

# First Quarter 2017 Results (1Q17)

May 12, 2017



# **Agenda**



- 1. Highlights
- 2. 1Q17 results by activity
- 3. Outlook for the remainder of 2017
- 4. Conclusions

# **Appendices**



# **Business performance and main figures**



- Networks: Positive performance supported by robust underlying activity and improving currency trends
- Electricity Spain: Downward pressure on electricity margins as anticipated due to the lower hydro generation weight and higher cost of commodities
- Gas: Stable results in gas supply and positive performance in infrastructure business
- ✓ Investments: Deployment of valueenhancing investments in line with disciplined growth strategy, which is evidenced by a ROACE<sup>5</sup> of 8.8% (vs. European peers average of 7.4%)

(€m)	1Q17	1Q16	1Q16 proforma <sup>2</sup>	1Q17 vs. 1Q16 proforma²
EBITDA	1,104 <sup>3</sup>	1,216	1,166	-5.3%
Net income	298	329	325	-8.3%
Net investments <sup>1</sup>	321	257	251	+27.9%
Net debt	15,464	15,423 <sup>4</sup>	15,423 <sup>4</sup>	+0.3%

✓ On track to achieve 2017 targets despite first quarter Electricity Spain headwinds

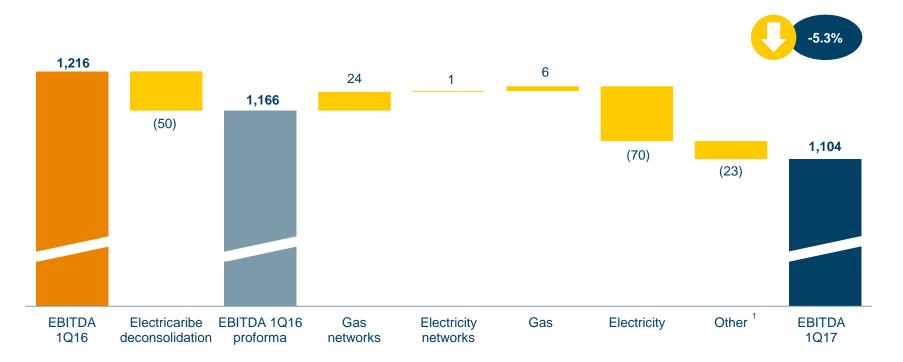
- 1 Includes financial investments, divestments and others
- 2 Proforma for deconsolidation of Electricaribe (1Q16 EBITDA and Net income of €50m and €4m respectively; Net investments of €6m)
- 3 €29m positive currency translation effects in 1Q17 EBITDA
- 4 As at 31/12/2016, Electricaribe already deconsolidated
- GNF ROACE LTM as of 1Q17 estimated as EBIT/Average capital employed, proforma for Electricaribe deconsolidation; average capital employed estimated as the average in the period for tangible and intangible investments net of amortizations and impairments + operating working capital; European peers data as of December 2016 including EDF, Iberdrola, Engle, EDP, RWE, E.On and Enel

# **EBITDA** evolution



## 1Q17 vs. 1Q16

EBITDA (€m)



✓ Robust performance of regulated activities and positive contribution from gas business offset by abnormal weather conditions in Spanish Electricity, lower nonrecurring revenues and ECA deconsolidation

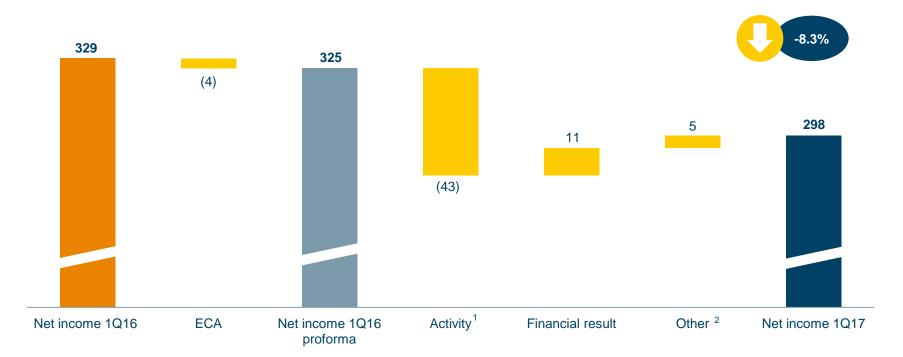
Includes corporate holding and other activities (mining, engineering, etc.); mainly affected by non-recurrent items: (i) one-off gains in 1Q16 for RE asset disposals and other non-recurring items, and (ii) one-off expenses in 1Q17 due to power outages after natural disasters in Chile and the launch of the energy vulnerability plan in Spain

# **Net income evolution**



# 1Q17 vs. 1Q16

### Net income (€m)



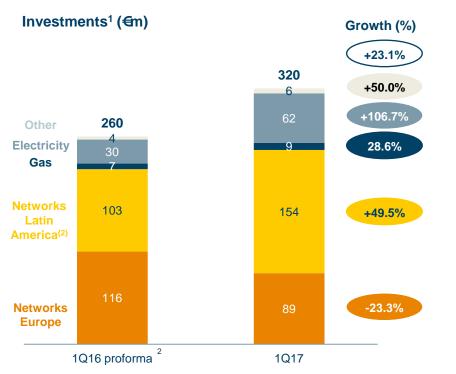
✓ Strong focus on financial management partially mitigating the negative impact of operations

- 1 Includes EBITDA (ex. ECA), depreciation & amortization, provisions and tax effects; mainly electricity Spain and restructuring costs linked to the Efficiency Plan
- Other includes equity income, discontinued operations results and non-controlling interests

