



COMISIÓN NACIONAL DEL MERCADO DE VALORES

Madrid, 9 de mayo de 2019

Muy Sres. nuestros:

ACCIONA adjunta presentación en inglés que se seguirá en la multiconferencia de mañana 10 de mayo a las 10:30h (CEST). La presentación podrá ser seguida vía webcast a través de la Web de ACCIONA (www.accionacom.com)

Atentamente,

Jorge Vega-Penichet López
Secretario del Consejo de Administración



Q1 2019 - January-March
Results presentation

10th May 2019

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9M 2018 Results Report includes the list and definition of the Alternative Performance Measures (APMs) used both in this presentation and the Results Report, according to the guidelines published by the European Securities and Markets Authority (ESMA)

3 | Key highlights

- Start of the year affected by several factors at EBITDA level
 - perimeter changes (mainly CSP, ATLL)
 - weaker generation output in Spain
 - EPC business – lower volumes in Large Projects and back-end loaded start of new water projects
- Net Income grows despite lower EBITDA
 - lower depreciation and financial charges
 - improved contribution from equity accounted investments
- Energy growth – >600 MW currently under construction, 1 GW during 2019
- EPC backlog growth – strong water business performance in securing new awards
- Working capital consistent with Q1 2018 and to improve by year-end
 - seasonal component
 - Energy division – delivery of Puerto Libertad EPC project

4 | ACCIONA: Key figures

| | Q1 2019 (€m) | % Chg. vs Q1 2018 |
|-----------------------------|-----------------|----------------------|
| Revenues | 1,708 | +1.7% |
| EBITDA | 292 | -8.8% |
| EBITDA <i>like-for-like</i> | 267 | -2.9% |
| EBT | 118 | +14.9% |
| Attributable net profit | 73 | +19.2% |

| | Q1 2019 (€m) | Q1 2018 (€m) |
|---------------------------------|-----------------|-----------------|
| Total investment ⁽¹⁾ | 270 | 150 |
| Net Financial Debt | 4,733 | 5,374 |

⁽¹⁾Total investment includes investments in Property Development inventories. In Q1 2018 it also included amounts reflecting the share buyback programme

5 | Group: Total Investment by division

Total Investment breakdown

| (Million Euro) | Jan-Mar 19 | Jan-Mar 18 |
|--------------------------------------|------------|------------|
| Energy Infrastructure | 101 | 77 |
| Civil, Social & Water Infrastructure | 38 | 8 |
| Construction & Industrial | 15 | 6 |
| Concessions | 1 | -6 |
| Water | 5 | 10 |
| Service | 17 | -2 |
| Other Activities | -3 | 29 |
| Net Investment | 136 | 113 |
| Property Development | 133 | 30 |
| Share buy-back | 0 | 7 |
| Total Investment | 270 | 150 |

