

3Q 2019 Earnings Results

November 14, 2019



codere

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Highlights of the quarter

1. Forensic investigation has concluded. Its findings are aligned with our October 7th Relevant Fact:
 - Total impact on H1 2019 reported Adjusted EBITDA of EUR 16.5 mm.⁽¹⁾
 - Event isolated to geographies and periods specified by the company (Mexico, Panama and Colombia in 2019).
2. Company reassessing business trends in Mexico, but still supportive of business unit as leading growth opportunity in the coming years, given our market position and the opportunity to consolidate the industry.
3. Reassessed performance of the Group outside Argentina continues to be strong in 2016-2019.
4. Spain leading 2019 EBITDA growth among our business units, thanks to portfolio optimization and implementation of several improvement initiatives.
5. Online evolving in line with expectations, delivering revenue and adjusted EBITDA growth with prudent levels of marketing investments.
6. Codere is generating more positive cash before operational (tax and capex deferrals) and financial deleveraging, even after growth capex, than last year.

1) Herein, reported figures for Q1 and Q2 2019 (both quarter and LTM) will vary from prior presentations, as they have been amended to correct the inconsistencies described on slide 5 for Mexico, Colombia and Panama. Cash flow figures have also been adjusted accordingly.

Accounting Inconsistencies

Net impact on Income Statement

Income Statement <i>Figures in € mm</i>	1Q 2019	2Q 2019	TOTAL
Mexico	(4.1)	(10.7)	(14.8)
Revenue overstatement	(3.0)	(6.2)	(9.2)
Cost understatement	(1.1)	(4.5)	(5.5)
Colombia	(0.7)	(0.6)	(1.3)
Revenue overstatement	(0.6)	(0.6)	(1.2)
Cost understatement	(0.2)	-	(0.2)
Panama	(0.2)	(0.3)	(0.4)
Revenue overstatement	-	-	-
Cost understatement	(0.2)	(0.3)	(0.4)
Total	(5.0)	(11.6)	(16.5)

Key findings from Forensic Investigation

- Forensic investigation confirms the accounting issue affects primarily Mexico and Colombia and amounts to an impact of EUR16.5 mm in the H1 2019 reported Adjusted EBITDA.
 - Operating revenue overstated by a total of EUR10.4 mm using primarily jackpot provisions in Mexico, and uncollected EoP revenue estimates in Colombia.
 - Cost understated by a total EUR6.1 mm mainly as a result of inadequate monthly accrual of certain costs.
- The investigation, including further analysis performed by the company, has concluded that no other periods or geographies were affected.
- Finally, neither the company nor the independent third party investigation have found any evidence of inappropriate usage or loss of cash.

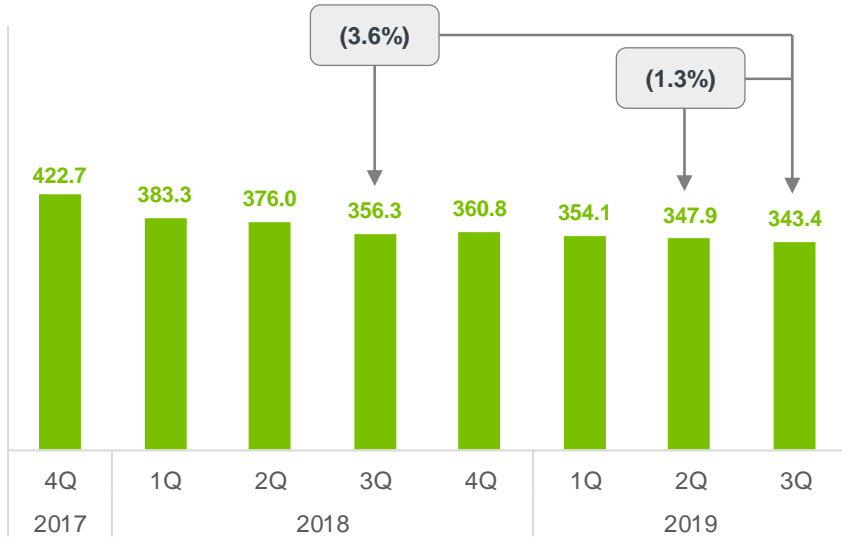
Actions by the company

- Enhancement of internal controls, at both the local and corporate levels, and increased automation of operational and accounting systems, business and financial information systems, controls and alerts.
- Strengthening of the organization, reinforcement of critical positions in the affected countries vis-à-vis application of disciplinary measures, and revisiting reporting lines and procedures.
- In addition to auditing the 2019 financial accounts, the auditors are performing a limited review procedure (ISRE 2410) on the Q3 financial statements.

1. Operating Results

Total Revenue^(1,2)

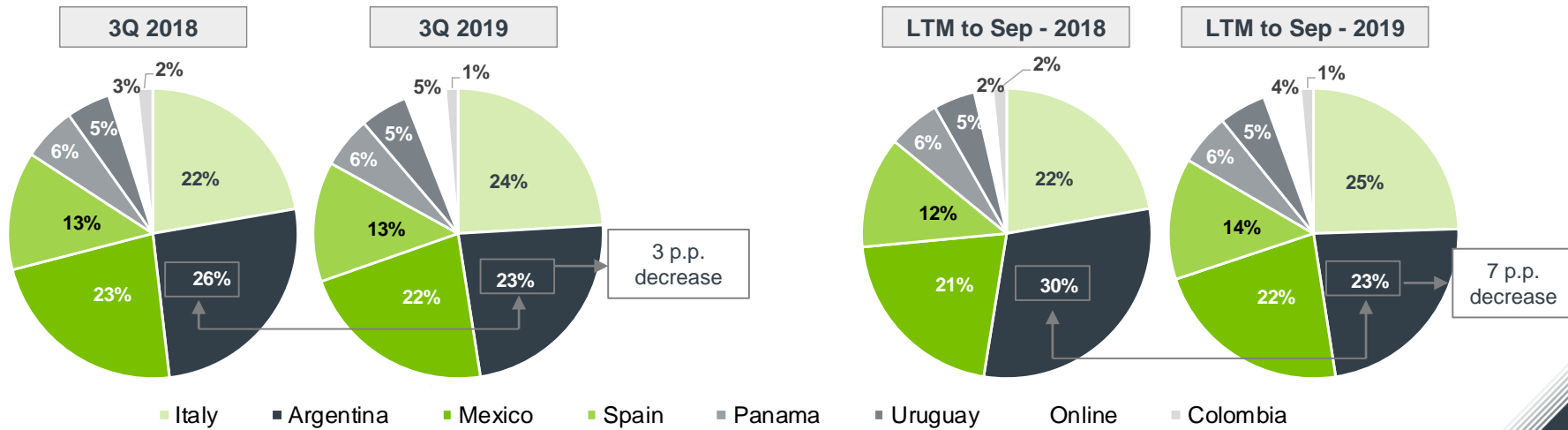
Quarter



LTM



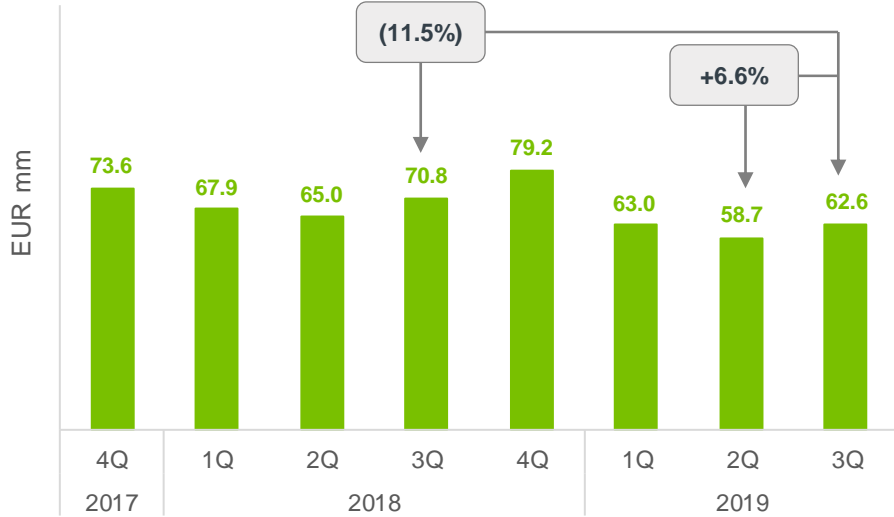
Geographic Mix



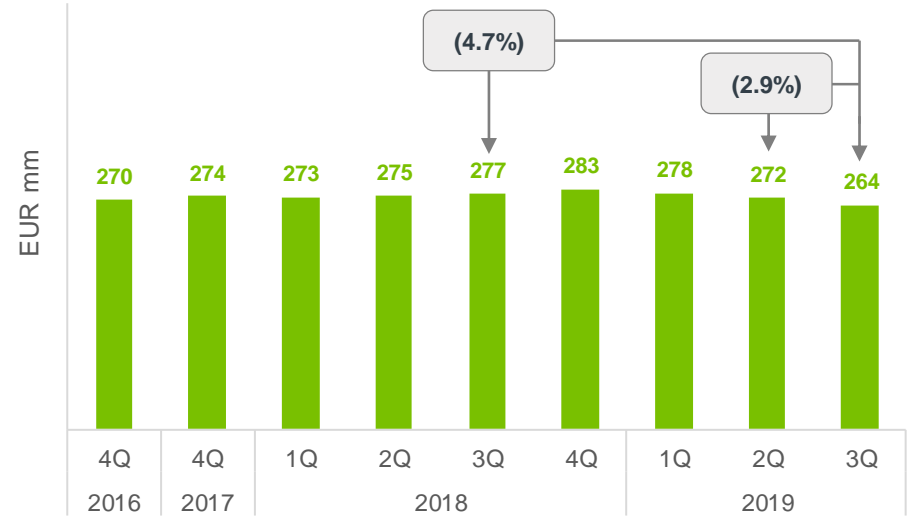
1) Figures reflect Company consolidated revenue plus, for periods prior to consolidation of HRU, 100% of HRU revenue. Does not consider inflation accounting adjustments in Argentina.
 2) Figures include a positive adjustment of €4.4 mm which reflects our estimate of the negative impact in 4Q 2016 from 3 days of labor strikes (hall closures) in Argentina.

Adjusted EBITDA^(1,2)

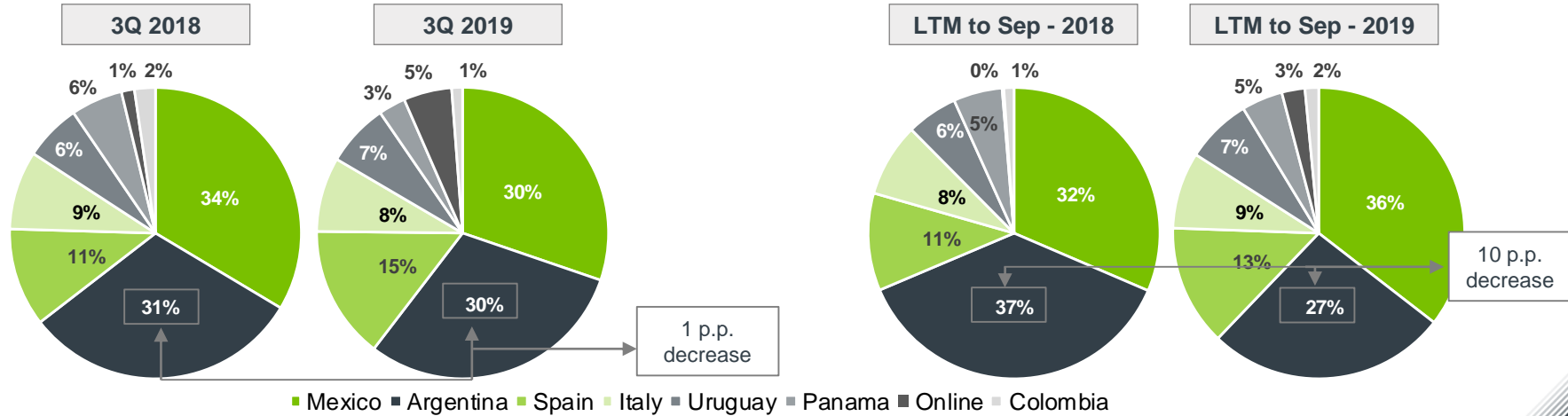
Quarter



LTM⁽³⁾



Geographic Mix⁽⁴⁾

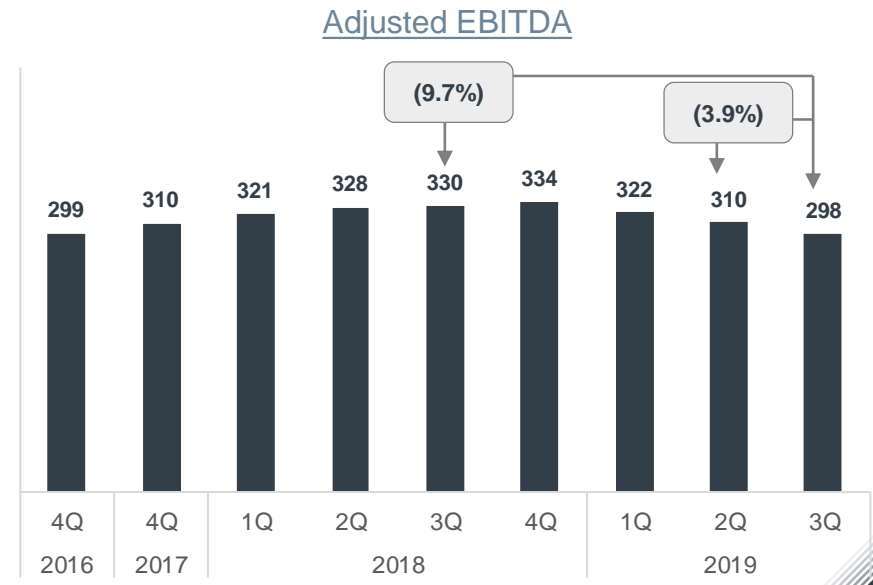
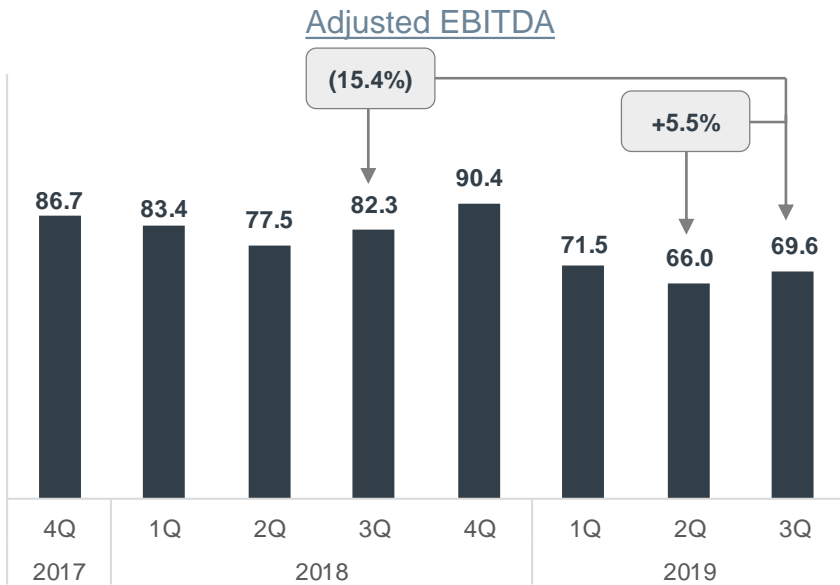
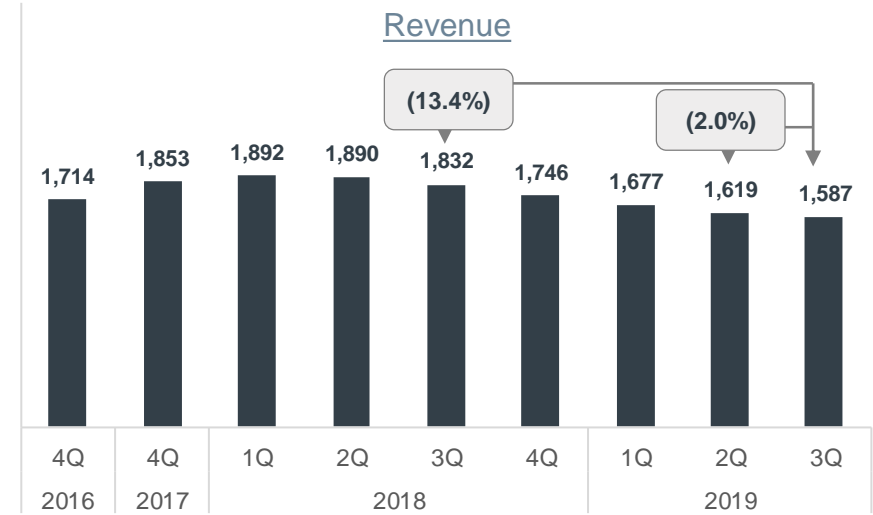
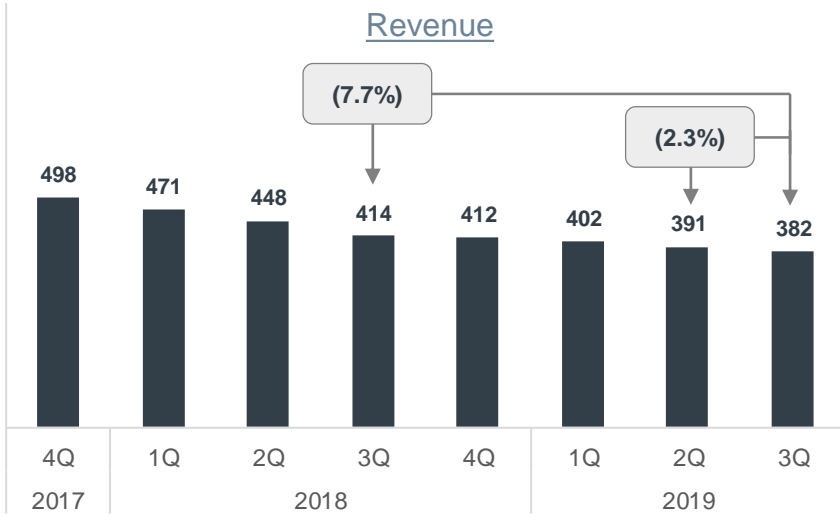


1) Figures reflect Company consolidated Adj. EBITDA plus, for periods prior to consolidation of HRU, 100% of HRU Adj. EBITDA. Does not consider inflation accounting adjustments in Argentina. Figures calculated Pre-IFRS-16.
 2) Figures include a positive adjustment of €2.5 mm which reflects our estimate of the negative impact in 4Q 2016 from 3 days of labor strikes (hall closures) in Argentina.
 3) LTM figures previous to 2018 are not affected by online business.
 4) Figures reflect contribution to Adjusted EBITDA before corporate overhead and excluding Brazil due to negative Adjusted EBITDA in 2018.

Total Revenue and total Adjusted EBITDA in USD^(1,2,3)

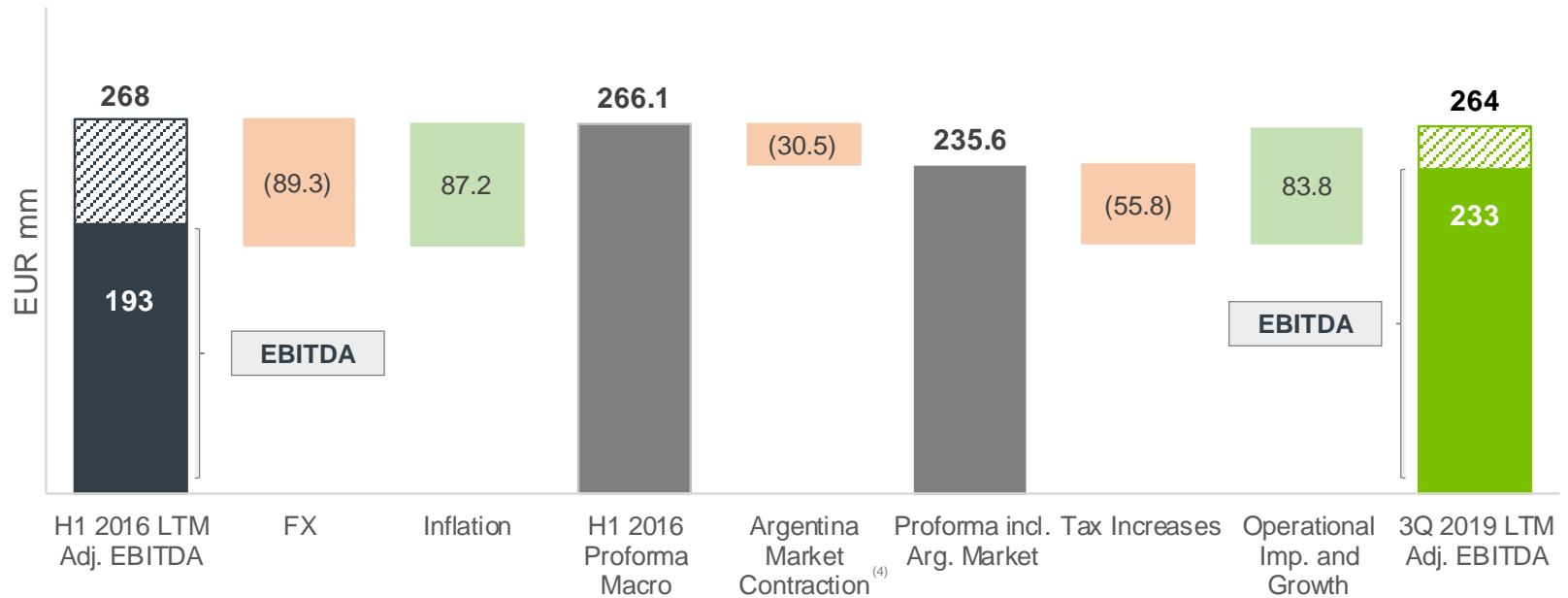
Quarter

LTM

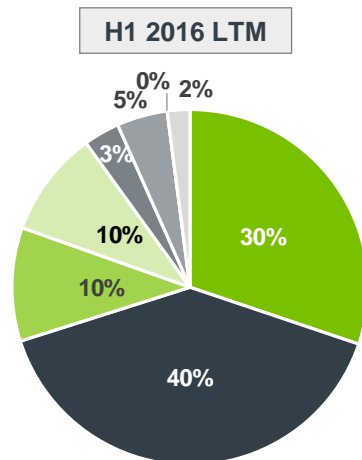


1) Figures reflect Company consolidated Adjusted EBITDA plus, for periods prior to consolidation of HRU, 100% of HRU Adjusted EBITDA. Does not consider inflation accounting adjustments in Argentina.
 2) Figures include a positive adjustment of USD2.7 mm which reflects our estimate of the negative impact in 4Q 2016 from 3 days of labor strikes (hall closures) in Argentina.
 3) Figures calculated Pre-IFRS16.

H1 2016 vs 3Q 2019 YTD – Where we were (prior to last Corp refi), where we are^(1,2)

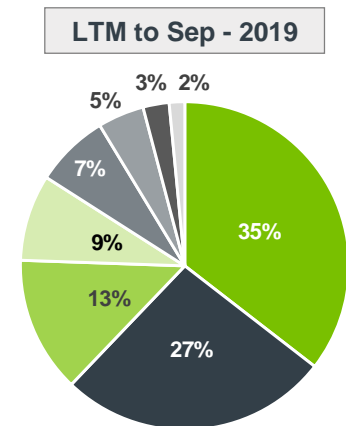


Geographic Mix⁽³⁾



- Adjusted EBITDA levels close to 2016 prior to the company Refinancing.
- EBITDA levels clearly above 2016, thanks to reduced non-recurring expenses
- Exposure to Argentina significantly reduced (40% -> 27%).
- Demonstrated resiliency versus a very challenging context on the macro and regulatory fronts.
- Operations in Carrasco and Brazil turned around or discontinued.
- Online venture growing at strong pace and already contributing positive Adjusted EBITDA.
- Attributable EBITDA significantly increased (acquisition of HRU and Caliente minorities) after refi was completed.

■ Mexico ■ Argentina ■ Spain ■ Italy ■ Uruguay ■ Panama ■ Online ■ Colombia



1) Figures reflect Company consolidated Adj. EBITDA plus, for periods prior to consolidation of HRU, 100% of HRU Adj. EBITDA. Does not consider inflation accounting adjustments in Argentina. Figures calculated Pre-IFRS16.
 2) Consolidated figures for Argentina in 2015 have been translated to Euros @ Blue Rate; (including HRU @ 100%) 2018 and 2019 figures @ Official Rate.
 3) Figures reflect contribution to Adjusted EBITDA before corporate overhead and excluding Brazil due to negative Adjusted EBITDA in 2016.
 4) Market in the Province of Buenos Aires has not met inflation increases in 2017-2019.