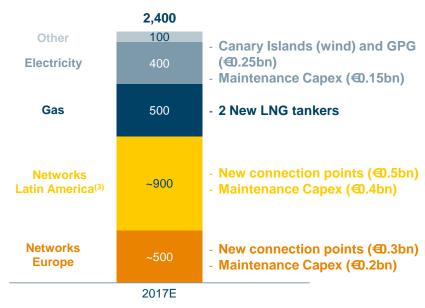
# Investments

# 1Q17 vs. 1Q16





### Estimated net investments 2017E³ (€m)



2017 targets on track and underpinning EBITDA

growth as envisioned in the current Strategic

Plan

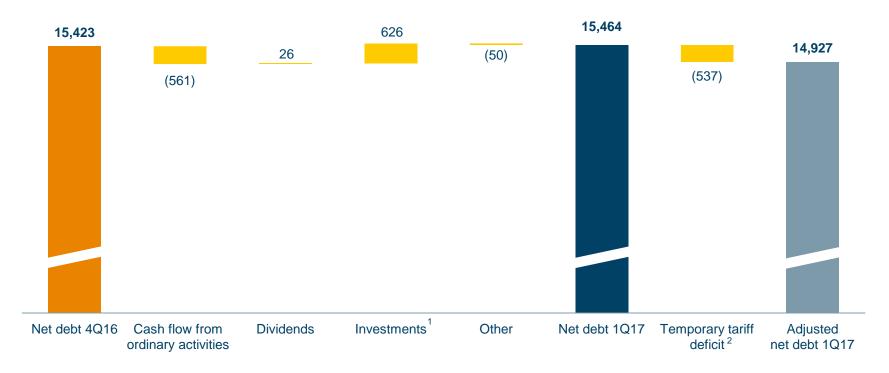
- Capex growth mainly driven by Networks LatAm and GPG, also affected by currency translation effects
- ✓ Growth capex of €171m (53% of overall capex)
  - ✓ 2017 growth investment plan on track

- 1 Material and intangible investments; excluding financial investments and divestments
- 2 Proforma for deconsolidation of Electricaribe (1Q16 investments of €6m)
- 3 Capex ~€0.3bn lower than envisioned in Strategic Vision 2016-2020 as a result of ECA deconsolidation

# Net debt evolution



### Net debt (€m)



✓ Strong cash flow generation allows for stable Net debt despite higher investments in the period

- 1 Refers to investments actually paid in the quarter including some accrued investments from 2016
- 2 Includes €81m electricity tariff deficit and €456m gas tariff deficit (2014: €331m; 2015: €10m; 2016: €61m and 2017: €54m)

# **Update on Electricaribe (ECA)**



### **Key events**

### Nov -2016

 ECA was put in receivership by the Colombian Government

# Dec - 2016

✓ ECA deconsolidated on 31 December 2016

# Mar - 2017

- Colombia announces its decision to liquidate ECA
- ✓ Notice of arbitration filed

### **GNF** position

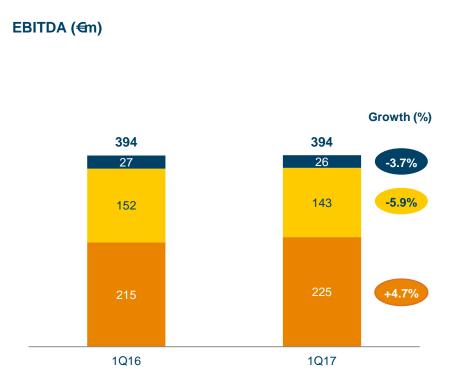
- ✓ GNF ambition is to reach an agreement with the Colombian Government favourable to both parties
- ✓ In parallel, GNF has initiated an arbitration procedure for ECA to be returned in a sustainable environment, otherwise claiming a compensation > \$1,000m
- No material impact on results expected, given the negative contribution of ECA in 2016 (Net income 2016YE of -€44m¹)

✓ No changes to GNF Net income guidance or dividend policy

2. 1Q17 results by activity

# **Networks Europe**





■Gas dist. Spain ■Electricity dist. Spain ■Rest

### **Electricity**

- ✓ Spain: +3.3% EBITDA growth excluding €14m incremental restructuring costs incurred in 1Q17 as part of current efficiency plan
- ✓ Investments underpin EBITDA growth: €43m in 1Q17 (of which ⊕m growth capex)

### Gas

- Strong activity in gas distribution in Spain and Italy (sales up +7.3% vs. 1Q16)
- Spanish activity supported by the acquisition of ~230,000 LPG connection points in 4Q16
- Investments underpin EBITDA growth: €46m in 1Q17 (of which €36m growth capex) and more than ~31,000 new connection points in the quarter

→ +3.6% EBITDA growth in a robust regulated activity, once restructuring costs relating to the current efficiency plan are excluded

<sup>1</sup> Italy and Moldova; €1m positive currency translation effect in 1Q17

# **Networks LatAm**

# gasNatural fenosa

# **Gas Distribution**

### EBITDA (€m)

Country	1Q17	1Q16	Variation	Change (%)	New connection points 1Q17 (´000)	
Chile	37	31	6	+19.4%	~ 4.8	Chile: Continued network growth
		-	-			Colombia: Lower margins also affected
Colombia	38	41	(3)	-7.3%	~ 26.3	by the atypical demand in 1Q16 for the "El Niño" phenomenon
Brazil	57	47	10	+21.3%	~ 21.7	Brazil: Increase in connection points and positive translation effect offset lower sales
Mexico	48	44	4	+9.1%	~ 36.8	Mexico: Growth mainly driven by increased connection points
Rest <sup>1</sup>	(7)	(4)	(3)	-75.0%	~ 8.0 <sup>2</sup>	Investments underpin EBITDA growth: €68m in 1Q17 (of which €45m growth capex) and more than ~ 97,600 new
TOTAL	173	159	14 <sup>3</sup>	+8.8%	~ 97.6	connection points in the quarter

✓ Growth supported by increased connection points and positive trends in LatAm currencies, in particular for Colombian peso and Brazilian real

- 1 Argentina & Peru Gas distribution
- 2 Argentina only
- 3 Currency translation effects of +€17m

# **Networks LatAm**



# **Electricity Distribution**

### EBITDA (€m)

Country	1Q17	1Q16	Variation	Change (%)	Sales growth (%)	
Chile	82	74	8	+10.8%	+2.7%	<b>√</b>
Colombia	0	50	(50)	-	•	<b>√</b>
Panama	28	28	0	0.0%	-1.2%	<b>√</b>
Argentina	5	2	3	+150.0%	+1.6%	<b>√</b>
TOTAL <sup>1</sup> (excl. ECA)	115	104	11²	+10.6%	+0.4%	<b>√</b>
TOTAL	115	154	(39) 2	-25.3%	-25.3%	•

Chile: Higher sales and operating efficiencies offset the lower margins of the tariff review and perimeter changes<sup>3</sup>

Impacted by deconsolidation of Electricaribe (€0m EBITDA in 1Q16)

Panama: Flattish activity due to lower demand

Argentina: positive impact of updated indexed tariffs

✓ Investments underpin EBITDA growth: ⊕86m in 1Q17 (of which €37m growth capex)

