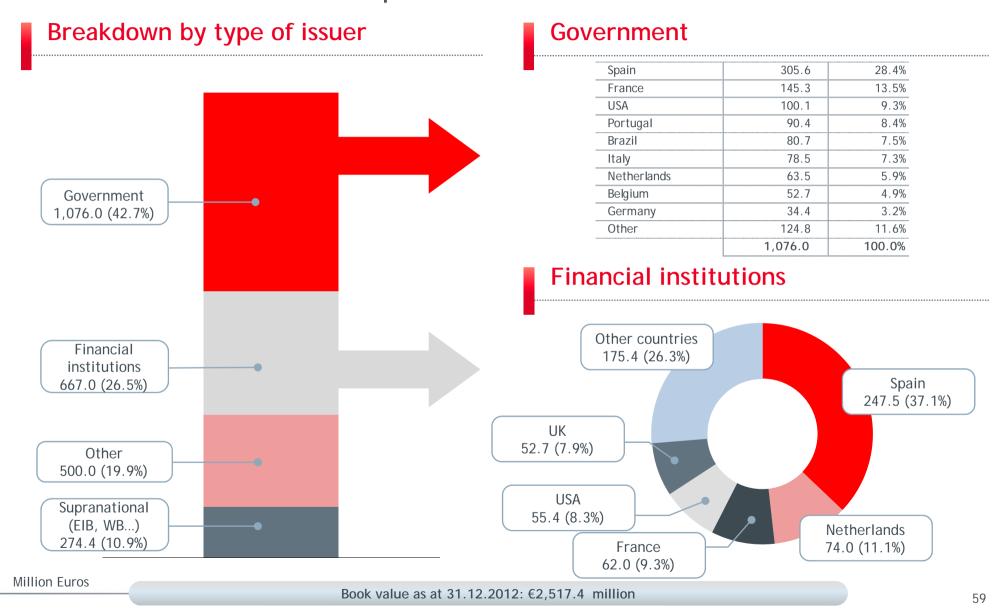


### MAPFRE RE: Investment portfolio

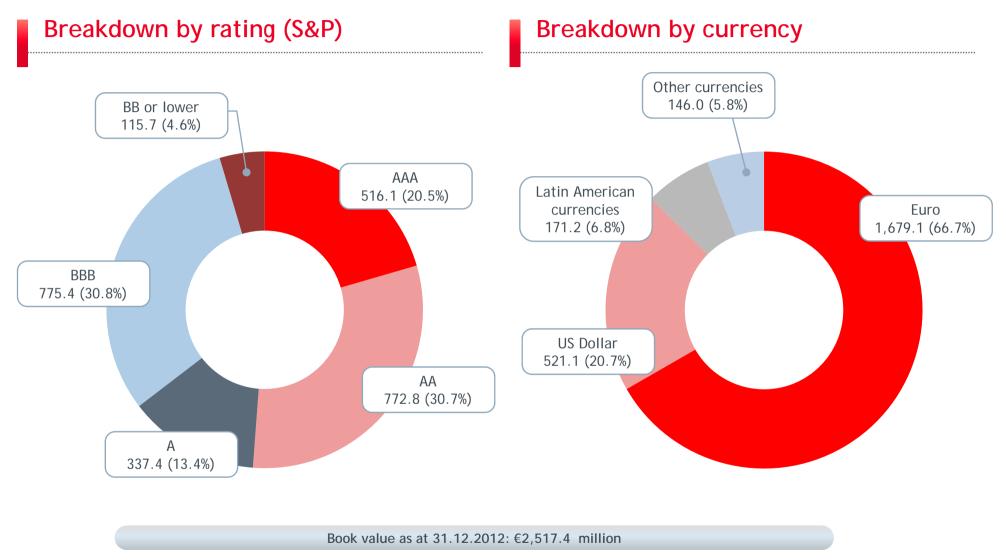


<sup>1)</sup> Principally deposits received from ceded and retroceded reinsurance (11.3%)