An increasingly diversified portfolio with reduced exposure to Argentina^(1,2,3,4)

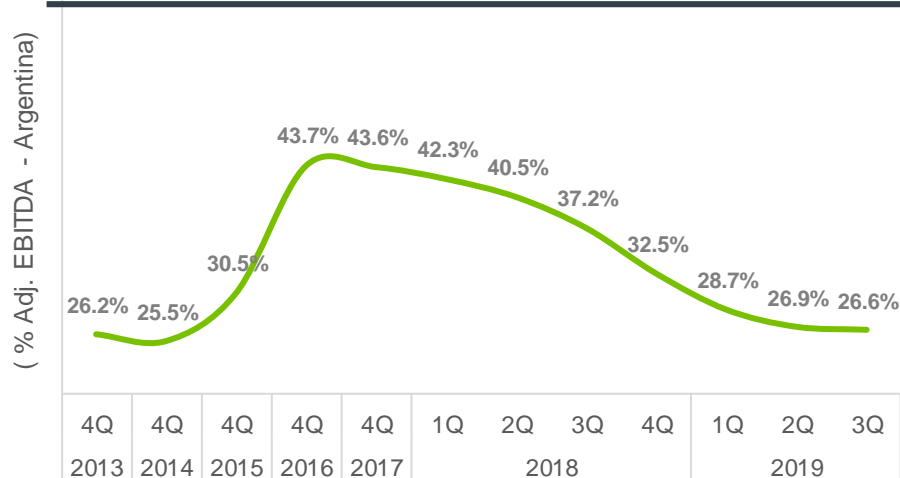
LTM Revenue Argentina as % of total Revenue



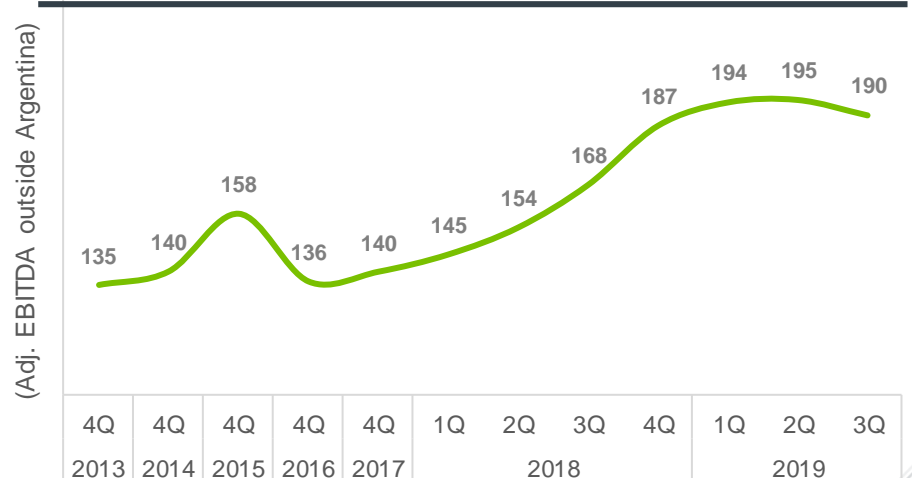
LTM Revenue outside Argentina



LTM Adjusted EBITDA – Argentina⁽⁵⁾ as % of total



LTM Adjusted EBITDA outside Argentina



1) Figures reflect Company consolidated Adjusted EBITDA plus, for periods prior to consolidation of HRU, 100% of HRU Adjusted EBITDA. Does not consider inflation accounting adjustments in Argentina.
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 4) LTM figures calculated Pre-IFRS16.
 5) Figures reflect contribution to Adjusted EBITDA before corporate overhead and excluding negative contributing business units (Brazil prior to 2018).

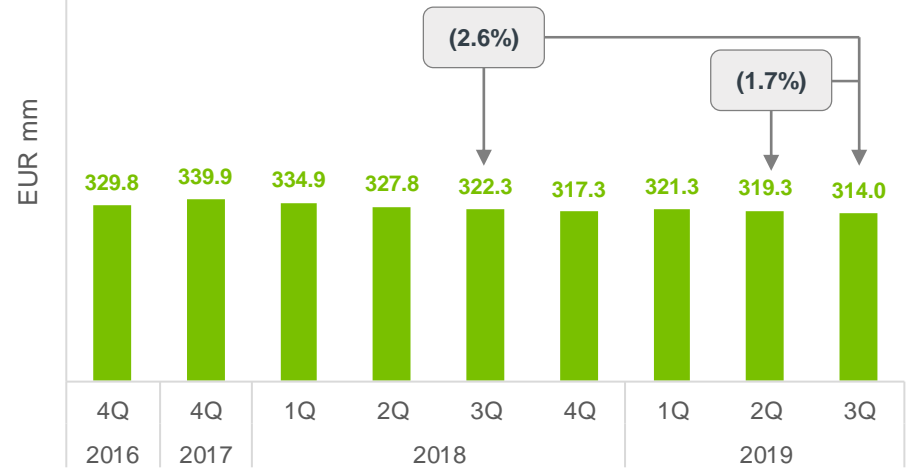
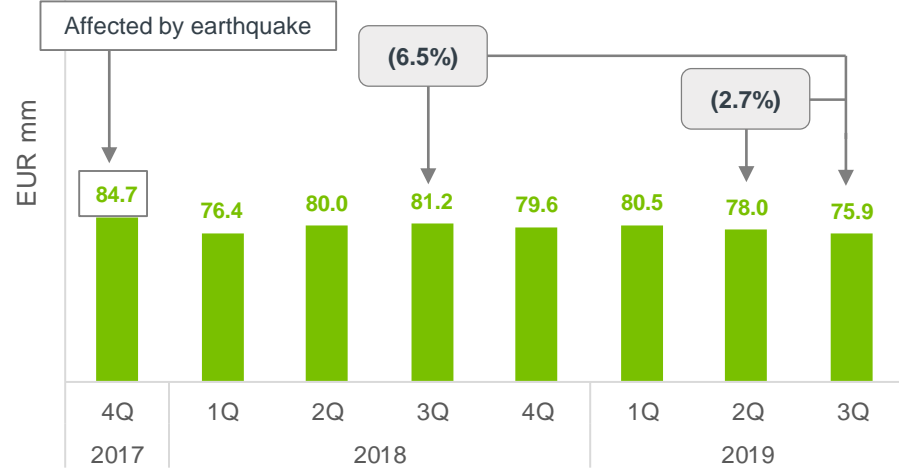
Quarter

LTM

3Q-19 Inflation Rate: 3.3%.
3Q-19 MXN Appreciation vs EUR: 2.1%

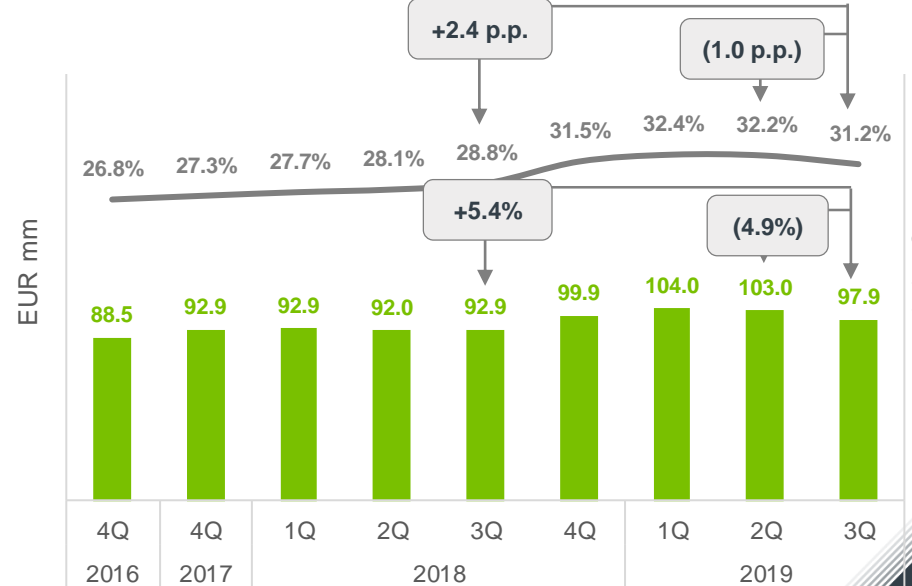
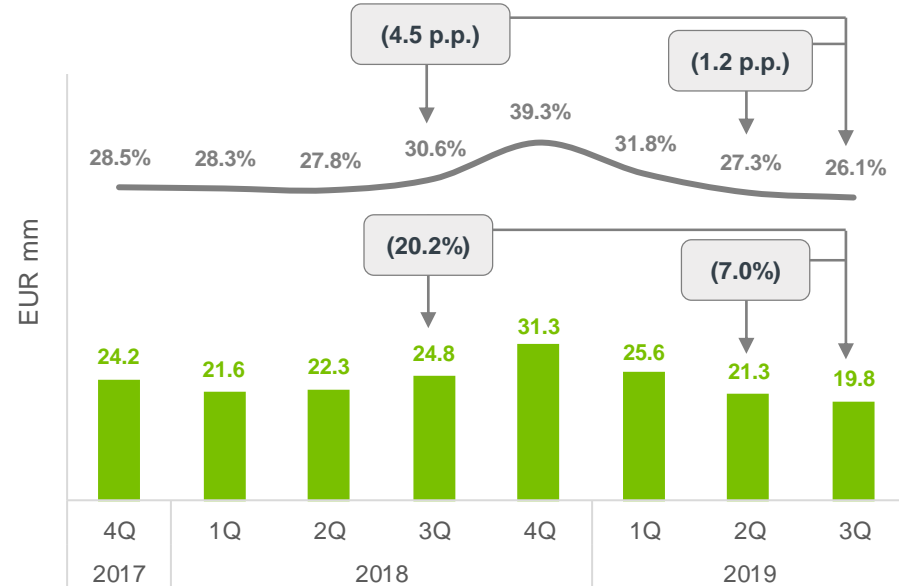
Revenue

Revenue



Adjusted EBITDA

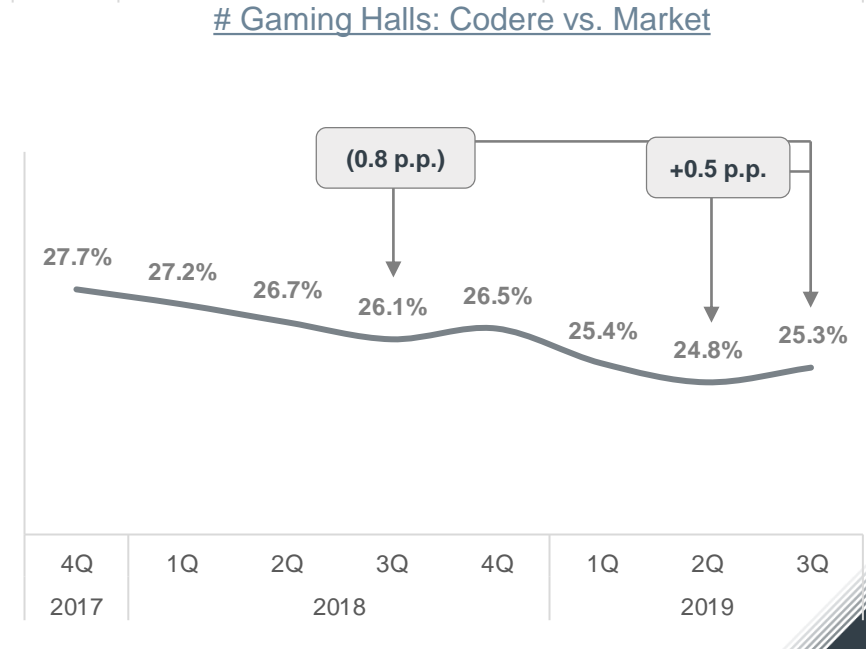
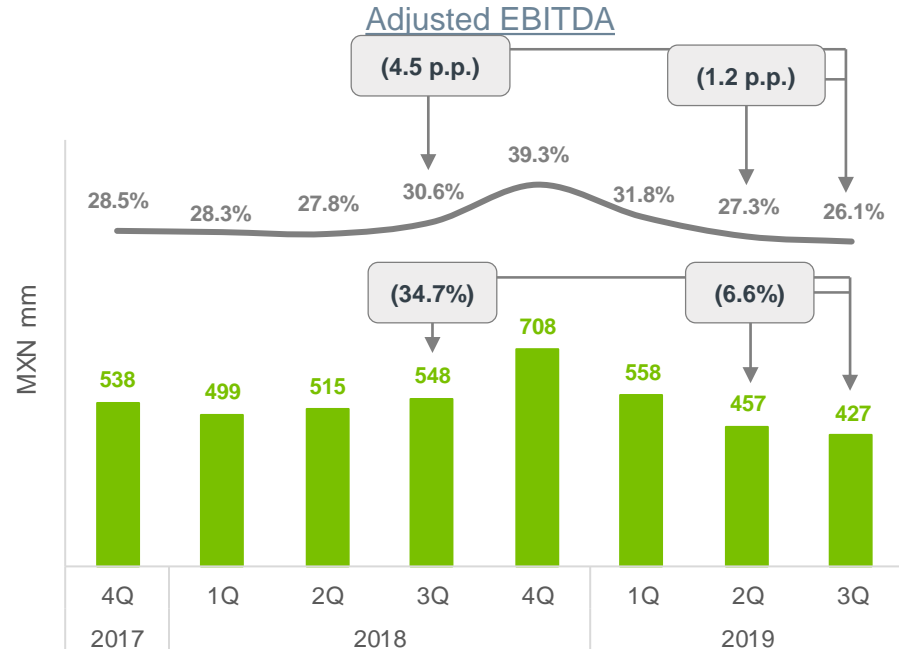
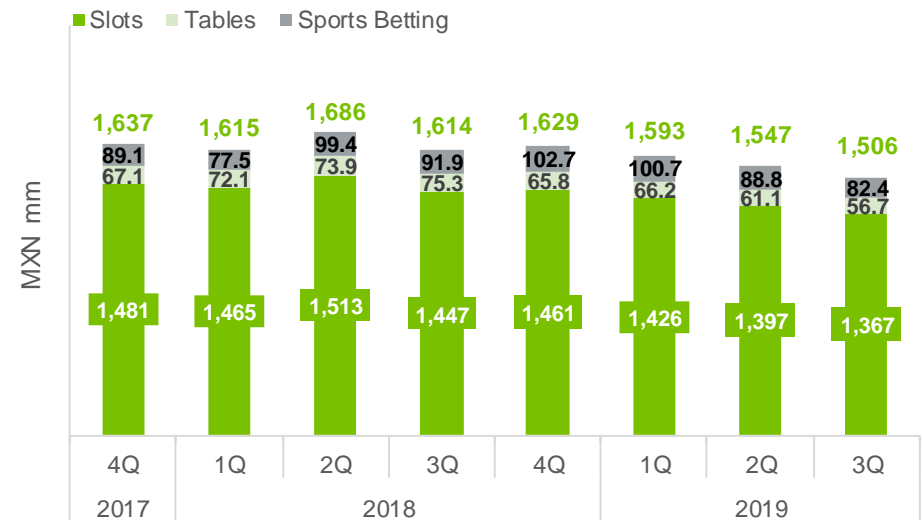
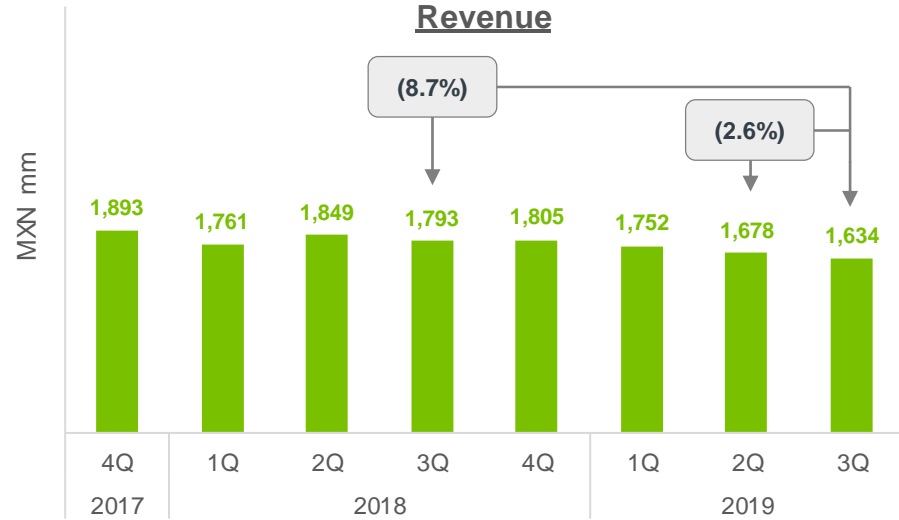
Adjusted EBITDA



1) 2018 figures will vary from prior presentations given that now we only include Retail Business.
2) Figures calculated Pre-IFRS16.

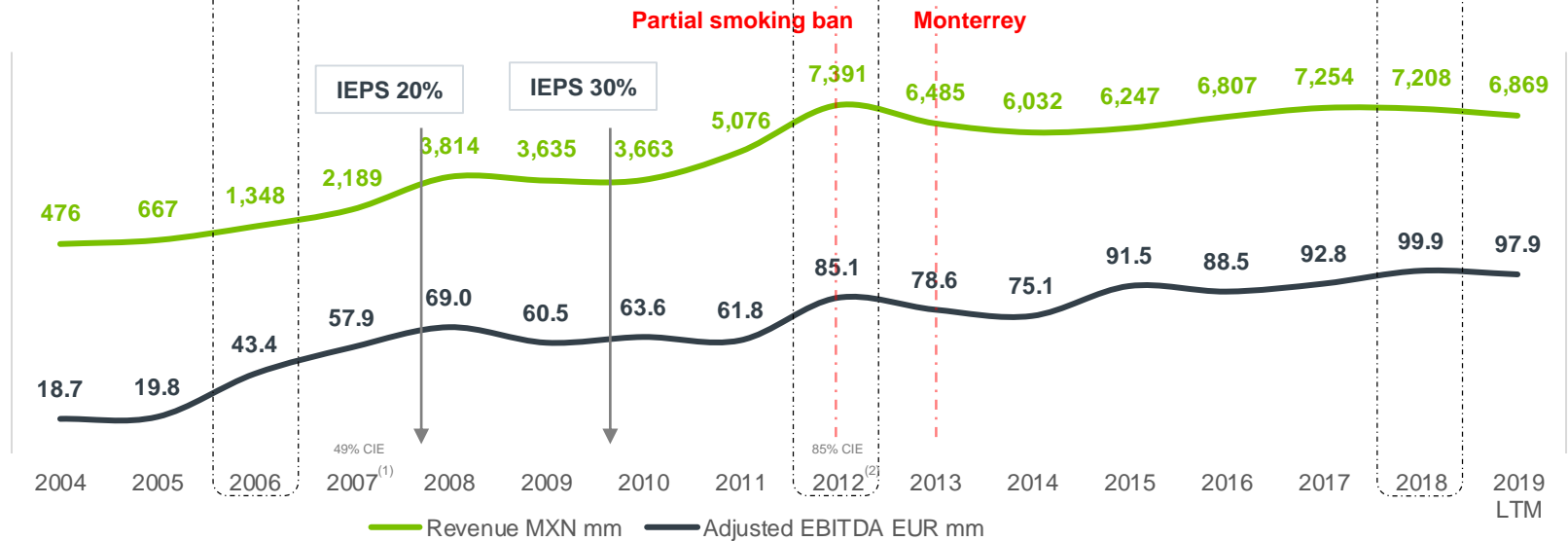
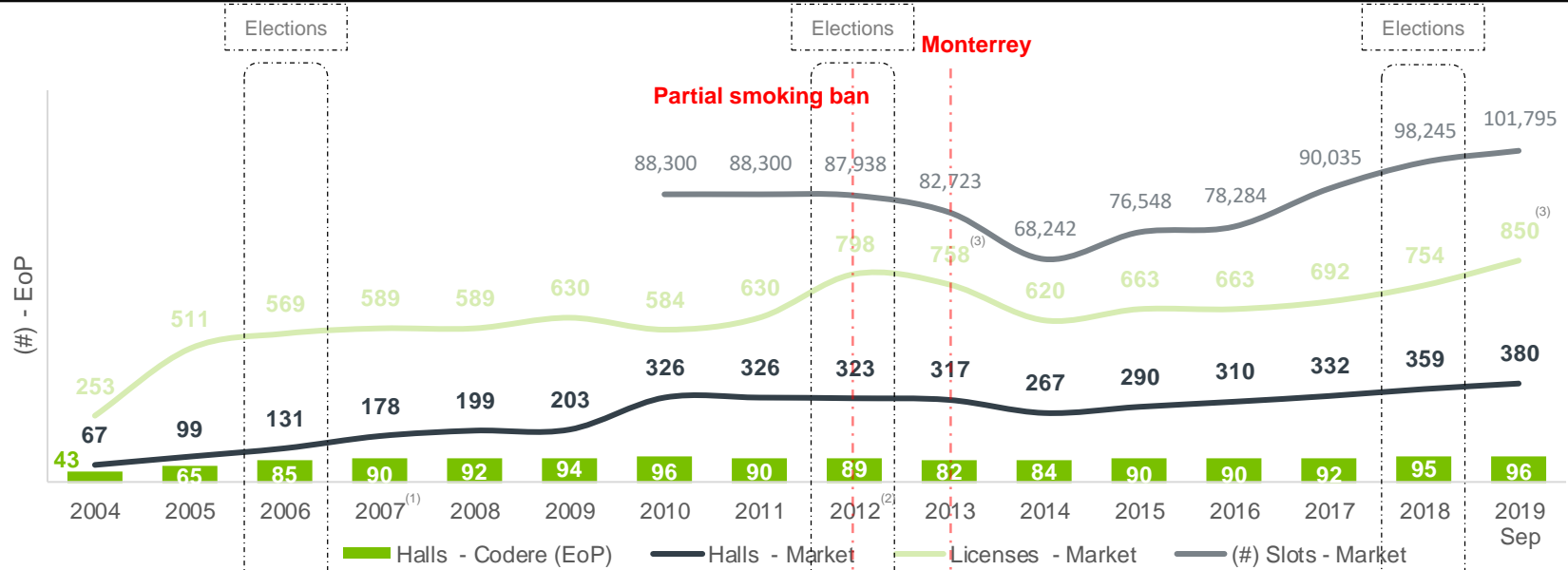
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Slot & Tables Gross Win



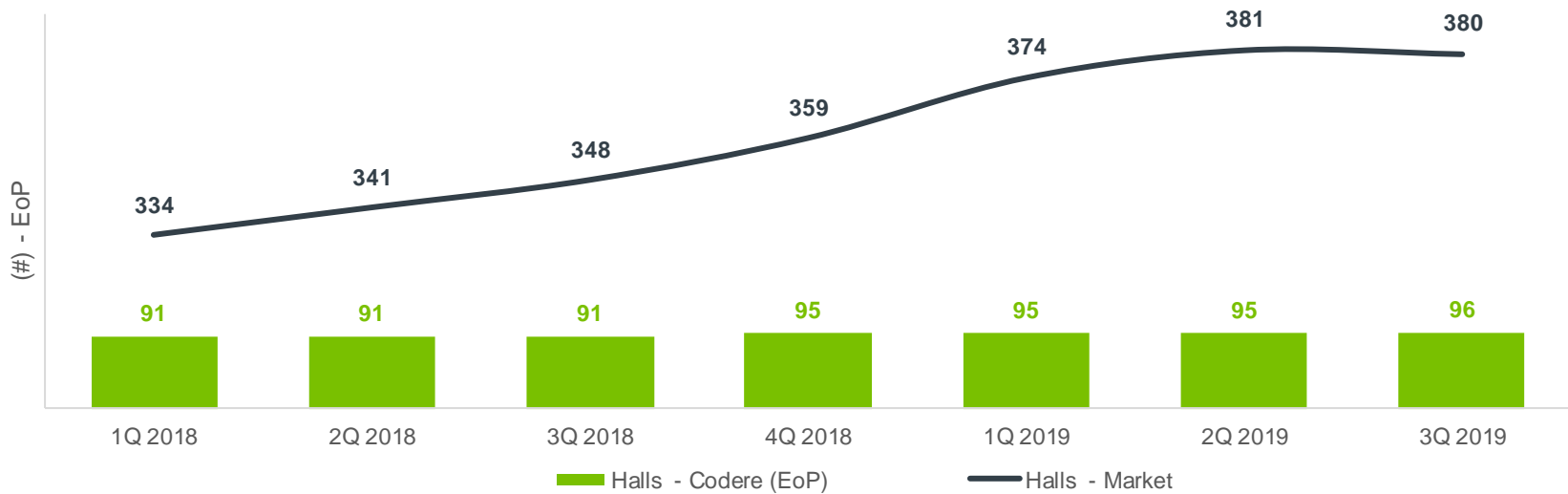
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Mexico Long Term Market Evolution



1) In 2007, Codere acquired 49% of ICELA (AMH) from CIE.
 2) In 2012, Codere acquired an additional 36% of ICELA (AMH) from CIE.
 3) 96 permits held by one licensee were cancelled in 2013. After a Court process they were reinstated in 2019.

