

BBVA making the difference





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New Business Opportunities in Mexico:

Mortgages and SME's

BBVA making the difference.



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- Mortgage Banking
- Micro, Small, and Medium Enterprises





- Mortgage Banking
  - Demographic Potential
  - Potential Mortgage Growth
  - Positioning of BBVA Bancomer
  - Credit Risk
  - Concluding Remarks
- Micro, Small, and Medium Enterprises



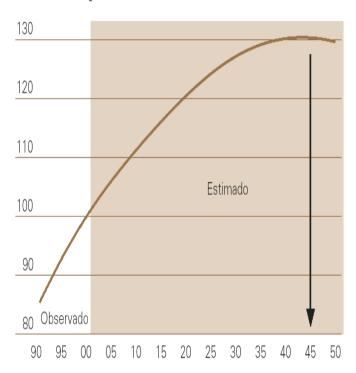


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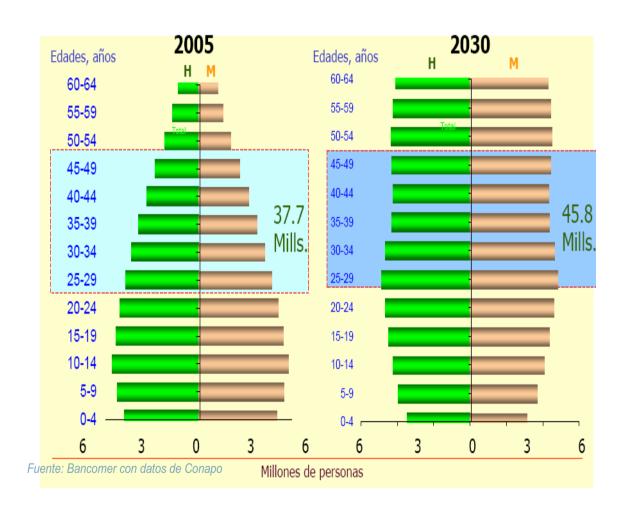


# Population growth and household increase will continue bolstering housing demand

#### Población Total Millones de personas



Fuente: BBVA Bancomer con datos de Conapo

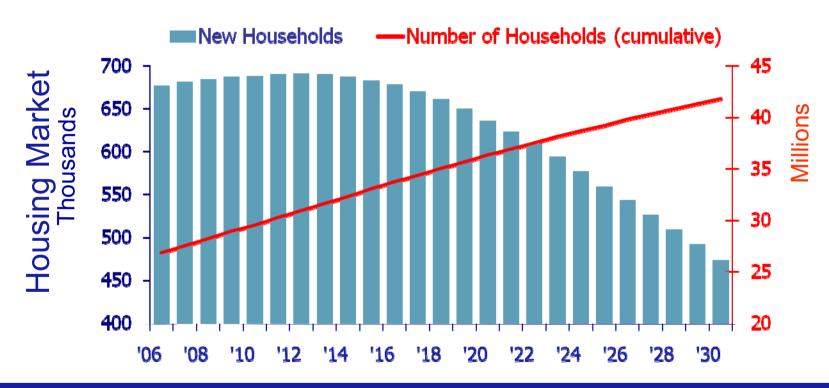




# A steady growth of housing demand is expected in the years to come ...

#### **Household Creation**

(annual flows and accumulated)



Creation of new hoseholds = potential housing demand

Source: Conapo



# There is still great potential for growth in Mexico's mortgage market

	<b>Mexico</b> (2005)	<b>USA</b> (2005)	<b>Spain</b> (2005)	<b>Canada</b> (2005)	<b>Chile</b> (2005)
Population (millions)	100.4	299.8	43.3	31.0	16.3
Households (millions)	25.9	115.3	13.0	14.0	4.7
Housing (millions)	25.3	125.7	21.0	17.6	5.6
Household Average Size (persons	) 4.1	2.5	3.0	2.3	3.5
Housing-Households (millions)	-0.3	10.4	8.0	3.6	0.9
Mortgage Credit / GDP (%, 2005)	11.0	69.0	51.9	42.6	16.7