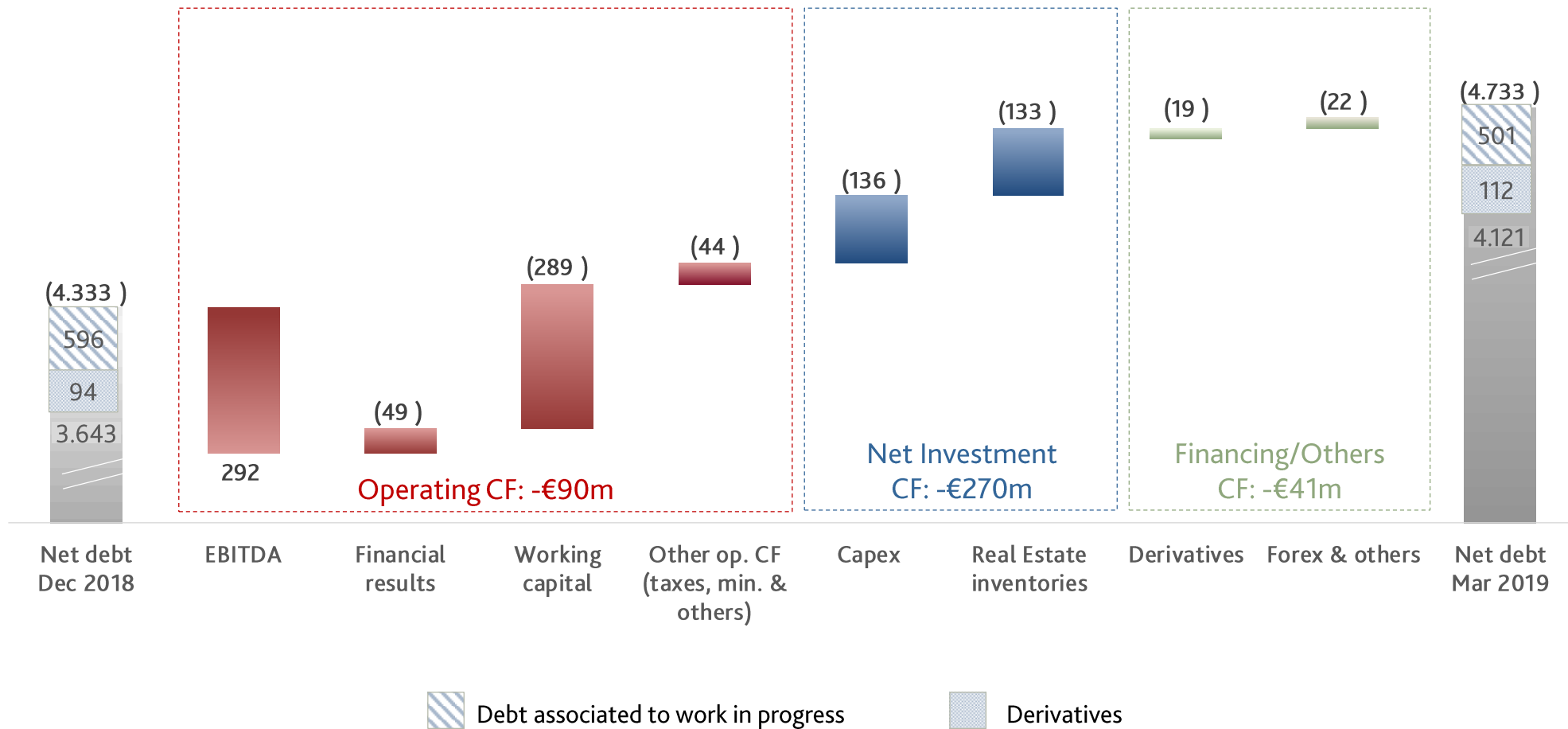
Key highlights

- Energy capex mainly related to:
 - Wind facilities: Palmas Altas (USA), San Gabriel (Chile) and Mortlake (Australia)
 - Equity contributions for the construction of equity accounted PV projects, mainly Puerto Libertad (Mexico)
- Net investment in Property Development includes one-off acquisition of landmark “Mesena” development project in Madrid
- Investment in the Infrastructure division during the period including equipment for certain road maintenance contracts in Canada as well as investment related to new contracts in the Service business
- Vast majority of capex represents growth investment

Total investment driven by new Energy projects and one-off acquisition of Mesena development project

