

BBVA making the difference





# José María García Meyer General Manager BBVA USA

# "BBVA's Franchise in the Sunbelt"

BBVA making the difference



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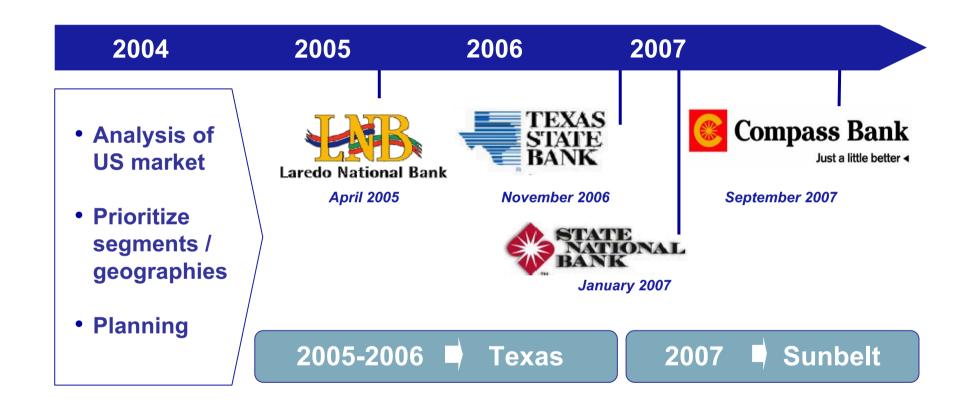




- Strategic overview
- BBVA's franchise in the Sunbelt
- The integration plan
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- Conclusions



# A deliberate strategy to enter high-growth markets in the US





## Today BBVA USA is a focused business portfolio

Sep 30, 2007	Compass Bancshares (1)	Puerto Rico	BFH (2)	BBVA USA
Assets \$ billion	57.3	6.6	0.3	64.1
Loans \$ billion	33.5	4.2	0.04	37.8
Deposits \$ billion	35.2	3.0	0.1	38.3
Employees	12.2	1.1	0.3	13.7
Branches (#	<b>582</b>	53	32	667

## A leading franchise in the Sunbelt

<sup>(1)</sup> Compass Bancshares data are consolidated pro-forma and include Compass Bank, Laredo National Bank, State National Bank and Texas State Bank and affiliates

<sup>(2)</sup> Bancomer Financial Holdings (BFH) includes former Valley Bank in California and Bancomer Transfer Services (BTS) Source: Company Reports



# Compass' franchise is sizeable in high-growth markets ...

Sunbelt (1)	Mexico	Spain
3.7%	1.8%	2.5%
3.9%	3.6%	3.2%
61	107	45
1.9%	0.8%	1.0%
	3.7% 3.9% 61	3.7% 1.8% 3.6% 61 107

<sup>(1)</sup> Sunbelt refers to Compass Bancshares' footprint and includes Texas, Alabama, Arizona, Colorado, Florida and New Mexico Sources: IMF, Census USA, Conapo, INE, Bureau of Economic Analysis



## ...for doing banking business

December 31, 2006	Sunbelt (1)	Mexico	Spain (2)
Commercial Banks (#)	1,150	31	142
Cost/Revenues	59%	59%	44%
Check transactions (3) % number of total transactions	37%	20%	5%
Revenues/employee (\$000)	168	159	309

## Potential for productivity and efficiency gains

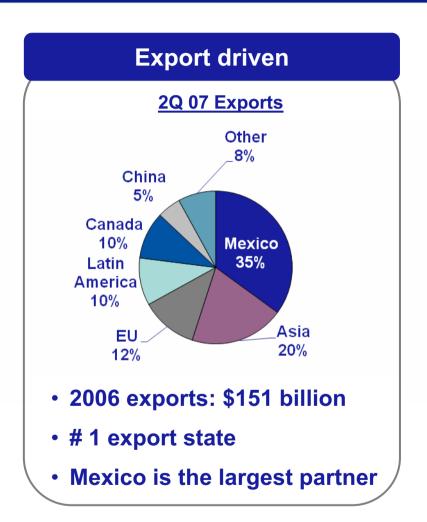
- (1) Sunbelt refers to Compass' Bancshares footprint and includes Banks with legal addresses in TX, AL, AZ, CO, FL & NM
- (2) Banks only
- (3) Mexico in June 2007, Spain in December 2003. Data for Sunbelt is the US average in 2005 Sources: FDIC, CNBV, Banco de España, BIS, Banxico, European Central Bank.



