



February 2016

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# 2015 Results Presentation

# Legal Notice

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# Highlights of the Period

## Highlights of the period

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**EBITDA grows 4.9% to Eur 7,306 M**

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**Gross Margin up 5.4% to Eur 12,843 M**

**Operating Cash Flow (FFO) up 8.2% to Eur 5,907 M**  
Exceeding investments across all businesses

**Net Investments of Eur 3.2 Bn (+13.2%)**  
62% for growth

**Net Profit is up 4.1% to Eur 2,422 M**  
Recurring Net Profit increases 7.0% to Eur 2,261 M

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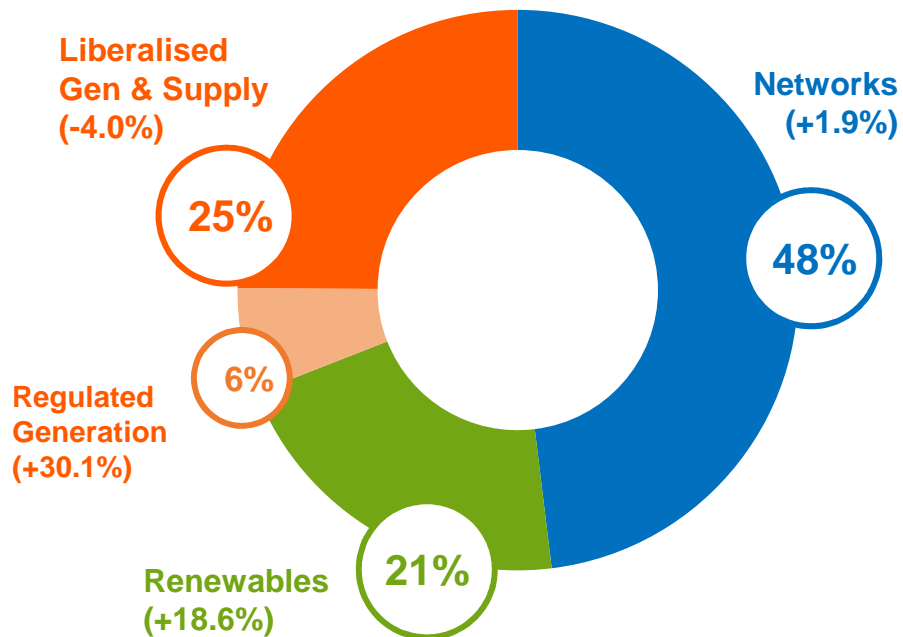
**Achieving 2016 Outlook a year in advance**

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## EBITDA grows 4.9% to Eur 7,306 M

Regulated and long-term contracted businesses, up 8.0%...

### EBITDA by business



### Operating highlights

#### Networks

- Growth in UK, compensates Brazil's FX impact and UIL one-off transaction costs
- Increase in RAVs



#### Renewables

- Higher prices
- Increased production in UK and Latam
- Very good performance in offshore



#### Regulated Generation

- Increased activity with private customers



#### Liberalised - Generation & Supply

- **Generation Spain:** lower output at higher costs
- **Generation & Retail UK:** higher CO<sub>2</sub> costs, lower prices, one-off costs associated to FIS and closure of Longannet



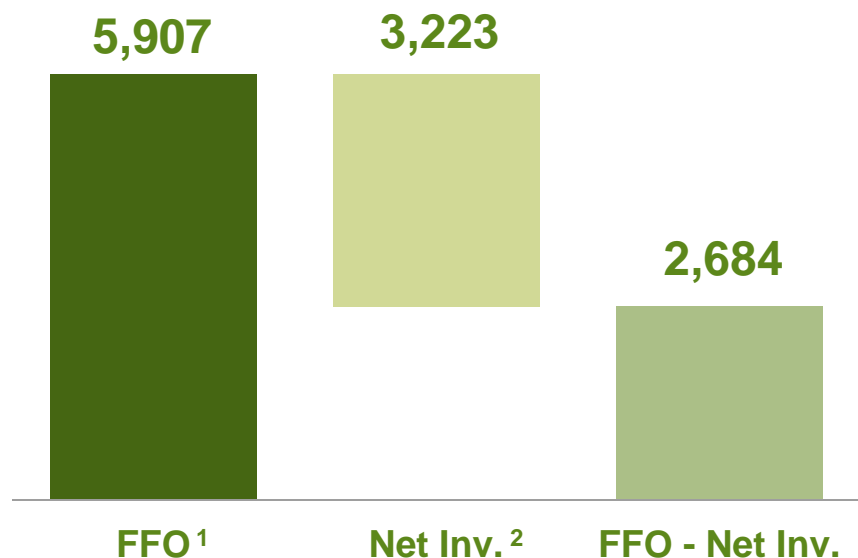
... representing 75% of EBITDA

# Operating Cash Flow

## Operating Cash Flow (FFO) up 8.2% to Eur 5,907 M

### Exceeding investment levels across all businesses

Eur M



Global figures include Corporation and Other Businesses

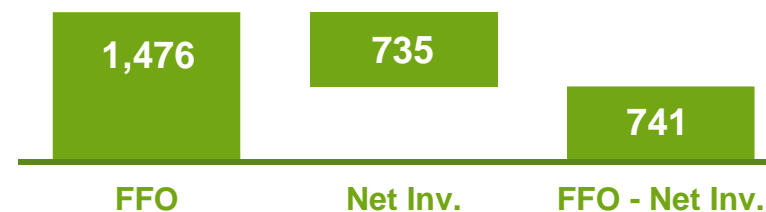
<sup>1</sup> FFO = Net Profit + Minority Results + Amortiz.&Prov. – Equity Income – Net Non-Recurring Results + Fin. Prov.+ Goodwill deduction + Dividends from companies accounted via equity - /+ reversion of extraordinary tax provision

<sup>2</sup> Investment net of grants and excluding capitalised costs.

