

DECEMBER 2013 - GROUP TRAFFIC AND CAPACITY STATISTICS

- In December 2013, Group traffic measured in Revenue Passenger Kilometres increased by 10.6 per cent versus December 2012 (up 3.6 per cent on a pro-forma basis); Group capacity measured in Available Seat Kilometres rose by 9.1 per cent (up 1.9 per cent on a pro-forma basis).
- Group premium traffic for the month of December increased by 7.3 per cent compared to the previous year, with a greater increase in load factor than that experienced in the non-premium cabin.
- Underlying market conditions remain unchanged from those described at the publication of Capital Markets Day and Quarter Three results.

7 January 2014

STRATEGIC DEVELOPMENTS

On 2 December, Iberia announced that it has completed the reorganisation of its management team as part of its restructuring plan. The total number of management positions has been reduced by 48 per cent from 399 to 208. In addition, Iberia announced the reduction of the minimum connecting time between its flights at Terminal 4 in Madrid-Barajas airport enabling an additional 1,200 flight connections to be made each week.

On 10 December, British Airways announced that it is extending the number of routes operated by its new A380 and 787 fleets. The A380 will start services to Washington DC from September 2014, having already announced it will operate to Johannesburg in February 2014. The aircraft is already flying to Los Angeles and Hong Kong. The 787s will be operated on flights to Hyderabad from March, Chengdu from May, Philadelphia from June and Calgary from July 2014.

British Airways cancelled around 200 flights on 7 December, due to a technical failure at UK NATS (National Air Traffic Services).

Certain information included in these statements is forward-looking and involves risks and uncertainties that could cause actual results to differ materially from those expressed or implied by the forward-looking statements. Forward-looking statements include, without limitation, projections relating to results of operations and financial conditions and International Consolidated Airlines Group S.A. (the 'Group') plans and objectives for future operations, including, without limitation, discussions of the Group's Business Plan, expected future revenues, financing plans and expected expenditures and divestments. All forward-looking statements in this report are based upon information known to the Group on the date of this report. The Group undertakes no obligation to publicly update or revise any forward-looking statement, whether as a result of new information, future events or otherwise. It is not reasonably possible to itemise all of the many factors and specific events that could cause the Group's forward-looking statements to be incorrect or that could otherwise have a material adverse effect on the future operations or results of an airline operating in the global economy. Further information on the primary risks of the business and the risk management process of the Group is given in the Annual Report and Accounts 2012; this document is available on www.iagshares.com.