# Texas dynamic economy is expected to continue outpacing the U.S....

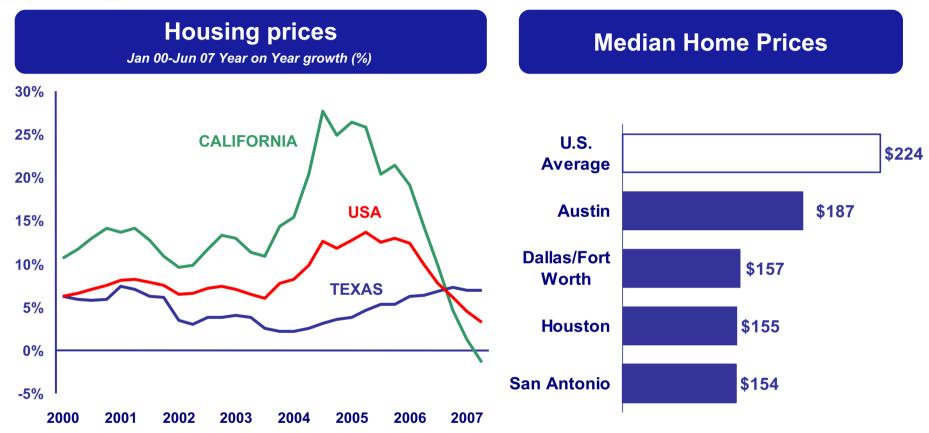
### **Diverse and attractive**

- 11th largest economy of the world
- 43% of Sunbelt GDP
- Outstanding demographics
- Solid business environment
- Well diversified economy:
  - Leading Industry Sectors
    - High Tech
    - Biomedical
    - Petrochemical





# ...and despite the slowdown in the U.S. housing market



... the Texas real estate market has experienced rational price appreciation and is showing stability

Sources: ATM University, Standard & Poors, National Association of Realtors, August 15, 2007

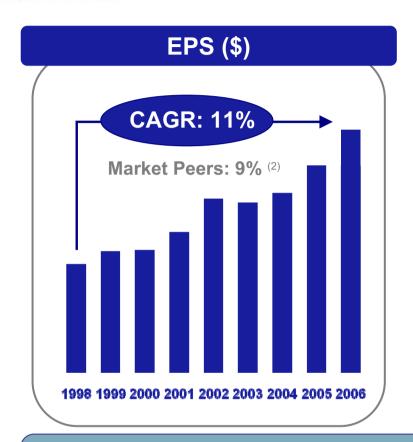




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# Compass Bank is the foundation of BBVA's franchise in the Sunbelt



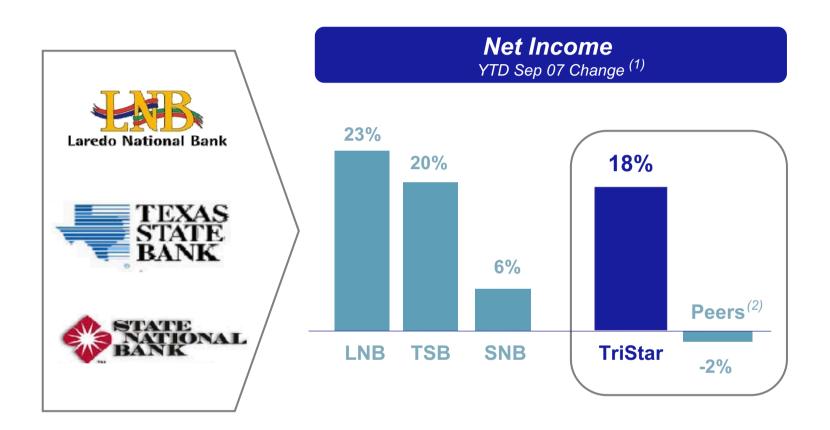


Compass has a proven track record of creating shareholder value through different economic cycles