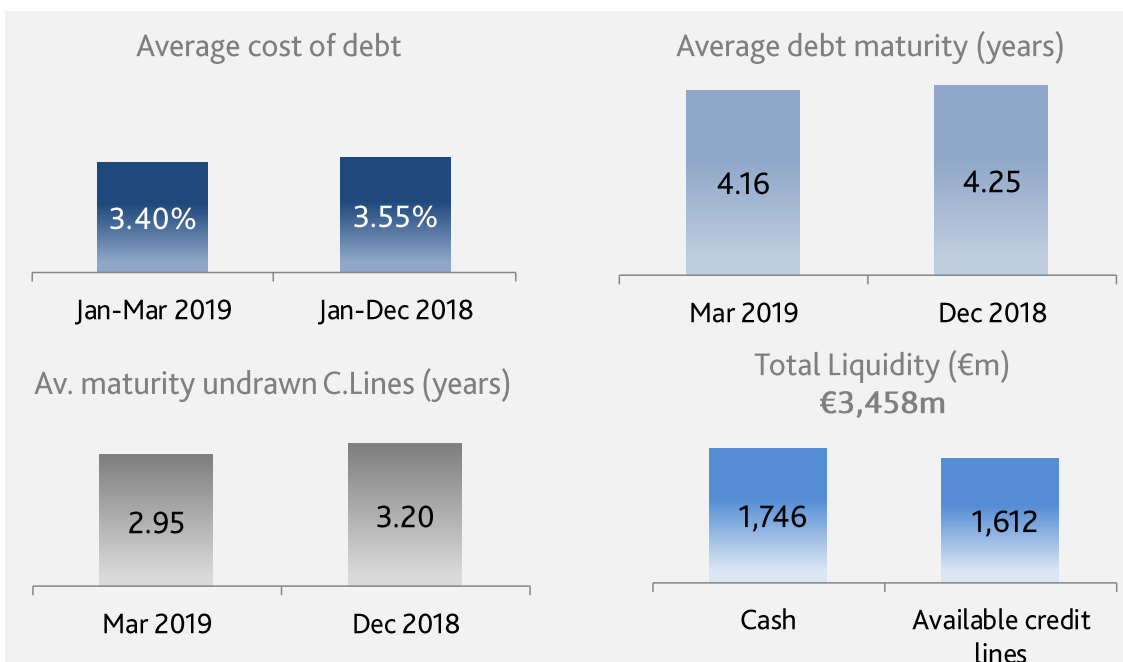
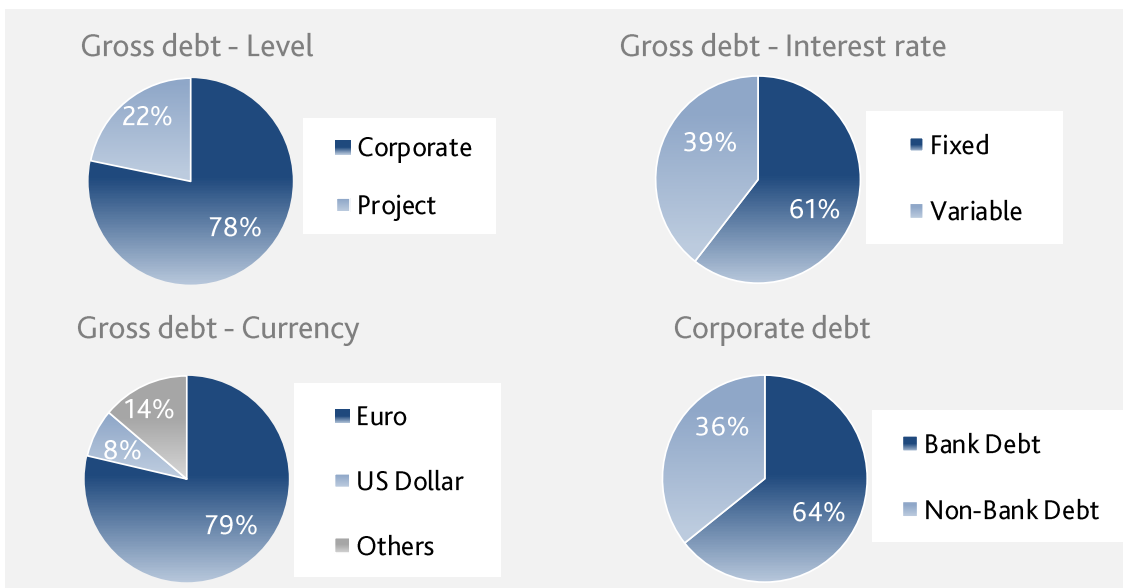
6 | Group: Net debt evolution

Net debt reconciliation Q1 2019 (€m)