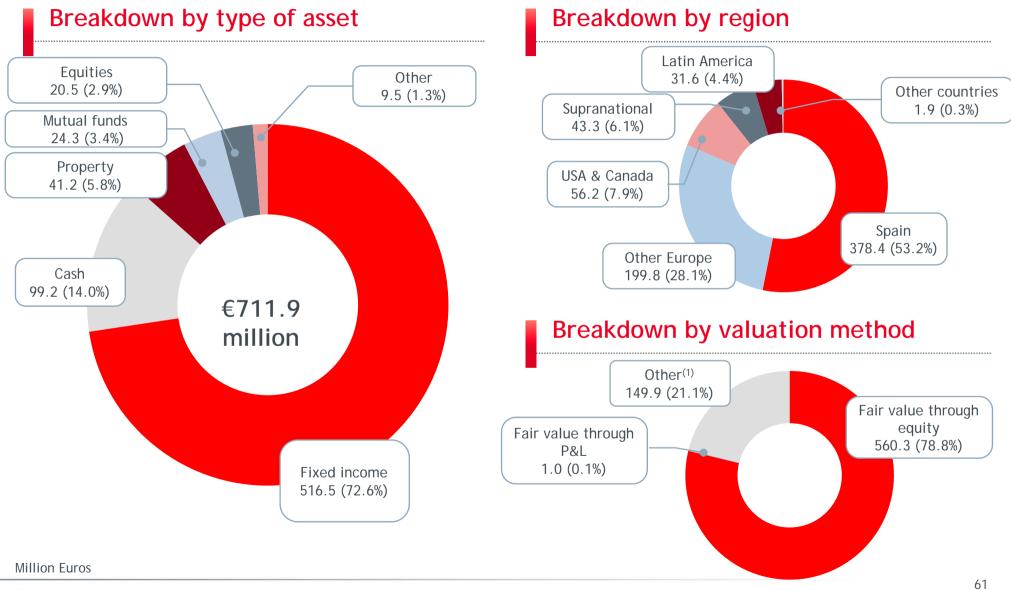
<sup>2)</sup> Principally deposits received from ceded and retroceded reinsurance, cash and bank deposits



### MAPFRE RE: Fixed income portfolio: 77.7% of investments



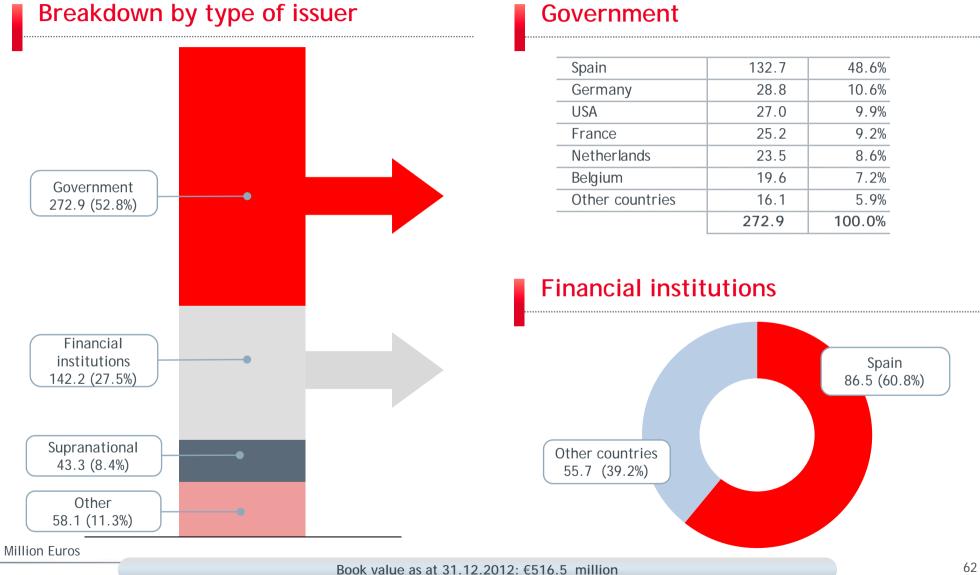
### MAPFRE GLOBAL RISKS: Investment portfolio



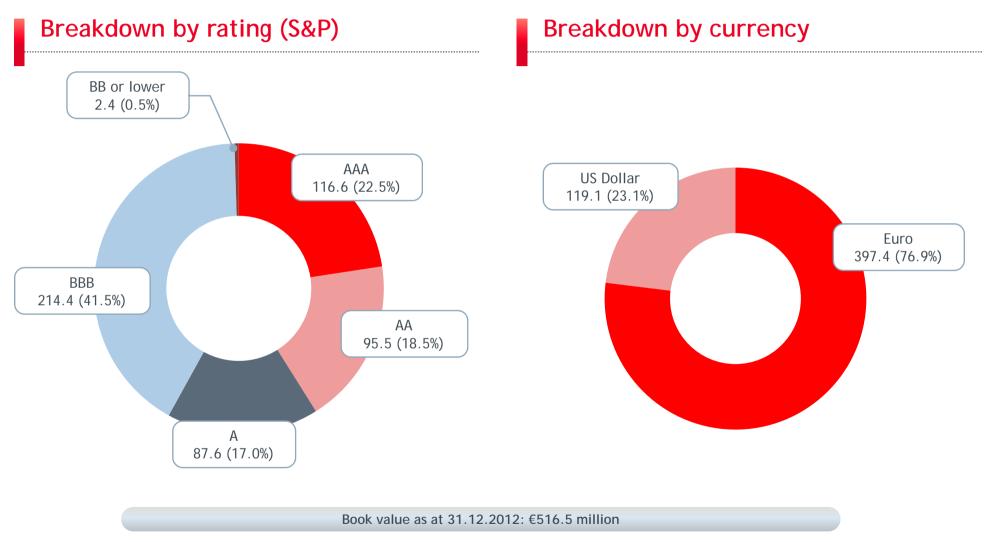
<sup>1)</sup> Principally property, cash and other items