Source: BBVA Bancomer with census data from different countries,

Bank of Mexico, INEGI



### The main players in Mexico's mortgage market come both from the Public and the Private Sector

#### **Public Sector**

- Infonavit Credits
  - Fovissste
    - Orevis
    - Pemex

#### **Private Sector**

- Banks
- Sofoles



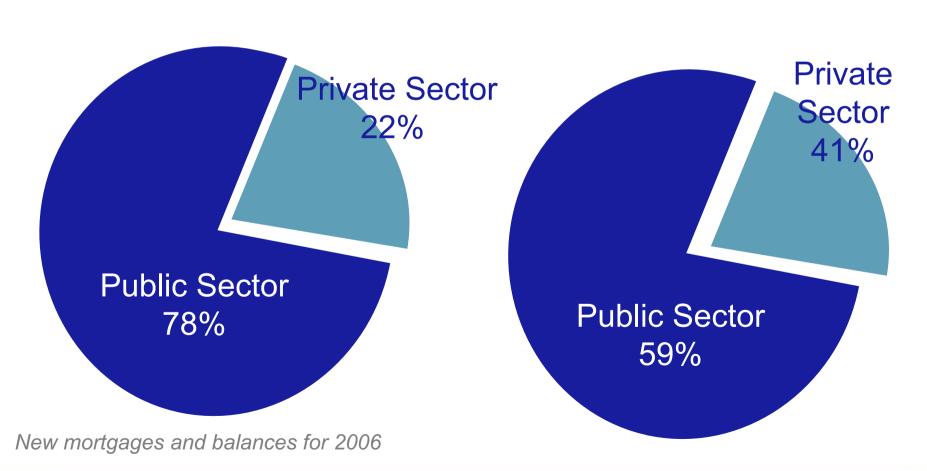
### The Public Sector is the main player in terms of volume

#### **Market share**

(Number of new credits)

#### **Market share**

(Credit Balance: MXN 224 bn)





#### Housing segment structure

Housing	Monthly	Lenders (1)		
Segment	salary (US\$)	Public	Private	
"Economic"	< 564	FONHAPO		
"Social"	564 - 1,224	INFONAVIT	SOFOLes	
"Middle"	1,224 – 3,765	& FOVISSTE	301 OLES	
"Residential"	> 3,765		BANKS	

(1) FONHAPO: Trust fund that finances low income housing for families earnings less than four times the minimum Wage financing through tax and by World Bank

INFONAVIT: Mandated pension programme for private pension workers, funded by a 5% levy on wages FOVISSTE: Mandated pension programme for public sector workers, funded by a 5% levy on public employee wages

**SOFOLes**: Private companies, funded mainly by SHF ("Sociedad Hipotecaria Federal", public entity)

Source: Sedesol (Ministry of Social Development), INEGI (Statistic National Agency)





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#### Characteristics of the Mexican mortgage market

- It is a first mortgage market explained by the income distribution and age structure of the population
- 80% of individual mortgages are sold through developers
- Low refinancing ratios, high cost of changing of mortgage provider
- Intensive use of unemployment insurance and/or Infonavit warranty
- Funding availability: demand for securitisations both from local and international investors
- Some inefficiencies associated to a young market
  - ✓ Higher costs associated with mortgage underwriting and collection processe



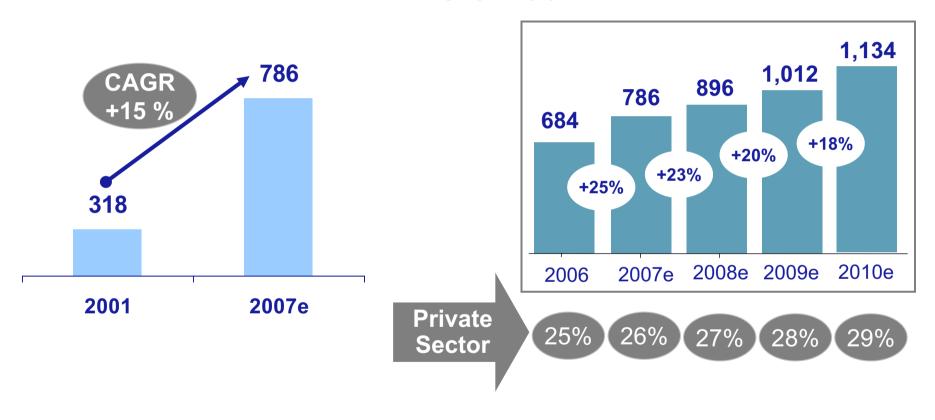
### Perspectives for the mortgage market in Mexico are optimistic

