

Legal Notice



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Iberdrola profile

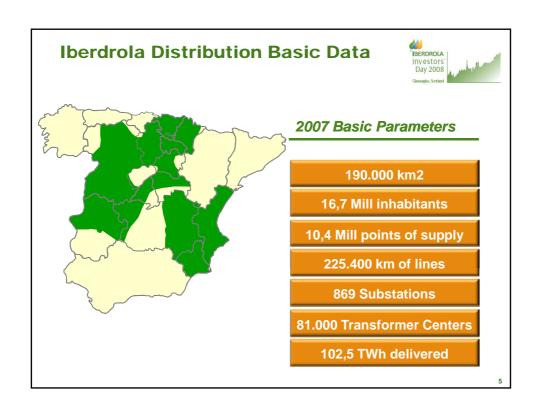
Key features of the new regulatory framework

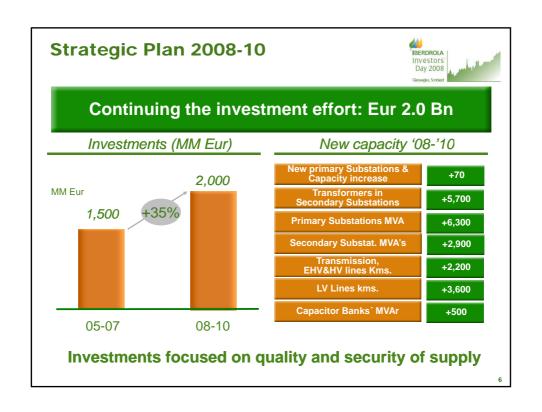
European Directives' Transposition

Smart Meters

New Remuneration Methodology

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Key features of the new regulatory framework

European Directives' Transposition

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Recently passed Spanish legislation...

European
Directive's
Transposition to
national law

New Remuneration
Methodology

... provide stability to our Strategic Plan

European Directive for internal market in #BERDRIA INVESTOR'S INVESTOR'S INVESTOR'S INVESTOR'S INVESTOR IN THE PROPERTY IN THE





Implies a focus on core-business

- Distributor no longer supplies
- Manages and develops the grid and is meter operator
- Functional unbundling from the rest of activities

with Quality of Service as main objective

... investing with a predictable profitability

Smart Meters: Automatic Meter Management





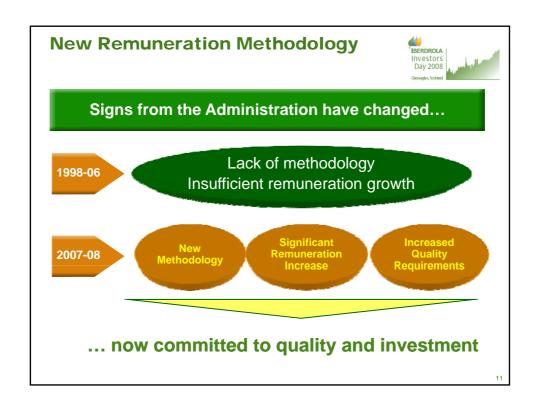
Firm commitment to the technological leap

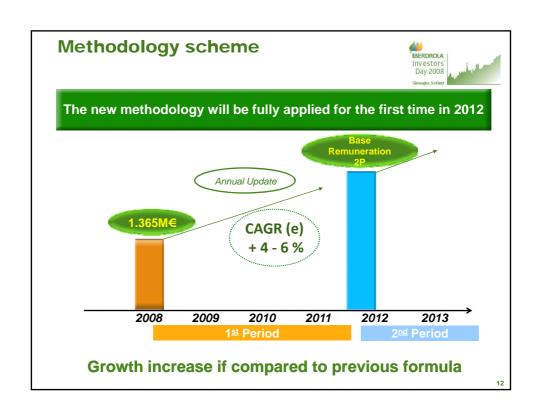
Project leader for GAD & ADDRESS, PRIME partner

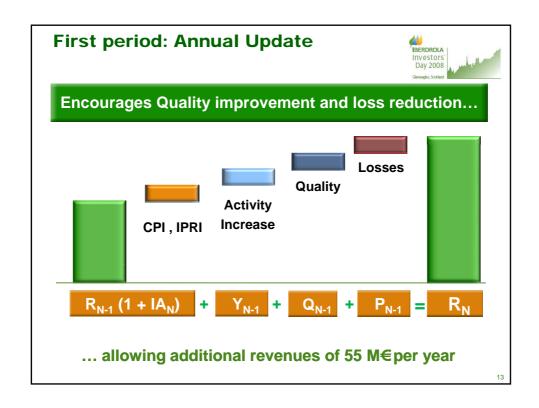
Up to 1.000 M€Investments for the next 10 years

- **Business' Added Value driver**
- Increase automatization and reduction of operating costs

Iberdrola is a technology and innovation leader









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The new model provides adequate profitability signs Regulatory Stability Quality & Greater Remuneration Reinforces our Strategic Plan's Commitments