Mexico Long Term Market Evolution 2018 and 2019



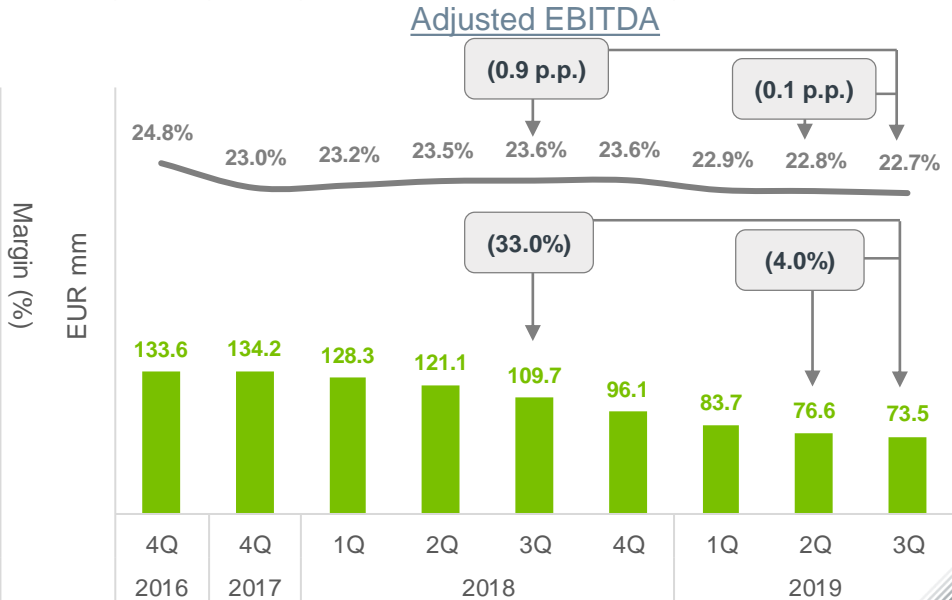
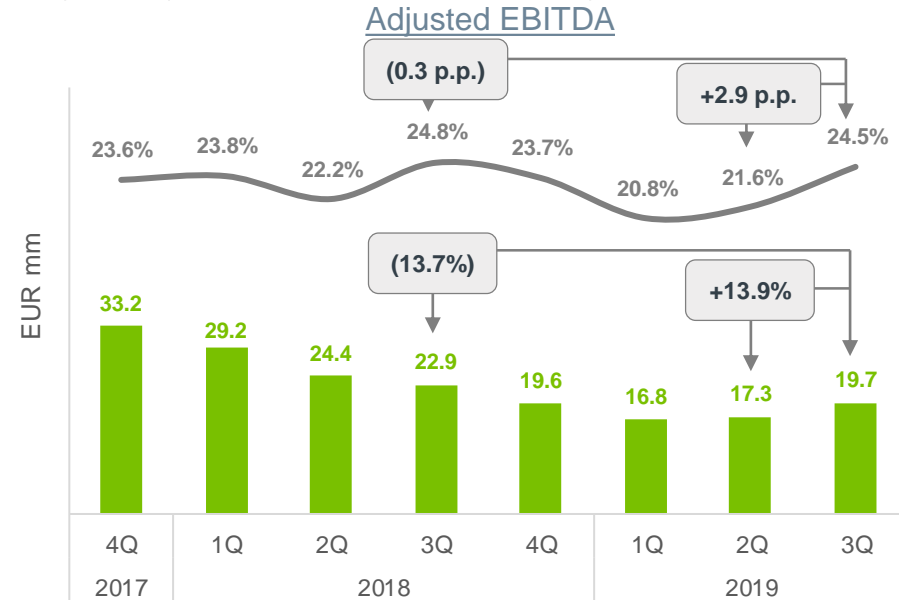
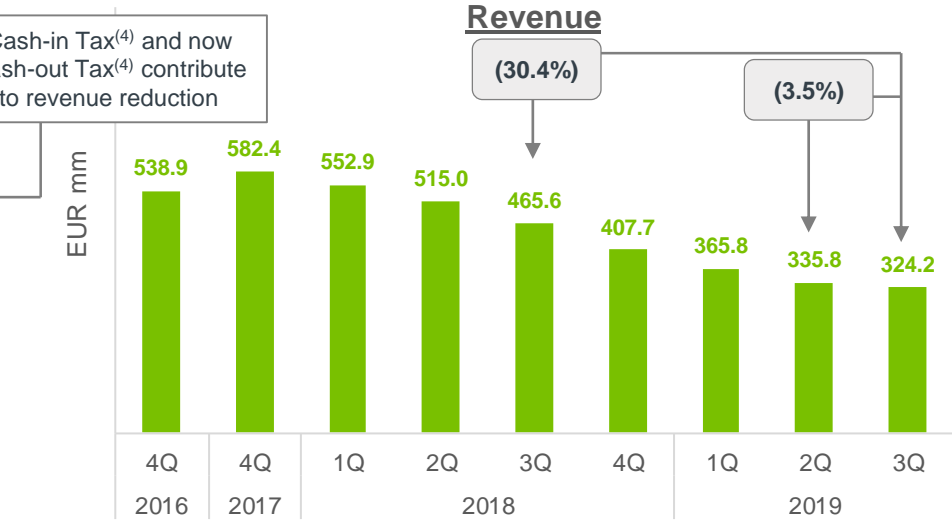
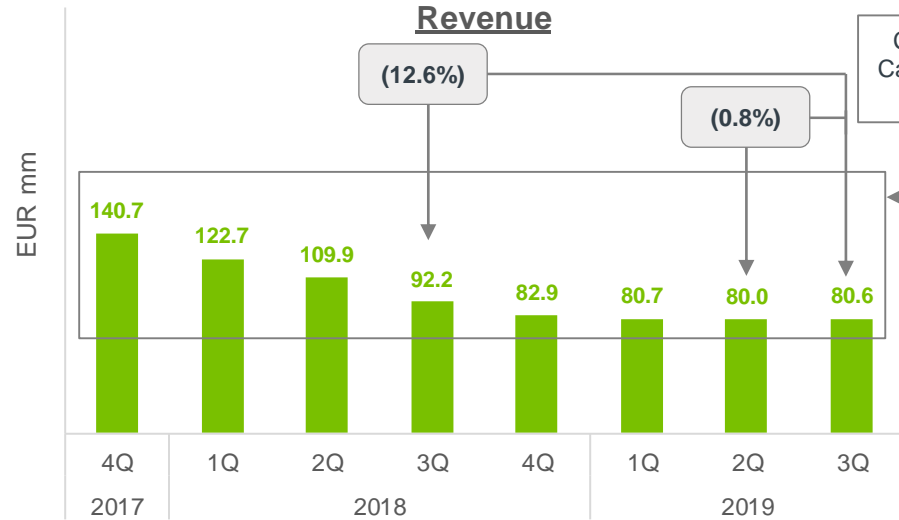
Recent Events

- President Andres Manuel Lopez Obrador has recently expressed his position against the granting of new casino licenses during his 6 year term as president in Mexico (until 2024).
- Julio Scherer, the President’s Office legal counsel, confirmed it during a meeting with casino industry leaders in September.
- While the decision may affect new licenses, it does not prevent us from using already existing ones (35 + unused licenses) or continue acquiring halls from small and medium sized operators.

Quarter

LTM

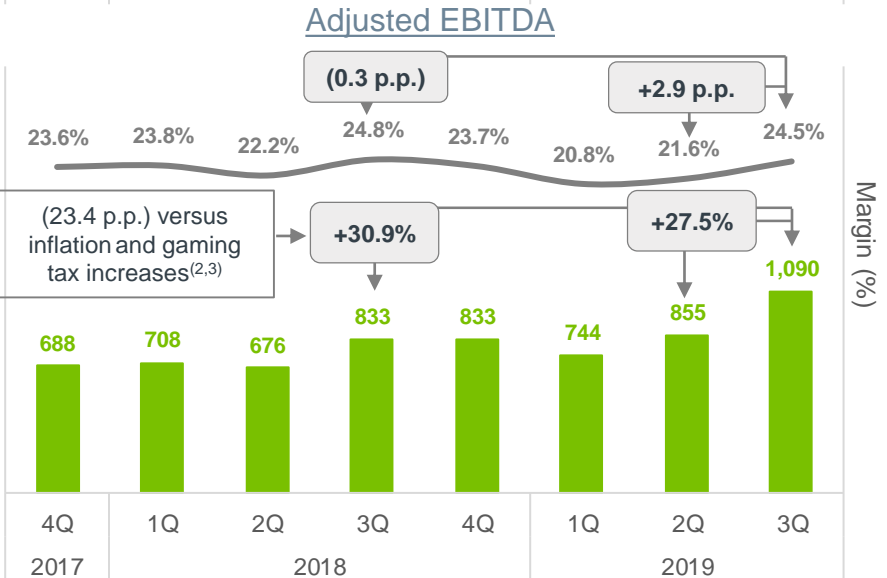
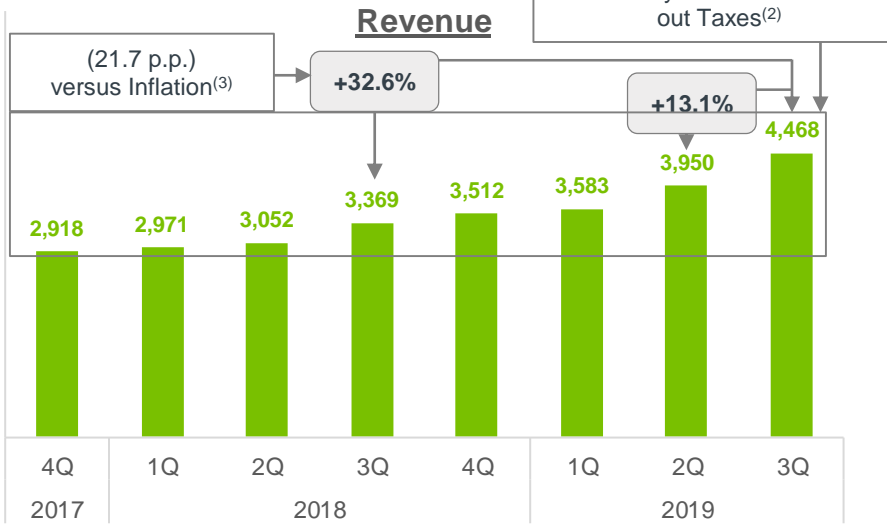
3Q-19 Inflation Rate: 54.3%
3Q-19 ARS Devaluation vs EUR: 50.4%



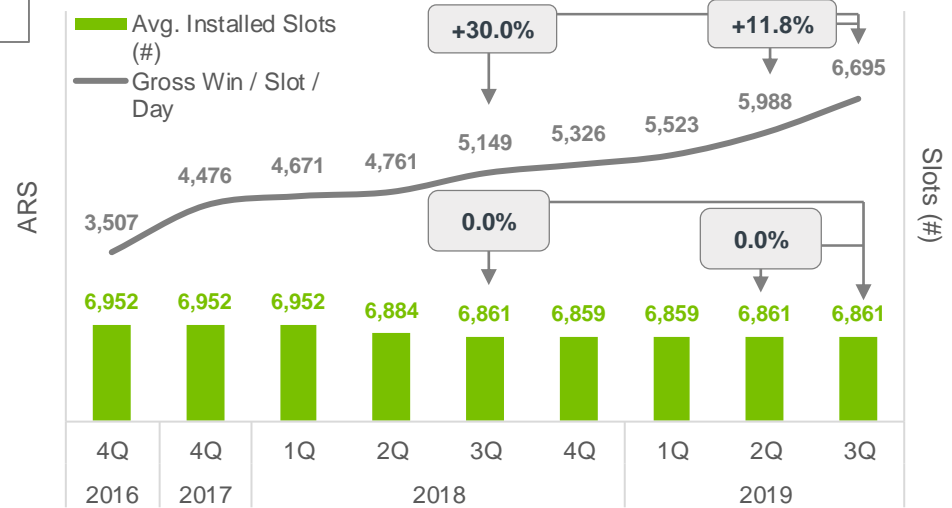
1) Figures include a positive adjustment of €4.4 mm on revenue and €2.5 mm on EBITDA which reflects our estimate of the negative impact in 4Q 2016 from 3 days of labor strikes (hall closures) in Argentina.
 2) Does not consider inflation accounting adjustments in Argentina.
 3) Figures calculated Pre-IFRS16.
 4) The cash-in tax (in effect since mid-March 2017) is a tax on our players and reduces our gross win (i.e. reported revenue). The cash-out tax increases the perceived loss of the player in the gaming experience.

Argentina (Local Currency)⁽¹⁾

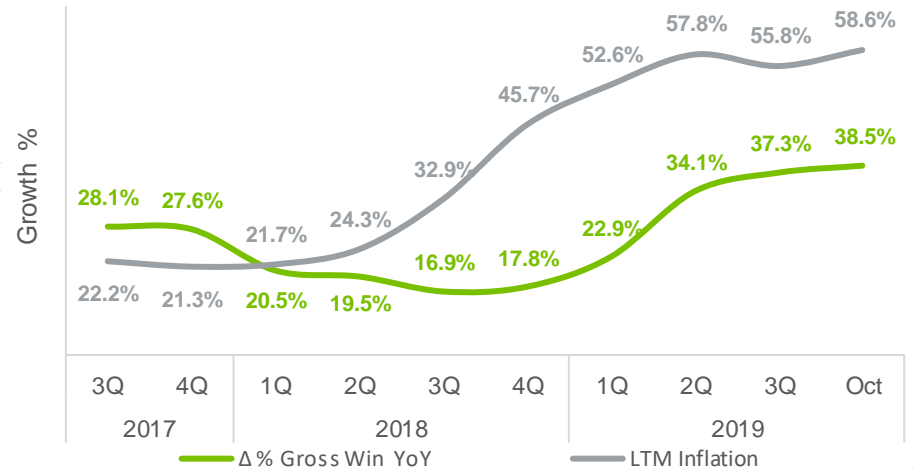
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Operating KPIs



Slots Gross Win % Growth vs inflation

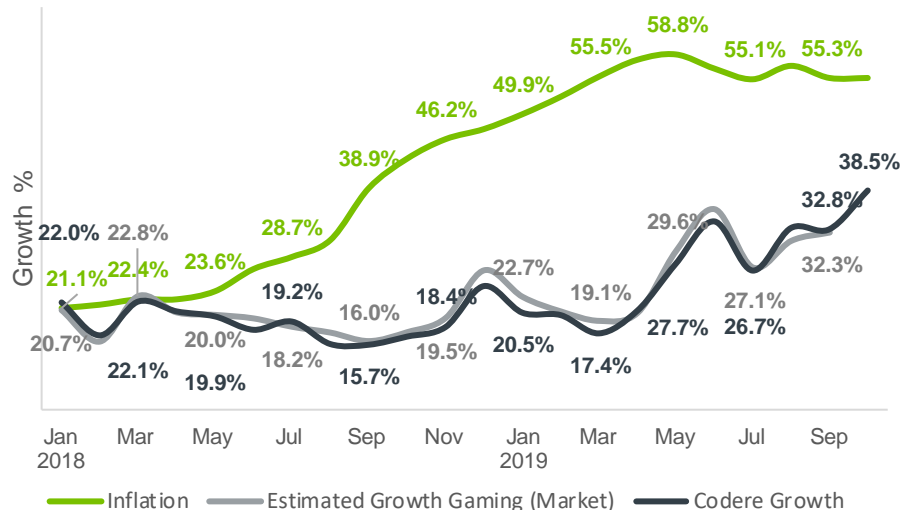
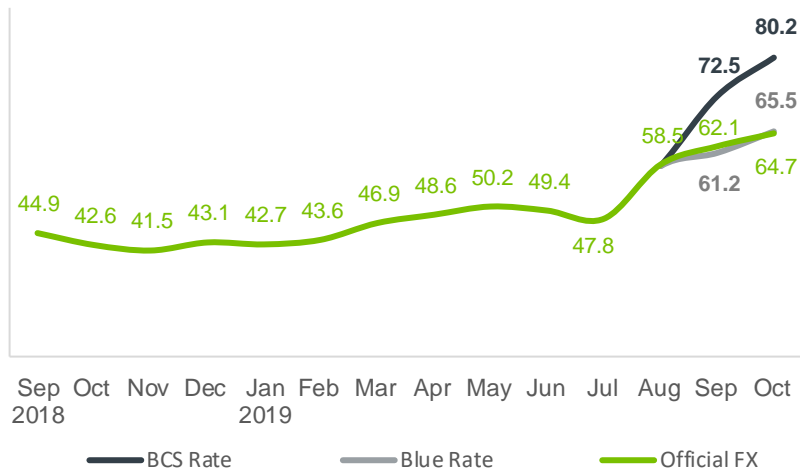


1) Does not consider inflation accounting adjustments in Argentina. Figures calculated Pre-IFRS16.

2) The gross revenue tax was increased from 12% to 15% effective January 1st, 2017. The cash-in tax (in effect since mid-March 2017) is a tax on our players and reduces our gross win (i.e. reported revenue). The cash-out tax, applied since mid-February increases the perceived loss of the client in their gaming experience.

3) 3Q 2019 average inflation versus 3Q 2018 = 54.3%; figures based on reported monthly (sequential) inflation data (source: INDEC).

Argentina FX⁽¹⁾ and inflation evolution



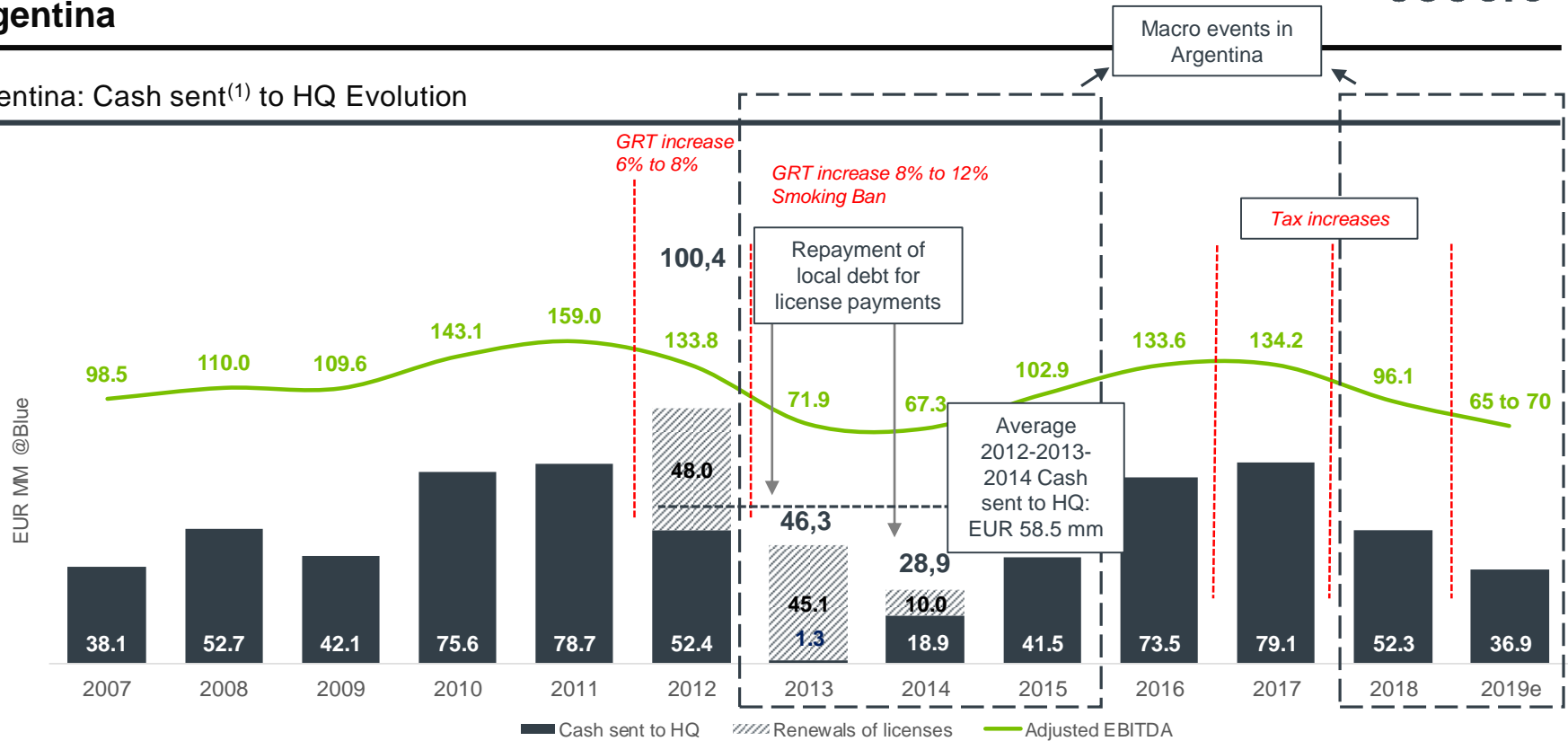
Actions by Government

- May-June 2018: First agreement with the IMF (USD50bn) is announced and locked-in. Change in Central Bank Authorities (Federico Sturzenegger replaced by Luis Caputo).
- September 2018: Amendment of the agreement with the IMF (USD57bn). Change in Central Bank Authorities (Luis Caputo replaced by Guido Sandleris).
- October 2018: Central Bank shifted monetary policy regime from inflation targeting towards monetary base targeting and implemented foreign exchange intervention and non-intervention zones.
- April 2019: Central Bank “de facto” eliminates the non-intervention zones.
- September 2019: After President Macri’s severe defeat in the primary election Argentine asset prices dropped sharply and pressure on exchange rates soars. Sovereign Debt restructuring begins and capital controls are introduced:
 - Limits on the repatriation of export dollars (15 days for commodities)
 - Purchasing dollars for hoarding purposes is prohibited (for companies)
 - Central Bank authorization is required (and in fact withheld) to pay dividends or services to related companies abroad
 - Central Bank authorization is required (and in fact withheld) for non-residents to access the foreign exchange market
 - USD10.000 monthly limit for individuals to purchase USD
- October 2019: After Presidential election, Central Bank tightens currency controls. Monthly limit for individuals to purchase USD is reduced to 200. Reference interest rate is reduced by 5bp.

1) Since election day, blue rates have softened from 74 to 65 ARS/USD and BCS has done the same from 82 to 77 ARS/USD.

Argentina

Argentina: Cash sent⁽¹⁾ to HQ Evolution



% of global Adj. EBITDA in Argentina*	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019e
	49.2%	48.0%	49.8%	55.0%	56.1%	46.7%	36.1%	33.8%	39.4%	49.5%	49.1%	34.0%	26.0%

- More than 95% of cash to be repatriated in 2019 already in Madrid.
- Argentina has always contributed cash flows to headquarters, no matter the circumstances.
- Codere has a long term presence in Argentina and has successfully operated under different political parties and economic situations, including capital controls.
- Today, Codere has the lowest exposure to Argentina ever (27% of LTM to September Adjusted EBITDA).

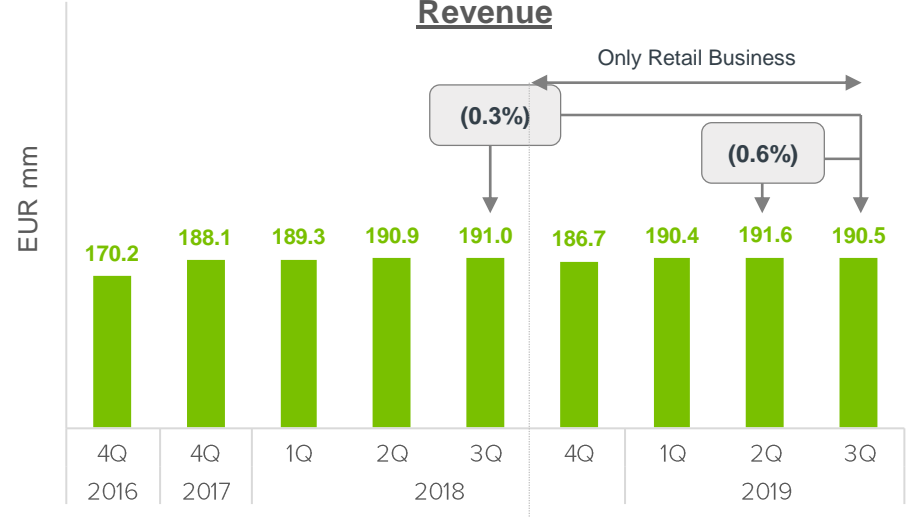
1) 2012-2013 Cash sent to HQ proforma to include the payments to banks associated to the financing obtained for the renewal of Licenses.
 * Figures from 2007 until 2015 reflect Company consolidated adjusted EBITDA plus 50% of HRU (unconsolidated joint venture accounted for under equity method) adjusted EBITDA. From 2015, 100% of HRU Adjusted EBITDA.