### MAPFRE GLOBAL RISKS: Fixed income portfolio: 72.6% of investments



## MAPFRE GLOBAL RISKS: Fixed income portfolio: 72.6% of investments





1	Key highlights
2	Consolidated financial information
3	Business development
4	Appendix
5	Financial supplement
6	Schedule and contacts



#### MAPFRE FAMILIAR

	2011	2012	△ %
Gross written and accepted premiums	3,994.2	3,715.1	-7.0%
Net premiums earned	3,990.0	3,826.3	-4.1%
,	· · · · · · · · · · · · · · · · · · ·		
Underwriting result	368.6	288.6	-21.7%
Net financial income	166.4	-35.4	-121.3%
Other business activities	7.6	4.7	-38.2%
Other non-technical results	-22.7	-21.3	-6.2%
Gross result <sup>(1)</sup>	520.0	236.6	-54.5%
Taxes	-145.0	-89.8	-38.1%
Minorities	-3.5	-2.6	-25.7%
Discontinued operations	-0.2	0.0	
Net result	371.3	144.2	-61.2%
Investments and cash	3,649.1	3,493.7	-4.3%
Technical reserves	3,548.7	3,287.3	-7.4%
- of which participation in reinsurance	40.9	29.2	-28.6%
Equity	1,356.4	1,380.3	1.8%
Non-life loss ratio <sup>(2)</sup>	71.7%	71.7%	
Non-life expense ratio <sup>(2)</sup>	19.0%	20.7%	
Non-life combined ratio <sup>(2)</sup>	90.7%	92.4%	o de la componencia della comp
ROE	27.4%	10.5%	Nonementure of the Control of the Co

### MAPFRE FAMILIAR - by lines

Motor	2011	2012	△ %
Gross written and accepted premiums	2,366.8	2,224.5	-6.0%
Net premiums earned	2,344.6	2,296.5	-2.1%
Underwriting result	93.7	135.5	44.6%
Non-life loss ratio <sup>(1)</sup>	80.3%	76.9%	
Non-life expense ratio <sup>(1)</sup>	15.7%	17.2%	
Non-life combined ratio <sup>(1)</sup>	96.0%	94.1%	
Number of insured vehicles	5,905,357	5,659,947	-4.2%

Home	2011	2012	△ %
Gross written and accepted premiums	624.0	638.2	2.3%
Net premiums earned	611.7	620.3	1.4%
Underwriting result	101.5	66.4	-34.6%
Non-life loss ratio <sup>(1)</sup>	58.1%	62.6%	
Non-life expense ratio <sup>(1)</sup>	25.3%	26.7%	
Non-life combined ratio <sup>(1)</sup>	83.4%	89.3%	

<sup>1)</sup> Ratios as a % of net premiums earned

- 1) Before taxes and minority interests
- 2) Ratios as a % of net premiums earned



### MAPFRE FAMILIAR - by lines (contd.)

Health	2011	2012	△ %
Gross written and accepted premiums	400.0	402.0	0.5%
Net premiums earned	400.5	398.1	-0.6%
Underwriting result	8.8	0.8	-90.9%
Non-life loss ratio <sup>(1)</sup>	80.6%	81.6%	
Non-life expense ratio <sup>(1)</sup>	17.2%	18.2%	
Non-life combined ratio <sup>(1)</sup>	97.8%	99.8%	

Burial	2011	2012	△ %
Gross written and accepted premiums	266.2	270.4	1.6%
Net premiums earned	292.0	270.0	-7.5%
Underwriting result	81.2	37.3	-54.1%
Non-life loss ratio <sup>(1)</sup>	44.9%	54.9%	000000000000000000000000000000000000000
Non-life expense ratio <sup>(1)</sup>	27.3%	31.3%	
Non-life combined ratio <sup>(1)</sup>	72.2%	86.2%	