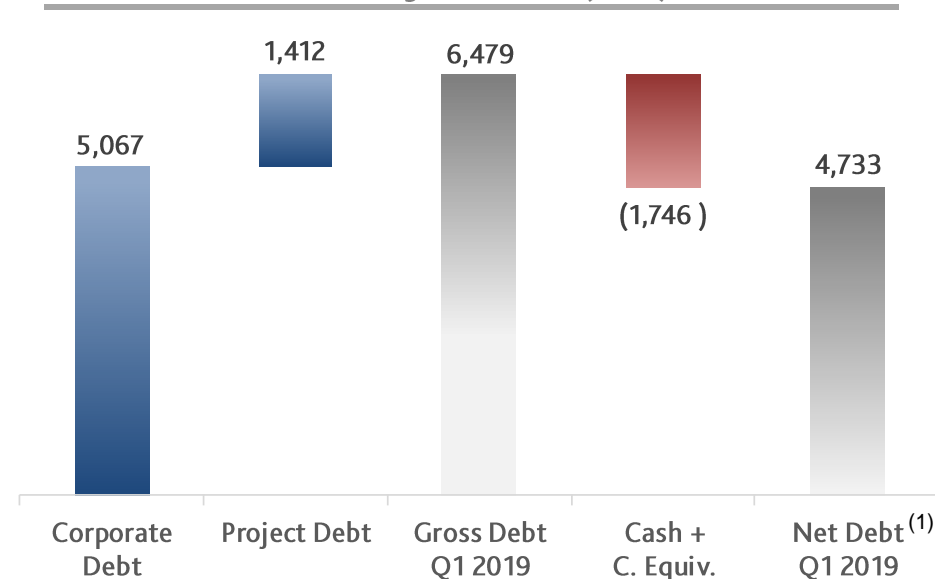


Net Debt has increased mainly driven by seasonality and net investment

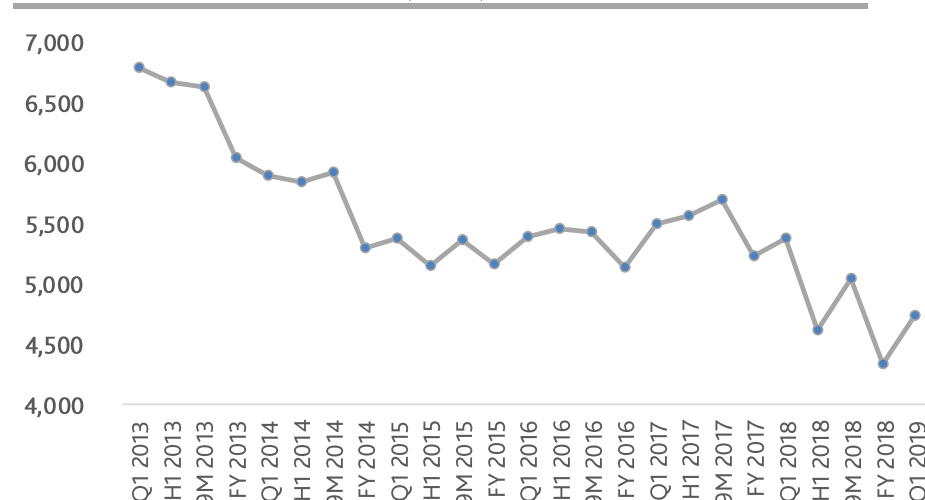
7 | Group: Net debt & liquidity overview



Debt breakdown by nature (€m)



Net Debt Evolution (€m)



⁽¹⁾ For FY 2019 Net Debt / EBITDA ratio calculation purposes, we will adjust the numerator by including the balance sheet IFRS 16 liability (€196m as of Q1 2019)

