

### ENCIRC LTD. ACQUISITION

**JANUARY 15th, 2015** 





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#### I. ENCIRC LIMITED - DESCRIPTION



- Encirc Glass is a glass packaging manufacturer for the food and beverage markets in UK and Ireland.
- It operates two sites: Derrylin in Northern Ireland and Elton in England.
- It is the sole player in Ireland and the second player within the UK (roughly 27% market share).
- Sales: FY2013 £237m, 2014e £243-245m.
- EBITDA: FY2013 £42m, 2014e £47-48m.

#### **DERRYLIN**

- Fermanagh County, Northern Ireland, UK
- Built in 1998
- Unique glass packaging plant in Ireland





#### **ELTON**

- Chesire County, England, UK
- Built in 2005
- Largest glass packaging plant in Europe
- Includes filling and logistics facilities



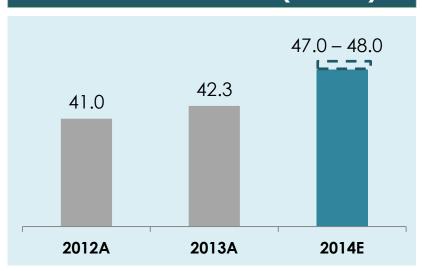
#### I. ENCIRC LIMITED - DESCRIPTION







#### EBITDA 2012A-2014E (GBP m)

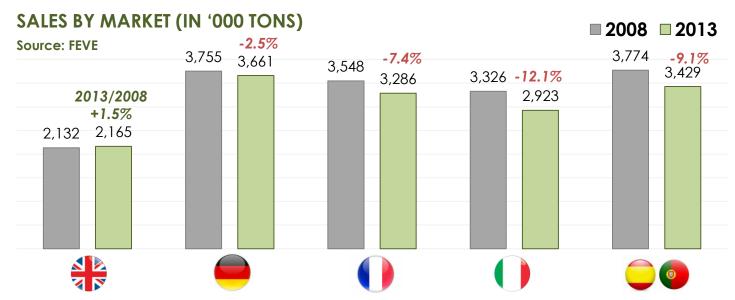




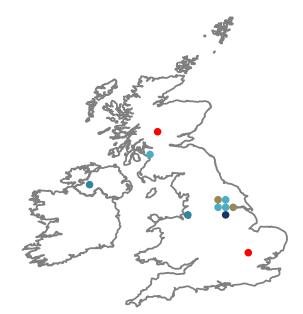
#### II. MARKET FUNDAMENTALS



MAIN GLASS PACKAGING MARKETS IN EUROPE



UK GLASS
PACKAGING
MARKET.
BREAKDOWN
BY PLAYERS.



#### **PLAYERS IN UK&IRELAND:**

<b>ArdaghGlass</b>	<ul><li>Market share (est.): 41%</li><li>#2 worldwide, #3 in Europe</li></ul>
@ encirc	<ul><li>Market share (est.): 31%</li><li>Sole player in Ireland</li></ul>
Ci	<ul><li>Market share (est.): 12%</li><li>#1 worldwide, #1 in Europe</li></ul>
ALLIED	<ul><li>Market share (est.): 11%</li><li>Niche player in premium spirits</li></ul>
BEATSON CLARK	<ul><li>Market share (est.): 5%</li><li>Niche player in food and pharma</li></ul>