<sup>(1)</sup> Asset Size Peers: Associated Banc-Corp, BOK, Colonial, Comerica, Commerce, First Horizon, Huntington, Sky, Zions (2) Market Peers: Bank of America, KeyCorp, Regions, US Bancorp, Wachovia, Wells Fargo Source: company data, SNL



## ... as well as the TriStar Banks

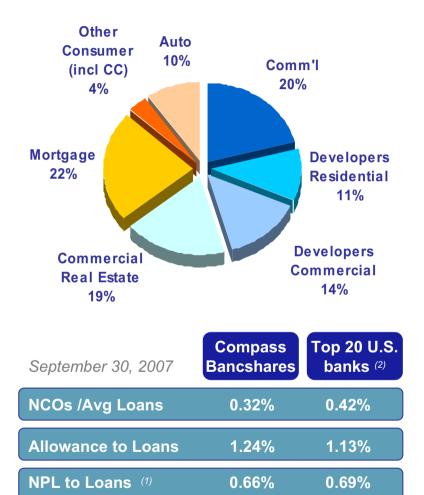


## TriStar Banks are outperforming their peers

- (1) Consolidated pro-forma. For LNB consolidated pro-forma banking business
- (2) Peer group by asset size: Colonial, Associated BancCorp, BOK, Commerce, TCF, Cullen/ Frost Source: company reports and SNL



## A combined loan portfolio of \$ 33.5 billion



- Well-diversified portfolios with no significant industry concentrations or subprime assets
- More than 80% of loan portfolio is collateralized
- Company-wide low authority levels results in granularity across portfolios
- Strong credit culture and monitoring programs throughout the organization

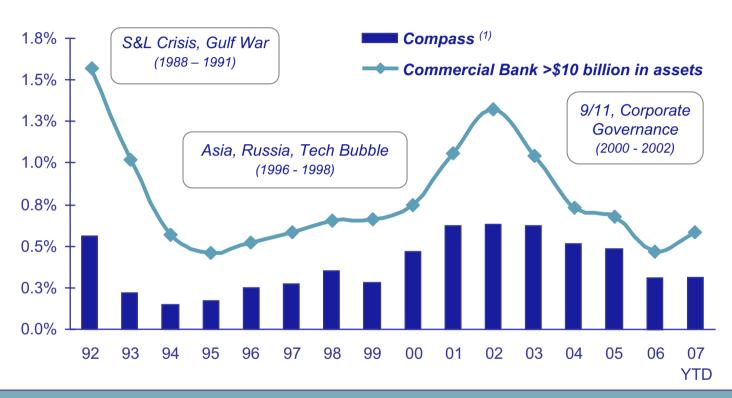
<sup>(1)</sup> Non accrual loan ratio

<sup>(2)</sup> Top 20 public banks by asset size Source: Company Reports, SNL Financial



## ...that has historically outperformed the market...

### **Net Charge-Off Ratio**



Compass has historically outperformed the industry and its peers during different business cycles

