



Dear Shareholder,

We are pleased to invite you to our **upcoming annual Retail Shareholder event**, which will be held on **Tuesday 4th December, 2018 at 4pm (London time)**. The event will be **webcast live** and a replay will be available on our website after the event.

As in previous years, the event will be hosted by **Michel Wurth, Member of the Board of Directors of ArcelorMittal**, who will be interviewed by **John Andrews, consultant editor for the Economist**.

The event will consist of a Q&A session offering retail shareholders a unique opportunity to ask questions to ArcelorMittal's senior leadership.

Please send us your questions prior to the event at: PrivateInvestors@arcelormittal.com

We thank you for your interest in ArcelorMittal and look forward to your participation!

ArcelorMittal
Investor Relations