Other	2011	2012	△ %
Gross written and accepted premiums	337.2	180.0	-46.6%
Net premiums earned	341.2	241.4	-29.2%
Underwriting result	83.4	48.6	-41.7%
Non-life loss ratio <sup>(1)</sup>	49.8%	48.8%	000000000000000000000000000000000000000
Non-life expense ratio <sup>(1)</sup>	25.8%	30.8%	
Non-life combined ratio <sup>(1)</sup>	75.6%	79.6%	



#### **MAPFRE EMPRESAS**

	2011	2012	△ %
Gross written and accepted premiums	667.1	715.0	7.2%
Net premiums earned	524.4	560.8	6.9%
Underwriting result	85.4	97.7	14.4%
Net financial income	40.7	-11.7	-128.7%
Other business activities	0.9	0.2	-77.8%
Other non-technical results	1.3	-0.6	-146.2%
Gross result <sup>(1)</sup>	128.2	85.6	-33.2%
Taxes	-38.0	-35.5	-6.6%
Minorities	0.0	0.0	
Net result	90.2	50.1	-44.5%
Investments and cash	1,097.7	1,156.0	5.3%
Technical reserves	1,288.6	1,301.1	1.0%
- of which participation in reinsurance	354.9	352.5	-0.7%
Shareholders' equity	259.8	306.2	17.9%
Non-life loss ratio <sup>(2)</sup>	59.4%	58.5%	000000000000000000000000000000000000000
Non-life expense ratio <sup>(2)</sup>	24.3%	24.1%	
Non-life combined ratio <sup>(2)</sup>	83.7%	82.6%	
ROE	35.4%	17.7%	***************************************

<sup>1)</sup> Before taxes and minority interests

<sup>2)</sup> Ratios as a % of net premiums earned



# Operating companies: Key figures MAPFRE VIDA

	2011	2012	△ %
Technical Reserves excluding			
shadow accounting	18,177.6	18,294.2	0.6%
Shadow accounting adjustments	-366.7	340.2	
Technical Reserves IFRS	17,810.9	18,634.4	4.6%
Mutual Funds and managed portfolios	2,648.4	2,543.2	-4.0%
Pension Funds	5,081.3	5,105.9	0.5%
Funds under management			
IFRS	25,540.6	26,283.5	2.9%
Excluding the effect of "shadow accounting"	25,907.3	25,943.3	0.1%
Gross written and accepted premiums	3,197.6	3,077.5	-3.8%
Net premiums earned	3,085.7	2,956.8	-4.2%
Underwriting and financial result	219.0	85.6	-60.9%
Other business activities	57.1	55.3	-3.2%
Other non technical results	0.0	72.6	
Gross result <sup>(1)</sup>	276.0	213.5	-22.6%
Taxes	-79.4	-74.4	-6.3%
Minorities	-63.5	-57.5	-9.4%
Net result	133.1	81.6	-38.7%
Investments and cash	18,515.4	19,412.3	4.8%
Shareholders' equity	1,087.3	1,197.7	10.2%
Expense Ratio <sup>(2)</sup>	1.03%	1.09%	
ROE	14.1%	7.1%	

Breakdown of premiums	2011	2012	△ %
Regular Premiums	593.0	464.5	-21.7%
- Agents' and other channels	313.2	274.9	-12.2%
- Bank channel - MAPFRE-CM VIDA	30.0	26.9	-10.3%
- Bank channel - CATALUNYACAIXA	105.1	65.3	-37.9%
- Bank channel - Other <sup>(1)</sup>	144.7	97.4	-32.7%
Single Premiums	2,172.9	2,124.2	-2.2%
- Agents' and other channels	834.6	1,157.5	38.7%
- Bank channel - MAPFRE-CM VIDA	465.4	334.7	-28.1%
- Bank channel - CATALUNYACAIXA	689.3	291.3	-57.7%
- Bank channel - Other <sup>(1)</sup>	183.6	340.7	85.6%
Life premiums - Savings	2,765.9	2,588.7	-6.4%
Life Premiums - Protection	431.7	418.9	-3.0%
- Agents' and other channels	144.6	137.1	-5.2%
- Bank channel - MAPFRE-CM VIDA	121.4	115.7	-4.7%
- Bank channel - CATALUNYACAIXA	56.7	56.5	-0.4%
- Bank channel - Other <sup>(1)</sup>	109.0	109.6	0.6%
Accident Premiums <sup>(2)</sup>		69.9	
TOTAL PREMIUMS	3,197.6	3,077.5	-3.8%
- Agents' and other channels	1,292.4	1,639.4	26.8%
- Bank channel	1,905.2	1,438.1	-24.5%