Source: Company Reports, FDIC SDI database, Lehman Brothers

<sup>(1)</sup> Compass Bank



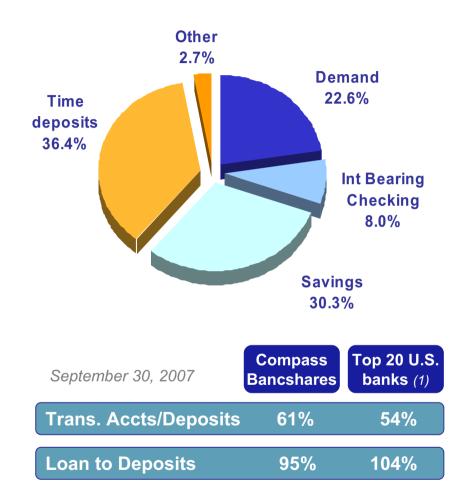
## Net Charge-off ratio by Loan Portfolio

	As a % by Portfolio	
Compass Bancshares	YTD Sep 30 2007	YTD Sep 30 2006
Commercial	.49%	.67%
Developers	.11%	.01%
<b>Commercial Real Estate</b>	.01%	.09%
Mortgage	.05%	.09%
Auto	.73%	.71%
Consumer – Other	1.64%	1.38%
NCO ratio, ex Credit Cards	.26%	.30%
Credit Cards	5.12%	4.07%
Net Charge offs ratio	.32%	.36%

Source: Company Reports, FDIC SDI database



## Funded by deposits of \$ 35.2 billion...



- Non interest bearing deposits represent nearly 23% of total deposits
- Transaction accounts:
  - 61% of total deposits
  - Stable funding source
  - Good provider of fee income
- Deposits fully fund loan portfolio
- Balance sheet growth is not reliant on wholesale funding

<sup>(1)</sup> Top 20 public banks by asset size Source: Company Reports, SNL Financial



# ... And supported by a strong distribution network with...

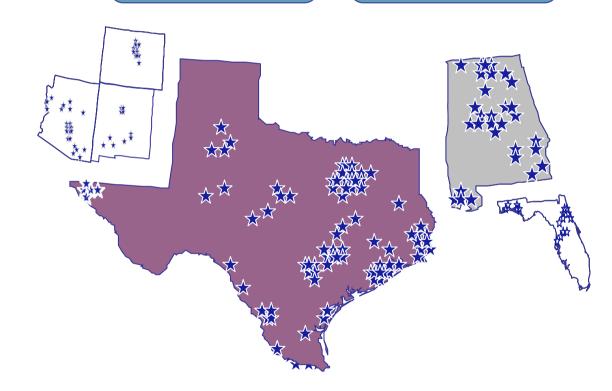
# 582 Branches in the Sunbelt



Texas 61% of Deposits

Alabama 20% of Deposits

<u>B</u>	# of ranches	Mkt Share	
Texas	318	5.8%	
Alabama	90	9.5%	
Arizona	76	3.9%	
Florida	44	0.5%	
Colorado	33	1.0%	
New Mexico	21	2.7%	



... market share upside potential ...

Source: SNL Financial database. Company reports



## ...especially in Texas

**Market share** 

Strong
footprint in
metropolitan
areas

Dallas/FT	4.3%
Austin	6.1%
San Antonio	5.2%
Houston	5.1%

Leadership position on the Border and East Texas

El Valle	27.3%
El Paso	7.0%
Laredo	38.3%
<b>East Texas</b>	23.4%

#4 in Texas with 5.8% market share by deposits

Source: SNL and company reports



## And sound fundamentals

September 30, 2007	Compass Bancshares	Top 20 U.S. Banks <sup>(3)</sup>
NIM	3.71%	3.32%
Non-interest income / Revenues	35.9%	42.8%
Cost / Revenues (1)	56.7%	58.7%
NPL Ratio (2)	0.66%	0.69%
ALLs/Loans	1.24%	1.13%
Loans / Deposits	95.3%	104%
Total Capital Ratio	12.9%	11.5%

<sup>(1)</sup> Normalized by excluding pre-closing charges and amortization of intangibles

Sources: Company reports and SNL

<sup>(2)</sup> Non accrual loan ratio

<sup>(3)</sup> Top 20 public banks by asset size





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## For 2008, the focus is on integration