Networks

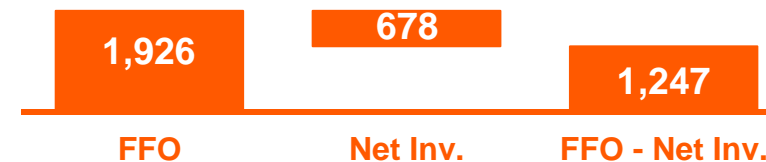


Renewables



Generation and Retail

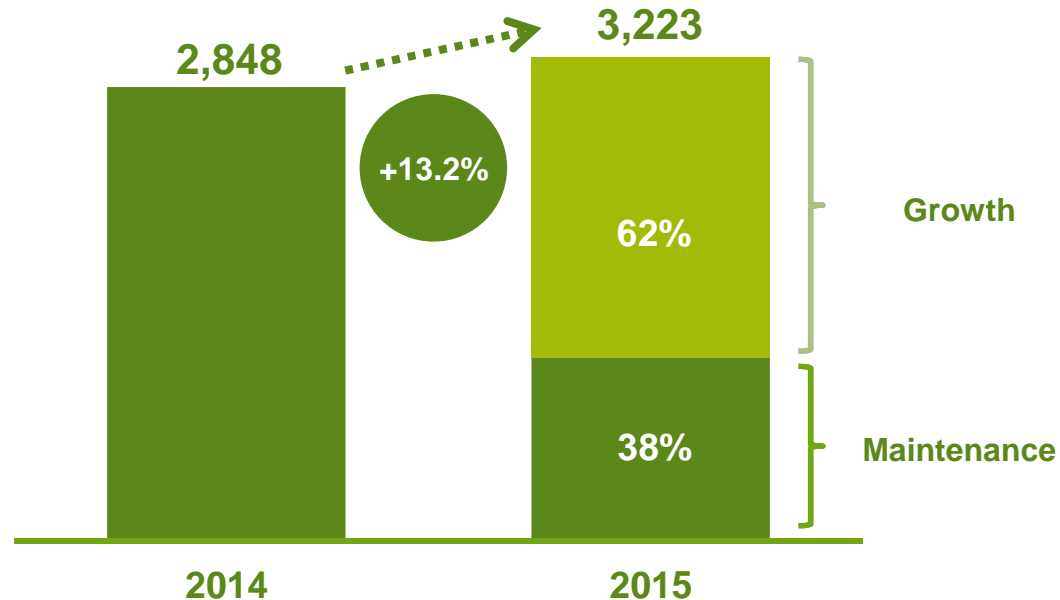
(Liberalized and regulated generation)



## Net Investments

**Net Investments increase 13.2% to Eur 3,223 M**  
**91% in Regulated businesses**

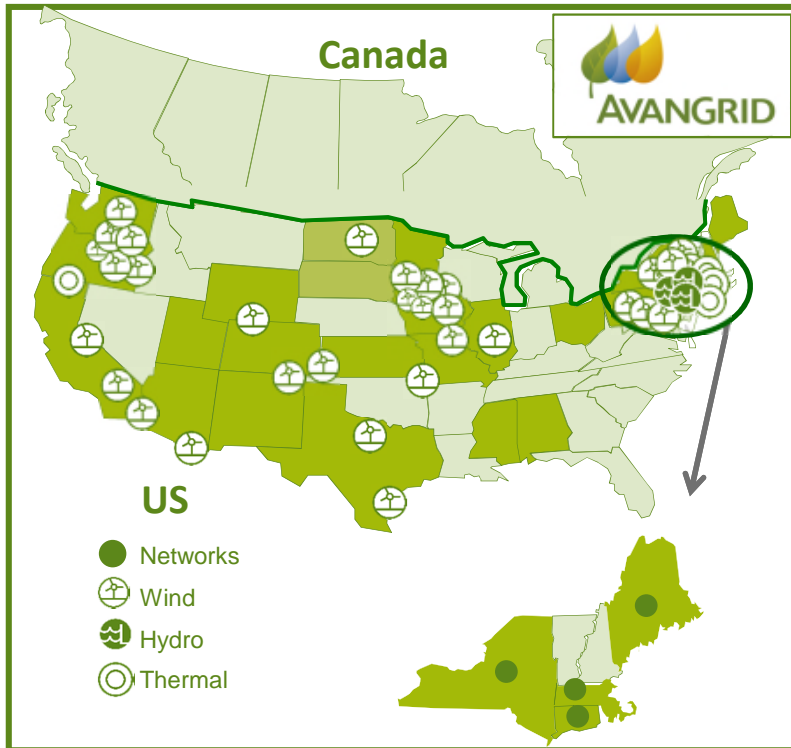
### Net Investments / Eur M



**62% of total investments allocated to growth**



Listed in NYSE with Market Cap of around USD 12 Bn, more than USD 30 Bn in assets and presence in over 20 states



One of the leading renewables and regulated utilities in the U.S.