<sup>1)</sup> Includes BANKINTER VIDA, CCM VIDA Y PENSIONES and UNIÓN DUERO VIDA

<sup>2)</sup> Accident insurance premiums written by MAPFRE FAMILIAR in previous years

<sup>1)</sup> Before taxes and minority interests

<sup>2)</sup> Net operating expenses / average third-party funds under management



#### **MAPFRE VIDA**

Funds under management	2011	2012	△ %
Regular premiums insurance	4,585.7	4,672.7	1.9%
- Agents' channel and others	3,116.2	3,261.7	4.7%
- Bank channel - MAPFRE-CM VIDA	270.6	263.8	-2.5%
- Bank channel - CATALUNYACAIXA	638.6	557.5	-12.7%
- Bank channel - Other <sup>(1)</sup>	560.3	589.7	5.2%
Single premiums insurance	12,559.1	13,205.9	5.2%
- Agents' channel and others	5,766.7	6,522.5	13.1%
- Bank channel - MAPFRE-CM VIDA	4,260.5	4,294.0	0.8%
- Bank channel - CATALUNYACAIXA	1,408.5	1,240.0	-12.0%
- Bank channel - Other <sup>(1)</sup>	1,123.4	1,149.4	2.3%
Life-Protection insurance	156.9	155.6	-0.8%
- Agents' channel and others	59.5	57.6	-3.2%
- Bank channel - MAPFRE-CM VIDA	67.0	70.5	5.2%
- Bank channel - CATALUNYACAIXA	20.0	17.4	-13.0%
- Bank channel - Other <sup>(1)</sup>	10.4	10.1	-2.9%
Total mathematical reserves	17,301.7	18,034.2	4.2%
Other reserves	509.3	600.2	17.8%
TOTAL TECHNICAL RESERVES	17,811.0	18,634.4	4.6%
Mutual funds and managed portfolios	2,648.4	2,543.2	-4.0%
Pension funds	5,081.3	5,105.9	0.5%
> MAPFRE INVERSIÓN	1,546.4	1,561.5	1.0%
- Individual system	1,293.8	1,274.4	-1.5%
- Employers' system	252.6	287.1	13.7%
> CATALUNYACAIXA	1,419.7	1,258.7	-11.3%
> Other <sup>(1)</sup>	2,115.2	2,285.7	8.1%
TOTAL MANAGED SAVINGS	25,540.7	26,283.5	2.9%

Change in funds under management <sup>(1)</sup>	2011	2012
IFRS technical reserves (2)	-5.9	823.5
Variation w/o the effect of "shadow accounting"	171.9	116.6
- Agents' channel and others	264.5	473.9
- Bank channel - MAPFRE-CM VIDA	142.2	-113.0
- Bank channel - CATALUNYACAIXA	-322.7	-264.3
- Bank channel - Other <sup>(3)</sup>	87.9	20.0
Pension funds	-111.9	24.6
Net sales	-79.2	-237.9
- Agents' channel and others	-55.2	-56.8
- Bank channel	-24.0	-181.1
Mutual funds and managed portfolios	42.7	-105.2
Net sales - Mutual funds	-177.1	-102.7
TOTAL CHANGE	-75.1	742.9

- 1) Cumulative variation versus prior year end. Excludes the variation in shareholders' equity over the same period.
- 2) Includes the effect of "shadow accounting" which adjusts technical reserves for variations in the market value of matching assets
- Includes BANKINTER VIDA, CCM VIDA Y PENSIONES, UNIÓN DUERO VIDA and DUERO PENSIONES



### **MAPFRE AMÉRICA**

•	2011	2012	△ %
Gross written and accepted premiums	6,874.0	8,649.1	25.8%
Net premiums earned	5,282.9	6,302.0	19.3%
Underwriting and financial result	579.5	668.8	15.4%
Other business activities	0.0	15.3	
Other non-technical results	9.8	-20.6	-310.2%
Result on restatement	-18.8	-9.9	-47.3%
Gross result <sup>(1)</sup>	570.5	653.6	14.6%
Taxes	-118.7	-198.2	67.0%
Discontinued operations	0.0	-12.7	
Minorities	-147.3	-216.8	47.2%
Net result	304.5	225.9	-25.8%
Investments and cash	6,344.2	6,886.1	8.5%
Technical reserves	6,645.3	7,427.4	11.8%
- of which participation in reinsurance	1,490.7	1,541.4	3.4%
Shareholders' equity	2,008.3	2,329.2	16.0%
Non-life loss ratio <sup>(2)</sup>	63.6%	63.0%	
Non-life expense ratio <sup>(2)</sup>	37.2%	34.7%	
Non-life combined ratio <sup>(2)</sup>	100.8%	97.7%	
ROE	16.8%	10.4%	