Quarter

LTM

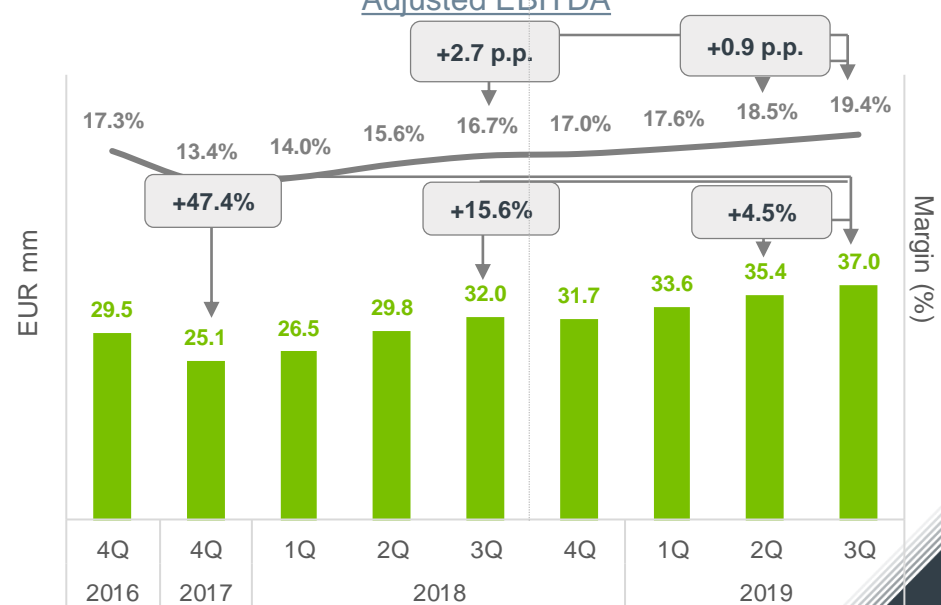
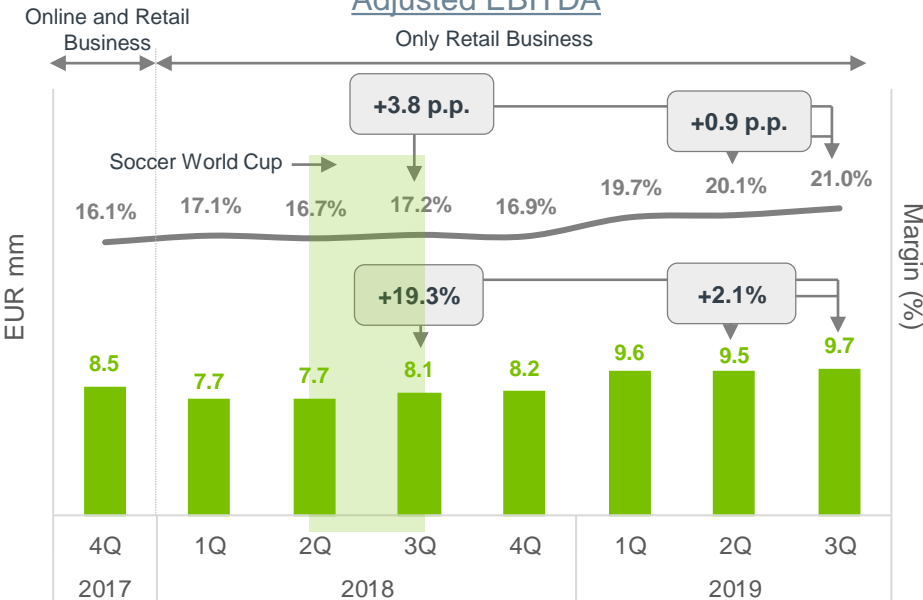
Revenue

Revenue



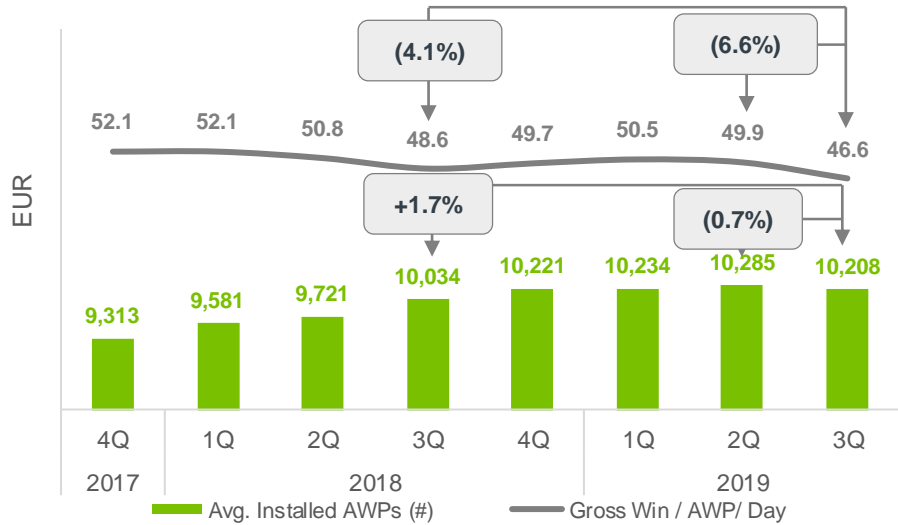
Adjusted EBITDA

Adjusted EBITDA



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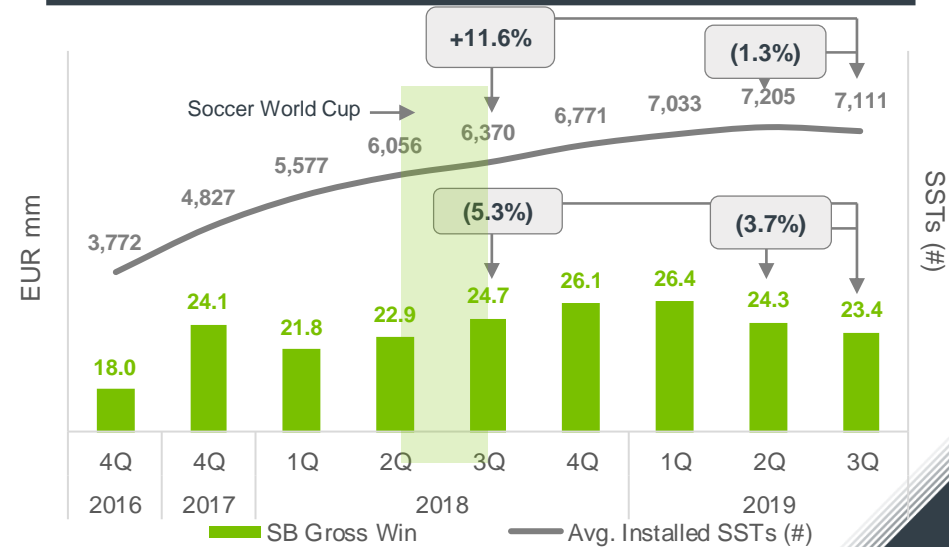
Quarter - AWP Operating KPIs



LTM – Amounts wagered retail Sports Betting

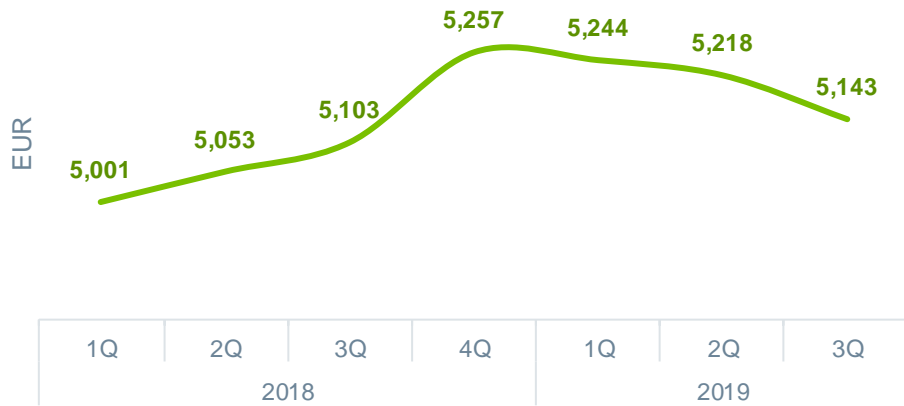


Quarter - Sports Betting (excl. Online)

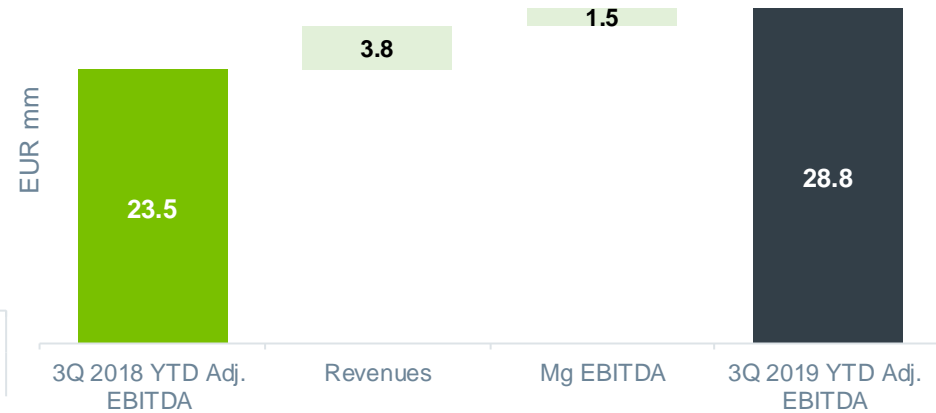


Quarter – Revenue / Point of Sale

Revenues/PoS

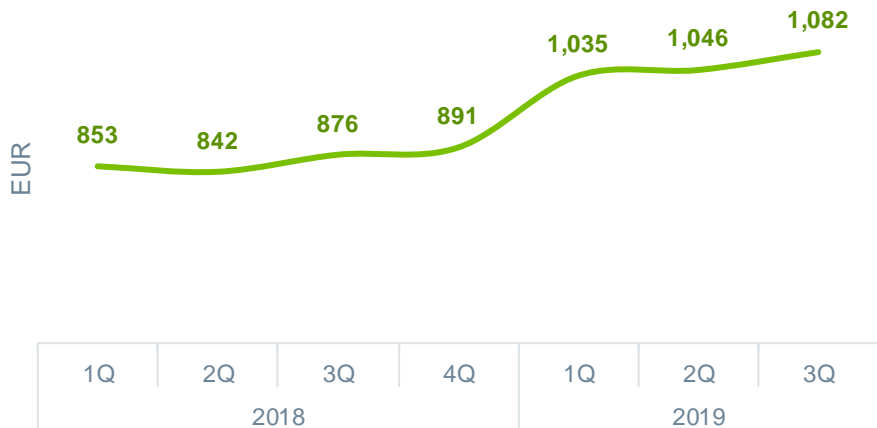


YTD – Adjusted EBITDA Bridge



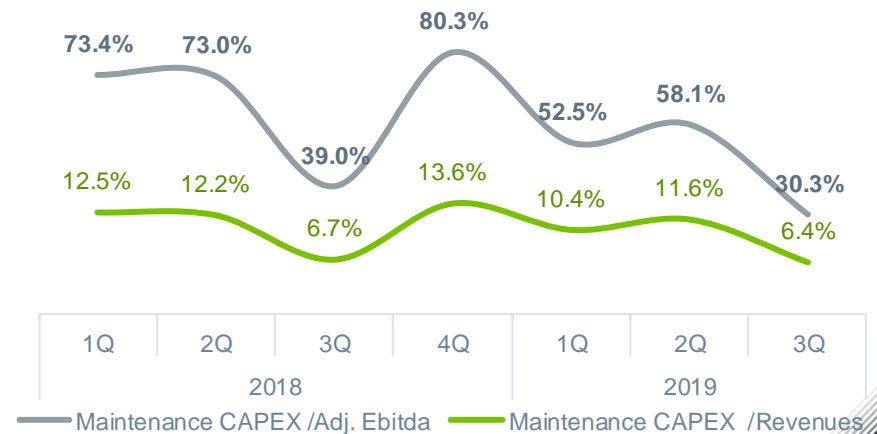
Quarter – Adj EBITDA / PoS

Adj. EBITDA/ PoS



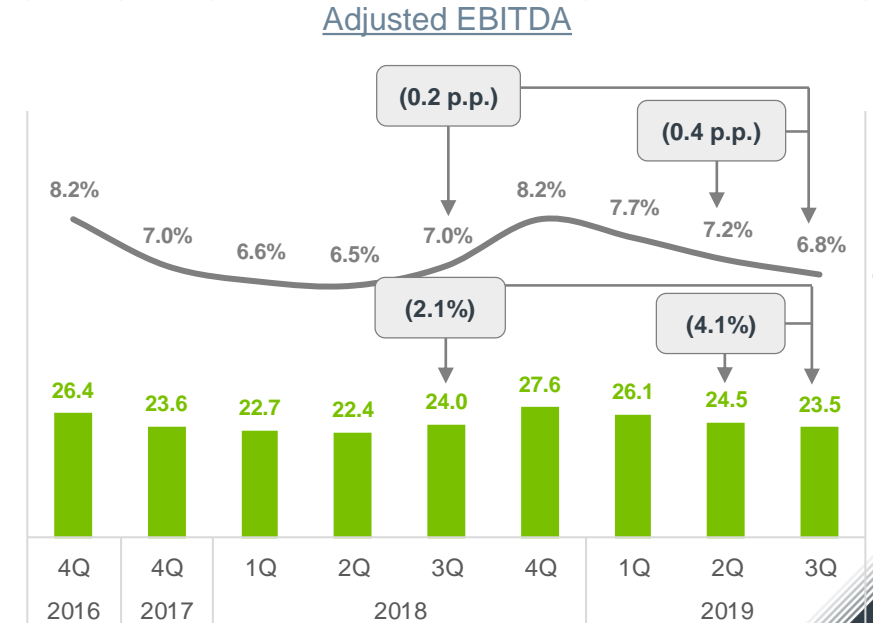
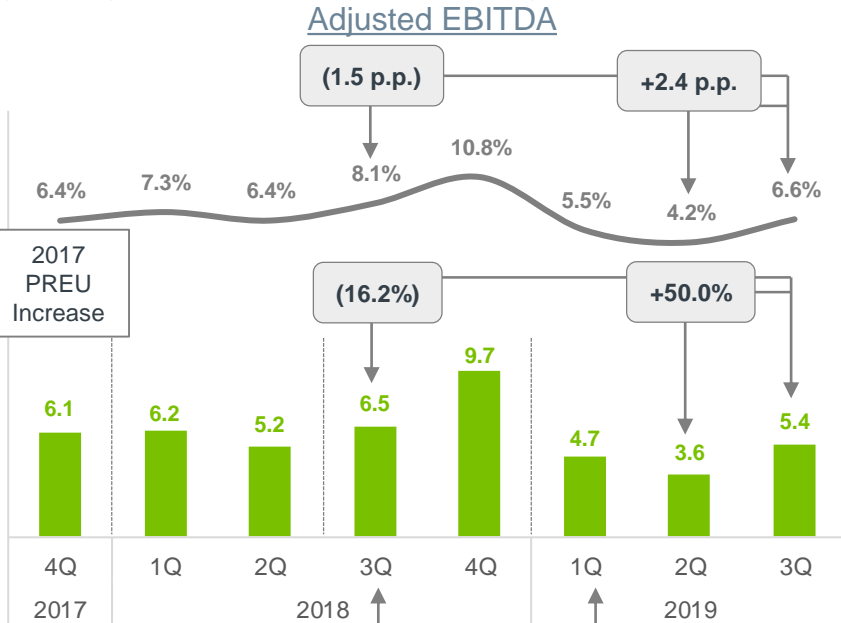
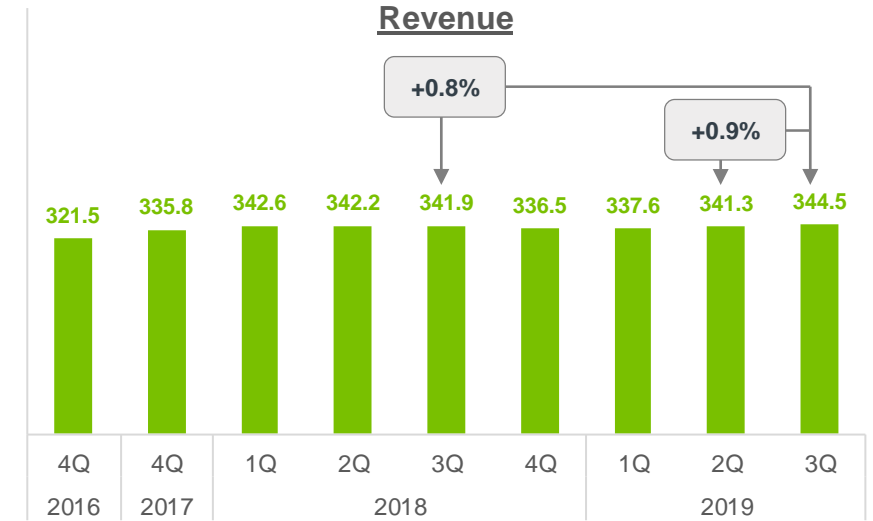
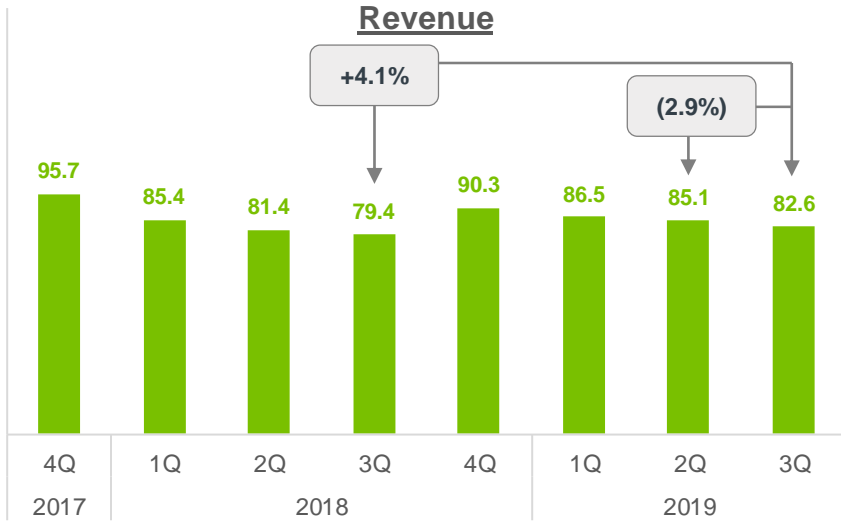
Quarter – % Maintenance Capex

% Maintenance CAPEX



Quarter

LTM

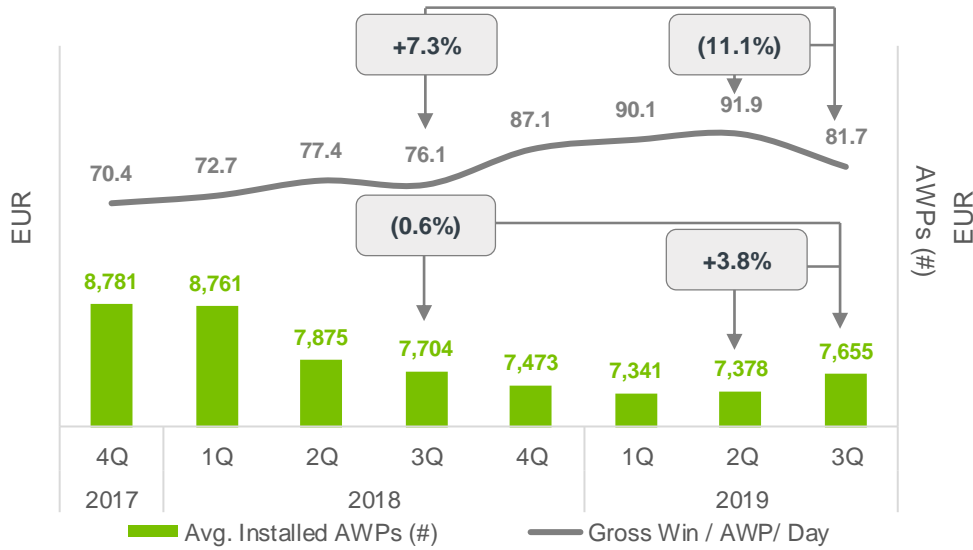


1) Figures calculated Pre-IFRS16.

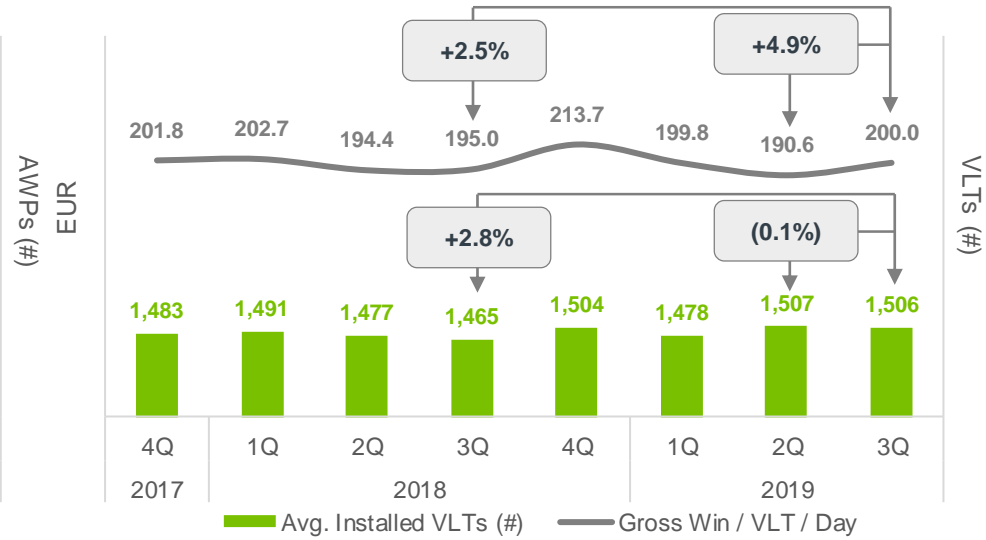
2018 PREU Increase

2019 PREU Increase

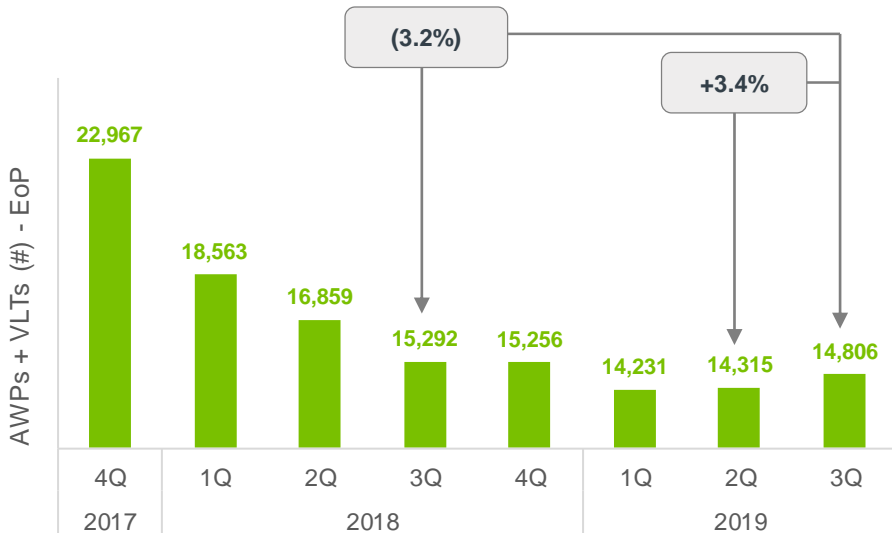
Operating KPIs – AWP



Operating KPIs – VLT



Network Connected Units (AWPs + VLTs)



Tax changes in Italy

- Based on the preliminary budget for 2020 sent to Brussels by the Italian Government, the PREU calendar that was approved on January 28, 2019, could be modified as follows:

Effective date	AWPs	VLTs
January 1, 2019	20.60%	7.50%
January 29, 2019	21.25%	7.50%
May 1, 2019	21.60%	7.90%
January 1, 2020	21.68%	7.93%
January 1, 2021	21.75%	8.00%
January 1, 2023	21.60%	7.85%



Effective date	AWPs	VLTs
-	-	-
-	-	-
-	-	-
January 1, 2020	23.00%	9.00%
January 1, 2021	23.07%	9.07%
January 1, 2023	22.92%	8.92%

- Following preliminary estimates, the impact of this increase on EBITDA could amount to €7.0 mm in 2020.