- ~7,000 employees
- Over 3 million customers
- Distribution in 4 states (RAV USD 8.7 Bn)
- Renewable generation in 18 states

Almost zero CO<sub>2</sub> emissions: among cleanest integrated utilities

- 2nd largest wind operator (5.8GW installed capacity)
- 750MW under construction and pipeline of 5.9GW

Balanced business and financial profile

- Almost fully regulated and contracted activities
- Geographic, regulatory and asset mix diversity
- Strong balance sheet

With growth opportunities in renewables,  
distribution and transmission

## Strong financial position

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### Improving financial ratios

Achieving 2016 Outlook targets a year in advance

**Liability management: Eur 10.2 Bn renegotiated / issued**

**Net Financial Expenses down 8.9%**

<sup>1</sup> Including UIL

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**Leverage reduced to only 40.7%<sup>1</sup>**

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# Creating stable and high quality employment, contributing to economic development

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- ❑ 1,750 new recruits and an additional 550 internships<sup>1</sup>
- ❑ 38 training hours per employee
- ❑ Amongst best companies to work in Spain and Latin America (Elektro) and recognition for work-life balance initiatives
- ❑ Procurements<sup>2</sup> of over Eur 7,300M from over 17,600 suppliers
- ❑ Investment R+D+i: Eur 200M
- ❑ Direct tax contribution<sup>3</sup> of Eur 5,520M at a global level

<sup>1</sup>2015 Data, according to extended perimeter including affiliated companies. Under NIIF11: 1.300

<sup>2</sup> Excluding energy and fuel purchases

<sup>3</sup>Including company due taxes and collected taxes

<sup>4</sup> According to "Analistas Financieros Internacionales" based on Iberdrola's activity between 2010-2015 (including indirect and induced impact)

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## 360,000 jobs<sup>4</sup> generated worldwide

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# Iberdrola is a benchmark in Sustainability and Corporate Governance

- ✓ Outstanding position in **Sustainability** Indices such as Dow Jones Sustainability, FTSE4Good and Climate Disclosure Leadership

- **Emissions: 30% below** average of the European sector
- Commitment: **50% reduction** by 2030 (vs 2007) and **Carbon Neutral** by 2050

- ✓ Best practices in **Corporate Governance** according to Ethical Board Room and World Finance

- Diversity of gender and geographical origin
- Best initiatives in shareholder approach and engagement



## Proposed shareholder remuneration: 4% increase to Eur 0.28/share

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...and share buy-back,  
compensating the impact of the scrip dividend

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## Strong performance expected ...

### Forecast operational evolution

Networks



Generation & Supply



Renewables



### Outlook 2016 vs FY 2015

- UIL full year contribution
- NY Rate case

- Majority of production already sold
- Higher level of hydro reserves
- New power plants in Mexico

- Better wind conditions in main markets
- Increasing capacity during the year

... will deliver Net Profit growth

# Analysis of Results

## Fourth Quarter impacts

### Main impacts accounted for in Q4 affecting Full Year results

#### Impact of AVANGRID consolidation:

**EBITDA** Eur -60 M and **Net Profit** Eur -45 M

**N.O.E.\*:** Eur -86 M (incl. transaction costs). Eur -53 M accounted for in Networks and Eur -33 M in US Corp

**Net Debt:** Eur 2.4 bn\*\* (UIL Debt plus cash payment to UIL shareholders)

#### Longannet impairment due to its closure:

Eur -288 M Gross; Eur -230 M Net

**UK Corporate Tax reduced to 18%:** Net Eur 170 M lower taxes

(includes a non recurring impact of Eur 163 M)