2008

2009

2010

Integration

**Alignment** 

Full speed

Integration of TriStar into Compass

Implementing BBVA business model

Capturing new growth opportunities

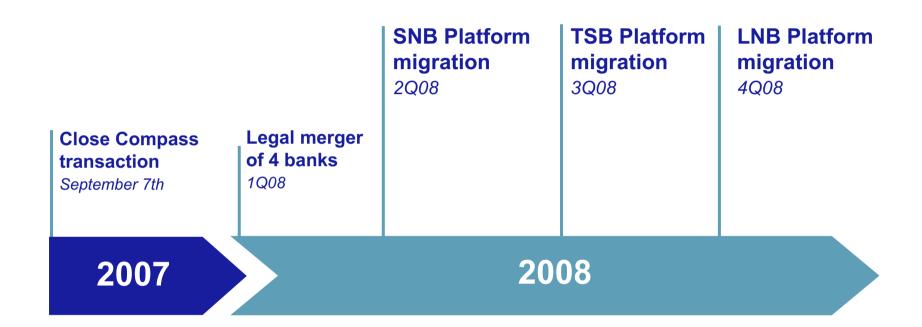
BBVA franchise in the U.S. Sunbelt

**Delivery of synergies** 

A clear plan is in place whereby...



## Platform migration to be completed by 4Q08



12 months to integrate 3 platforms into Compass



## Four business lines for a universal banking model

### Loans (1)

Retail

34%

Mass market, high-end retail, small businesses, dealer finance and merchant processing

Wealth Management

5%

High net worth and affluent customers with investable assets of \$1 million or more

Corporate and Business

40%

Business banking, commercial banking and institutional clients in major metropolitan markets.

Community Banking

21%

Serves corporate and business banking clients in non-metropolitan markets

<sup>(1)</sup> Pro-forma as of September 30, 2007 Sources: Company reports



## ... led by proven management team...

José María García Meyer General Manager BBVA USA 32 years of experience

D. Paul Jones, Jr. Chairman & CEO COMPASS 29 Years

#### **Business Areas**

#### Jim Barri

Retail Banking 43 years

#### George Boltwood

Corporate & Business Banking 31 years

#### Manuel Sanchez

Community Banking 17 years

#### **Bill Helms**

Wealth Management 33 years

### **Support Areas**

#### Lee Harris

Human Resources 33 years

### **Gary Hegel**

Finance 23 years

#### **Clayton Pledger**

Operations & Technology 36 years

#### **Ray Stone**

Loan & Credit Administration 41 years

#### **Control Areas**

#### **Greg Demming**

Corporate Risk Management 24 years

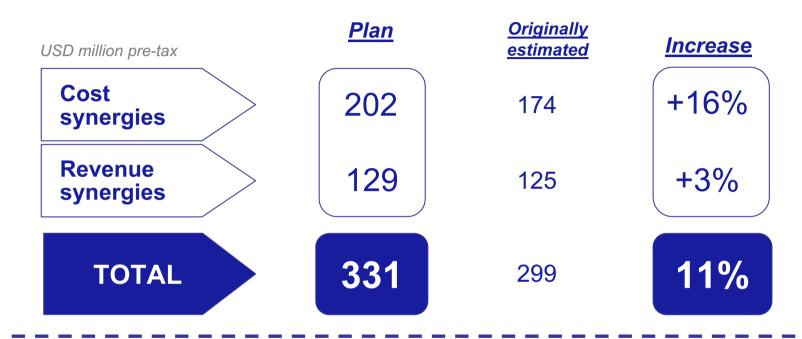
#### **Jerry Powell**

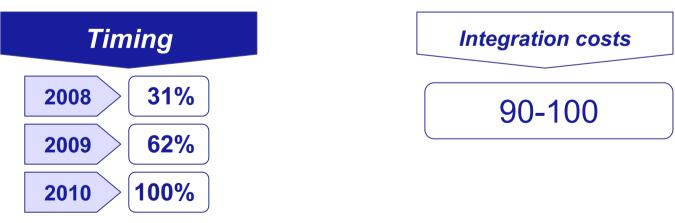
Office of General Counsel 16 years

- **→** More than 350 years of accumulated experience
- **→** > 100 acquisitions and integrations since 1987