- 1. Significant housing deficit (unsatisfied demand)
- 2. Strong commitment of the Government to developing the housing market: collaboration of Infonavit and Banks
- 3. Positive demographic profile
- 4. Employment sustainability and economic growth
- 5. Increasing average income of Mexican households
- 6. Improvement of the affordability ratio
- 7. Fiscal incentives



# Both Public and Private Sectors have been very active in mortgage credits for housing

#### **Total Mortgages (1)**



(1) Thousands of houses acquired through mortgage credit per year

Source: Conafovi, 2007 internal estimates





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#### BBVA Bancomer mortgage portfolio highlights

12.67%

Number of mortgages under management 353,000

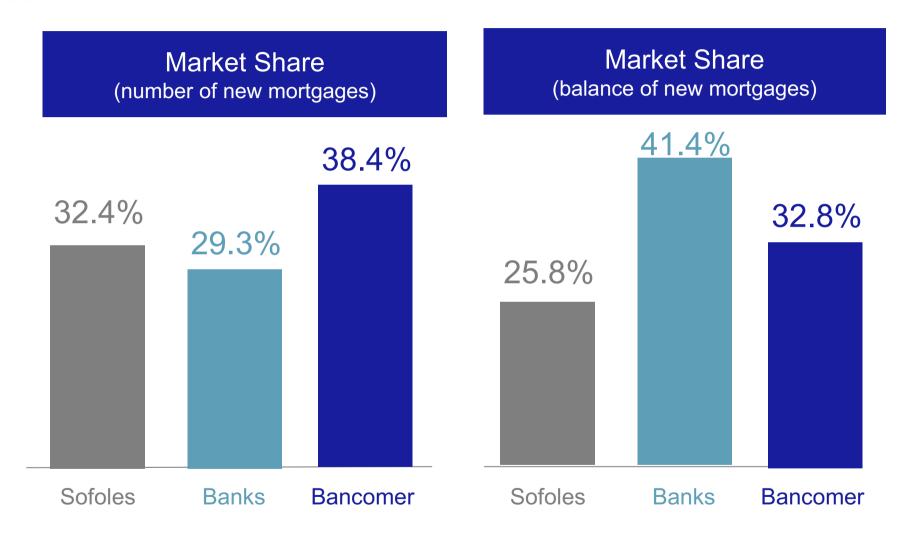
Average loan rate

Maturity 15.8 years

LTV new origination (2007) 77%



### Bancomer holds the largest market share in Mexico... Larger than all banks or all sofoles put together



New mortgages as of september 2006



# We have ambitious business goals for the next three years

Mortgage portfolio:

Market share:

> 30%

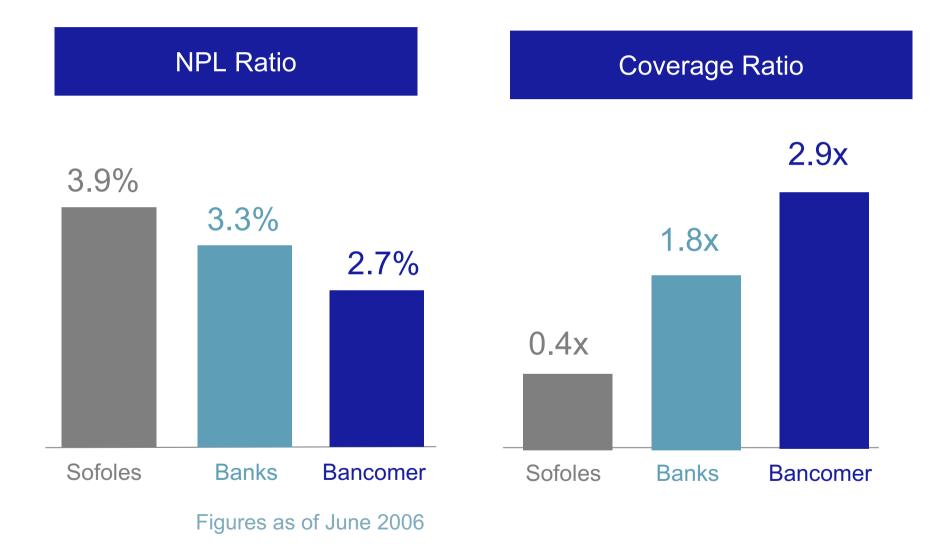




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# Compared to our peers we have very healthy fundamentals







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### **Concluding remarks**

- Demographic bonus with steady housing needs in the long run
- Government policies oriented to bolster housing
- More competition among mortgage financing institutions
- BBVA Bancomer's excellent market positioning
- Mortgage financing growth focused on less risky segments of the population