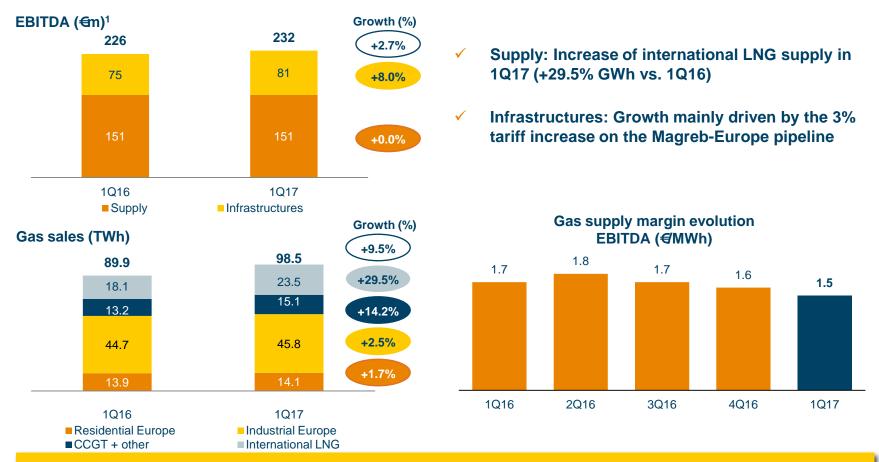
Robust performance of distribution in Electricity LatAm (+10,6% EBITDA growth ex-ECA) supported by higher sales and recent investments

- 1 Excluding Electricaribe (ECA) for comparability purposes
- 2 Currency translation effects of +€8m
- 3 Disposal of small O&M electricity company (Tecnet) and small concrete builder for electricity networks company (Hornor) in 4Q16

# Gas



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- ✓ Supply margins slightly affected by the additional procurement in the spot market in 1Q17 to meet the seasonal peak of demand: particularly high prices due to unexpected weather conditions and supply curtailments
- Positive contribution of new volumes in 1Q17

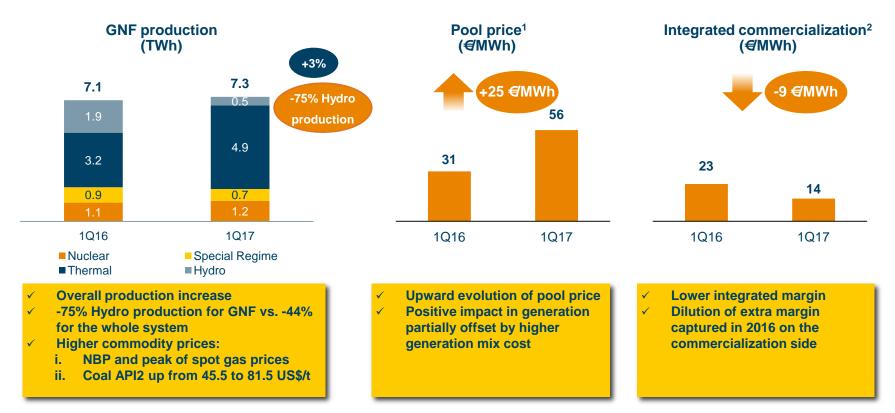
### Note:

1 Currency translation effects of +€1m

# **Electricity Spain**



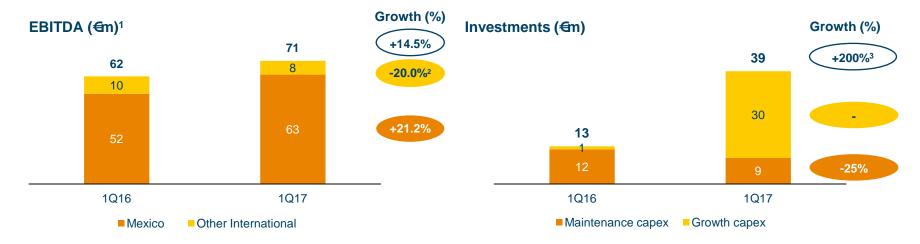
- ✓ EBITDA of €126m in 1Q17 vs. €205m in 1Q16 (~39% decrease)
- ✓ Downward pressure in electricity margins as anticipated
- ✓ Hydro represented 30% of GNF production in 1Q16 vs. 7% in 1Q17



- 1 Average price in the daily power generation market
- Integrated EBITDA divided by commercialization volumes: 9,024 GWh and 8,996 GWh for 1Q17 and 1Q16 respectively, including commercialization volumes at fixed prices, PVPC and indexed.

# **GPG**







- GPG growth mainly driven by Mexico's strong performance
- Improved margins as a result of active management of excess energy to liberalized wholesale market
- ✓ Improved availability of CCGT in the period

### ✓ Contracted business provides visibility to GPG's EBITDA growth

- 1 Currency translation effects of +€1m
- 2 Dominican Republic down due to lower production and lower prices in the spot market following end of PPA contract with distributors; Costa Rica declined due to the provisions for the possible ICE penalty for the delay in Torito plant; Kenia down due to extraordinary insurance income registered in 1Q16
- 3 Mainly explained by +€21m growth capex in Brazil PV projects and +€9m in Australia wind

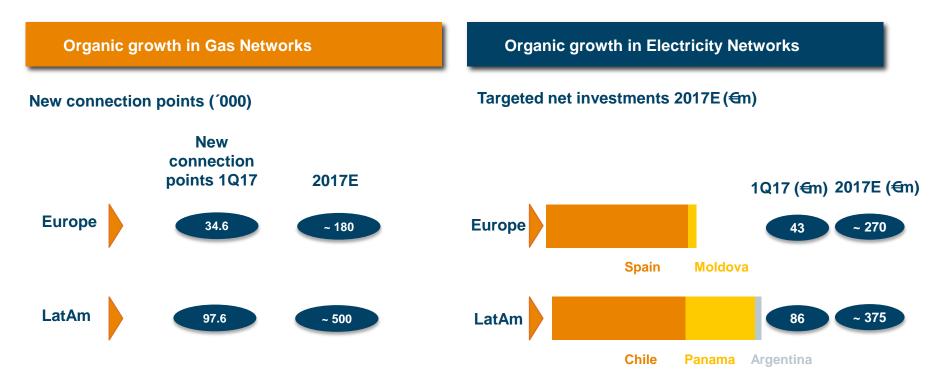
3. Outlook for the remainder of 2017

# A number of positive drivers will underpin gasNatural fenosa 2017 targets despite headwinds in Electricity Spain



# Organic growth in networks





✓ On track to meet targeted growth in new connection points for gas networks (~20% 2017E targets already achieved)