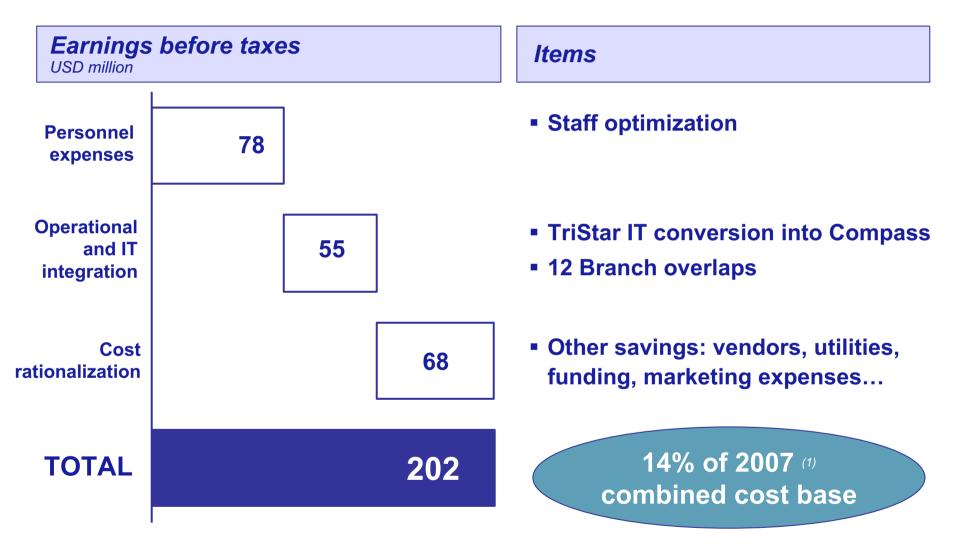
# ...to deliver more synergies than originally estimated







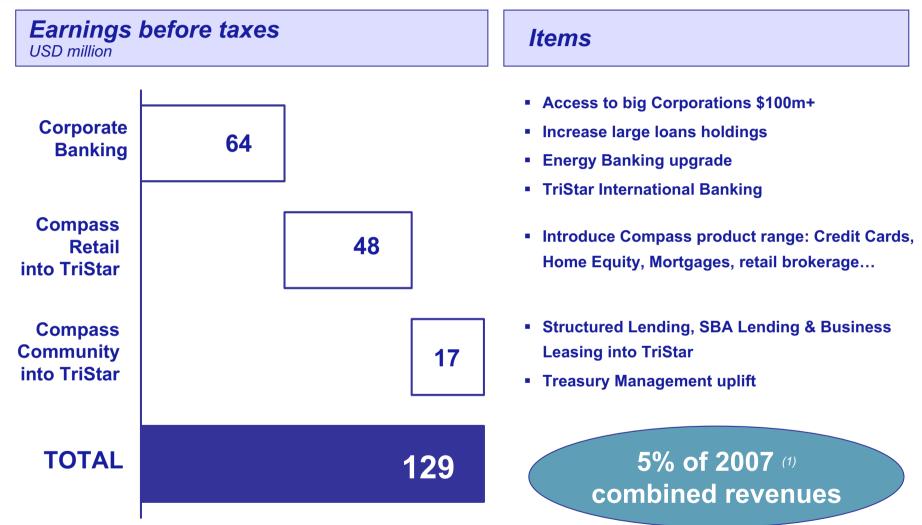
## Larger cost synergies...