- Mortgage Banking
- Micro, Small, and Medium Enterprises
  - SME's market in Mexico
  - Track Record for Bancomer
  - Potential Market and Growth Strategy

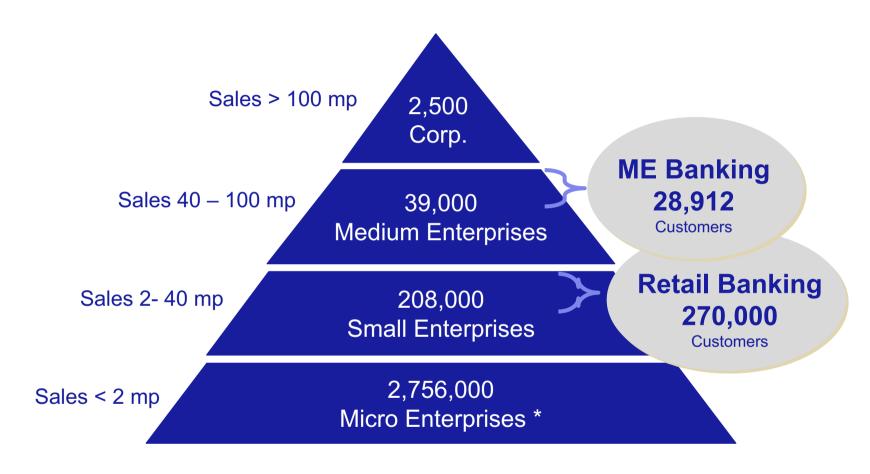




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### Micro, Small and Medium enterprises in Mexico account for more than 50% of GDP and 70% of employment



<sup>\*</sup> Micro Enterprises include individuals with business activity Source: SIEM / INEGI



We cater to the SME segment through a specialized Business Unit: 6 Divisions, 88 offices, and 471 sales executives plus 233 executives for micro-businesses in retail banking





### We offer a wide variety of specialized products to our customers

#### Credit

- Liquid Credit
- Credit for suppliers
- Leasing
- Fixed assets financing
- Foreign trade
- Derivatives

#### **Deposits**

- Demand deposits
- Bancomer.com
- Mutual Funds
- Time deposits
- Money Market

#### Services

- Tax payment
- Corporate cards
- Trusts

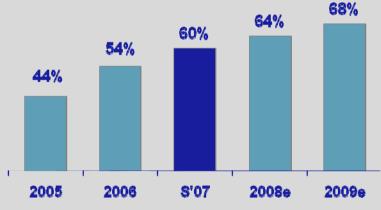
#### Collection

- POS's
- CIE
- DEM
- TIB/MDB
- Multipayments
- (Internet Solution)

#### Dispersion

- Payroll
- DIE

# ME Banking Unit Customers with 5 or more products or services



We develop long term relationships with our customers



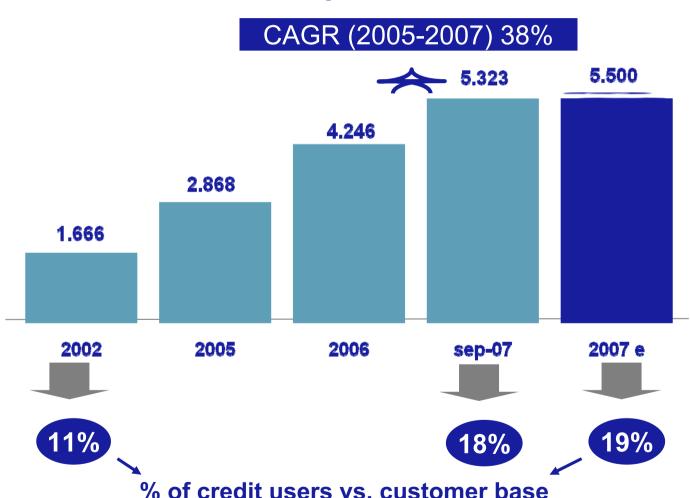


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### We have supported economic activity by increasing the number of Medium Enterprises with credit