√ ~ 20% of targeted investments in 2017E already achieved

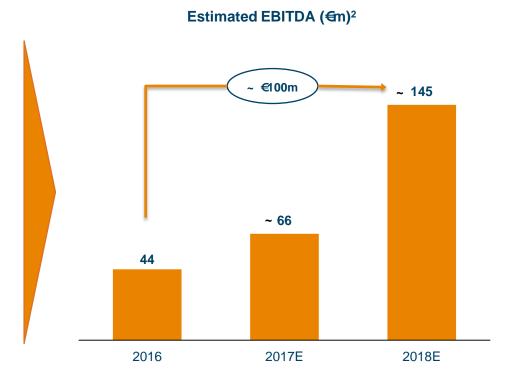
✓ Supporting continued growth in Gas and Electricity Networks

# Comprehensive regulatory review in Argentina



### Key terms of the regulatory review

- ✓ Regulated asset base adjusted by inflation to €616m
- ✓ WACC¹: 9.33%
- Investments expected and remunerated 2017-2021: ~ €375m
- √ 3-stage review applied every 6 months
  - 1 Apr 2017
  - 1 Nov 2017
  - 1 Apr 2018



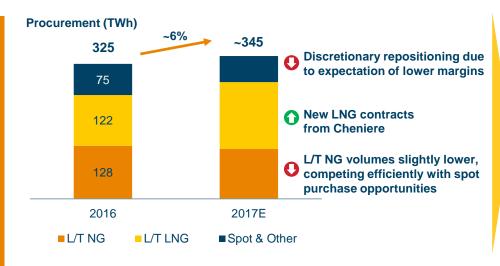
✓ Comprehensive regulatory review in Argentina made possible a major investment plan that entails a significant change in the scale of this business which compares favorably to conservative assumptions under the current Strategic Plan

- 1. Based on real prices and post-tax (inflation added on top)
- 2. Based on forward FX rates as at 25 April 2017 (2017E: 17.82, 2018E: 20.16) which compares favourably to FX assumptions in the current Strategic Plan

# New volumes and business initiatives in LNG



Increased volumes in gas supply



- Almost all volumes contracted for 2017
- 2 more LNG tankers expected in 2017
- Expecting stable margins

New business initiatives in LNG

### FSRU<sup>1</sup>



Ongoing project development

### **LNG** small scale



**Developing innovative solutions** 

### **Bunkering LNG**



Reaching agreements with leading companies in the Mediterranean

GNF has successfully reached a bunkering LNG agreement with Balearia (a leading Spanish shipping company transporting passengers and goods in the Mediterranean) to supply and propel its boats with LNG

### Note:

1. FSRU = Floating Storage Regasification Units

# Progressive normalisation of Spain Electricity business



As anticipated, downward pressure on electricity margins..

EBITDA per Strategic Vision 2016-2020¹ (€bn)



Conventional EBITDA includes supply

...exacerbated by exceptional circumstances in 1Q17...

- ✓ Upward evolution of pool prices¹ vs. 1Q16 (+25 €/MWh, +81%)
- ✓ Overall production increase with -75% hydro reduction and higher commodity prices
- Exceptionally strong results in 1Q16

EBITDA 1Q17 vs. 1Q16 - €79m

... but expecting a better outlook for the remainder of 2017

Outlook for the remainder of 2017 will depend on:

- Weather conditions
- ✓ Evolution of pool prices
- CCGT volumes (imports, commodity prices...)

EBITDA 2017E vs. 2016

~ - €100-200m

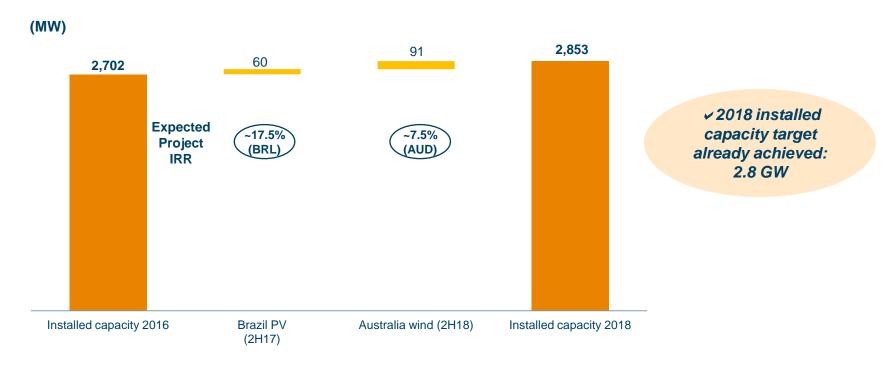
✓ Progressive normalisation of electricity business for the remainder of 2017

<sup>1.</sup> Average price in the daily power generation market

# 5

# Secured growth in GPG with the launch of Brazil PV in 2H17



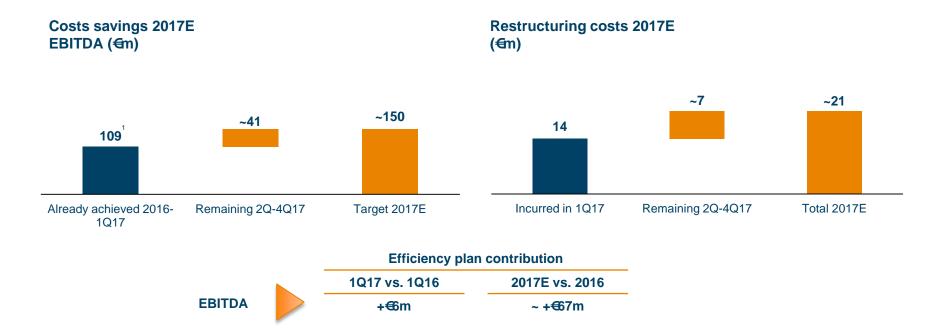


- ✓ 320 MW of PV / wind projects in Chile already secured (4Q20) with expected project IRR of ~ 7% (USD)
- ✓ Accretive projects, each with expected returns above cost of capital, which will contribute to EBITDA with ~€60m¹ once in operation

<sup>1.</sup> Including Brazil PV, Australia wind and Chile PV / wind projects

# 6 Efficiency plan (I)





### Chilean corporate restructuring and optimisation

- ✓ Corporate and organizational restructuring with number of entities reduced from 77 in 2015 to 55 in 2016 and targeting further reduction and optimization in 2017; worth noting the completion of the Trasnet merger in 2016 and the expected merger of electricity distributors in 2017 (pending approval)
  - ✓ GNF on track to deliver on the current efficiency plan and in the process of developing
    a new efficiency plan

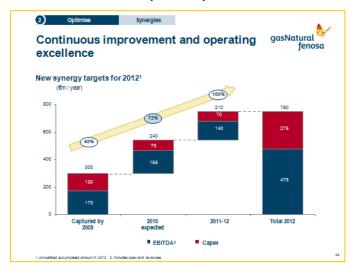
### Note:

1. Cumulative savings of €109m since 2016 (€89m in 2016 and €20m in 1Q17) already achieved

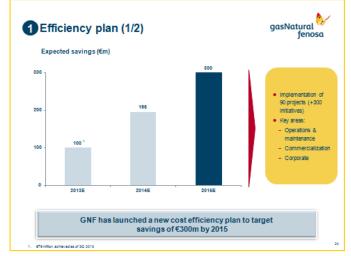
# 6 Efficiency plan (II)



### Strategic Plan 2010-2012 Presentation (27/7/10)



### Strategic Plan 2013-2015 Presentation (5/11/13)



### **Regulatory impact in Spain**

- ✓ New measures in Spain (2012-2015)
  - RDL 13/2012
  - **RDL 9/2013**
  - **RDL 8/2014**
  - Law 15/2012
- ✓ Total impact ~€745 million

€784 million efficiencies in OPEX achieved in the period 2008-2015



Regulatory impact absorbed by efficiencies

✓ GNF has consistently shown its capacity to deliver on the implementation of the efficiency plans completed to date

# Ongoing cost of debt optimisation



### Average cost of gross financial debt

( <del>€</del> m)	1Q17				1Q16		
	Average Debt balance		Average cost	Average Debt balance		Average cost	
Total Euro Zone	14,954	83.0%	3.2%	14,803	82.9%	3.7%	
Total Other	3,067	17.0%	7.0%	3,055	17.1%	7.4%	
TOTAL GNF	18,021	100%	3.9%	17,858	100%	4.3%	

- New €1,000m 10 year bond issuance in January 2017 at a coupon of 1.375%, comparing favorably with recent bond maturities (February 2017 €600m, 5.625% coupon; April 2017 €500m, 4.125% coupon)
- ✓ Successful liability management exercise launched in March 2017, for a €1,000m, 7-year bond at a coupon of 1.125%
  - ✓ Expected average cost of gross financial debt of 3.7% for the year 2017 (60 bps below the average of 2016)



# **Summary and conclusions**



- On track to achieve 2017 targets despite headwinds in Electricity Spain
- Robust performance in regulated activities
- Stabilisation in Gas Supply
- ✓ Growth investments in networks and renewables at returns well above cost of capital
- Track record of outperformance in achieving efficiencies development of new plan in progress
- ✓ GNF will continue to optimise its asset portfolio towards value creation

- ✓ Confirming Net income for 2017 of €1.3-1.4 billion
- ✓ Maintaining an attractive shareholder remuneration with a minimum of €1/share in 2017



# First Quarter 2017 Results (1Q17)

May 12, 2017





# 1. Financials

# **Consolidated income statement**



			Change
( <del>€</del> m)	1Q17	1Q16	%
Net Sales	6,450	5,954	+8.3%
Purchases	(4,654)	(4,059)	+14.7%
Gross Margin	1,796	1,895	-5.2%
Personnel Costs, Net	(252)	(249)	+1.2%
Taxes	(126)	(124)	+1.6%
Other Expenses, Net	(314)	(306)	+2.6%
EBITDA	1,104	1,216	-9.2%
Depreciation and Impairment losses	(423)	(435)	-2.8%
Provisions	(30)	(57)	-47.4%
Other	-	-	-
Operating Income	651	724	-10.1%
Financial Results, Net	(173)	(199)	-13.1%
Equity Income	-	(9)	-100.0%
Income Before Tax	478	516	-7.4%
Corporate tax	(112)	(121)	-7.3%
Discontinued operations results	-	5	-100.0%
Non-Controlling Interests	(68)	(71)	-4.2%
Net Income	298	329	-9.4%

# **EBITDA** breakdown



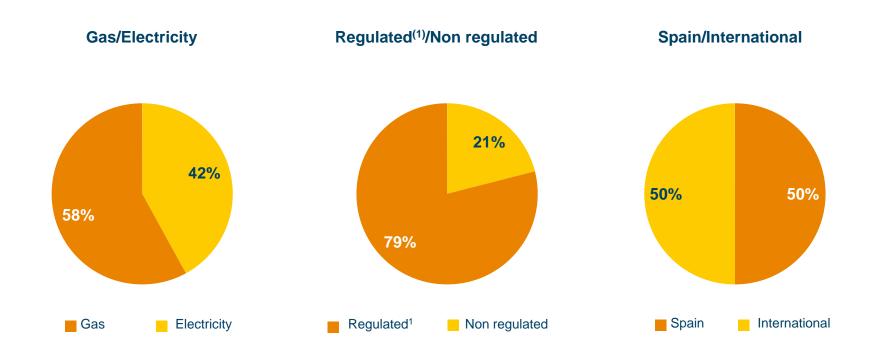
### Change

( <del>€</del> m)	1Q17	1Q16 proforma	(€m)	(%)
Gas networks	412	388	24	+6.2%
Europe	239	229	10	+4.4%
LatAm	173	159	14	+8.8%
Electricity networks	270	269 <sup>1</sup>	<b>1</b> <sup>1</sup>	+0.4% <sup>1</sup>
Europe	155	165	(10)	-6.1%
LatAm	115	104 <sup>1</sup>	11 <sup>1</sup>	+10.6% <sup>1</sup>
Gas	232	226	6	+2.7%
Electricity	197	267	(70)	-26.2%
Spain	126	205	(79)	-38.5%
GPG	71	62	9	+14.5%
Other	(7)	16	(23)	-
Total EBITDA	1,104	1,166¹	(62) <sup>1</sup>	-5.3% <sup>1</sup>

<sup>1</sup> Proforma for deconsolidation of Electricaribe (1Q16 EBITDA of €50m)

# **EBITDA** analysis





<sup>1</sup> Includes contracted activities (EMPL, GPG, renewables)

# **Currency translation effect on EBITDA**



### **Gas Distribution**

### EBITDA (€m)

Country	1Q17	1Q16	Currency translation	Activity
Argentina	(6)	(3)	0	(3)
Brazil	57	47	13	(3)
Chile	37	31	2	4
Colombia	38	41	6	(9)
Mexico	48	44	(4)	8
Peru	(1)	(1)	0	0
TOTAL	173	159	17	(3)

### **GPG**

### EBITDA (€m)

Country	1Q17	1Q16 Currency translation		Activity
Mexico	63	52	1	10
Rest	8	10	0	(2)
TOTAL	71	62	1	8