# MAPFRE AMÉRICA - by lines

Non-Life	2011	2012	△ %
Gross written and accepted premiums	5,411.5	6,215.9	14.9%
Net premiums earned	4,023.3	4,409.9	9.6%
Underwriting result	-30.1	102.9	
Non-life loss ratio <sup>(1)</sup>	63.6%	63.0%	
Non-life expense ratio <sup>(1)</sup>	37.2%	34.7%	
Non-life combined ratio <sup>(1)</sup>	100.8%	97.7%	

Life	2011	2012	△ %
Gross written and accepted premiums	1,462.5	2,433.2	66.4%
Net premiums earned	1,259.7	1,892.1	50.2%
Underwriting and financial result	273.8	213.9	-21.9%

1) Ratios as a % of net premiums earned

- 1) Before taxes and minority interests
- 2) Ratios as a % of net premiums earned



#### **MAPFRE BRASIL**

	2011	2012
Gross written and accepted premiums	3,561.3	4,761.4
Net premiums earned	3,017.8	3,765.0
Underwriting and financial result	447.1	471.5
Other business activities	0.0	20.4
Other non-technical results	3.6	-0.3
Gross result <sup>(1)</sup>	450.7	491.6
Taxes	-90.6	-174.8
Minorities	-140.9	-205.3
Net result	219.2	111.5
Investments and cash	3,234.8	3,263.4
Technical reserves	2,956.8	3,365.4
- of which participation in reinsurance	394.8	424.9
Shareholders' equity <sup>(2)</sup>	1,175.3	1,254.2
Non-life loss ratio <sup>(3)</sup>	57.4%	59.2%
Non-life expense ratio <sup>(3)</sup>	42.8%	36.2%
Non-life combined ratio <sup>(3)</sup>	100.2%	95.4%

# MAPFRE BRASIL - by lines

Non-Life	2011	2012
Gross written and accepted premiums	2,574.9	2,937.6
Net premiums earned	2,112.9	2,304.9
Underwriting result	-3.4	105.9
Non-life loss ratio <sup>(1)</sup>	57.4%	59.2%
Non-life expense ratio <sup>(1)</sup>	42.8%	36.2%
Non-life combined ratio <sup>(1)</sup>	100.2%	95.4%

Life	2011	2012
Gross written and accepted premiums	986.4	1,823.8
Net premiums earned	904.9	1,460.1
Underwriting and financial result	372.6	168.5

<sup>1)</sup> Ratios as a % of net premiums earned

- 1) Before taxes and minority interests
- 2) Excluding minority interests
- 3) Ratios as a % of net premiums earned



#### MAPFRE INTERNACIONAL

	2011	2012	△ %
Gross written and accepted premiums	1,914.1	2,184.8	14.1%
Net premiums earned	1,699.1	1,895.9	11.6%
Underwriting result	-107.1	-110.2	2.9%
Net financial income	201.2	254.6	26.5%
Other business activities	-2.7	-23.8	
Other non-technical results	-1.2	3.1	-358.3%
Gross result <sup>(1)</sup>	90.2	123.7	37.1%
Taxes	-2.2	-19.3	
Minorities	-1.8	-10.7	
Net result	86.2	93.7	8.7%
Investments and cash	3,898.3	3,987.2	2.3%
Technical reserves	3,056.2	3,132.0	2.5%
- of which participation in reinsurance	193.3	263.0	36.1%
Shareholders' equity	2,332.8	2,359.6	1.1%
Non-life loss ratio <sup>(2)</sup>	79.8%	74.1%	
Non-life expense ratio <sup>(2)</sup>	26.4%	27.4%	
Non-life combined ratio <sup>(2)</sup>	106.2%	101.5%	
ROE	3.7%	4.0%	

### MAPFRE INTERNACIONAL - by lines

Non-Life	2011	2012	△ %
Gross written and accepted premiums	1,818.4	2,058.6	13.2%
Net premiums earned	1,608.2	1,775.4	10.4%
Underwriting result	-99.8	-27.0	
Non-life loss ratio <sup>(1)</sup>	79.8%	74.1%	
Non-life expense ratio <sup>(1)</sup>	26.4%	27.4%	
Non-life combined ratio <sup>(1)</sup>	106.2%	101.5%	