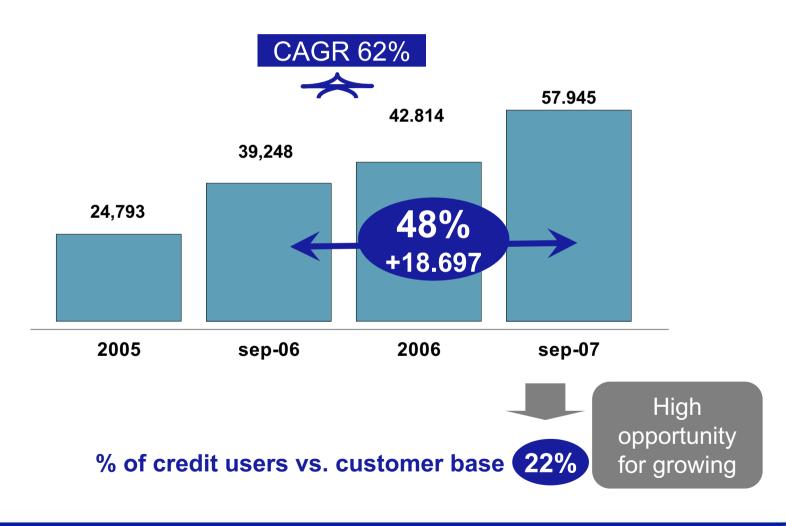
#### **Medium Enterprises with Credit**





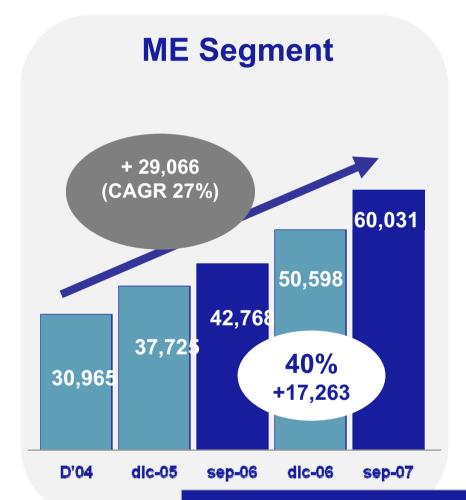
# ...as well as increasing the number of Micro and Small Enterprises with credit

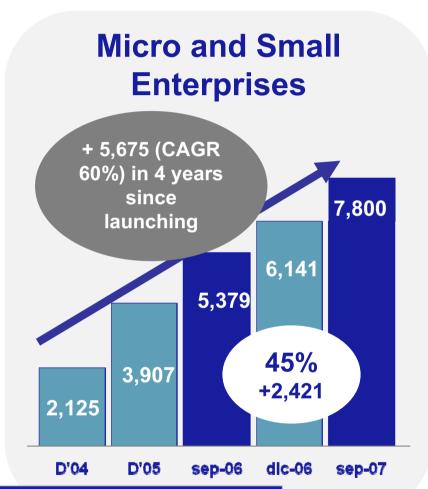
#### **Micro and Small Enterprises with Credit**





Annual growth of 40% in performing loans to Medium Enterprises and 45% to Micro and Small Enterprises in the last twelve months