### **Electricity Distribution**

### EBITDA (€m)

Country	1Q17	1Q16	Currency translation	Activity
Argentina	5	2	0	3
Chile	82	74	7	1
Colombia	0	50	0	(50)
Panama	28	28	1	(1)
Moldova	12	13	1	(2)
TOTAL	127	167	9	(49)

### Gas

### EBITDA (€m)

Country	1Q17	1Q16	Currency translation	Activity
Gas Infra	81	75	2	4
TOTAL	81	75	2	4

**Total currency translation effect: €29m** 

# **Net investments**



### Change

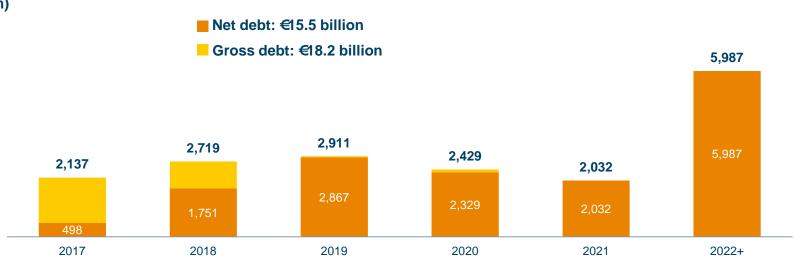
			•	90
(€m)	1Q17	1Q16	€m	%
Gas networks	114	119	(5)	-4.2%
Europe	46	71	(25)	-35.2%
LatAm	68	48	20	+41.7%
Electricity networks	129	106	23	+21.7%
Europe	43	45	(2)	-4.4%
LatAm	86	61	25	+41.0%
Electricity	62	30	32	+106.7%
Spain	23	17	6	+35.3%
GPG	39	13	26	+200.0%
Gas	9	7	2	+28.6%
Infrastructures	2	1	1	-
Supply	7	6	1	+16.7%
Other	6	4	2	+50.0%
Total Tangible + Intangible	320	266	54	+20.3%
Financial	12	10	2	+20.0%
Total gross investments	332	276	56	+20.3%
Disposals and other	(11)	(19)	8	-42.1%
Total net investments	321	257	64	+24.9%

### Financial structure (I)



### A comfortable debt maturity profile

As of March 31, 2017 (€m)



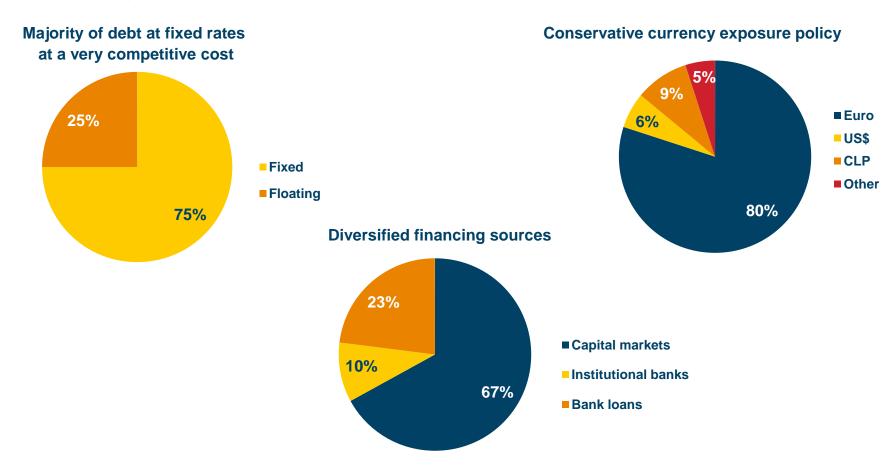
- New €1,000m 10-year bond in April (coupon 1.125%)
- Average life of Net debt ≈ 5.5 years
- 85% of Net debt maturing from 2019 onwards

### Financial structure (II)

# gasNatural fenosa

#### An efficient net debt structure

As of March 31, 2017



## Financial structure (III)

# gasNatural fenosa

### **Strong liquidity position**

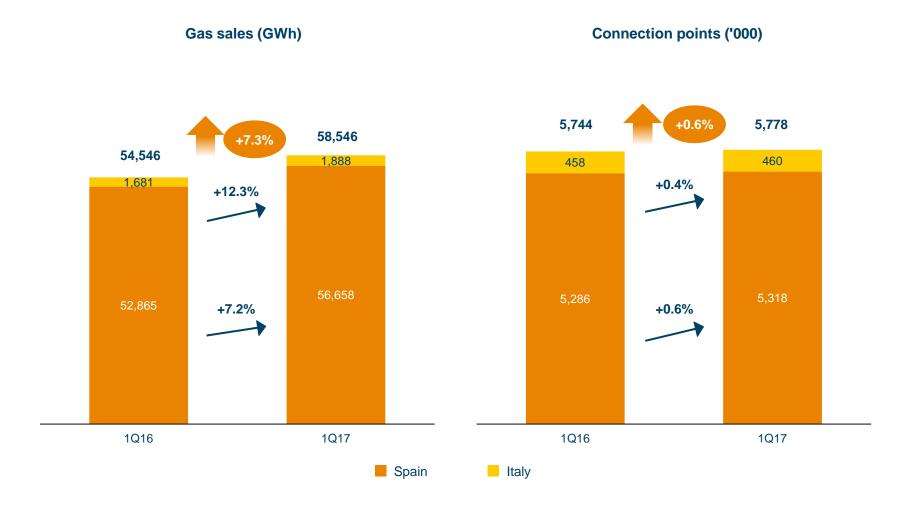
As of March 31, 2017 (€m)	Limit	Drawn	Undrawn
Committed lines of credit	7,700	552	7,148
<b>Uncommitted lines of credit</b>	519	53	466
EIB Ioan	352	-	352
Cash	-	-	2,653
TOTAL	8,571	605	10,619

 Additional capital market capabilities of ~€5,800m both in Euro and LatAm (Mexico, Chile, Panama and Colombia) programs