Life	2011	2012	△ %
Gross written and accepted premiums	95.7	126.2	31.9%
Net premiums earned	90.9	120.5	32.6%
Underwriting and financial result	1.2	22.1	

1) Ratios as a % of net premiums earned

- 1) Before taxes and minority interests
- 2) Ratios as a % of net premiums earned



#### **MAPFRE USA**

	2011	2012	△ %
Gross written and accepted premiums	1,401.0	1,513.9	8.1%
Net premiums earned	1,303.9	1,391.2	6.7%
Underwriting result	-95.7	-27.0	
Net financial income	147.5	128.4	-12.9%
Other business activities	0.0	0.0	
Other non-technical results	3.6	-1.9	-152.8%
Gross result <sup>(1)</sup>	55.4	99.5	79.6%
Taxes	4.4	-14.3	-425.0%
Minorities	-0.4	-0.5	25.0%
Net result	59.4	84.7	42.6%
Investments and cash	1,982.7	1,987.6	0.2%
Technical reserves	1,359.3	1,353.9	-0.4%
- of which participation in reinsurance	75.7	130.5	72.4%
Shareholders' equity	1,121.3	1,148.4	2.4%
Non-life loss ratio <sup>(2)</sup>	81.1%	74.8%	
Non-life expense ratio <sup>(2)</sup>	26.2%	27.1%	
Non-life combined ratio <sup>(2)</sup>	107.3%	101.9%	
ROE	5.4%	7.5%	

#### MAPFRE GLOBAL RISKS

	2011	2012	△ %
Gross written and accepted premiums	1,007.4	1,115.2	10.7%
- Global Risks	911.0	1,012.8	11.2%
- Credit and Surety business	96.4	102.4	6.2%
Net premiums earned	283.3	292.2	3.1%
Underwriting result	10.7	20.3	89.7%
Net financial income	24.9	5.2	-79.1%
Other business activities	-0.7	-1.6	128.6%
Other non-technical results	3.4	1.4	-58.8%
Gross result <sup>(1)</sup>	38.3	25.3	-33.9%
Taxes	-11.2	-9.6	-14.3%
Minorities	-0.1	0.0	
Net result	27.0	15.7	-41.9%
Investments and cash	629.1	711.2	13.1%
Technical reserves	1,962.0	1,915.2	-2.4%
- of which participation in reinsurance	1,492.7	1,436.3	-3.8%
Shareholders' equity	223.0	258.1	15.7%
Non-life loss ratio <sup>(2)</sup>	69.1%	63.1%	
Non-life expense ratio <sup>(2)</sup>	27.1%	29.9%	
Non-life combined ratio <sup>(2)</sup>	96.2%	93.0%	
ROE	12.8%	6.5%	

<sup>1)</sup> Before taxes and minority interests

<sup>2)</sup> Ratios as a % of net premiums earned



#### **MAPFRE RE**

	2011	2012	△ %
Gross written and accepted premiums	2,630.7	2,844.5	8.1%
Net premiums earned	1,748.7	1,786.2	2.1%
Underwriting result	-4.9	42.8	
Net financial income	113.3	77.4	-31.7%
Other business activities	0.0	0.0	
Other non-technical results	-0.7	0.9	
Gross result <sup>(1)</sup>	107.7	121.1	12.4%
Taxes	-29.1	-34.0	16.8%
Minorities	0.0	0.0	
Net result	78.6	87.1	10.8%
Investments and cash	2,897.6	3,230.8	11.5%
Technical reserves	3,164.3	3,213.2	1.5%
- of which participation in reinsurance	982.0	896.6	-8.7%
Shareholders' equity	847.6	968.5	14.3%
Non-life loss ratio <sup>(2)</sup>	72.0%	67.3%	
Non-life expense ratio <sup>(2)</sup>	28.6%	29.7%	
Non-life combined ratio <sup>(2)</sup>	100.6%	97.0%	
ROE	9.3%	9.6%	

### MAPFRE RE - by lines

Non-Life	2011	2012	△ %
Gross written and accepted premiums	2,261.4	2,383.1	5.4%
Net premiums earned	1,468.5	1,465.0	-0.2%
Underwriting result	-9.4	43.9	
Non-life loss ratio <sup>(1)</sup>	72.0%	67.3%	
Non-life expense ratio <sup>(1)</sup>	28.6%	29.7%	
Non-life combined ratio <sup>(1)</sup>	100.6%	97.0%	