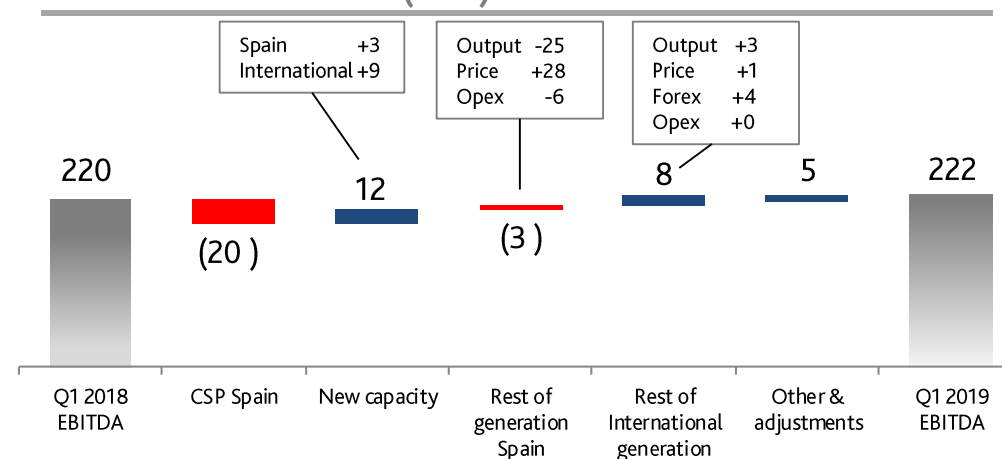
8 | Energy Infrastructure



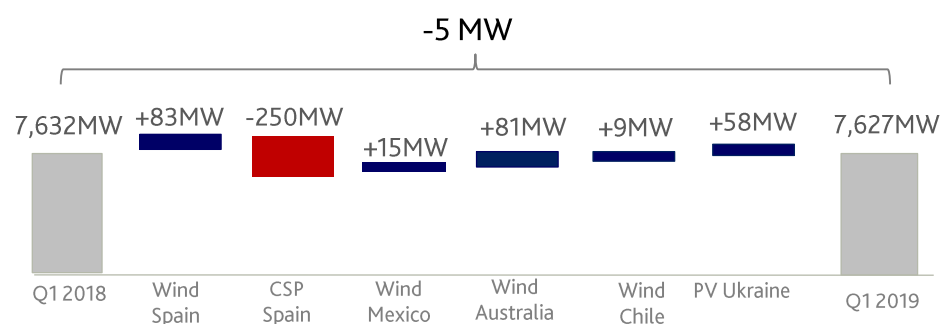
Key figures

| (Million Euro) | Jan-Mar 19 | Jan-Mar 18 | Chg. | Chg. (%) |
|--------------------------|------------|------------|-----------|-------------|
| Generation Spain | 211 | 239 | -28 | -11.6% |
| Generation International | 183 | 151 | 32 | 21.2% |
| Other & Adjustments | 150 | 129 | 22 | 16.7% |
| Revenues | 545 | 519 | 26 | 5.0% |
| Generation Spain | 117 | 138 | -21 | -15.0% |
| Generation International | 123 | 105 | 17 | 16.5% |
| Other & Adjustments | -18 | -23 | 5 | 22.9% |
| EBITDA | 222 | 220 | 2 | 0.9% |
| Generation Margin (%) | 60.8% | 62.3% | | |

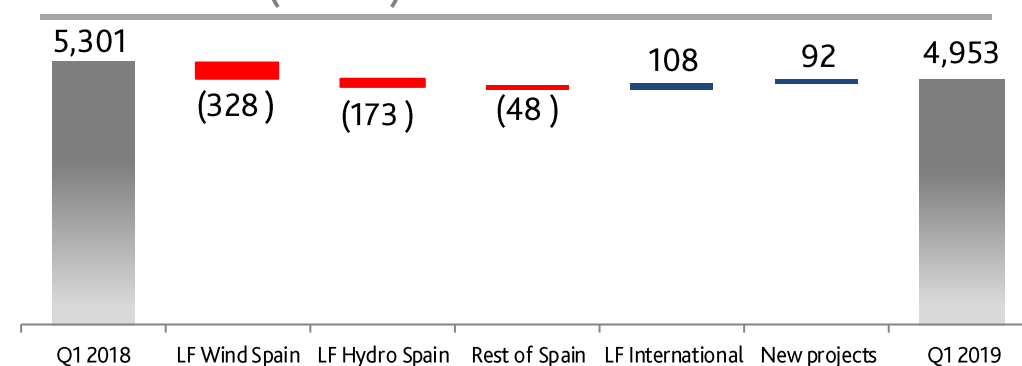
EBITDA evolution (€m)