Other Operations(1)

EoP Exchange Rates	As at		
	Sep-17	Sep-18	Sep-19
USD/UYU	28.98	33.21	34.35



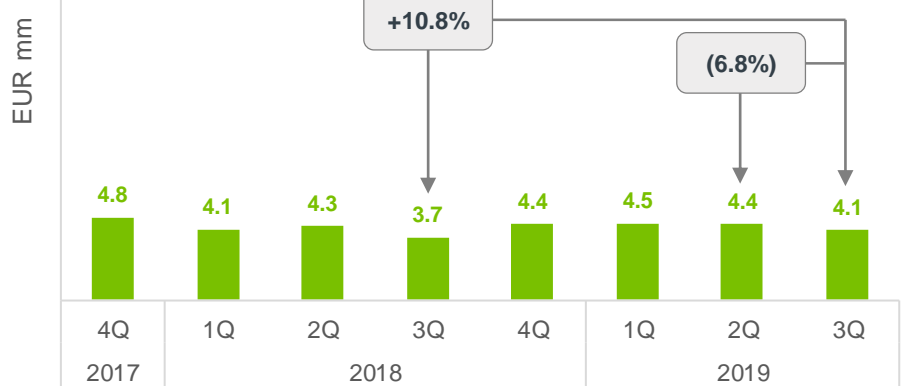
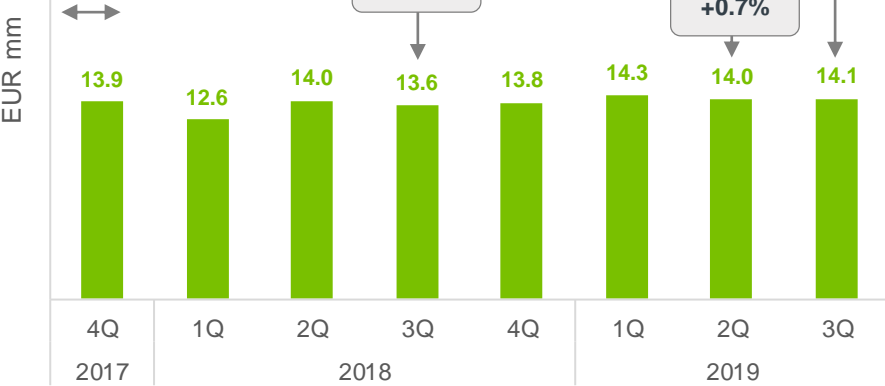
Uruguay - HRU

Uruguay – Carrasco Nobile

Revenue

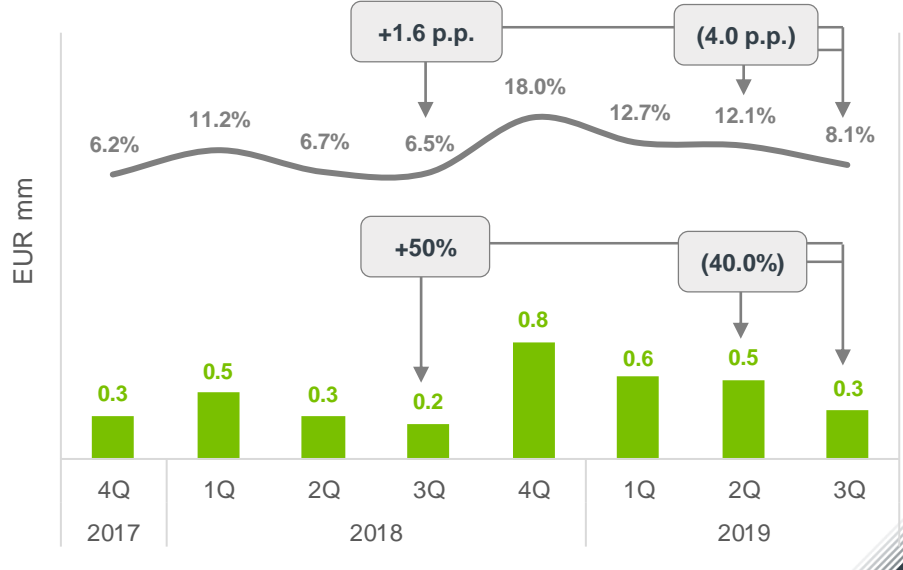
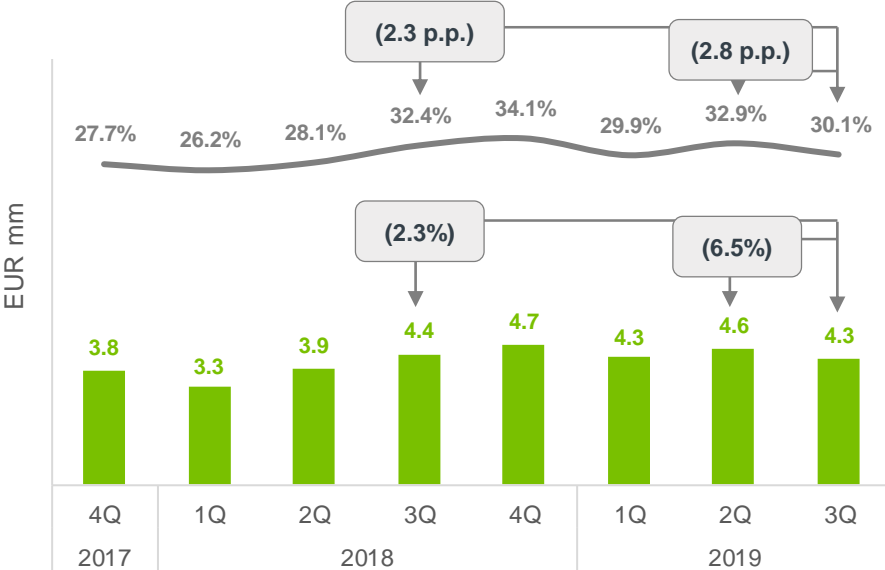
Revenue

Impacted by appreciation of UYU vs. USD



Uruguay – HRU Adjusted EBITDA

Uruguay – Carrasco Nobile Adjusted EBITDA



1) Figures calculated Pre-IFRS16.

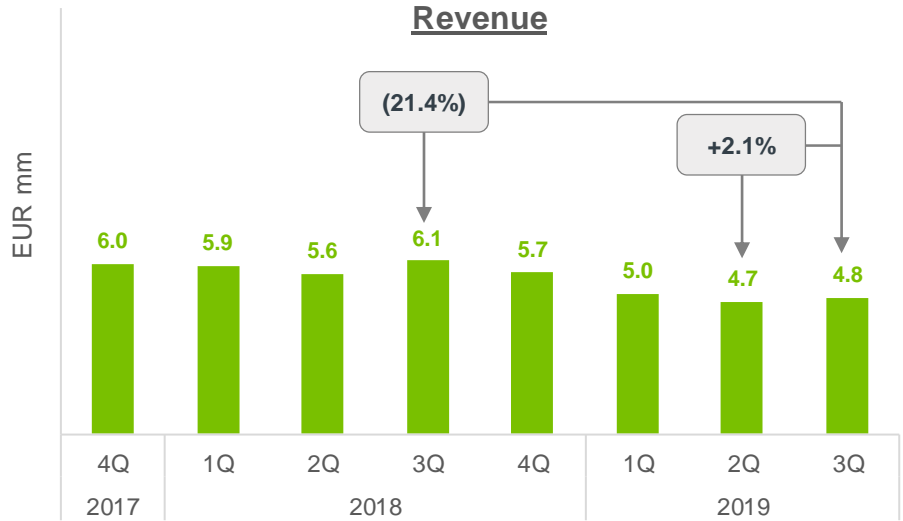
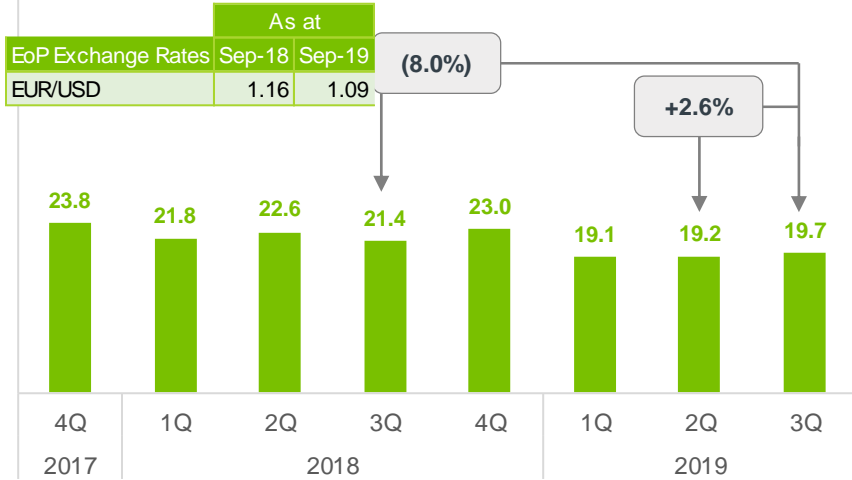
Other Operations^(1,2)

Panama Quarter

Colombia Quarter

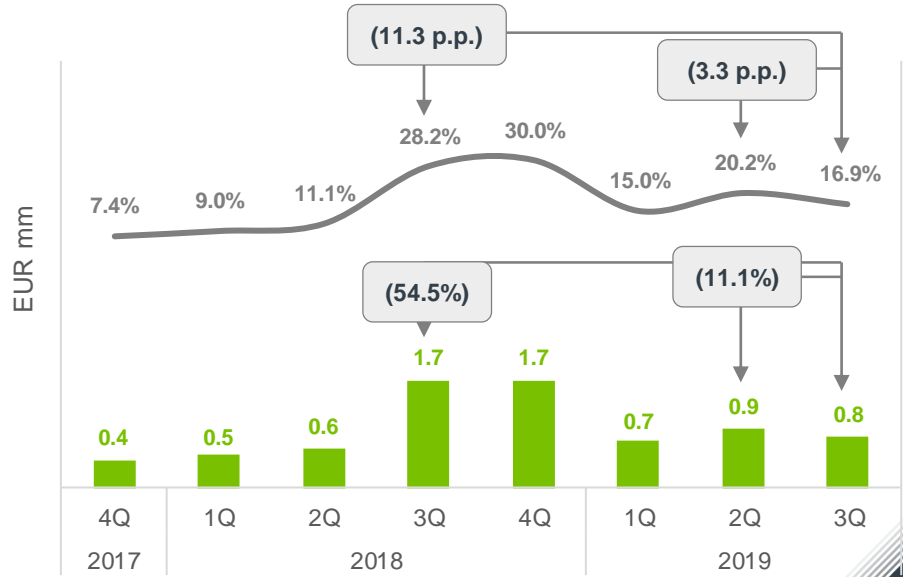
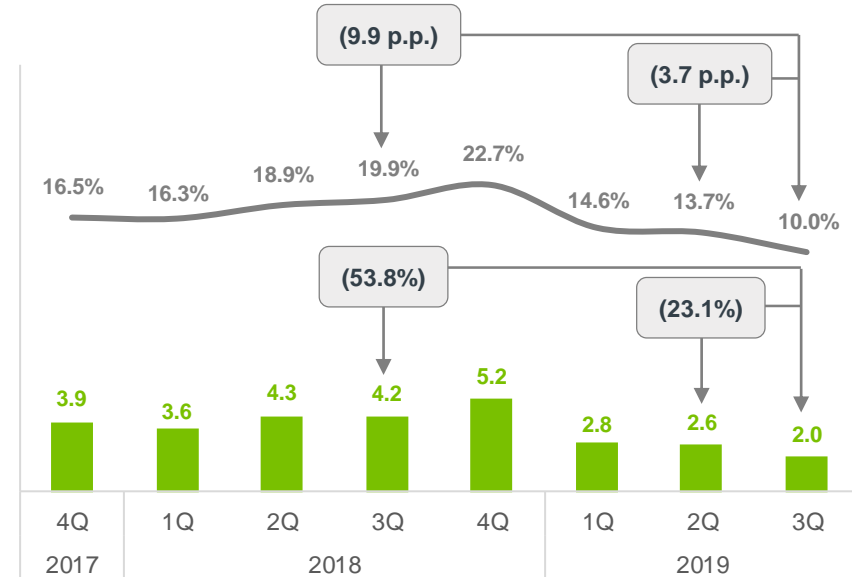
Revenue

Revenue



Adjusted EBITDA

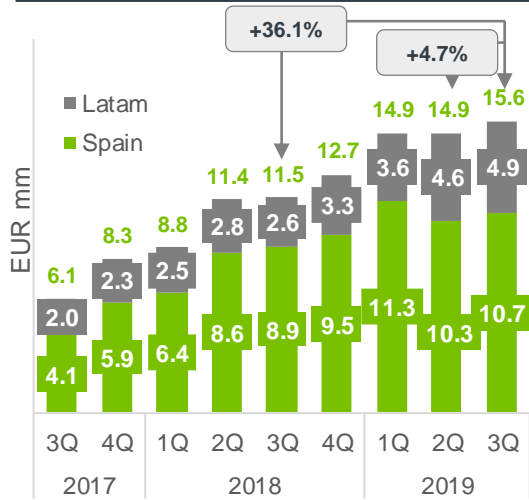
Colombia Adjusted EBITDA



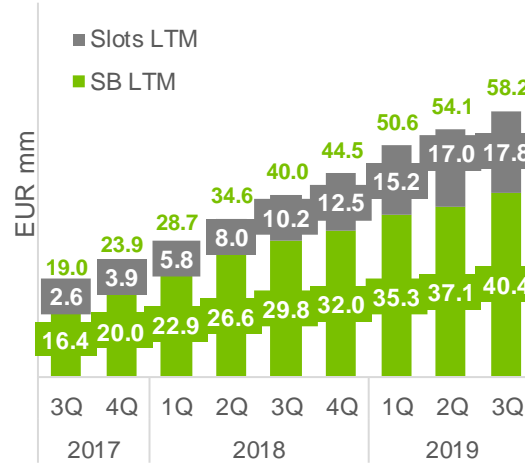
1) 2018 figures will vary from prior presentations given that now we only include Retail Business.
 2) Figures calculated Pre-IFRS16.

Online Activity by Codere⁽¹⁾

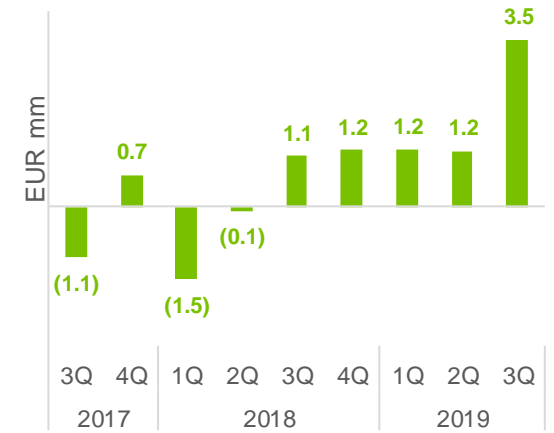
Revenue Quarterly



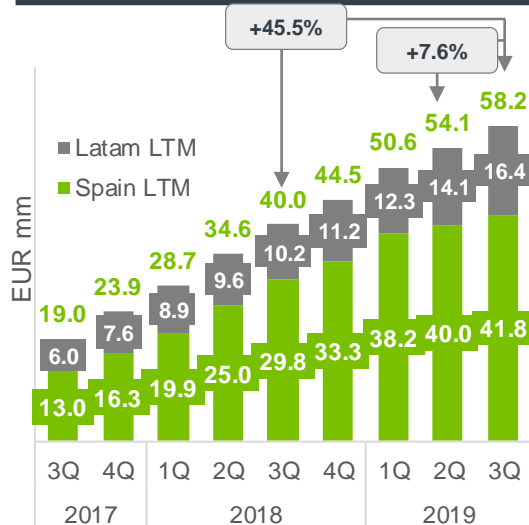
LTM Revenue Mix



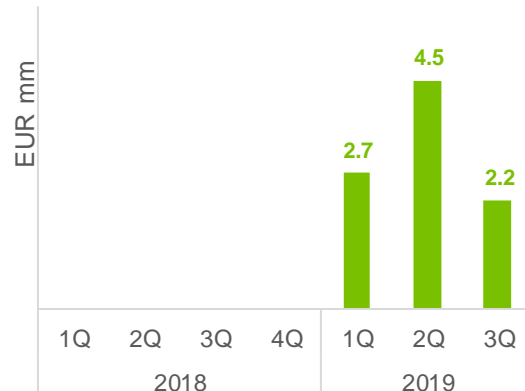
Adjusted EBITDA Quarterly



Revenue LTM



Quarterly Growth Marketing Expenses⁽²⁾



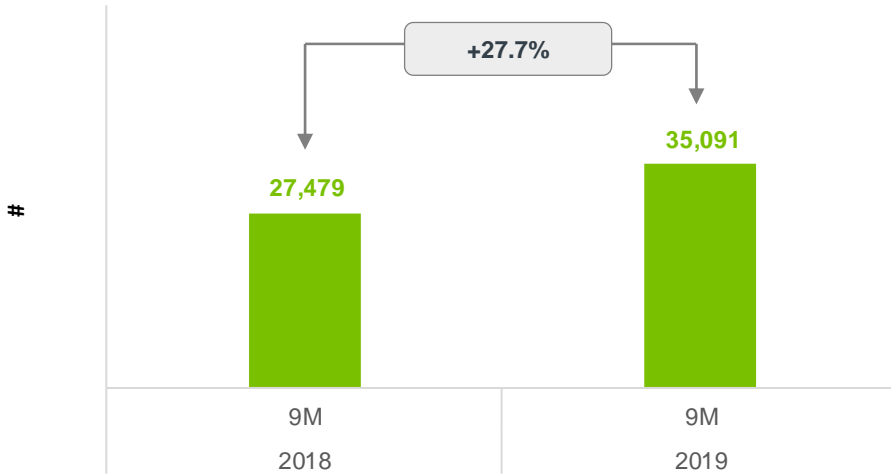
Adjusted EBITDA LTM⁽³⁾



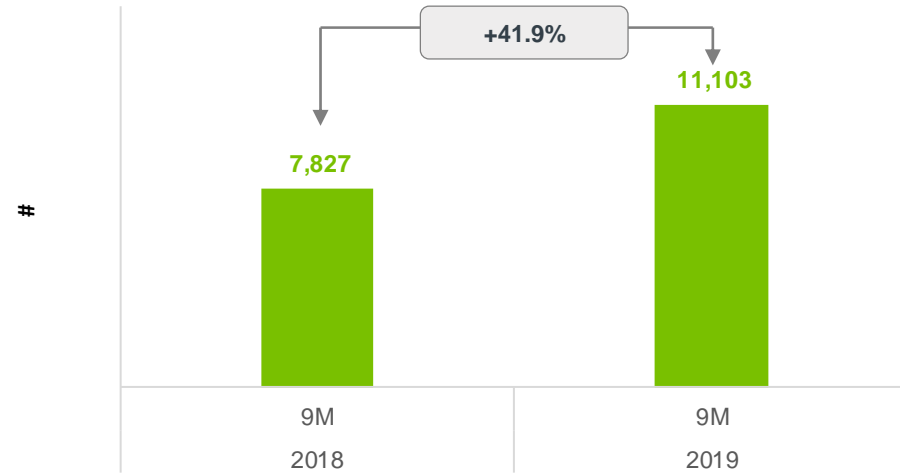
1) Figures calculated Pre-IFRS16.
 2) Reported as non recurring.
 3) Online EBITDA starts to be traceable in January 2017.

KPIs Online – Spain and Mexico

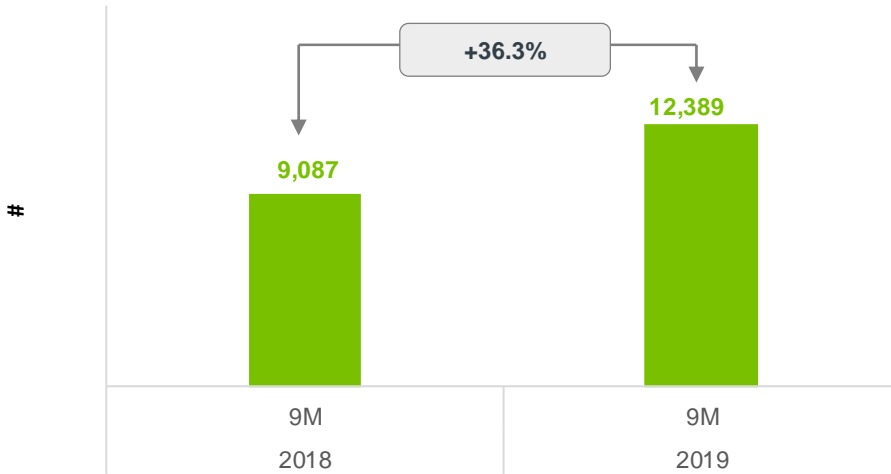
Spain SB Active Users



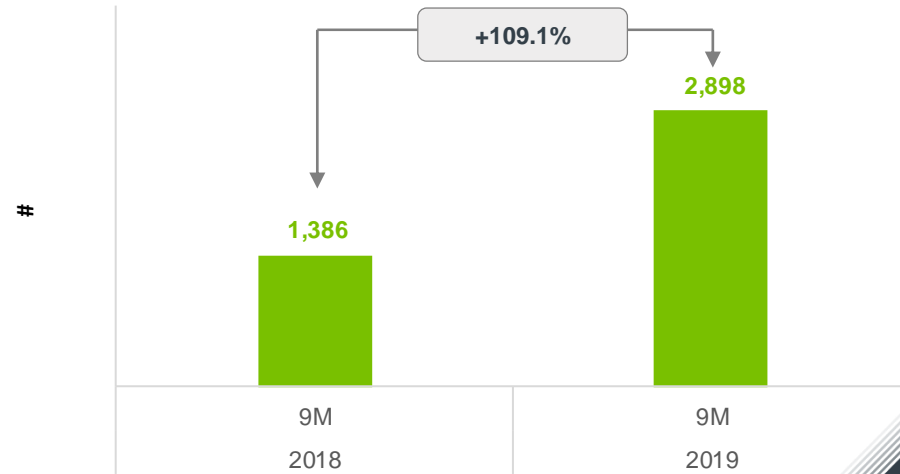
Mexico SB Active Users



Spain Casino Active Users



Mexico Casino Active Users



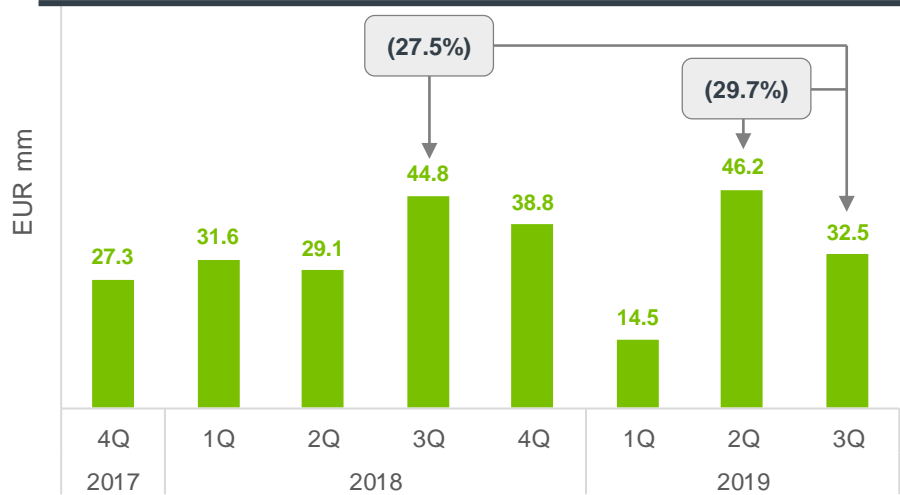
2. Credit Overview

Consolidated Free Cash Flow^(1,2,3,4)

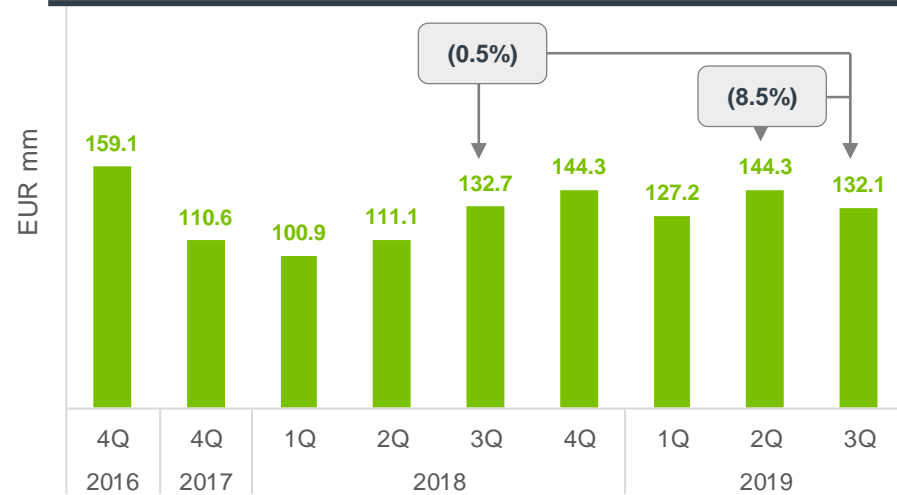
Figures in EUR mm, except where noted otherwise.