Life	2011	2012	△ %
Gross written and accepted premiums	369.3	461.4	24.9%
Net premiums earned	280.2	321.2	14.7%
Underwriting and financial result	36.0	27.9	-22.6%

<sup>1)</sup> Ratios as a % of net premiums earned

- 1) Before taxes and minority interests
- 2) Ratios as a % of net premiums earned



#### **MAPFRE ASISTENCIA**

	2011	2012	△ %
Operating income	718.6	928.2	29.2%
- Gross written and accepted premiums	563.2	763.5	35.6%
- Other income	155.4	164.7	6.0%
Net premiums earned	479.0	651.6	36.0%
Underwriting result	40.6	44.9	10.6%
Net financial income	-0.1	2.0	
Other business activities	0.2	-0.1	-150.0%
Other non-technical results	-0.1	-0.1	
Gross result <sup>(1)</sup>	40.6	46.7	15.0%
Taxes	-11.7	-14.7	25.6%
Minorities	-0.9	-1.0	11.1%
Net result	25.8	31.0	20.2%
Investments and cash	131.8	173.7	31.8%
Technical reserves	290.8	460.0	58.2%
- of which participation in reinsurance	7.0	97.2	
Shareholders' equity	176.0	211.6	20.2%
Non-life loss ratio <sup>(2)</sup>	63.6%	64.6%	
Non-life expense ratio <sup>(2)</sup>	28.0%	28.5%	
Non-life combined ratio <sup>(2)</sup>	91.6%	93.1%	
ROE	15.5%	16.0%	

<sup>1)</sup> Before taxes and minority interests

<sup>2)</sup> Ratios as a % of net premiums earned



1	Key highlights
2	Consolidated financial information
3	Business development
4	Appendix
5	Financial supplement
4	Schedule and contacts

### 2013 Provisional Schedule

6-Feb-13	Madrid	<ul><li>Release 2012 Results</li><li>Conference Call - 2012 Results</li></ul>
7-Feb-13	London	Presentation to analysts - 2012 Results
3-May-13	Madrid	<ul> <li>Release 2013 First Quarter Results</li> <li>Conference Call - 2013 First Quarter Results</li> </ul>
7-May-13	London	Presentation to analyst - 2013 First Quarter Results
24-July-13	Madrid	<ul> <li>Release 2013 First Half Results</li> <li>Conference Call - 2013 First Half Results</li> </ul>
30-Oct-13	Madrid	Release 2013 Third Quarter Results Conference Call - 2013 Third Quarter Results
31-Oct-13	London	<ul> <li>Presentation to analysts - 2013 Third Quarter Results</li> </ul>



# **Investor Relations Department**

Luigi Lubelli	Deputy General Manager - Finance	+34-91-581-6071
Jesús Amadori Carrillo	Head of Investor Relations	+34-91-581-2086
Alberto Fernández-Sanguino	Investor Relations	+34-91-581-2255
Natalia Núñez Arana	Investor Relations	+34-91-581-8664
Antonio Triguero Sánchez	Investor Relations	+34-91-581-5211
Marisa Godino Alvarez	Assistant	+34-91-581-2985

MAPFRE S.A.
Investor Relations Department
Carretera de Pozuelo, nº 52
28222 Majadahonda
relacionesconinversores@mapfre.com



#### Disclaimer

This document is purely informative. Its content does not constitute, nor can it be interpreted as, an offer or an invitation to sell, exchange or buy, and it is not binding on the issuer in any way. The information about the plans of the Company, its evolution, its results and its dividends represents a simple forecast whose formulation does not represent a guarantee with respect to the future performance of the Company or the achievement of its targets or estimated results. The recipients of this information must be aware that the preparation of these forecasts is based on assumptions and estimates, which are subject to a high degree of uncertainty, and that, due to multiple factors, future results may differ materially from expected results. Among such factors, the following are worth highlighting: the development of the insurance market and the general economic situation of those countries where the Group operates; circumstances which may affect the competitiveness of insurance products and services; changes in the basis of calculation of mortality and morbidity tables which may affect the insurance activities of the Life and Health segments; frequency and severity of claims covered; effectiveness of the Groups reinsurance policies and fluctuations in the cost and availability of covers offered by third party reinsurers; changes in the legal environment; adverse legal actions; changes in monetary policy; variations in interest rates and exchange rates; fluctuations in liquidity and the value and profitability of assets which make up the investment portfolio; restrictions in the access to third party financing.

MAPFRE S.A. does not undertake to update or revise periodically the content of this document.