Consolidated capacity variation



Production (MWh)



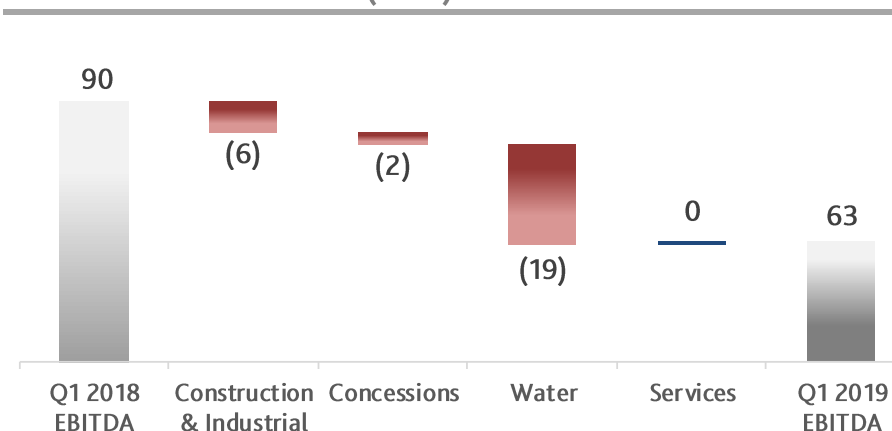
- Flattish headline EBITDA, although higher like-for-like growth of 9.5%
 - sale of CSP in Q2 2018 (€20m contribution in Q1 2018)
 - positive drivers: higher prices in Spain and contribution from new assets in Spain and abroad
 - growth dampened by weak output in Spain

9 | Civil, Social & Water Infrastructure

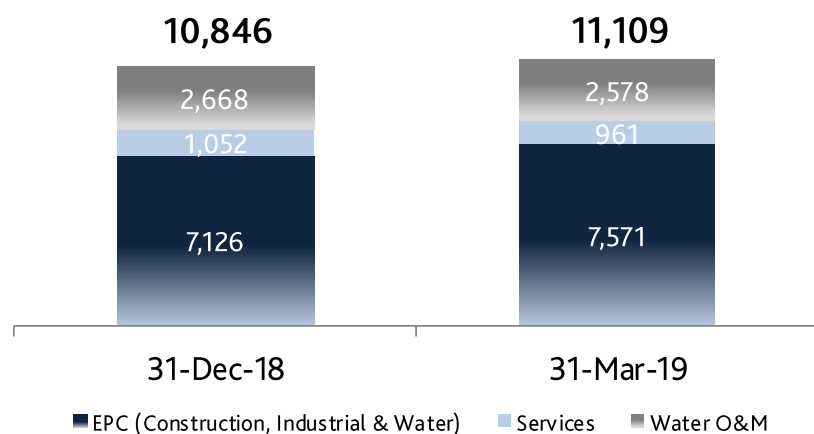
Key figures

| (Million Euro) | Jan-Mar 19 | Jan-Mar 18 | Chg. | Chg. (%) |
|----------------|------------|------------|------|----------|
| Revenues | 1,108 | 1,063 | 45 | 4.2% |
| EBITDA | 63 | 90 | -27 | -30.0% |
| Margin (%) | 5.7% | 8.4% | | |