\*Net Operating Expenses / \*\* As of 31 December 2015



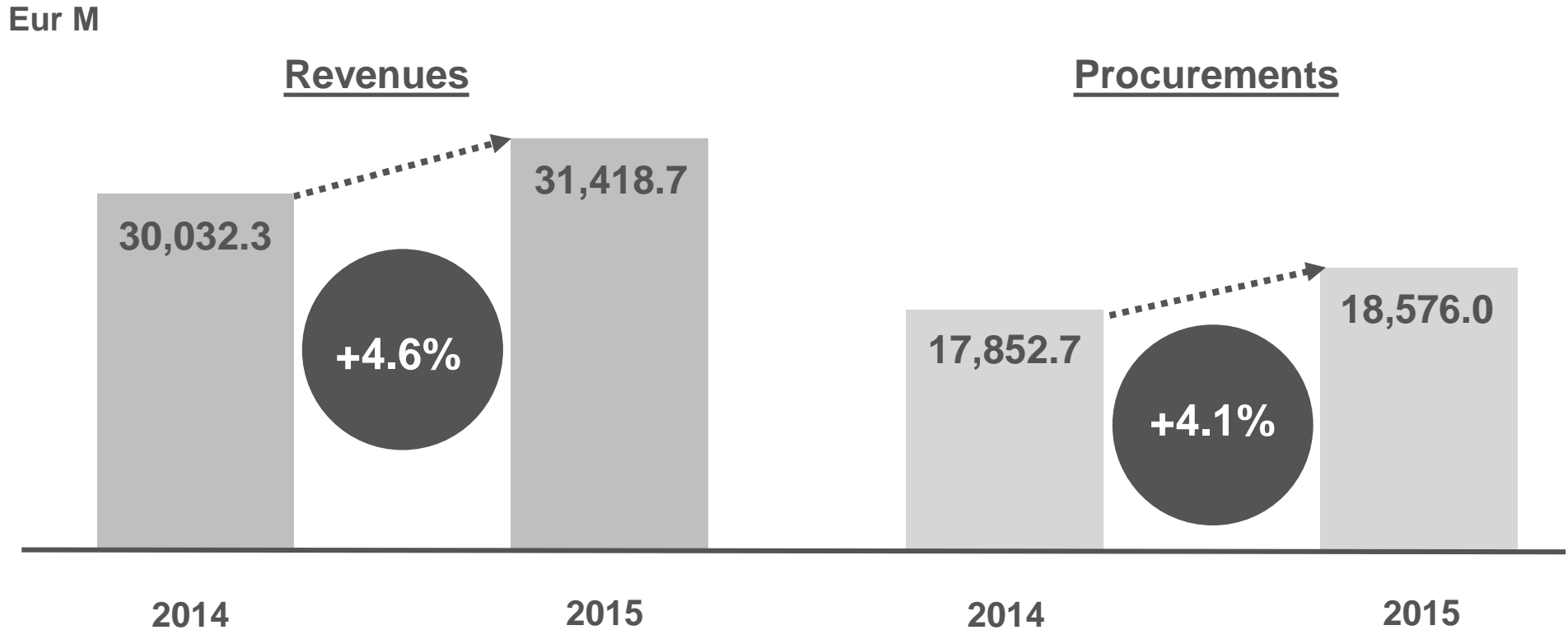
## Income Statement / Group

Eur M	2015	2014	Var.	%
Revenues	31,418.7	30,032.3	+1,386.4	+4.6
Gross Margin	12,842.7	12,179.5	+663.1	+5.4
Net Operating Expenses	-3,830.3	-3,633.8	-196.5	+5.4
Levies	-1,706.5	-1,518.2	-125.2	+7.9
EBITDA	7,305.9	6,964.5	+341.4	+4.9
EBIT	3,829.3	3,940.9	-111.6	-2.8
Net Financial Expenses	-1,023.1	-1,122.4	+99.4	-8.9
Recurring Net Profit	2,261.4	2,112.9	+148.5	+7.0
Reported Net Profit	2,421.6	2,326.5	+95.1	+4.1
Operating Cash Flow*	5,906.7	5,458.5	+448.2	+8.2

*\*\*Net Profit + Minority Results + Amortiz.&Prov. – Equity Income – Net Non-Recurring Results + Fin. Prov.+ Goodwill deduction + Dividends from companies accounted via equity – /+ reversion of extraordinary tax provision*

**Recurring Net Profit up 7.0% and Reported Net Profit up 4.1%**  
**Operating Cash Flow up 8.2%**

# Gross Margin up 5.4%, to Eur 12,842.7 M



**Revenues +4.6% (Eur 31,418.7 M)  
and Procurements +4.1% (Eur -18,576.0 M) due to fx impact**

## Net Operating Expenses / Group

**Net Operating Expenses excluding Fx impact fall 1.6%,  
and are up 5.4%, to Eur 3,830.3 M, including Fx, ...**

Eur M

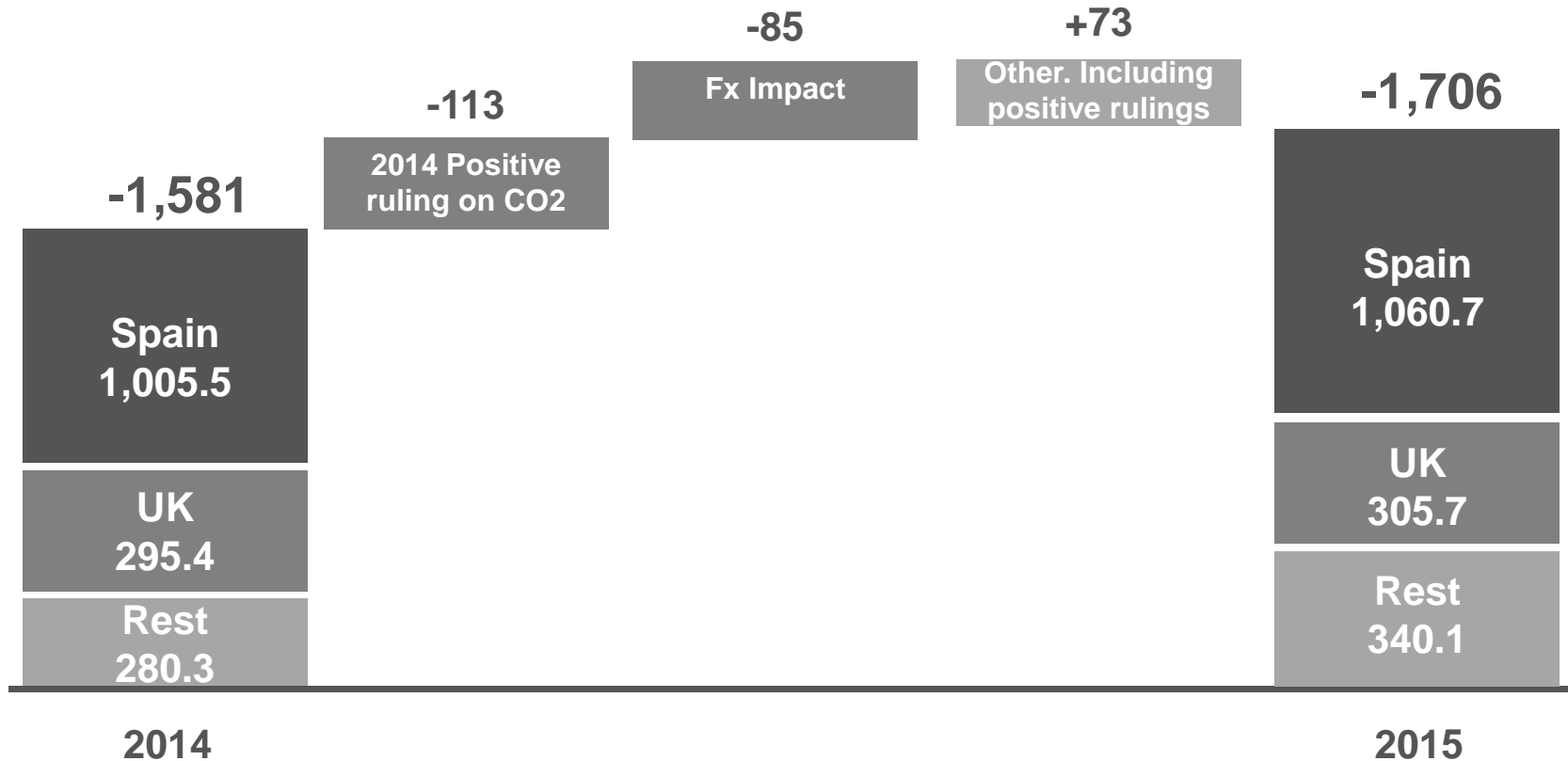
### Net Operating Expenses

	2015	2014	% vs 2014	% vs 2014 (ex-Fx impact)
Net Personnel Expenses	-1,933.1	-1,860.8	+3.9	-1.6
Net External Services	-1,897.2	-1,772.9	+7.0	-1.6
<b>Total Net Op. Expenses</b>	<b>-3,830.3</b>	<b>-3,633.8</b>	<b>+5.4</b>	<b>-1.6</b>

