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# **Telefónica International Wholesale Services**

# Generating value by leveraging Telefónica Group's international assets and strengths



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- A new initiative
- Context and market approach
- Emergia results during 2001
- Financial commitments and summary



## **Telefónica International Wholesale Services**

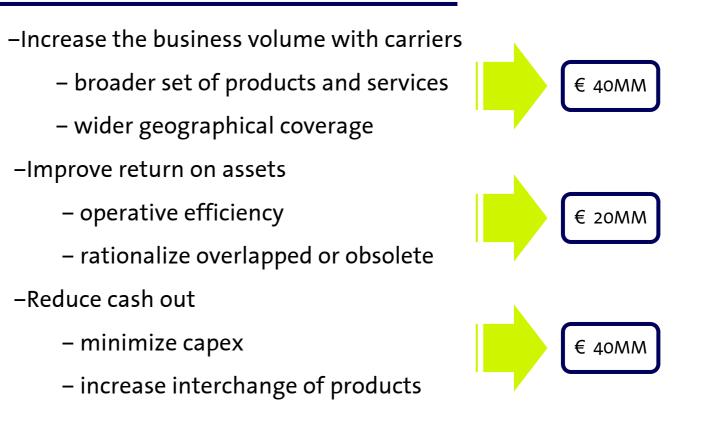
Become one of the world leaders in the telecom wholesale business, particularly Spanish & Portuguese speaking countries

- Will manage all international voice, data, and capacity services and the networks that support them
- A new initiative to compete actively in the carriers' carrier market
- Manages every element of the business: commercial, network, legal & regulatory, finance, and administrative
- Concentrates Telefónica's international resources of Spain, Argentina, Brazil, Chile, Perú, Central America and USA
- Handles internationally 7.8bn minutes of voice, 25 Gbps of IP traffic and 35 Gbps of capacity
- A "virtual" business unit, not a legal entity



# Global objective translated into management priorities for 2002

2002 priorities



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# 2001 has been a tough year for the telecom sector, especially for the data transmission business

#### Short term prices plunge...

- Lower growth:
  - Steep decline in demand from NEPs
  - Telecom expending decline and cutback from corporations due to economic slowdown
- Distressed global carriers cut-off from financing
- Desperation for cash

## ...but growth continuous due to broadband and IP

- Definitive take-off of residential and SMEs BB demand (xDSL)
- Growing IP services demand: VPN-IP, VoIP
- Reassurance of hosting/ASP services long-term growth potential

## ...and the situation varies across geographies

- Demand/supply balance
- City-to-city connectivity

- Capacity can be differentiated, especially on service quality
- Need to focus on operating efficiency and asset management
- Financial stability becomes an important commercial asset



# Telefónica Wholesale is based on Telefónica's strengths

- Leading operator in Spain and Latin America
- Existing customers base (more than 78 millions) generating large amounts of international traffic (voice and IP) from countries where Telefónica is present
- Telefónica's financial strength
- Emergia:
  - Leading provider in Latam
  - Technologically advanced high-capacity network
  - City-to-city connectivity