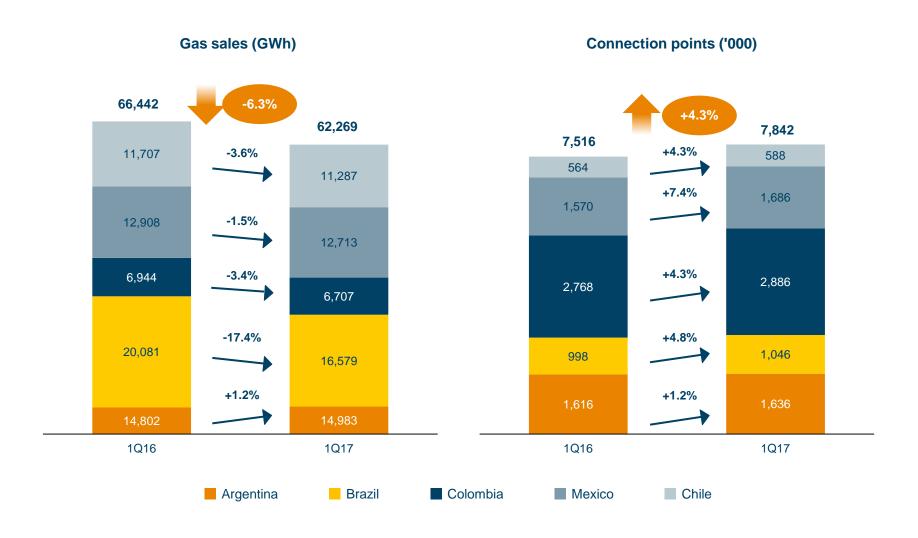


### **Gas distribution Europe**



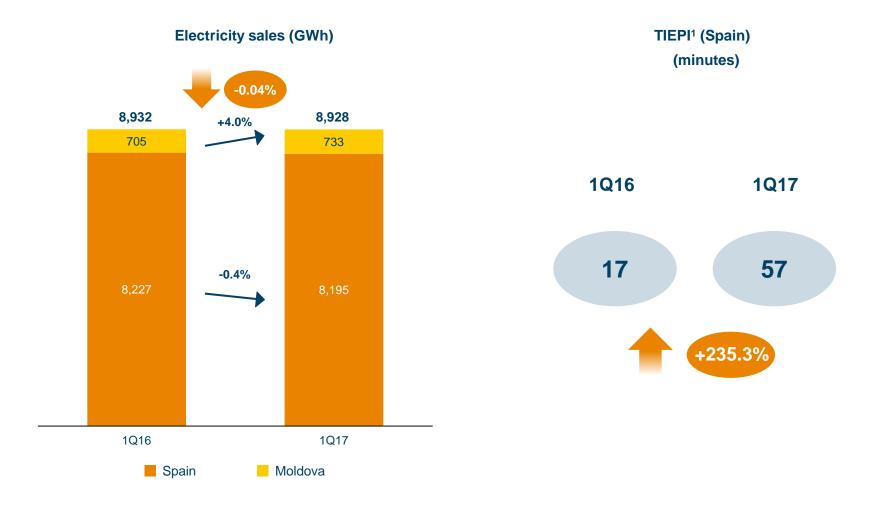


#### **Gas distribution LatAm**





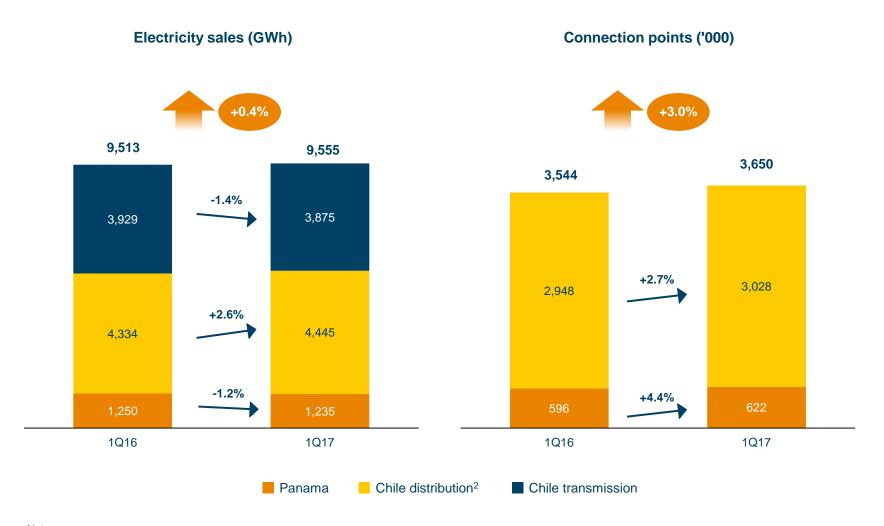
### **Electricity distribution Europe**



<sup>1 &</sup>quot;Tiempo de interrupción equivalente de la potencia instalada" = Equivalent time of power supply interruption for the installed capacity



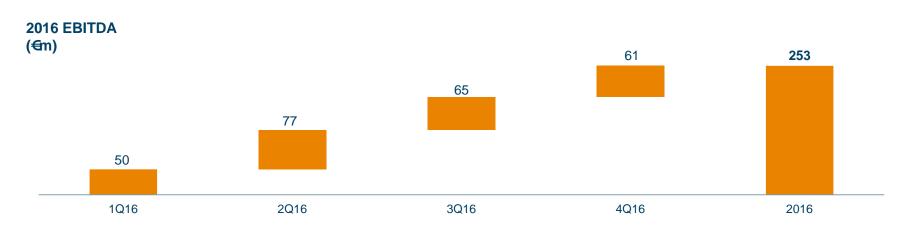
### **Electricity distribution LatAm**<sup>1</sup>



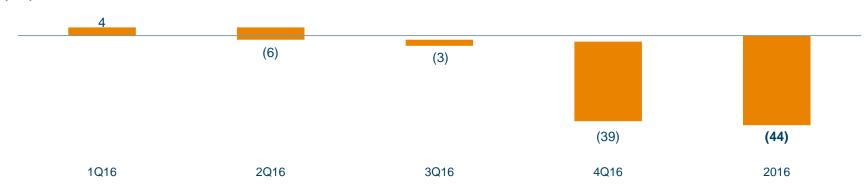
- 1 Not considering Colombia in 1Q16
- 2 Includes data for CGE's subsidiaries in Argentina