... driven by positive non recurring impacts due to favourable legal rulings compensated by higher non recurring IT system costs in the UK, Avangrid expenses and restructuring costs

## Levies up 7.9%, to Eur 1,706.5 M, ...

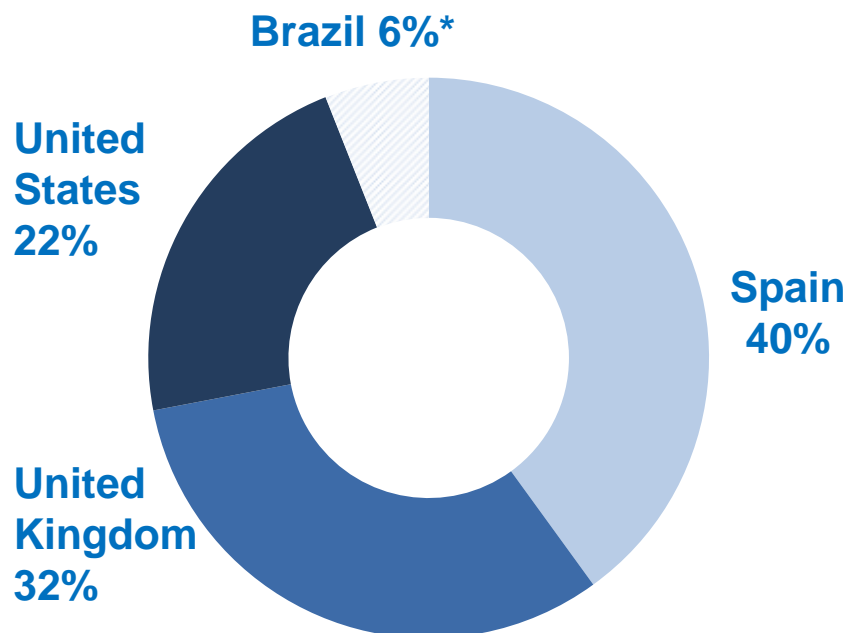
Eur M



... affected mainly by Fx impact (Eur -85 M) and favourable ruling accounted for in Q2 2014 (Eur +113 M), partially compensated by Eur 48 M positive court ruling in H1 2015

# Networks EBITDA up 1.9% to Eur 3,601.6 M

### EBITDA by Geography (%)



### Key Figures (Eur M)

	2015	vs 2014
Gross Margin	5,513.8	+5.2%
Net Op. Exp.	-1,413.2	+10.8%
<b>EBITDA</b>	<b>3,601.6</b>	<b>+1.9%</b>

\*Brazil accounts for 3% of total Group EBITDA

**Q4 affected by negative impact in US and one-off positive effect accounted for in Q4 2014 in Brazil**

## Results by Business / Networks

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Spain

EBITDA Eur 1,449.6 M, as efficiency measures drive EBITDA growth from flat Gross Margin

UK

EBITDA GBP 826.4 M, as a result of increasing asset base partially compensated by RIIO-ED1 revenue profiling, that started in April '15

US

EBITDA USD 859.9 M, impacted by:

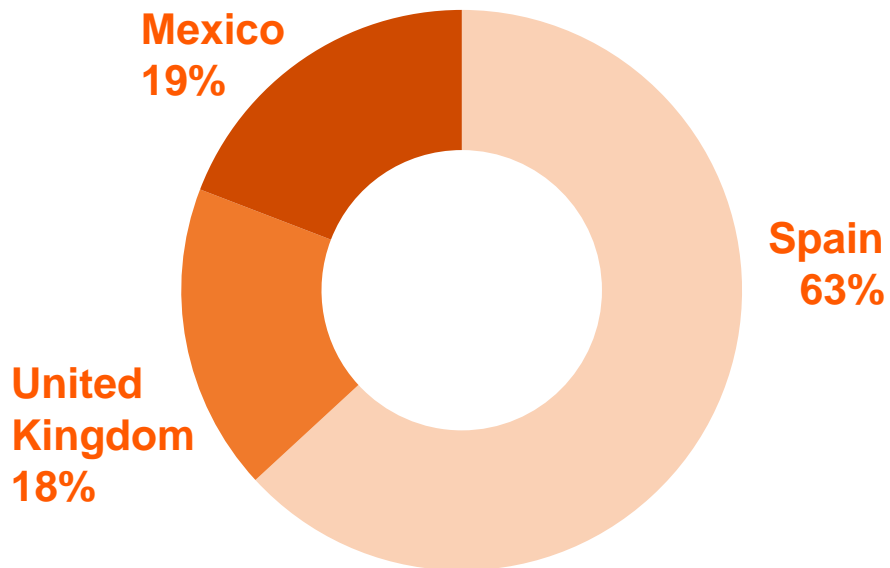
- USD -36 M: accounting reclassifications that increase expenses vs depreciation
- USD -57 M: higher energy costs to be recovered in the future (GINA)
- USD -57 M: accounted for in Networks as N.O.E. related to AVANGRID transaction

Brazil

EBITDA BRL 884.4 M, affected by positive one-off impact accounted for in Q4 2014 that recognised all the previous drought negative impacts