## ..., such as voice volume

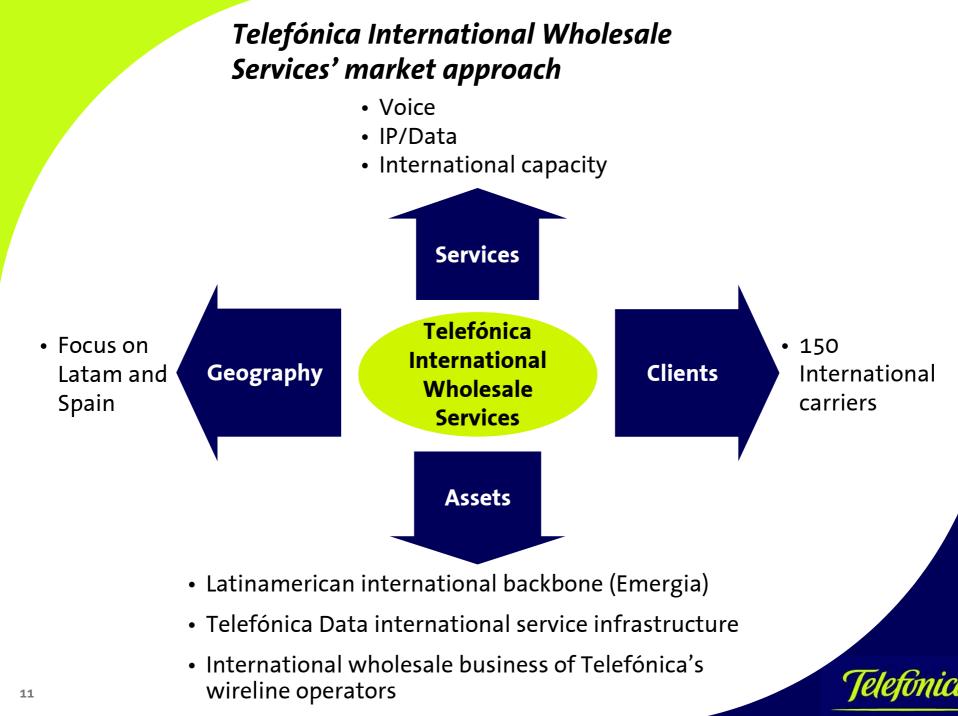
WORLD RANKING 2000 Million of minutes								
Rnk 2000	Rnk 1999	Carrier	2000	1999	Var 00/99 (%)			
1	2	WorldCom	14,811	9,795	51.2%			
2	1	AT&T	11,204	11,929	-6.1%			
3	3	Sprint	5,368	4,844	10.8%			
4	4	Teleglobe	5,282	4,646	13.7%			
5	7	BT	4,559	4,029	13.2%			
6	6	Deutsche Telekom	4,525	4,385	3.2%			
7	5	France Telecom	4,393	4,390	0.1%			
8	8	Telecom Italia	3,735	3,528	5.9%			
9	10	C&W	3,487	2,529	37.9%			
10	11	Telefónica	3,067	2,354	30.3%			
11	9	Reach	2,732	2,714	0.7%			
12	12	Swisscom	2,050	2,259	-9.3%			
13	13	China Telecom	2,050	1,950	5.1%			
14	14	KPN	1,636	1,625	0.7%			
15	15	Singapore Telecom	1,440	1,350	6.7%			
16	16	Belgacom	1,278	1,288	-0.8%			
17	18	Saudi Telecom	1,195	1,060	12.7%			
18	17	Telmex	1,183	1,063	11.3%			
19	19	Etisalat (EAU)	1,124	963	16.7%			
20	22	Primus	1,083	868	24.8%			

Rank expected in 2002 4,479 MM minutes +17.0 %

Estimated rank 2001 3,828 MM minutes +24.8 %

Telefonic

Source: Telegeography 2002 & TdE



# Leveraging Telefónica's comprehensive set of products and services, unique in Latam,...

	VOICE	IP / DATA	CAPACITY
Products	<ul><li>Termination services</li><li>Transit services</li><li>VoIP</li></ul>	• IP transit	<ul><li>City-to-City capacity</li><li>Access network</li><li>Co-location</li></ul>
2001 Revenues (1)	€ 501MM	€ 32 MM	€ 14 MM
2001 Sales	7.8bn minutes	25 Gbps	35 Gbps
Estimated Mkt Shares			
• Europe	4 %	5 %	1%
• Latam	18 %	14 %	25 %

• All figures are actually included in the Income Statement of every wireline incumbent operator, T-Data, and Emergia

## ... and its international assets



- Significant client base
- High standard of service recognized by clients and competitors
- Benefits Telefónica Group's companies by providing top quality brodband capacity at highly competitive prices
- Established and recognized brand name



#### SATELLITE

- Communication centers: 5
- Antennas: 54

#### NODES

- Voice: 24 (7 VoIP)
- Data: 30
- Capacity: 13

#### **SUBMARINE CABLES**

- TEF's countries: 17 cables
- Not TEF's countries: 45 cables
- Emergia represents 93% of total cable capacity



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# *In this context, Emergia has been able to deliver financial results better than expected*

2001. Millions of Euros

emergia							
Million euros	2001	2001/05 CAGR	• Network ready for				
REVENUES (1)	14	90/100%	service on April 1 <sup>st</sup> ,				
EBITDA (1)	- 60	Positive 2004	<ul><li>2001</li><li>100% availability for</li></ul>				
NET INCOME (1)	- 182	Positive 2005/06	customers on submarine segments				
CASH SALES	110	40/50%	• 46% of occupancy by				
OPERATING CASH FLOW	40	70/80%	<ul> <li>46% of occupancy by third parties</li> </ul>				
CAPEX	195	-5/-10%	• 13% less Capex				

(1) US GAAP

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Financial commitments

2001 – 2005 CAGR.

Telefónica International Wholesale Services (1)						
REVENUES (2)	9/13%					
voice	2/3%					
IP/data	18/22%					
Emergia	90/100%					

(1) All figures are actually included in the Income Statement of every wireline incumbent operator, T-Data, and Emergia

(2) US GAAP

### In summary,

We will leverage Telefónica's international assets and strengths to fully capture the potential of the international wholesale business by

- Increasing business with carriers by an integrated management of international wholesale services
- Concentrating the buy-and-sell of capacity, voice and IP
- Minimizing capex and reducing cash out
- Capturing network and commercial synergies of every Telefónica's international wholesale unit
- Taking advantage of Telefónica's strong retail presence in the region

Become one of the world leaders in the telecom wholesale business, particularly Spanish and Portuguese speaking countries



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