(1) Forecast as of December 31, 2007, normalized by excluding pre-closing charges and amortization of intangibles



## ... and reaffirmed revenue synergies

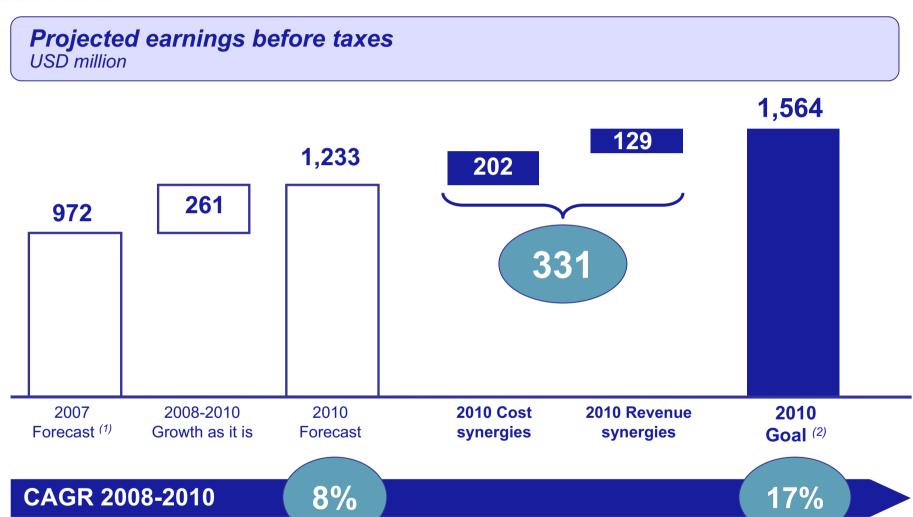


(1) Forecast as of December 31, 2007

28



# Attractive and achievable profit growth from the integration



<sup>(1)</sup> Normalized by excluding pre-closing charges and amortization of intangibles

<sup>(2)</sup> Normalized by excluding integration costs and amortization of intangibles



## Goals 2010 from integration

**Pre- tax Synergies** 

(USD million)

331

Cost / Revenues @

48%

EBT 2008-10 CAGR (2)

17%

<sup>(1)</sup> Normalized by excluding integration costs and amortization of intangibles

<sup>(2)</sup> Normalized by excluding pre-closing charges, integration costs and amortization of intangibles





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## Further opportunities looking ahead

- 1 Improve cross-sell and customer retention
- Improve efficiency and productivity levels towards
  BBVA standards
- Capture the potential of the U.S. Hispanic market
- Compass as part of a Global Group

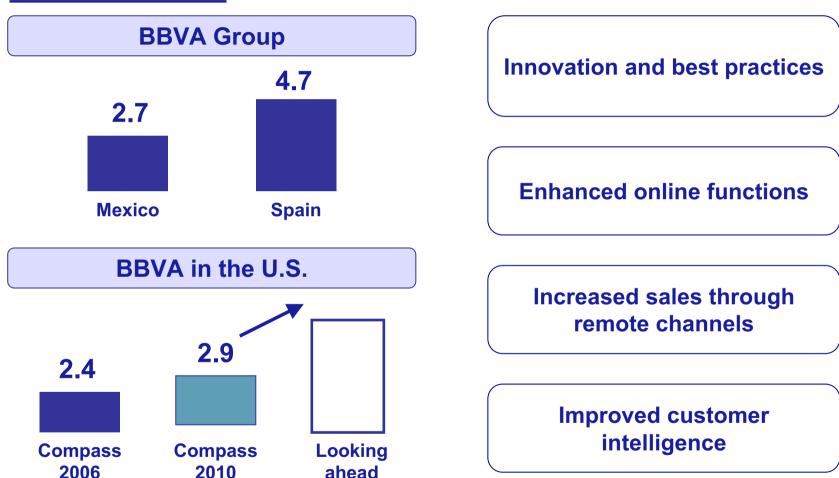
Opportunities not factored into prior goals