# Generation & Supply EBITDA up 1.2% to Eur 2,320.0 M

### EBITDA by Geography (%)



### Key figures (Eur M)

	2015	vs 2014
Gross Margin	4,841.6	+2.3%
Net Op. Exp.	-1,566.2	+3.6%
Levies	-955.3	+2.8%
<b>EBITDA</b>	<b>2,320.0</b>	<b>+1.2%</b>

**With contribution from Mexico  
driving the improvement of the business**

## Results by Business / Generation and Supply

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Spain

EBITDA Eur 1,502.3 M

- Gross Margin down 3.2% due to lower output\* (-8.8%), higher costs related to production mix and wholesale gas weaker performance
- + Partially compensated by a 14.4% improvement in Net Operating Expenses

UK

EBITDA GBP 305.5 M

- Wholesale & Generation results fall due to higher Carbon Tax (at GBP 18/MWh) and costs associated to Longannet closure
- Retail business results decrease as a consequence of:
  - rise in non energy costs (ROCs and T&D)
  - extraordinary costs related to the difficulties in the deployment of new IT system (FIS). Customer numbers maintained
  - Electricity supply EBITDA not compensated by gas supply EBITDA

Mexico

EBITDA USD 505.8 M

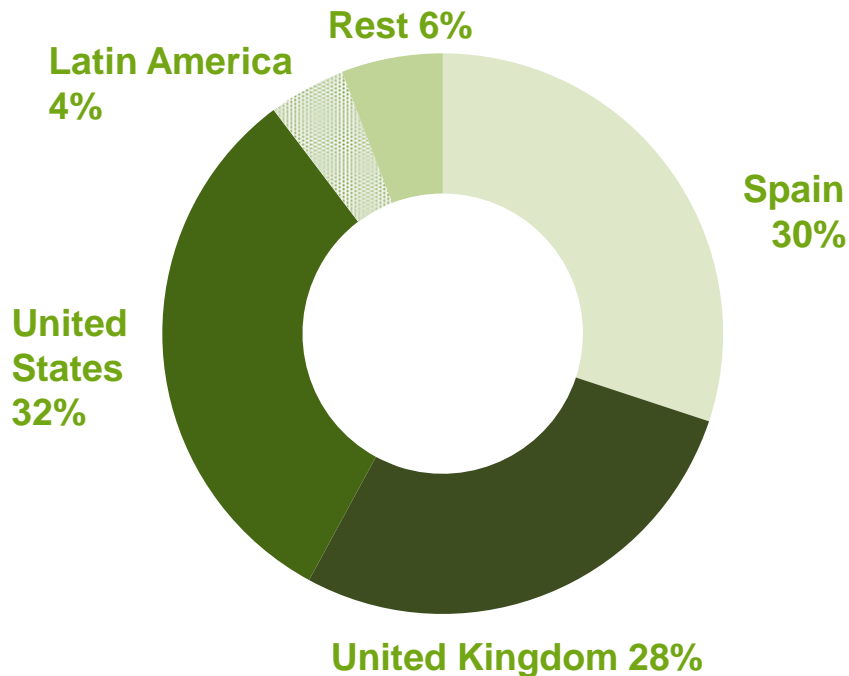
- + Higher output and improvement driven by the renegotiation of contracts in 2014

\* Includes cogeneration



# EBITDA up 18.6% to Eur 1,572.3 driven by the recovery in Spain and strong UK performance

### EBITDA by Geography (%)



### Key figures (Eur M)

	2015	vs 2014
Gross Margin	2,360.8	+16.1%
Net Op. Exp.	-634.8	+11.9%
EBITDA	1,572.3	+18.6%

## Total average operating capacity up 2.9% to 14,183 MW

## Results by Business / Renewables

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Spain

EBITDA Eur 473.2 M, with lower output (-9.9%) vs 2014, offset by recovery in prices

UK

EBITDA GBP 317.7 M, due to higher output (+19.3%), due to better wind conditions including strong contribution from West of Duddon Sands offshore wind farm

US

EBITDA USD 554.7 M, affected mainly by lower output (-4.1%) vs 2014, due to climate conditions in the West