	2016	2017		2018					2019		
	FY	4Q	FY	1Q	2Q	3Q	4Q	FY	1Q	2Q	3Q
Adjusted EBITDA⁽⁴⁾	270.2	73.6	273.6	67.9	65.0	70.8	79.2	282.9	63.0	58.7	62.6
(-) Corporate Income Tax Paid ⁽⁶⁾	(49.9)	(15.5)	(70.9)	(10.9)	(18.3)	(11.4)	(11.2)	(51.8)	(10.6)	(12.7)	(7.8)
(-) Maintenance Capex ⁽⁷⁾	(80.4)	(29.5)	(78.4)	(16.4)	(27.1)	(11.9)	(26.7)	(82.1)	(15.6)	(17.6)	(14.6)
(-) Increase in Net Working Capital	18.9	(1.4)	(13.8)	(9.0)	9.5	(2.7)	(2.5)	(4.8)	(22.3)	17.8	(7.7)
FCF before Growth Capex	159.1	27.3	110.6	31.6	29.1	44.8	38.8	144.2	14.5	46.2	32.5
(-) Growth Capex ⁽⁸⁾	(8.4)	(12.3)	(39.8)	(7.8)	(5.8)	(43.6)	(24.1)	(81.3)	(0.8)	(3.6)	(6.4)
FCF	150.7	15.0	70.8	23.8	23.3	1.2	14.7	62.9	13.7	42.6	26.1
(-) Cash Interest Expense	(32.6)	(57.4)	(80.5)	(3.9)	(30.0)	(3.8)	(31.1)	(68.8)	(3.8)	(31.0)	(2.8)

Quarter – FCF before Growth Capex



LTM - FCF before Growth Capex



1) Consolidated free cash flow, as defined herein, reflects consolidated adjusted EBITDA Pre-IFRS16 less i) corporate income taxes paid, ii) total capital expenditures and iii) increases in net working capital.

2) Figures will vary from prior reports as investments related to our online and sports betting platform in Spain have been reclassified from maintenance to growth capex retroactively since 1Q 2016.

3) Inflation accounting adjustments are non-cash items with no impact on cash flow generation.

4) Figures include a positive adjustment of €2.5 mm which reflects our estimate of the negative impact in 4Q 2016 from 3 days of labor strikes (hall closures) in Argentina.

5) Figures shown do not include capex resulting from capitalization of leases derived from IFRS 16 (which is a non cash element).

6) Figure for 4Q 2016 includes €1.0 mm in additional CIT paid related to the €2.5 mm EBITDA adjustment in Argentina (@ 41.5% CIT rate).

7) Figure for 3Q and 4Q 2017 excludes €7.1 mm and €1.7 mm respectively from license renewals in Panama.

8) Figures for 4Q 2016 excludes €31 mm purchase of 50% of HRU and for 1Q 2017 excludes €24.5 mm purchase of 32.7% of Codere Caliente.

Where we were and where we are: Credit

Figures in EUR mm, except where noted otherwise.

H1 - 16 LTM

3Q - 19 LTM

Comments

Quantitatives

Adjusted EBITDA ⁽¹⁾	268.2	263.6	⊖	Softness expected until the end of the year
Non Attributable Adjusted EBITDA ⁽²⁾	31.4	22.4	⬆️	Increased control on generated Cash Flows
EBITDA ⁽³⁾	192.9	242.5	⬆️	Significant reduction of non recurring items
Corporate Income Tax Paid	c. 45	<40	⬆️	Reduced exposure to Argentina
Adjusted EBITDA produced in Argentina	36.2%	26.6%	⬆️	Reduced exposure to Argentina
Maintenance Capex Guidance	c. 70	c. 70	⊖	Excluding license renewals
Corporate Debt - Bonds	500€ + 300 \$	500€ + 300 \$	⊖	
Opco Debt	82	65	⬆️	Local debt reduced
Catch-up Capex	24.1	-	⬆️	Already executed in 2016 and 2017
Investment in minorities	56	-	⬆️	Acquisitions of HRU and Caliente executed in 4Q 2016 and 1Q 2017
Time to maturity	5 years	<2 years	⬇️	

Qualitatives

Business Trend	Growth	Resiliency	While in 2016 we were growing EBITDA thanks to operational restructuring efforts, in 2019 we have demonstrated capacity to offset macro and regulatory headwinds
Corporate & Governance	Restructuring in April 2016	Shareholder Conflict Accounting	While in 2016 we were just coming out of a financial restructuring, in 2019 we are affected by shareholder litigation and by H1 2019 accounting inconsistencies

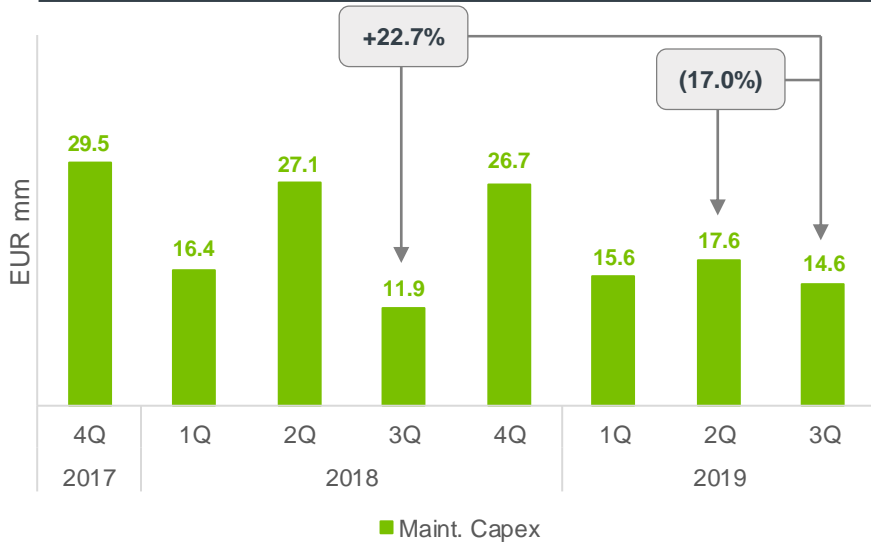
1) Figures reflect Company consolidated Adj. EBITDA plus, for periods prior to consolidation of HRU, 100% of HRU Adj. EBITDA. Does not consider inflation accounting adjustments in Argentina. Figures calculated Pre-IFRS-16.

2) Excludes online growth marketing investments (considered in growth Capex).

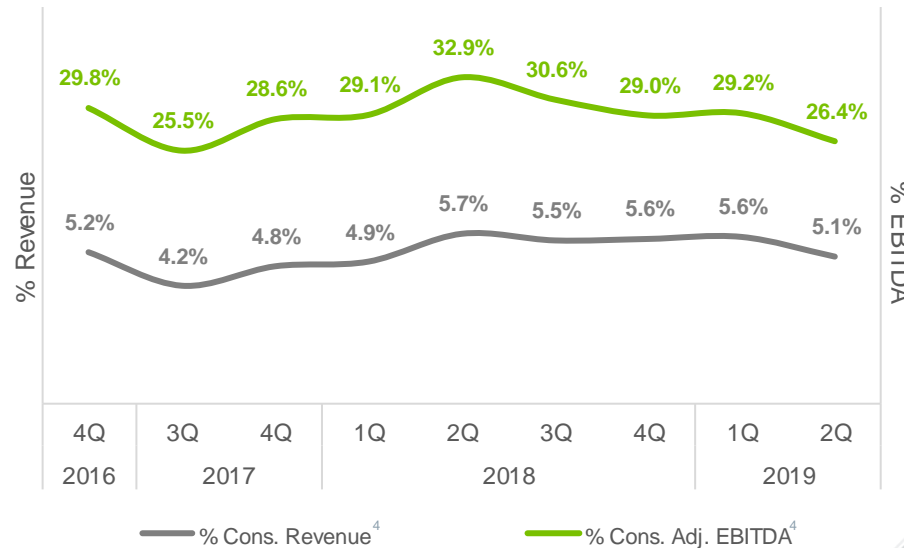
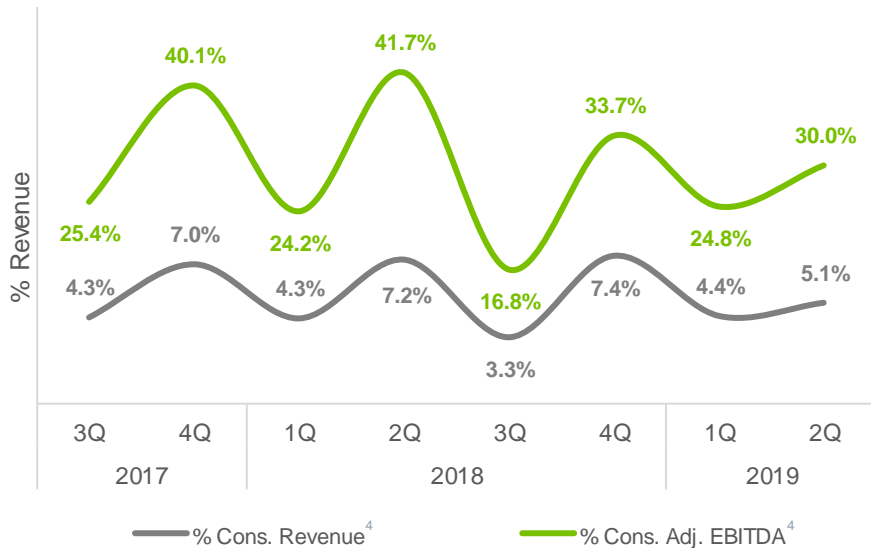
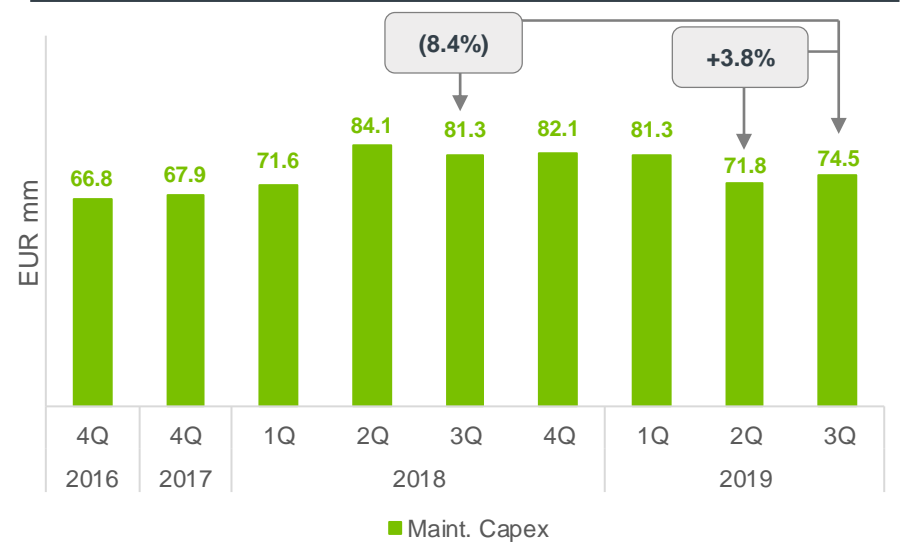
3) Does not include as non-attributable EBITDA of EUR 8,1mm in Caliente given significant payables to Codere by the participated entity.

Maintenance Capital Expenditures^(1,2,3)

Quarter



LTM



1) Maintenance Capex excludes the renewal of licenses in Panama (€7,1 mm in 3Q 2017 and €1.7 mm in 4Q 2017).
 2) Figures will vary from prior reports as investments related to our online and sports betting platform in Spain have been reclassified from maintenance to growth capex retroactively since Q1 2016.
 3) Figures shown do not include capex resulting from capitalization of leases derived from IFRS 16 (which is a non cash element).
 4) Does not consider inflation accounting adjustments in Argentina.

Working Capital evolution Q3 YTD⁽¹⁾

1 Uruguayan Government's gaming lease payments to HRU are delayed in Q3. €1.8m were collected on November 1st, the rest is also expected to be collected before the end of the month.

2 Revenues in Mexico from the transfer of the lease of a closed hall to be received in Q1 2020.

3 Increase in tax rates (PREU) and advanced payments required by the local authorities in Italy are generating negative cash variations in the current year.

4 Net variations related to 0.5% network canon in Italy positive as of September but will reduce progressively in the fourth quarter.

5 Uruguayan Government contribution to horse-racing prizes from 2018 were collected in 2019.

6 Other operational outflows (reduction of operational debt and others)⁽²⁾

- Suppliers' payables increased in Q4 2018 and have reverted to standard levels.

7 Net repayment of deferred gaming taxes in Spain (Balance already reduced to EUR 27mm from EUR 50mm in 2015).

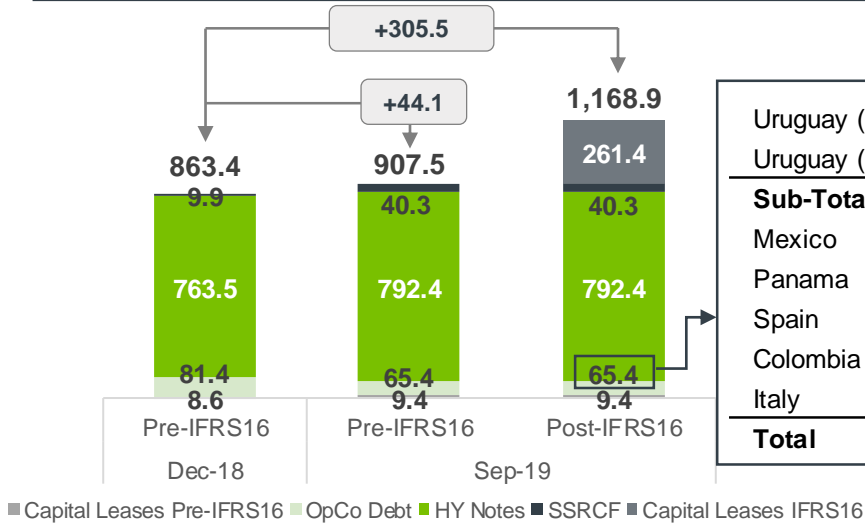
1) Working capital includes variation of balance of deferred gaming taxes in Spain.

2) Includes EUR 1.6 mm payment of non recurring litigation advisors from 2018 in Corporate.

Credit Profile⁽¹⁾

Figures in EUR mm, except where noted otherwise.

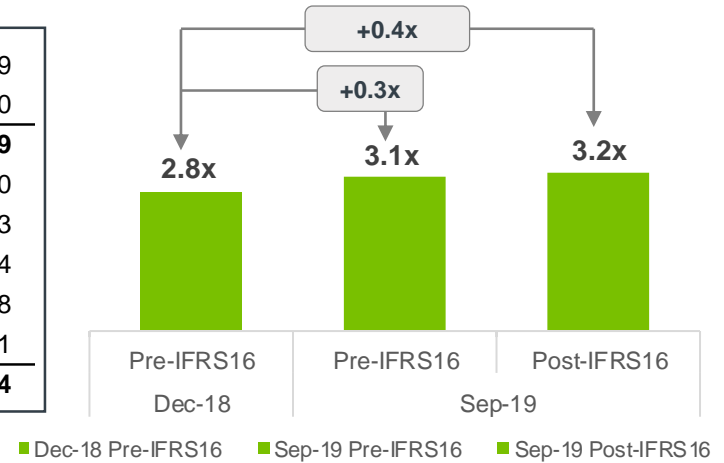
Total Gross Debt⁽²⁾



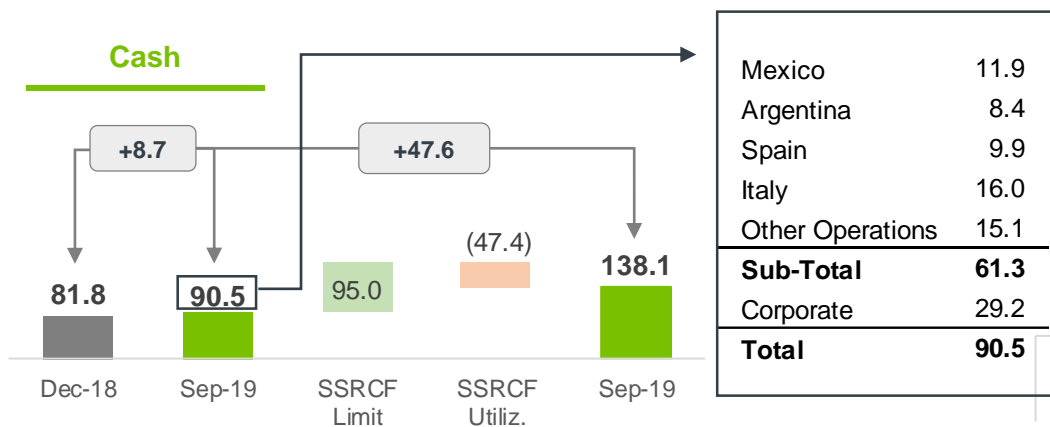
Uruguay (CN)	22.9
Uruguay (HRU)	17.0
Sub-Total	39.9
Mexico	10.0
Panama	10.3
Spain	4.4
Colombia	0.8
Italy	0.1
Total	65.4

Leverage Ratio

(Net Debt⁽³⁾ / LTM Adjusted EBITDA)

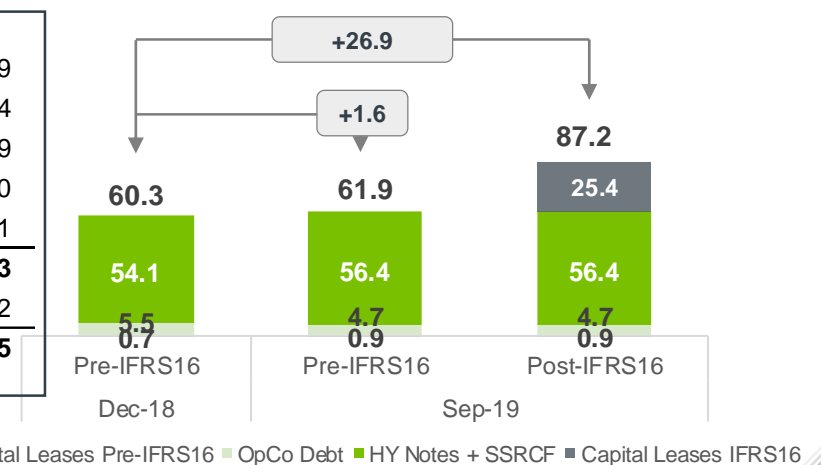


Total Liquidity



Mexico	11.9
Argentina	8.4
Spain	9.9
Italy	16.0
Other Operations	15.1
Sub-Total	61.3
Corporate	29.2
Total	90.5

Interest Expense⁽⁴⁾



1) Figures reflect consolidated accounts, except where noted otherwise.

2) Figures include accrued interest and impact of deferred financing fees.

3) As per corporate financing documents, figures reflect total outstanding principal amounts net of cash and cash equivalents. Figures include accrued interest and impact of deferred financing fees, which, for covenant calculation purposes, would be excluded (i.e. financial debt and leverage would be lower). Likewise, covenants are calculated prior to IFRS16 (i.e. Capitalized Operating Leases are not included in Gross Debt nor Adjusted EBITDA).

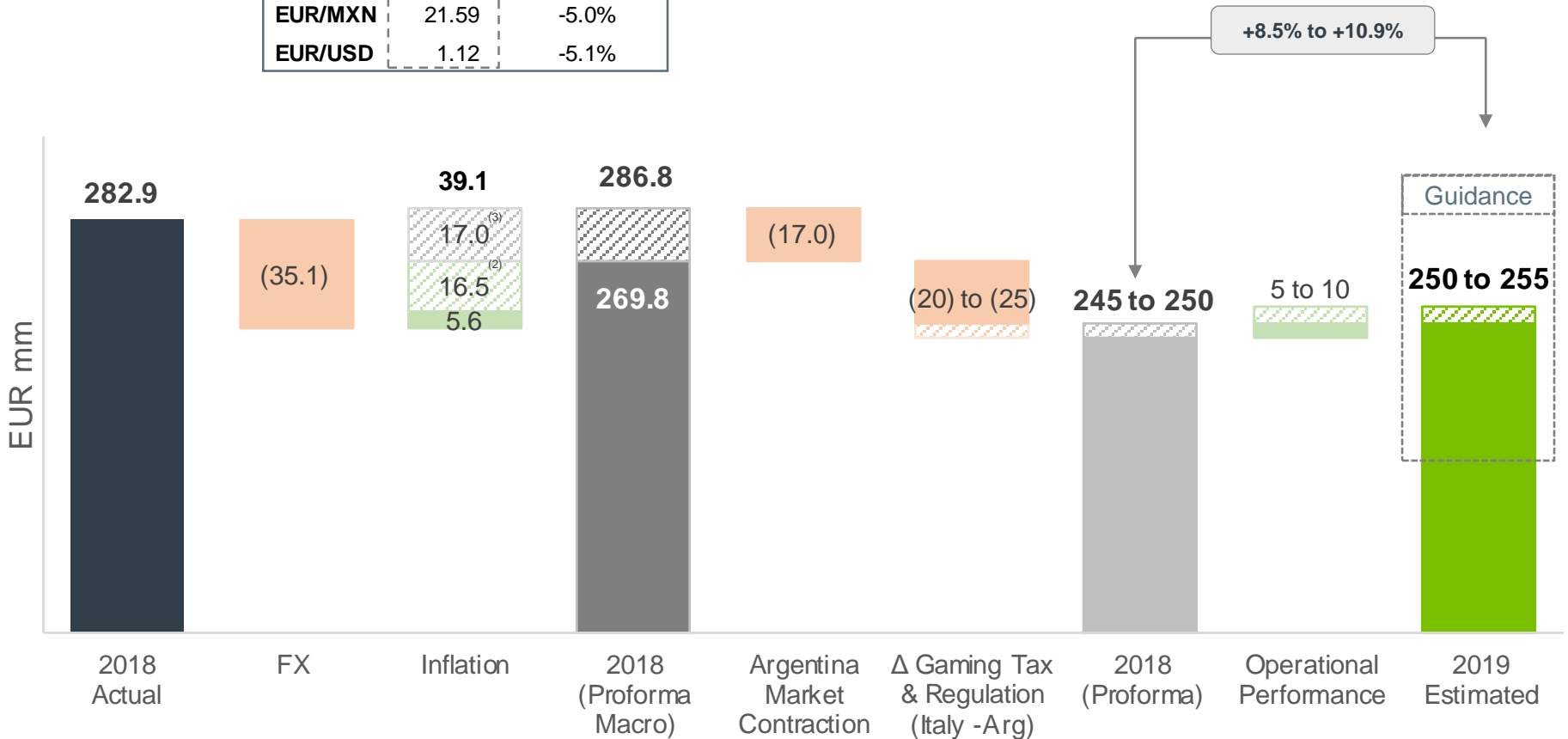
4) Figures based on end of period financial debt outstanding and interest rates; excludes fees on unused revolver availability and amortization of deferred financing fees.

3. Company Outlook

2019 Total Adjusted EBITDA Pre-IFRS16 Guidance⁽¹⁾

Avg. Exchange Rates

	Estimated	Chg. versus
	2019	2018
EUR/ARS	54.40	65.0%
EUR/MXN	21.59	-5.0%
EUR/USD	1.12	-5.1%

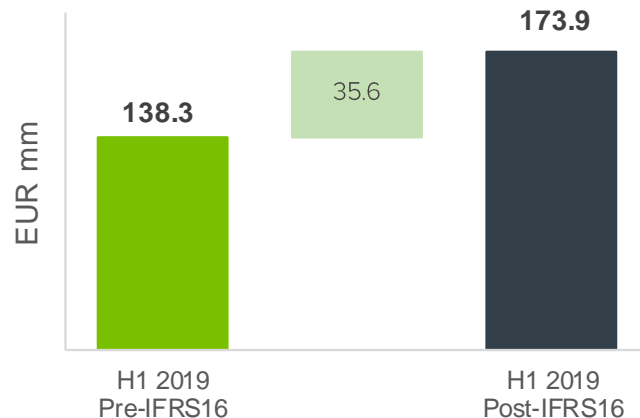


1) Figures based on consensus estimates for 2019 average inflation and exchange rate forwards (source: Bloomberg) as at November 5, 2019.
 2) Argentina year on year growth considering gaming market growth in the period.
 3) Gaming market in Argentina as a whole is lagging inflation rates. We are considering operational performance in Argentina versus the gaming market in the Province of Buenos Aires.