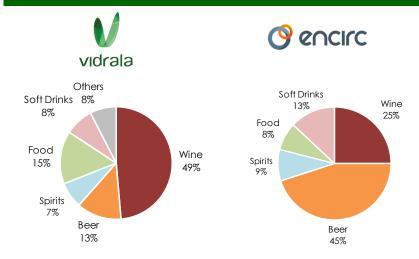
#### III. TRANSACTION RATIONALE



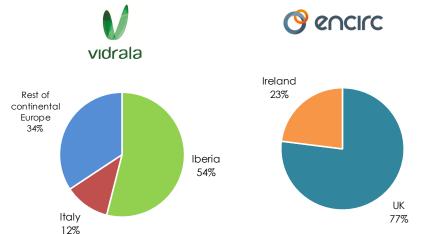
#### **VIDRALA + ENCIRC FACILITIES**



#### **2014E SALES BY SEGMENT**



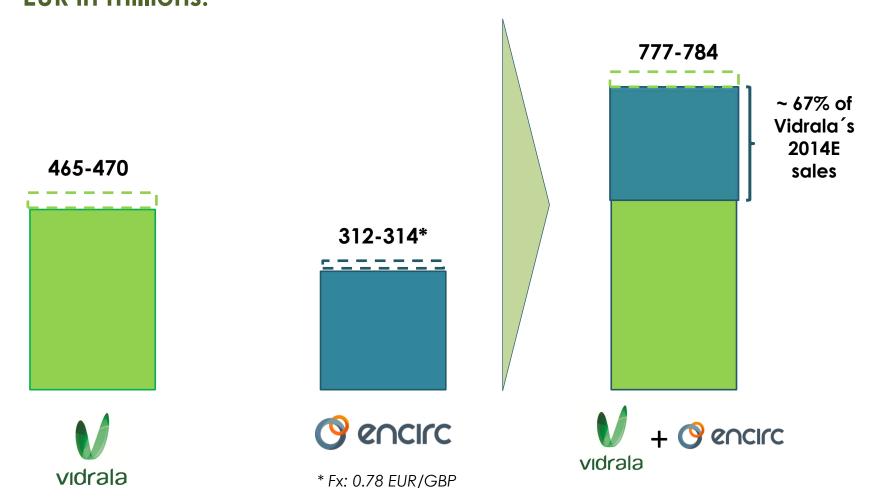
#### **2014E SALES BY MARKET**



#### III. TRANSACTION RATIONALE



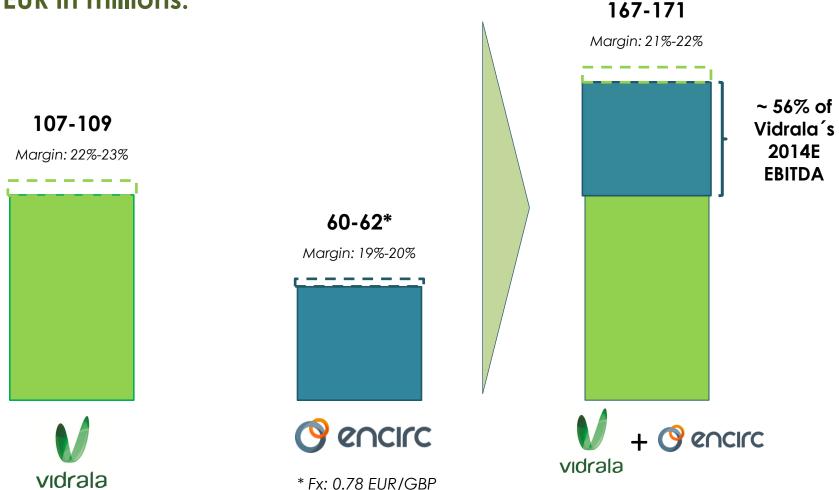
## BUSINESS COMBINATION SALES. 2014E. EUR in millions.



#### III. TRANSACTION RATIONALE

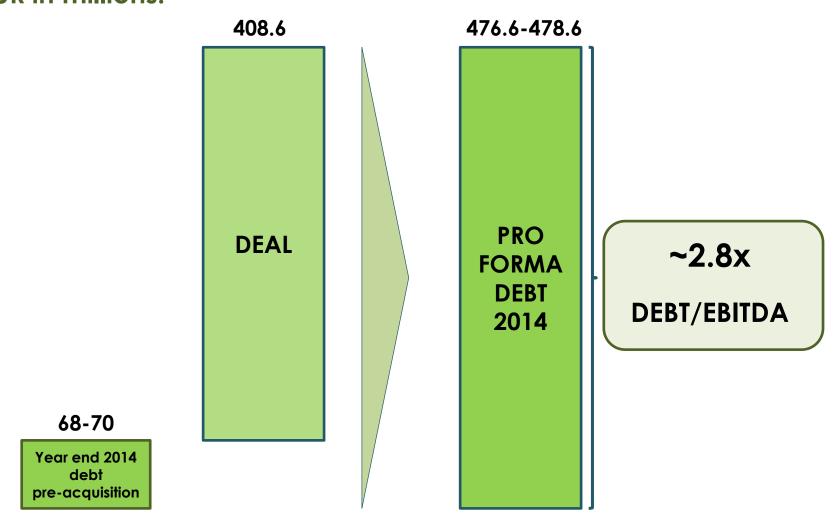


## BUSINESS COMBINATION EBITDA. 2014E. EUR in millions.



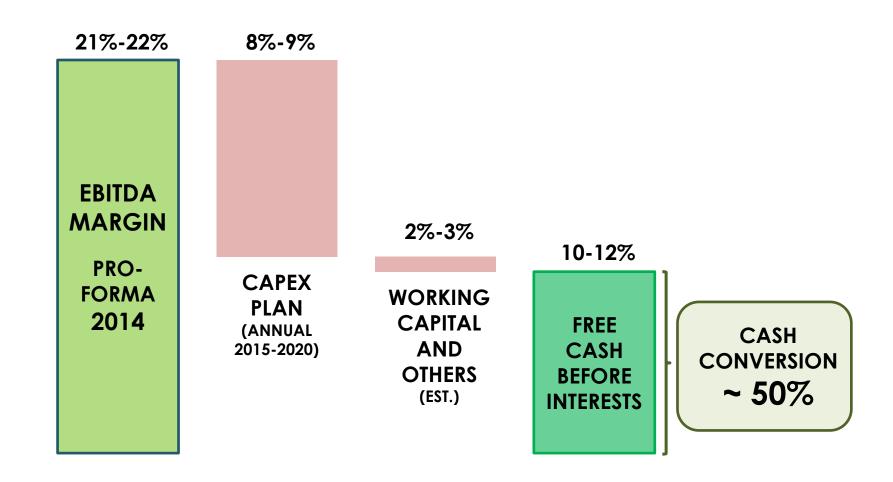


### PRO FORMA DEBT EUR in millions.





### CASH FLOW TARGETS As a percentage of sales.





# Q&A