Latam

EBITDA EUR 69.9 M

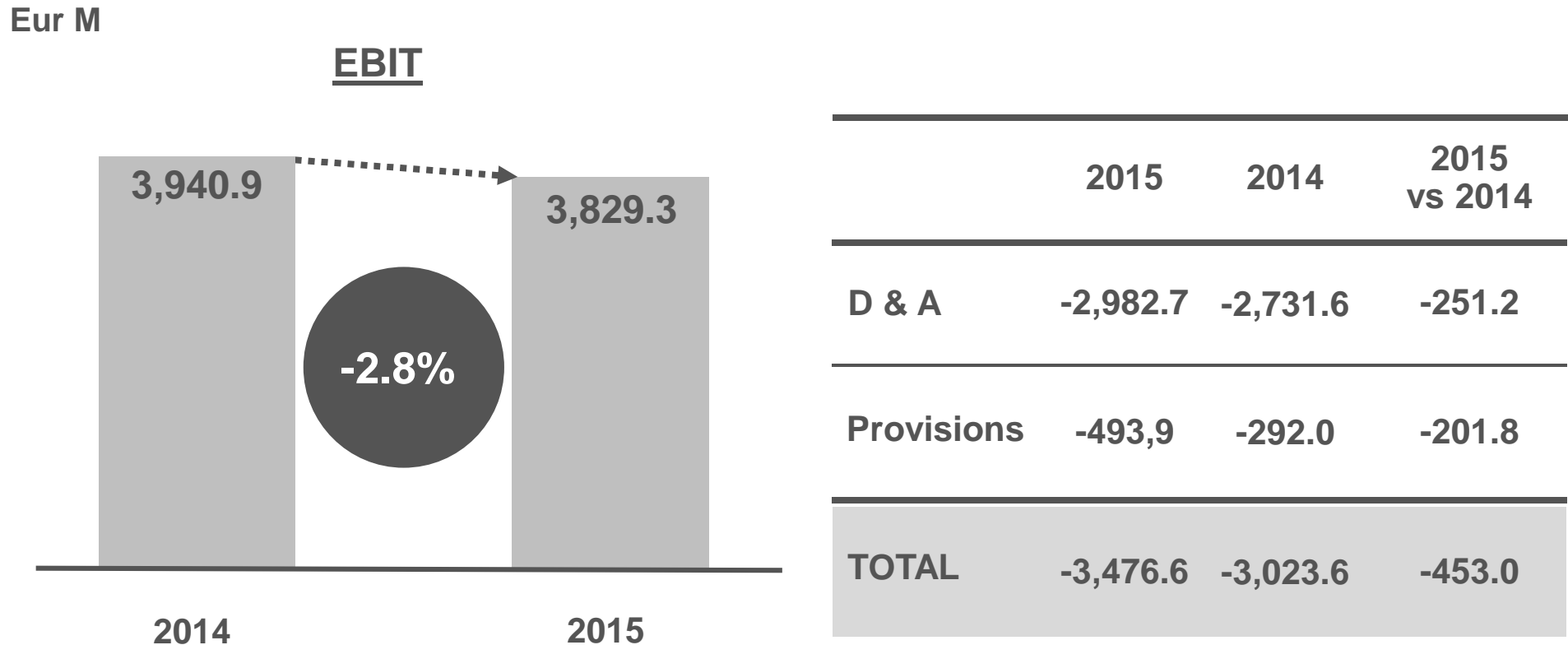
- Mexico USD 47.8 M, with installed capacity increase of circa 60%
- Brazil BRL 99.3 M, with output up 17.4%

RoW

EBITDA EUR 92.1 M, underpinned by an improved load factor that increased production by 7.4%

## EBIT / Group

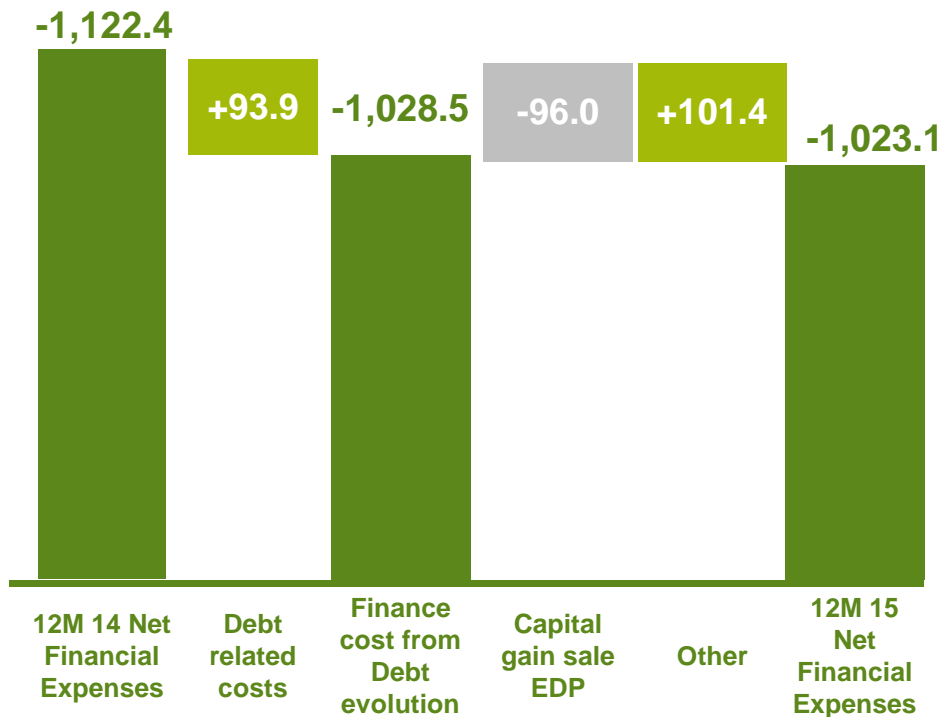
Group EBIT down Eur 112 M, to Eur 3,829.3 M (-2.8%) affected by the provision for Longannet closure (Eur -288 M). Excluding such provision, EBIT up 4.5%



Amortisations grow 9.2%, due to exchange rate impact (Eur -194 M)  
and new renewable capacity in operation

# Net Financial Expenses improve 8.9% due to lower debt-related costs

### Net Financial Exp. Evolution (Eur M)



### Financial Highlights

- Decrease in average net debt and 30 bp lower cost to 4.05% improve debt-related costs by Eur +93.9 M
- Eur 96.0 M gross capital gain on part of EdP stake sale accounted for in H1'14
- Eur 101.4 M including positive results in fx hedges, proceeds from sale of Euskaltel and interests from favourable legal settlements

**Capital gain from EDP disposal accounted for in 2014  
compensated by other positive impacts in 2015**

## Net Profit / Group

**Recurring Net Profit +7.0% (Eur 2,112.9 M)  
and Reported Net Profit +4.1% (Eur 2,421.6 M)**

Eur M

	2015	2014	vs 2014
Recurring Net Profit	2,261.4	2,112.9	+7.0%
Non Recurring Results	160.2	213.7	
Reported Net Profit	2,421.6	2,326.5	+4.1%

**2015 Reported Net Profit impacted by:**

- + Reversal of tax provision (Eur 220 M)
- + UK lower Corp. Tax Rate (Eur 170 M)
- Longannet impairment (Eur 230 M\*)