### Improve cross-sell and customer retention

### Consumer Cross-Sell (1)



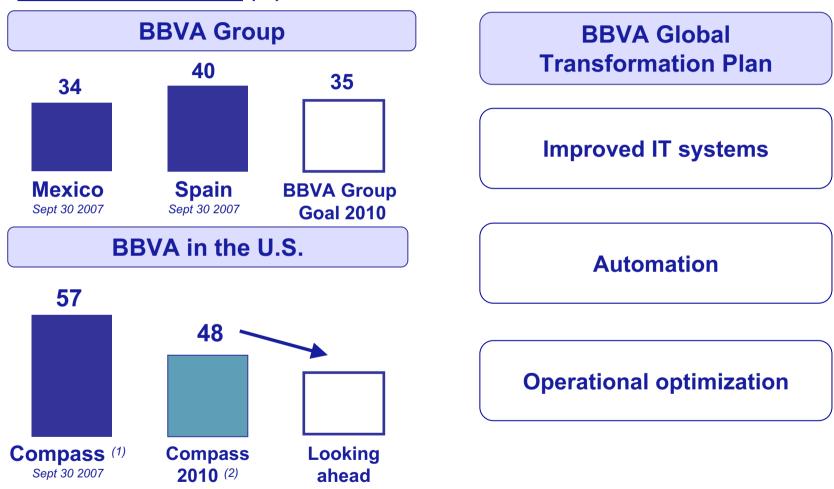
<sup>(1)</sup> Retail financial products per primary owner, except for Compass (per household). Mexico as of Sep 30 2007, Spain as of May 31, 2007, Compass 2006 as of Sep 30, 2006
Source: company reports



# 2

## Improve efficiency levels towards BBVA standards

### **Cost / Revenues Ratio** (%)



<sup>(1)</sup> Normalized by excluding pre-closing charges and amortization of intangibles

<sup>(2)</sup> Normalized by excluding integration costs and amortization of intangibles Source: company reports



# 3

## Capture the potential of the U.S. Hispanic market

The Sunbelt (1) concentrates 66% of the Hispanic Population in the U.S....

Sunbelt (1)

U.S.

**Hispanic Population** *(million)* 

30

46

Hispanics / Total Population

**31%** 

15%

1st Generation

**BBVA Bancomer USA** 

**Bancomer Transfer Services** 

... and it is expected to continue growing faster

<u>Population Growth in the Sunbelt</u>

Hispanics

Total Population

2000-07 CAGR

2007-12 CAGR

3.9%

3.5%

1.9%

1.8%

**Hispanic market** 

**Distinctive marketing approach** 

**Sunbelt footprint** 

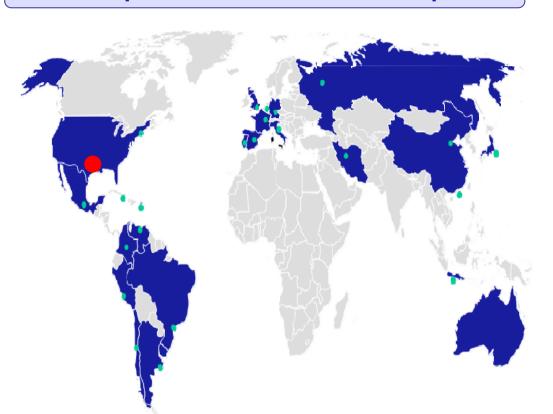
<sup>(1)</sup> Sunbelt refers to BBVA USA footprint and includes Banks with legal address in TX, AL, AZ, CO, FL, NM & CA Source: SNL





## Compass as part of an International Group

### **Compass new international scope**



### **Global Businesses**

**Global Markets** 

Corporate and Investment Banking

**Asset Management** 

Cross-border opportunities with Mexico

## **Global Vision**





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- BBVA has built an attractive franchise in the U.S. Sunbelt, a region that is projected to continue outperforming the U.S. market
- The focus in 2008 is on the integration, which is progressing on schedule
- Cost synergies are larger than expected and revenue synergies are reaffirmed and achievable
- Additional opportunities exist beyond those factored into current expectations



BBVA making the difference