#### Electricaribe EBITDA & Net income contribution - 2016



## 2016 Net income (€m)

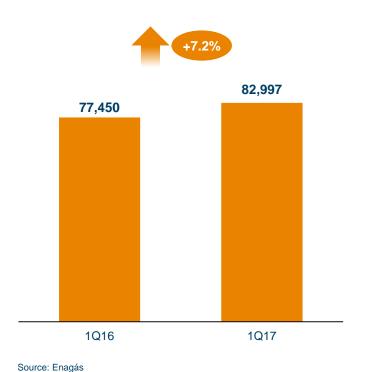


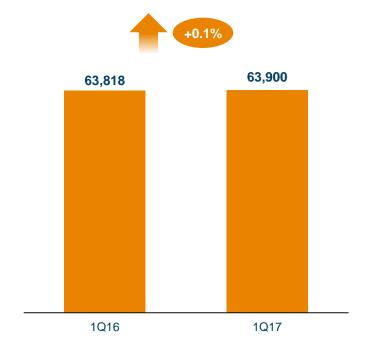
## Gas and electricity demand in Spain



#### **Conventional Gas demand (GWh)**

#### **Electricity demand (GWh)**





Source: REE

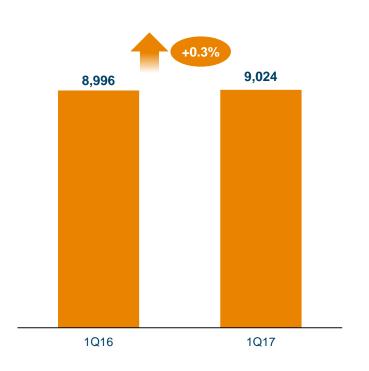
## **Electricity**

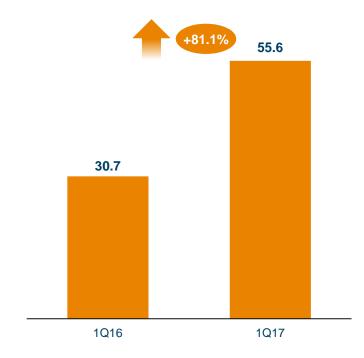
## Spain (I)



**Electricity sales (GWh)** 







Source: REE

<sup>1</sup> Average price in the daily power generation market

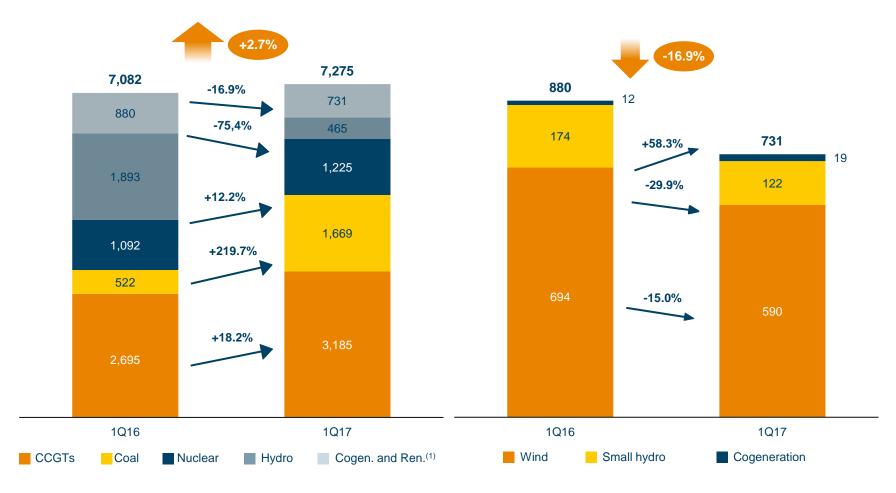
## **Electricity**

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## Spain (II)



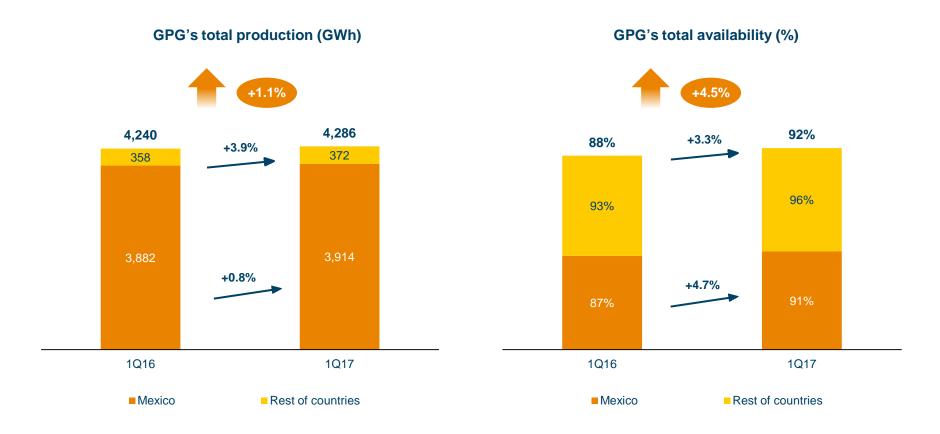
#### GNF's total production in cogeneration and renewables<sup>1</sup> (GWh)



## **Electricity**



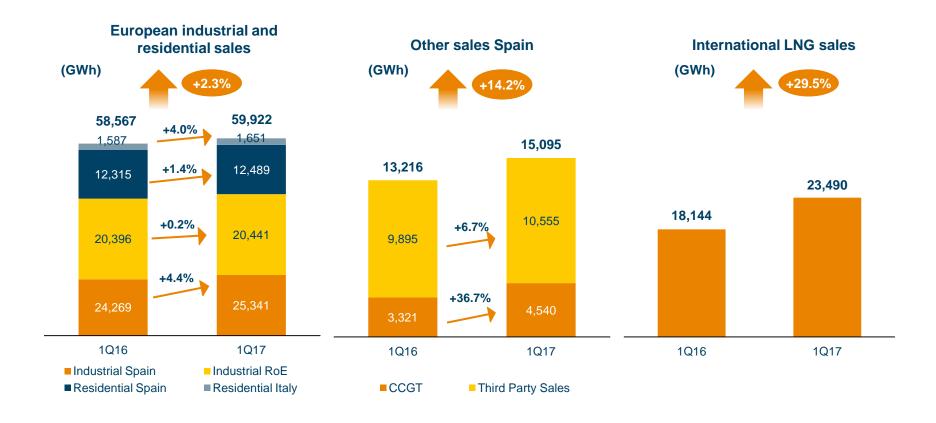




### Gas

### **Gas sales by markets**





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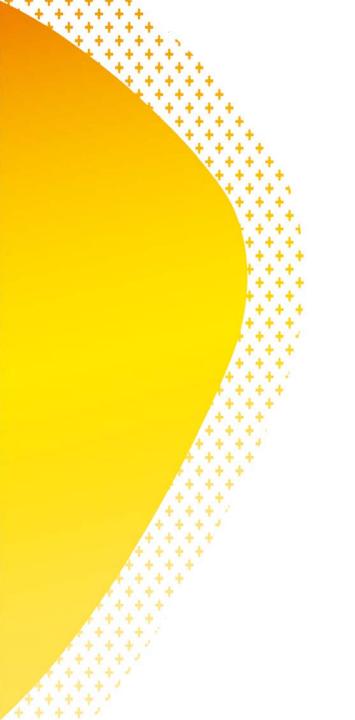
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