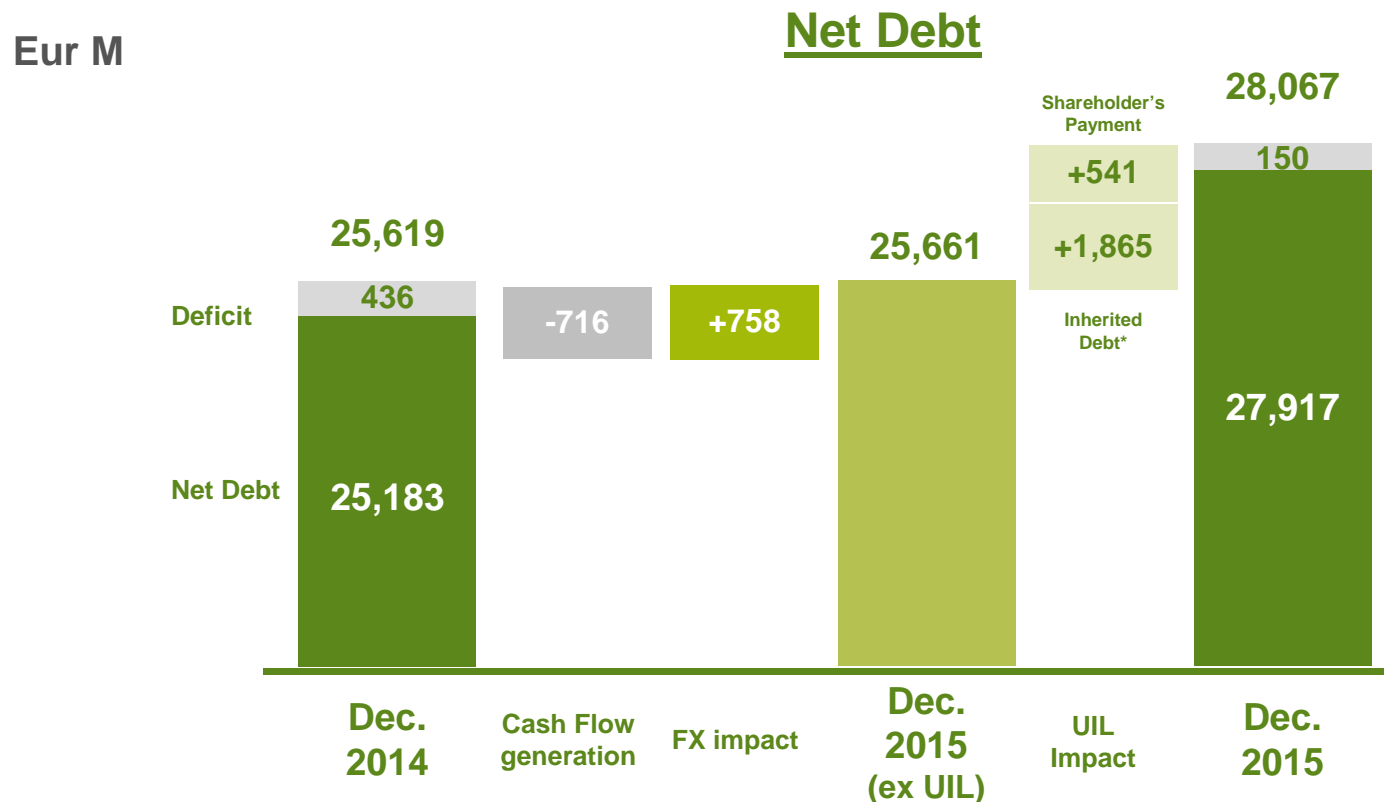
\* Net of taxes

**Excluding AVANGRID impact at Net Profit level (Eur -45 M),  
Net Profit would have reached Eur 2,467 M (2016 target)**

# Financing

## Financing / Leverage

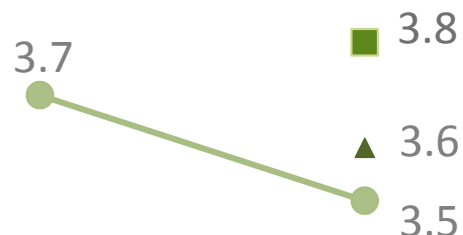
Excluding Avangrid leverage declines to 40.1%, from 41.8% in 2014,  
thanks to positive FCF and despite EUR depreciation  
Including Avangrid Debt reaches Eur 28 bn and leverage 40.7%



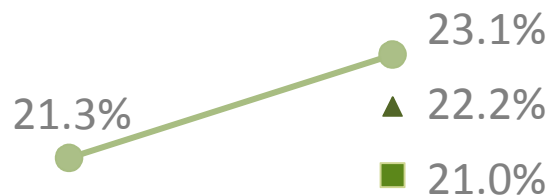
Shareholders' Funds reach Eur 41 bn,  
with Eur 945 million of Fx impact and UIL contribution of Eur 2.6 bn

## Excluding UIL, 2016 ratios targets already achieved one year in advance

**Net Debt / EBITDA**  
 $\leq 3.5x$



**FFO<sup>(1)</sup> / Net Debt**  
 $\geq 22\%$



**RCF<sup>(2)</sup> / Net Debt**  
 $\geq 18.5\%$



FY 2014

FY 2015

FY 2014

FY 2015

FY 2014

FY 2015

■ Including UIL (16 days)

▲ Including UIL pro forma (365 days)

(1) FFO = Net Profit + Minority Results + Amortiz.&Prov. – Equity Income – Net Non-Recurring Results + Financial Prov.+ Goodwill deduction + Dividends from companies accounted via equity method –/+ reversion of extraordinary tax provision . It includes TEI but excludes Rating Agencies Adjustments.

(2) RCF = FFO – Dividends paid in cash to shareholders – Net interest on hybrid debt issue.

NOTE: 2014 ratios include the payment of 3 dividends, except for the RCF/Net Debt ratio that includes two payments in 2014 and 2015



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