Group Performance¹

| | Month of December | | | | Year to Date | | | |
|-------------------------------------|-------------------|---------------|-----------------|------------------------|----------------|----------------|-----------------|------------------------|
| | 2013 | 2012 | Change | Pro-forma ² | 2013 | 2012 | Change | Pro-forma ³ |
| Passengers Carried ('000s) | 5,228 | 4,045 | 29.2% | 4.3% | 67,224 | 54,600 | 23.1% | 2.1% |
| Domestic (UK & Spain) | 1,351 | 810 | 66.8% | 2.0% | 16,451 | 11,915 | 38.1% | -5.3% |
| Europe | 2,253 | 1,694 | 33.0% | 5.3% | 31,307 | 23,165 | 35.1% | 8.5% |
| North America | 678 | 620 | 9.4% | | 8,702 | 8,487 | 2.5% | |
| Latin America & Caribbean | 337 | 378 | -10.8% | | 4,137 | 4,691 | -11.8% | |
| Africa, Middle East & S.Asia | 476 | 412 | 15.5% | | 4,972 | 4,788 | 3.8% | |
| Asia Pacific | 133 | 131 | 1.5% | | 1,655 | 1,554 | 6.5% | |
| Revenue Passenger Km (m) | 15,025 | 13,591 | 10.6% | 3.6% | 186,304 | 176,102 | 5.8% | -0.2% |
| Domestic (UK & Spain) | 925 | 505 | 83.2% | 3.2% | 10,654 | 7,518 | 41.7% | -5.7% |
| Europe | 2,624 | 1,985 | 32.2% | 5.6% | 37,469 | 28,341 | 32.2% | 7.3% |
| North America | 4,532 | 4,155 | 9.1% | | 58,569 | 57,230 | 2.3% | |
| Latin America & Caribbean | 2,851 | 3,143 | -9.3% | | 34,807 | 39,193 | -11.2% | |
| Africa, Middle East & S.Asia | 2,769 | 2,483 | 11.5% | | 28,314 | 28,144 | 0.6% | |
| Asia Pacific | 1,324 | 1,320 | 0.3% | | 16,491 | 15,676 | 5.2% | |
| Available Seat Km (m) | 18,982 | 17,398 | 9.1% | 1.9% | 230,573 | 219,172 | 5.2% | -0.9% |
| Domestic (UK & Spain) | 1,245 | 735 | 69.4% | 1.2% | 14,071 | 10,065 | 39.8% | -5.1% |
| Europe | 3,577 | 2,853 | 25.4% | 0.5% | 48,148 | 37,736 | 27.6% | 4.1% |
| North America | 5,445 | 5,037 | 8.1% | | 69,254 | 68,347 | 1.3% | |
| Latin America & Caribbean | 3,538 | 3,908 | -9.5% | | 42,152 | 46,738 | -9.8% | |
| Africa, Middle East & S.Asia | 3,517 | 3,216 | 9.4% | | 36,683 | 36,638 | 0.1% | |
| Asia Pacific | 1,660 | 1,649 | 0.7% | | 20,265 | 19,648 | 3.1% | |
| Passenger Load Factor (%) | 79.2 | 78.1 | +1.1 pts | +1.4 pts | 80.8 | 80.3 | +0.5 pts | +0.6 pts |
| Domestic (UK & Spain) | 74.3 | 68.7 | +5.6 pts | +1.5 pts | 75.7 | 74.7 | +1.0 pts | -0.5 pts |
| Europe | 73.4 | 69.6 | +3.8 pts | +3.6 pts | 77.8 | 75.1 | +2.7 pts | +2.3 pts |
| North America | 83.2 | 82.5 | +0.7 pts | | 84.6 | 83.7 | +0.9 pts | |
| Latin America & Caribbean | 80.6 | 80.4 | +0.2 pts | | 82.6 | 83.9 | -1.3 pts | |
| Africa, Middle East & S.Asia | 78.7 | 77.2 | +1.5 pts | | 77.2 | 76.8 | +0.4 pts | |
| Asia Pacific | 79.8 | 80.0 | -0.2 pts | | 81.4 | 79.8 | +1.6 pts | |
| Cargo and Total Capacity (m) | | | | | | | | |
| Cargo Tonne Km | 478 | 506 | -5.5% | | 5,653 | 6,080 | -7.0% | |
| Total Revenue Tonne Km | 1,820 | 1,817 | 0.2% | | 22,184 | 22,867 | -3.0% | |
| Available Tonne Km | 2,479 | 2,474 | 0.2% | | 30,362 | 30,954 | -1.9% | |
| Overall Load Factor | 73.4 | 73.4 | +0.0 pts | | 73.1 | 73.9 | -0.8 pts | |

Performance by Airline


| | Month of December | | | | Year to Date | | | |
|--------------------------|-------------------|------|--------|-----------|--------------|------|--------|-----------|
| | 2013 | 2012 | Change | Pro-forma | 2013 | 2012 | Change | Pro-forma |
| Revenue Passenger Km (m) | 1,152 | 0 | n/a | 26.9% | 13,478 | 0 | n/a | 27.9% |
| Available Seat Km (m) | 1,527 | 0 | n/a | 24.4% | 16,700 | 0 | n/a | 23.8% |
| Cargo Tonne Km (m) | 0 | 0 | n/a | | 0 | 0 | n/a | |



| | | | | | | | | |
|--------------------------|-------|-------|--------|--|--------|--------|--------|--|
| Revenue Passenger Km (m) | 3,182 | 3,590 | -11.4% | | 41,493 | 49,663 | -16.5% | |
| Available Seat Km (m) | 4,117 | 4,694 | -12.3% | | 52,429 | 60,932 | -14.0% | |
| Cargo Tonne Km (m) | 99 | 110 | -10.0% | | 1,007 | 1,189 | -15.3% | |



| | | | | | | | | |
|--------------------------|--------|--------|-------|--|---------|---------|-------|--|
| Revenue Passenger Km (m) | 10,691 | 10,001 | 6.9% | | 131,333 | 126,436 | 3.9% | |
| Available Seat Km (m) | 13,338 | 12,705 | 5.0% | | 161,444 | 158,247 | 2.0% | |
| Cargo Tonne Km (m) | 379 | 396 | -4.3% | | 4,646 | 4,891 | -5.0% | |

¹ Group performance comprises British Airways, Iberia (including Iberia Express) and Vueling. Year to Date 2013 includes Vueling from 26th April 2013. Vueling traffic is currently accounted as non-premium traffic.

² Monthly pro-forma includes Vueling in the baseline.

³ For Year to Date pro-forma, Vueling data is only included from 26th April 2012/13.