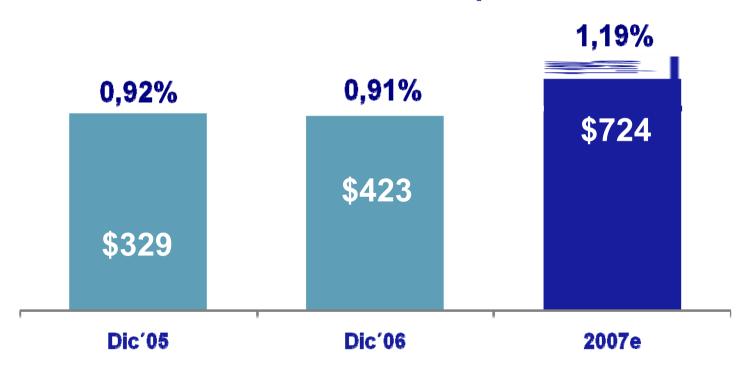
Millions of Pesos

New revolving balance of \$44,554 for ME's in the last twelve months



# We have managed to keep on growing maintaining credit quality

### NPL Ratio for Micro, Small, and Medium Enterprises

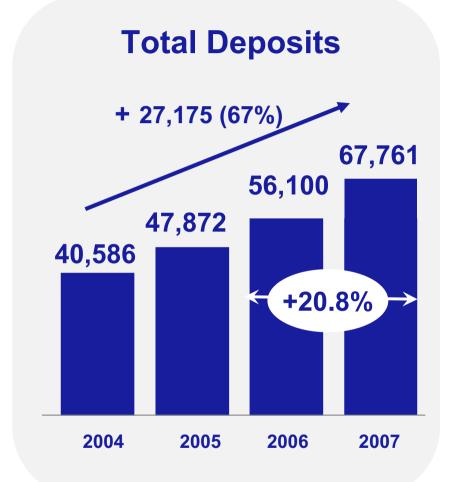


NPL Balances in millions of Pesos



# Deposits from Medium Enterprises show a growing trend and represent an important contribution to



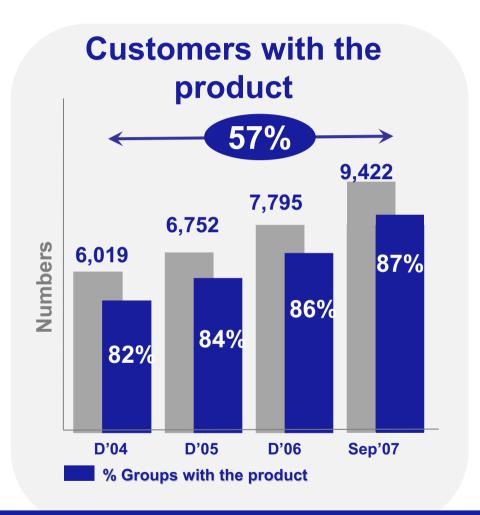


Millions of Pesos



# Cash Management is one of our most popular services for Medium Enterprises



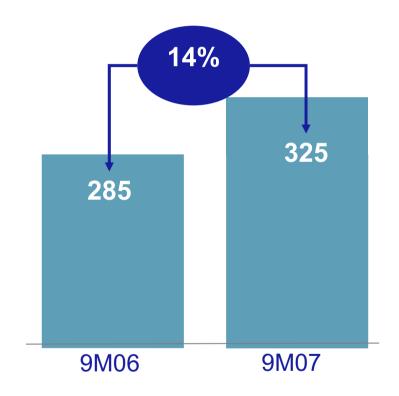


Electronic Banking includes Cash Windows and Bancomer.com



#### The increase in the number of payroll customers is one of our strategic goals due to high cross selling potential

#### Number of affiliates per year in Micro, Small, and Medium Enterprises



Figures in thousands

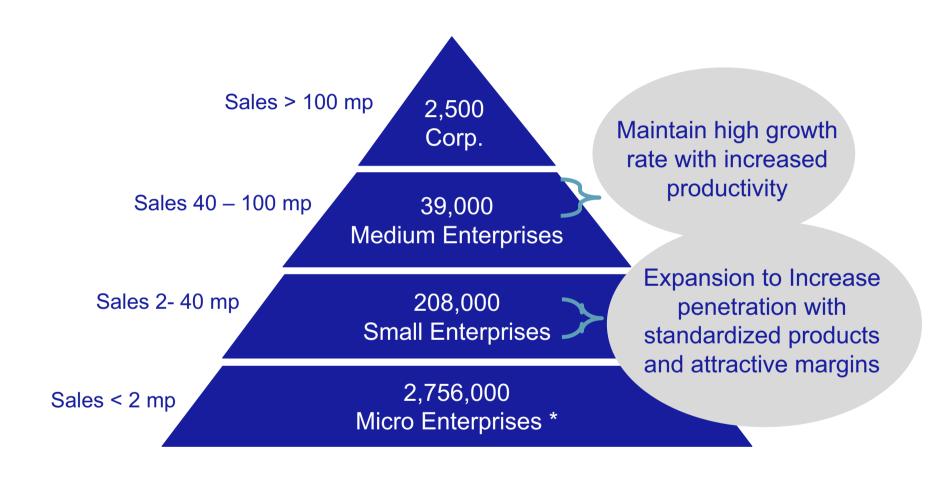




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# Our growth strategy will be focused on Micro and Small Enterprises ...



<sup>\*</sup> Micro Enterprises include individuals with business activity Source: SIEM / INEGI



# ... differentiating service according to the specific needs of each segment

### Small and Micro Enterprises

- Take advantage of the huge oportunity with agressive sales force expansion
- We will cater this market with standardized products

### Medium Enterprises

- Focus on increasing customers with credit and cross selling of products
- Our product strategy consists in customizing solutions according to the needs of each customer
- Increasing productivity of each Executive



# We have ambitious business goals for the next three years

Micro, Small, and Medium

Enterprises portfolio:

+2.5x



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