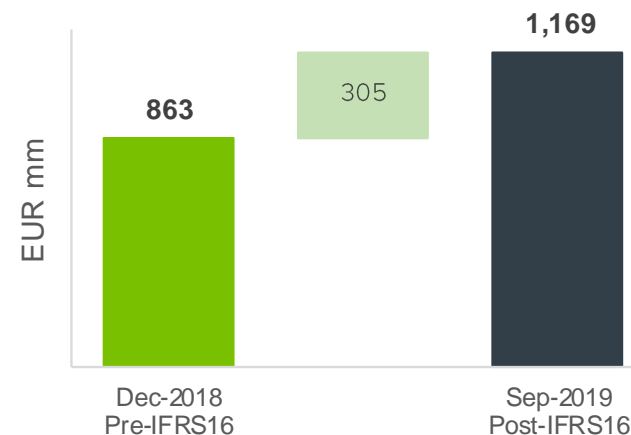
4. Appendix

Impact of IFRS16 on H1 2019 accounts

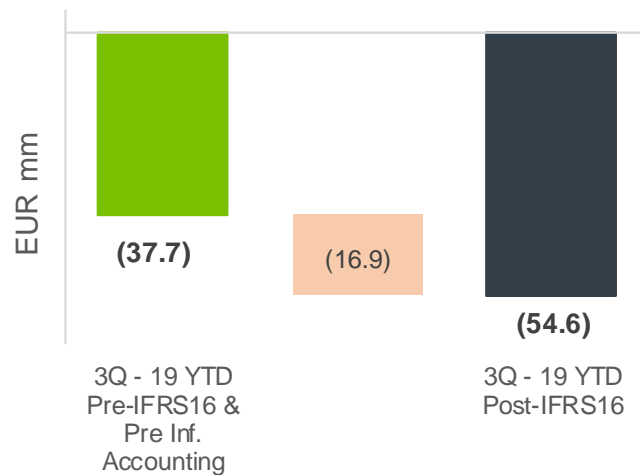
Adjusted EBITDA⁽¹⁾



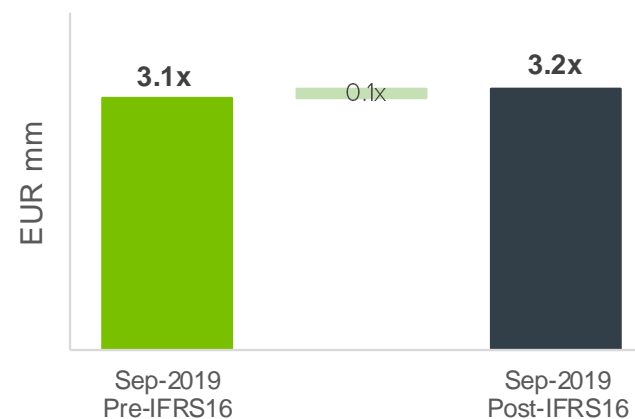
Total Gross Debt⁽²⁾



Net Profit



Leverage⁽³⁾



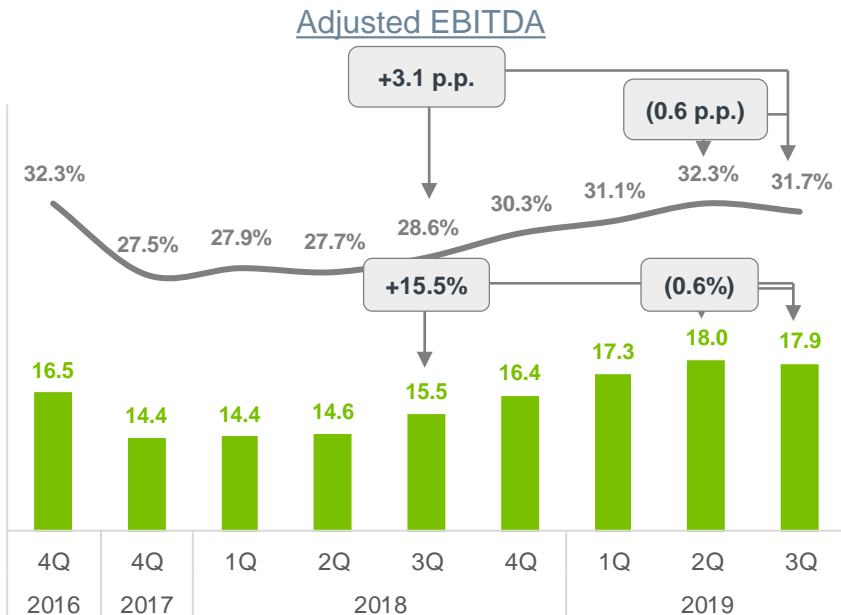
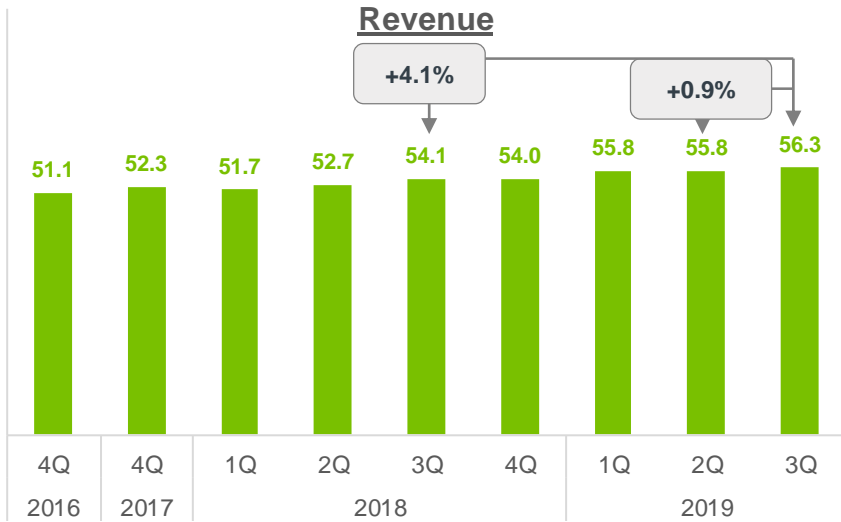
1) Based on Q3 2019 results.

2) Includes OpCo debt and capital leases, HY Notes and drawn amount under the SSRCF. Figures include accrued interest and impact of deferred financing fees.

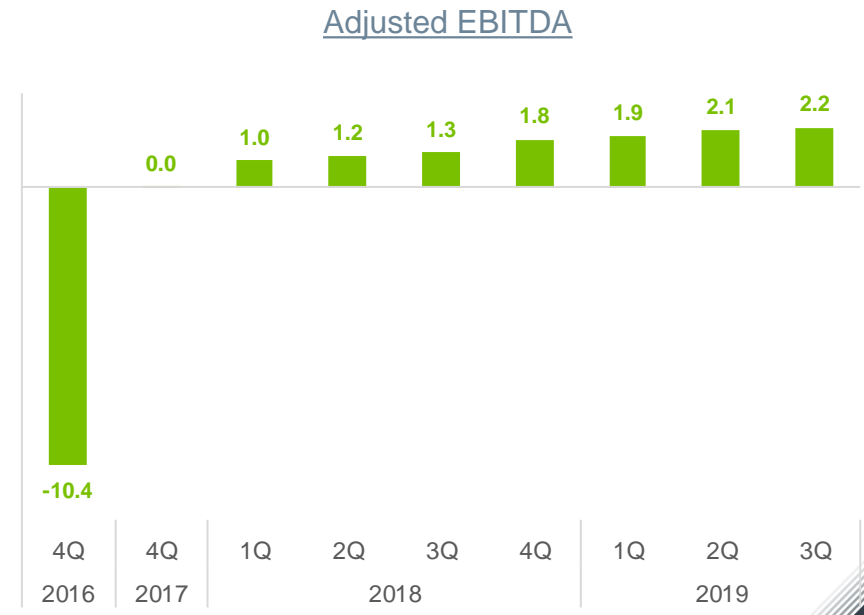
3) Total Gross Debt as defined above minus Cash on balance, EUR 90.5 mm, as of 30-09-2019.

Other Operations⁽¹⁾

Uruguay - HRU LTM



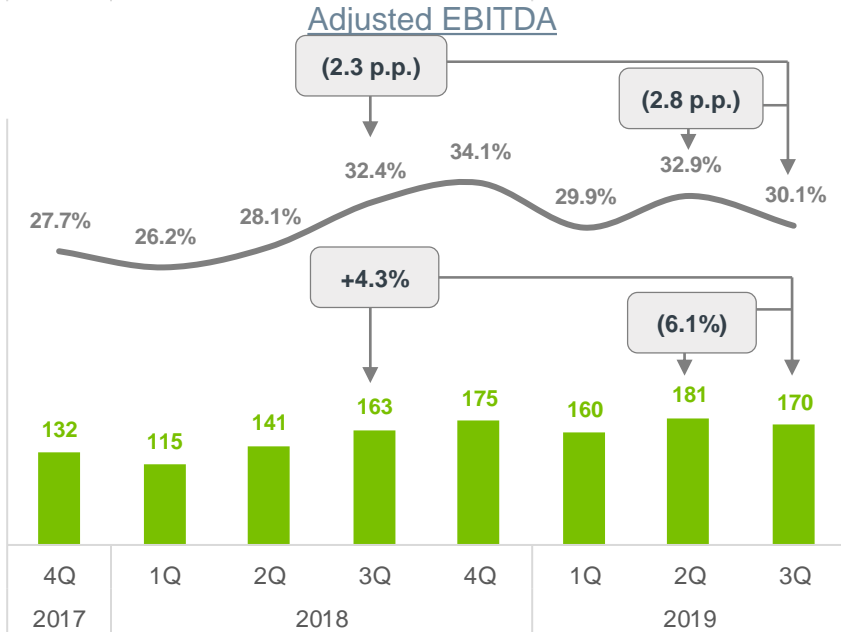
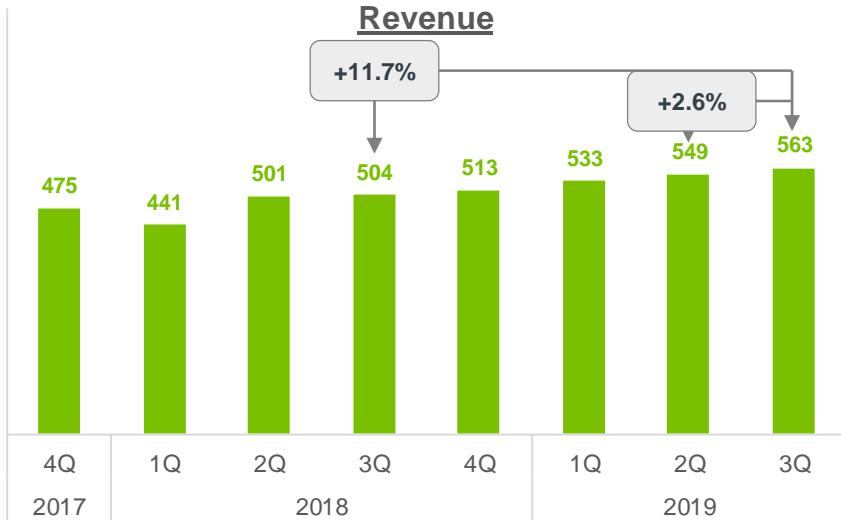
Uruguay – Carrasco Nobile LTM



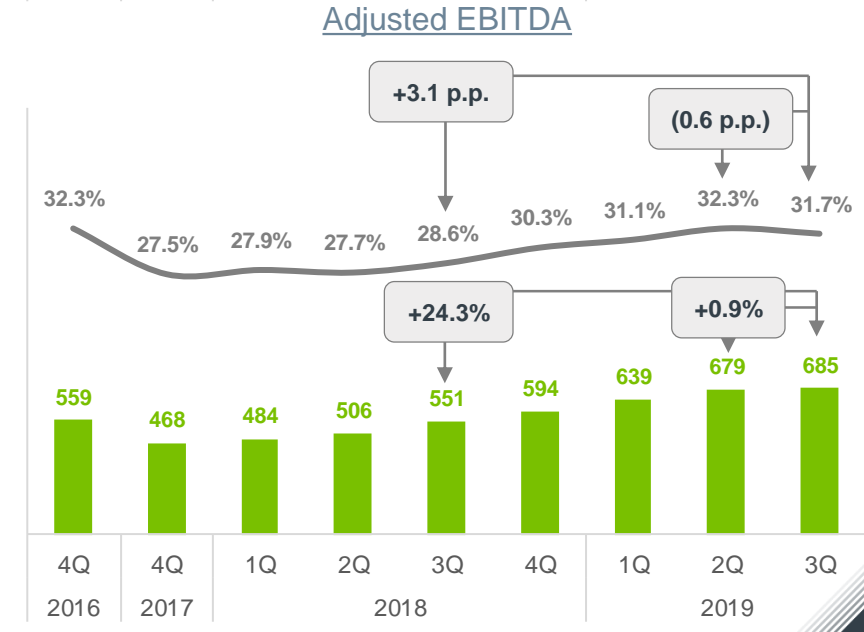
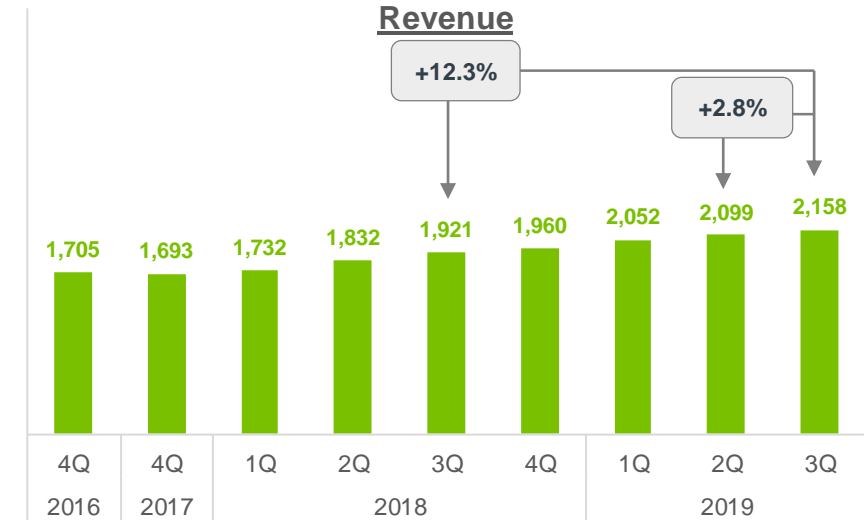
1) Figures calculated Pre-IFRS16.

Uruguay – HRU (Local Currency)⁽¹⁾

Quarter



LTM



1) Figures calculated Pre-IFRS16.

Uruguay – Carrasco Nobile (Local Currency)⁽¹⁾

Quarter

LTM

Revenue

Revenue

+18.9%

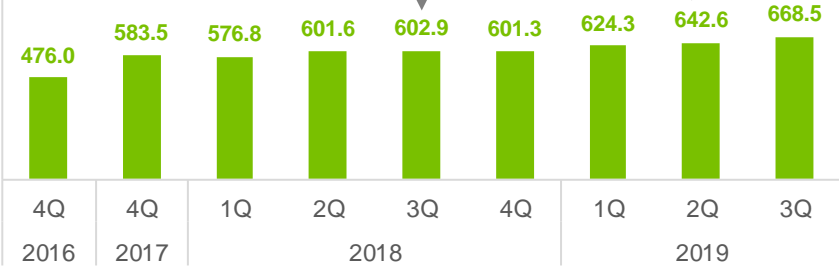
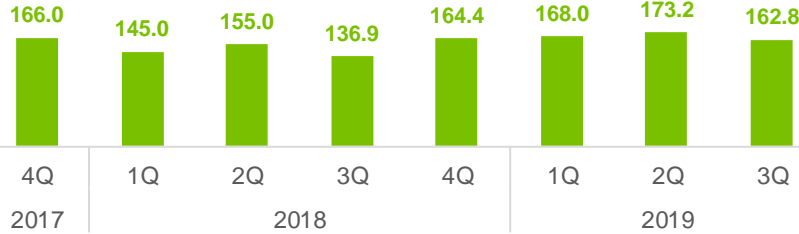
(6.0%)

+10.9%

+4.0%

UYU mm

UYU mm



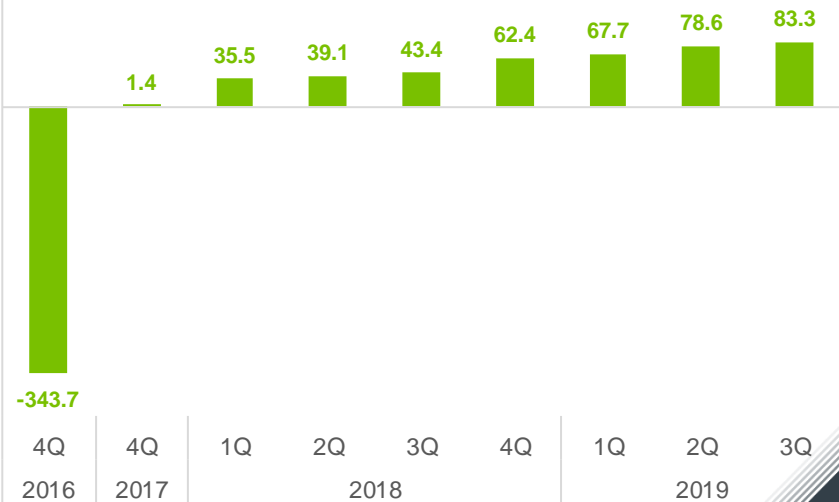
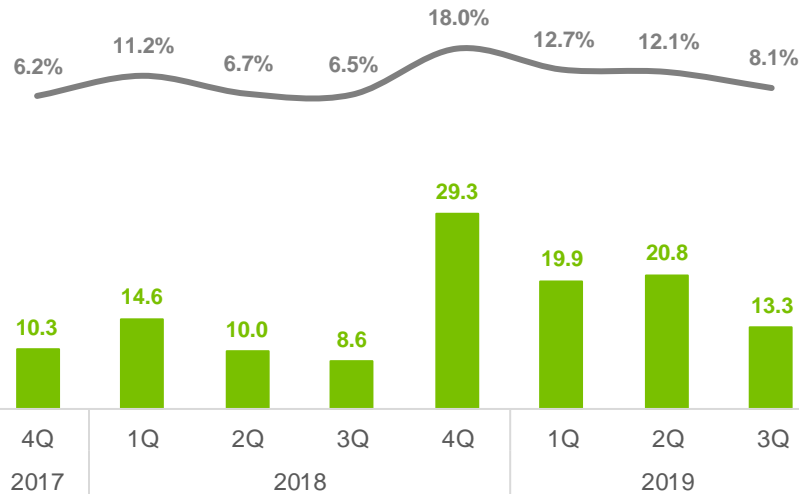
Adjusted EBITDA

Adjusted EBITDA

UYU mm

Margin (%)

UYU mm

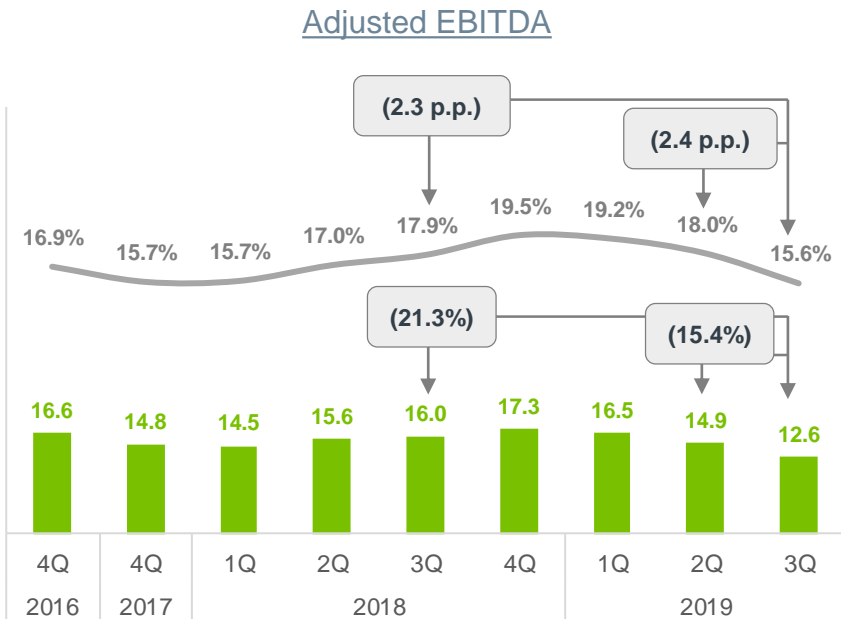
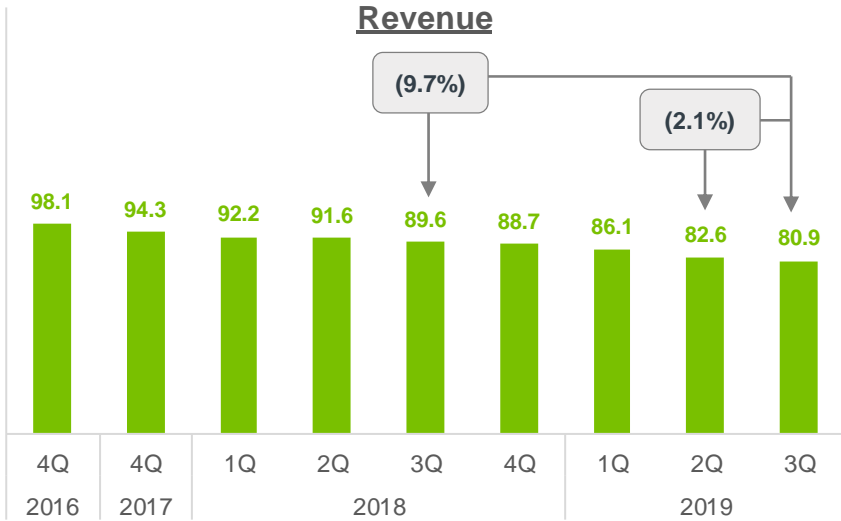


1) Figures calculated Pre-IFRS16.

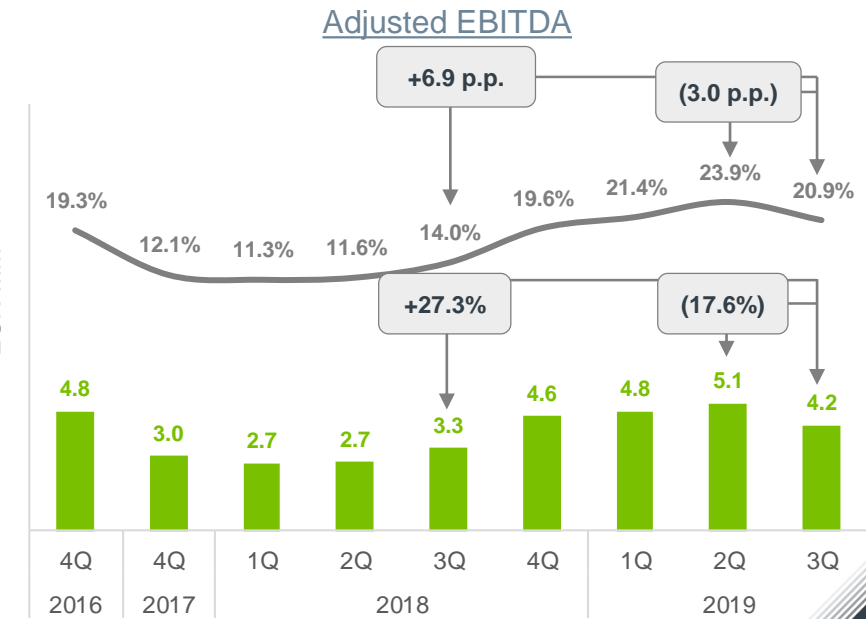
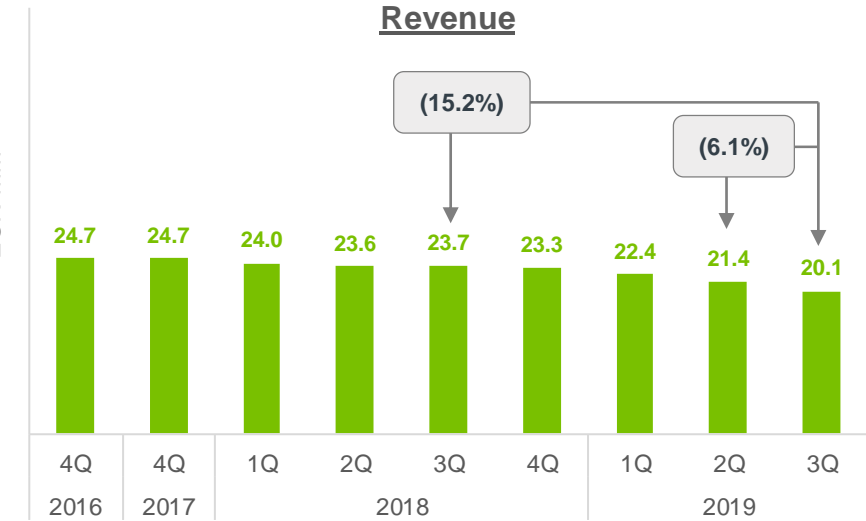
Other Operations⁽¹⁾



Panama LTM



Colombia LTM

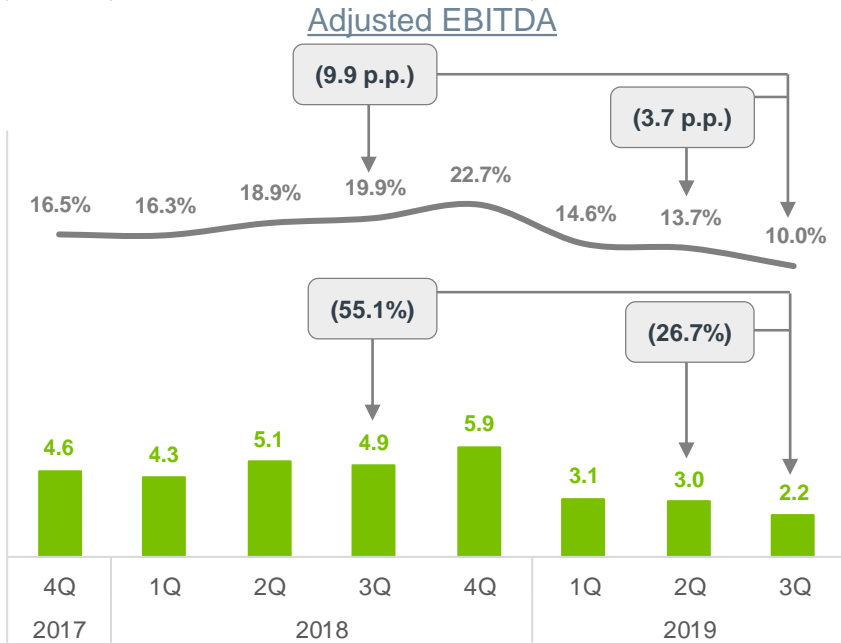
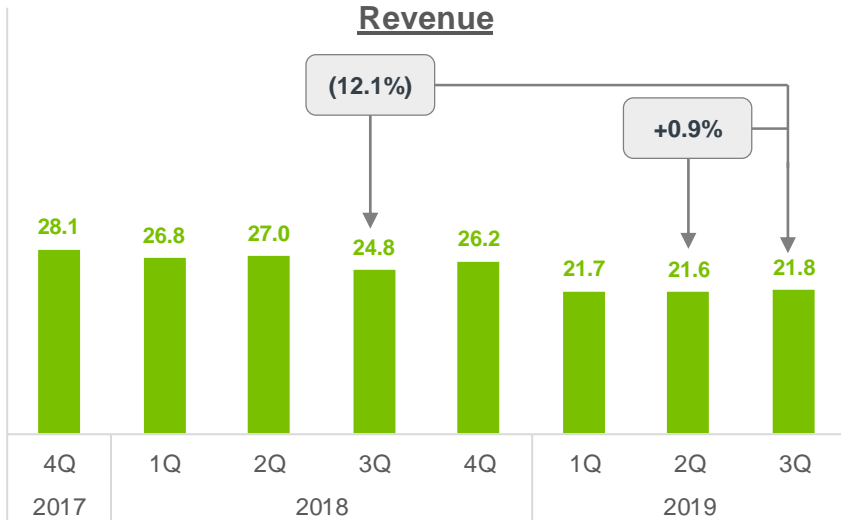


¹ Figures calculated Pre-IFRS16. 2018 figures will vary from prior presentations given that now we only include Retail Business.

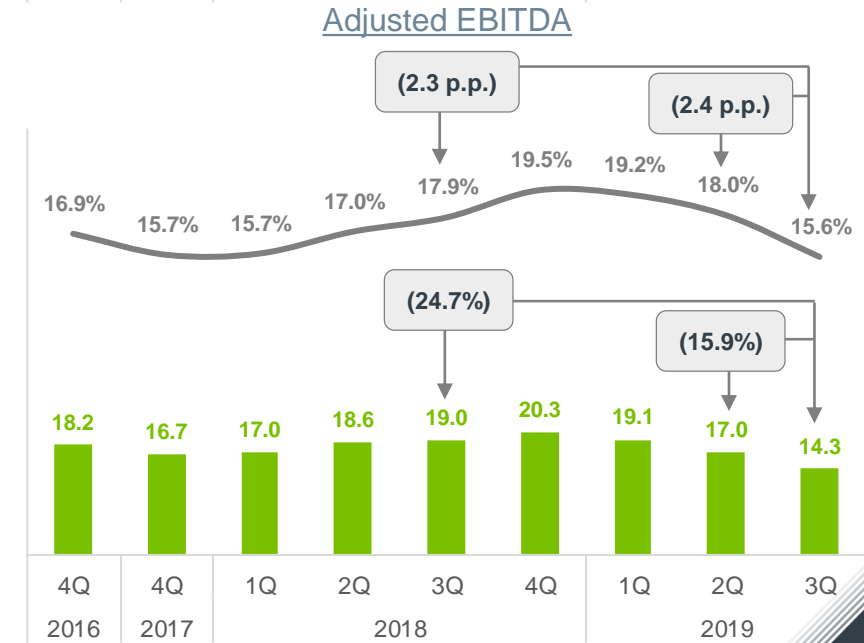
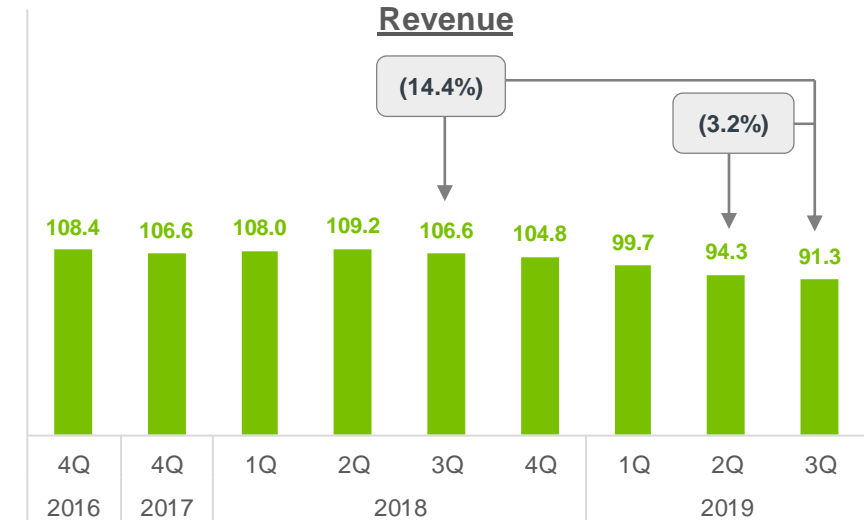
Panama (Local Currency)⁽¹⁾



Quarter

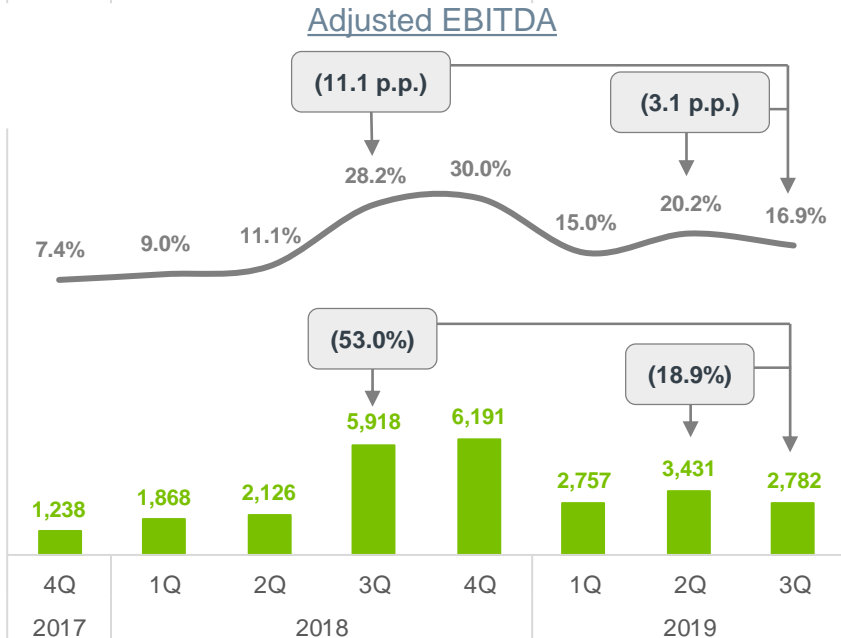
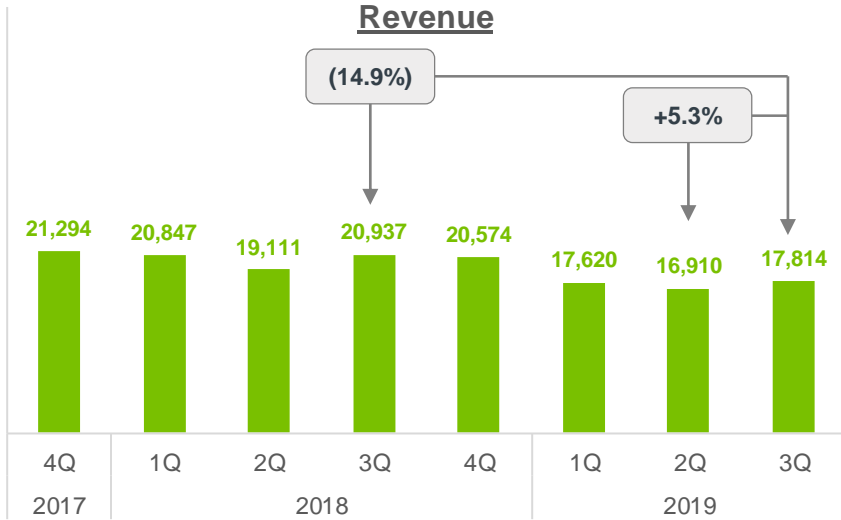


LTM

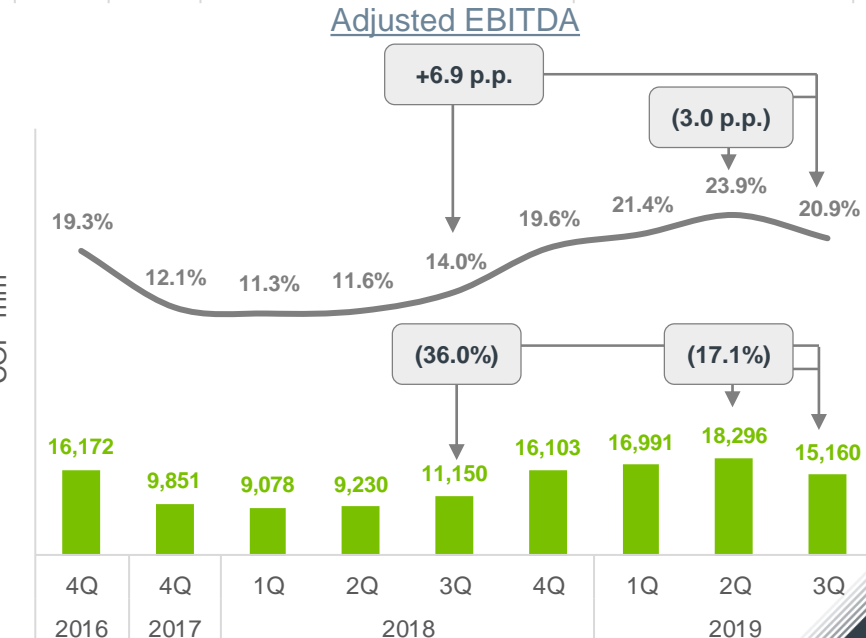
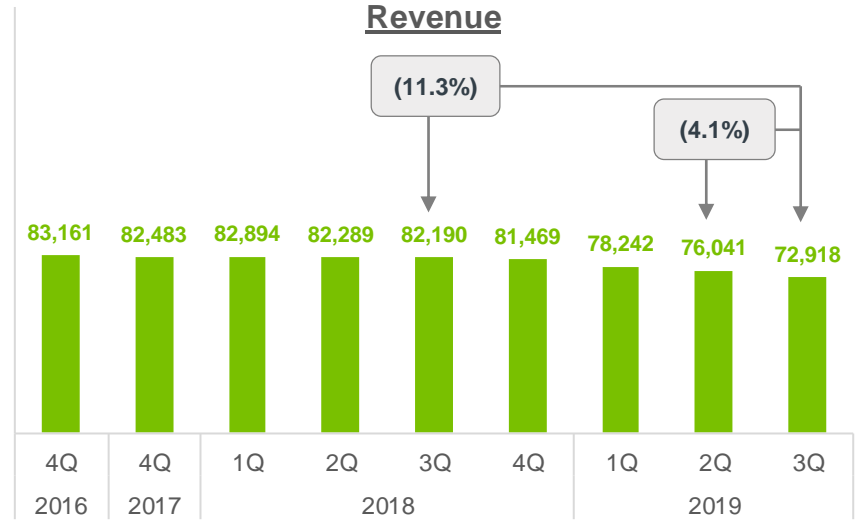


1) Figures calculated Pre-IFRS16.

Quarter



LTM



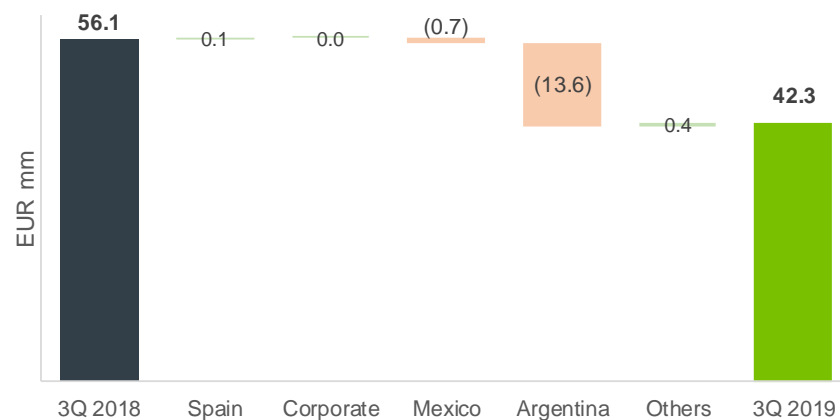
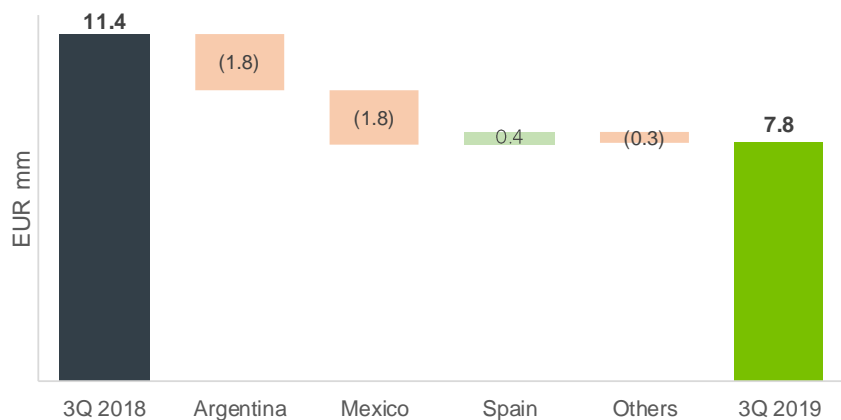
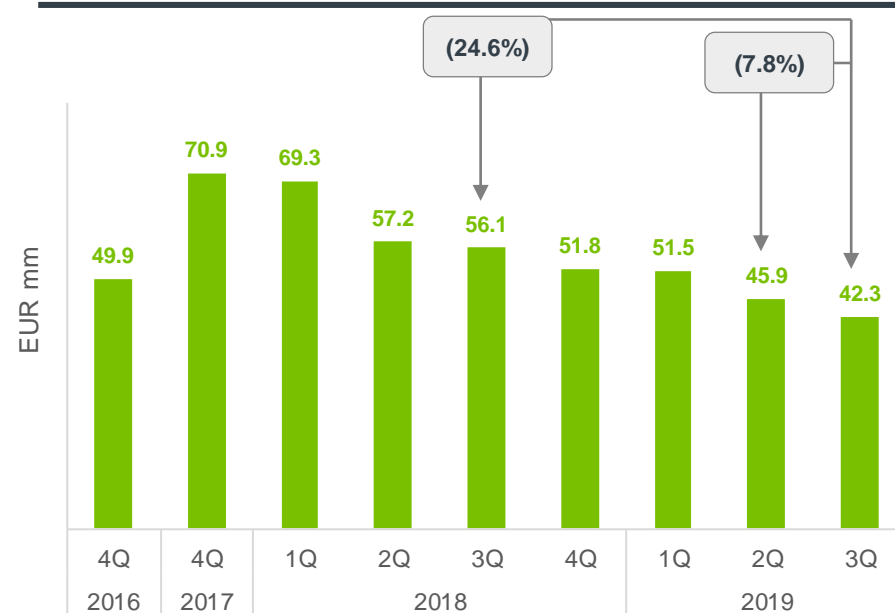
1) 2018 figures will vary from prior presentations given that now we only include Retail Business.

2) Figures calculated Pre-IFRS16.

Corporate Income Taxes Paid^(1,2)

Quarter

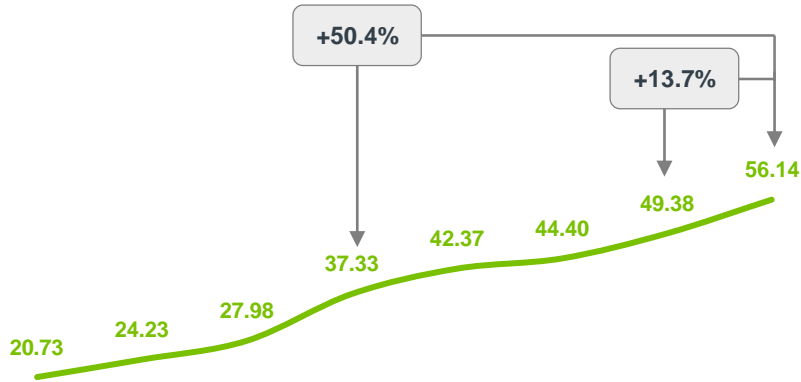
LTM



1) Figure for 4Q 2016 includes €1.0 mm in addition to CIT paid related to the €2.5 mm EBITDA adjustment in Argentina (@ 41.5% CIT rate).
 2) Does not consider inflation accounting adjustments in Argentina.

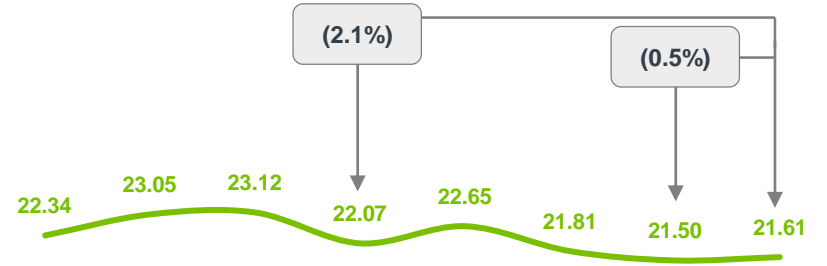
Exchange Rate Evolution (Period Average)

EUR / ARS



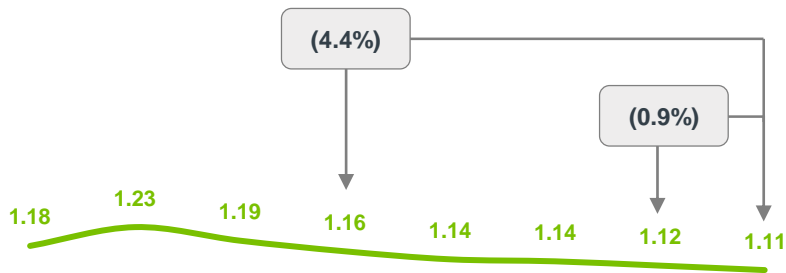
4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q
2017			2018			2019	

EUR / MXN



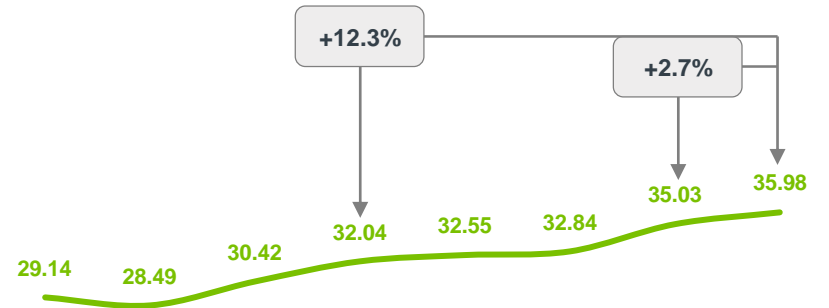
4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q
2017			2018			2019	

EUR / USD



4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q
2017			2018			2019	

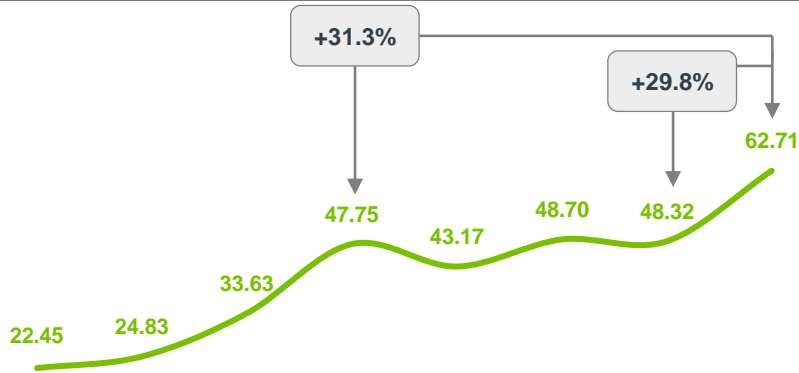
USD / UYU



4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q
2017			2018			2019	

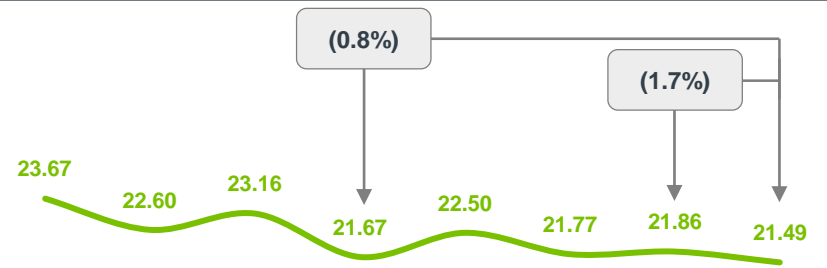
Exchange Rate Evolution (End of Period)

EUR / ARS



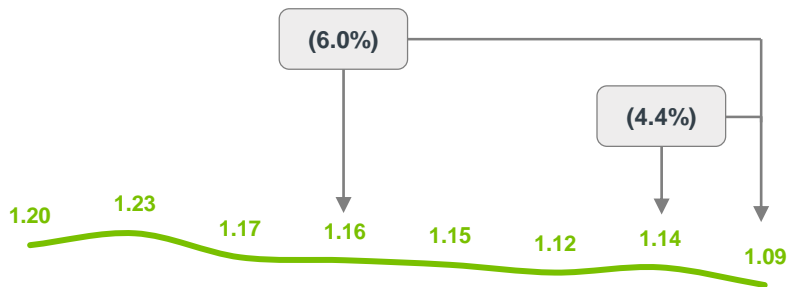
4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q
2017		2018			2019		

EUR / MXN



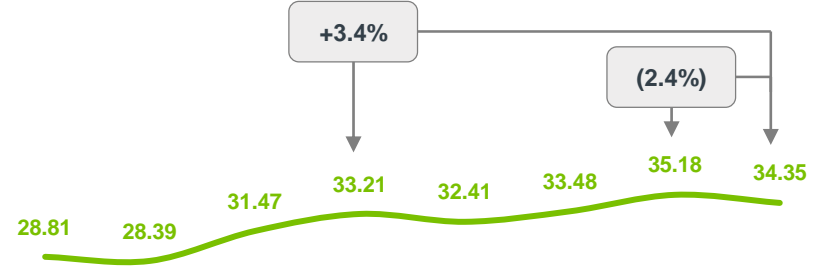
4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q
2017		2018			2019		

EUR / USD



4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q
2017		2018			2019		

USD / UYU



4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q
2017		2018			2019		

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