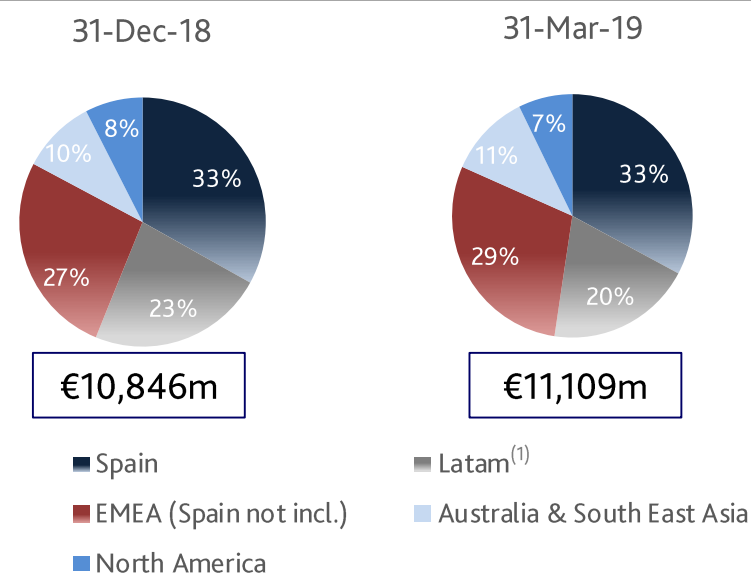
EBITDA evolution (€m)



Backlog by activity (€m)



Backlog by country



⁽¹⁾ Mexico included in Latam

10 | Civil, Social & Water Infrastructure

Key figures by business line

| (Million Euro) | Jan-Mar 19 | Jan-Mar 18 | Chg. | Chg. (%) |
|--------------------------------------|------------|------------|------|----------|
| Construction & Industrial | | | | |
| Revenues | 781 | 723 | 58 | 8.0% |
| EBITDA | 38 | 44 | -6 | -13.8% |
| <i>Margin (%)</i> | 4.8% | 6.0% | | |
| Concessions | | | | |
| Revenues | 19 | 27 | -7 | -27.6% |
| EBITDA | 11 | 13 | -2 | -17.1% |
| <i>Margin (%)</i> | 54.1% | 47.3% | | |
| Water | | | | |
| Revenues | 123 | 147 | -24 | -16.6% |
| EBITDA | 10 | 29 | -19 | -65.8% |
| <i>Margin (%)</i> | 8.1% | 19.8% | | |
| Services | | | | |
| Revenues | 190 | 173 | 18 | 10.3% |
| EBITDA | 5 | 4 | 0 | 8.9% |
| <i>Margin (%)</i> | 2.5% | 2.6% | | |

Key highlights by business line

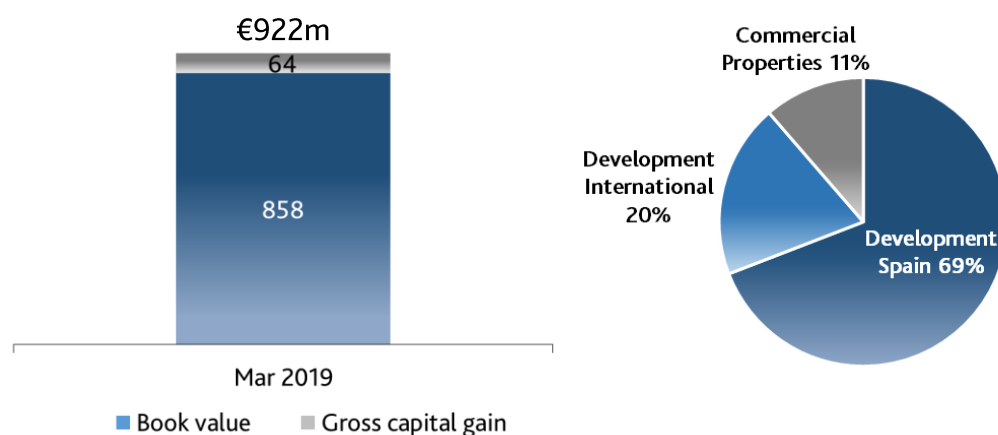
- **Construction & Industrial:** lower volume in the large capital-intensive/higher-margin International projects as they reach a more mature stage in the production curve
- **Concessions:** decrease in Revenues and EBITDA is mainly explained by the sale of Rodovia do Aço last year
- **Water:** results affected by the early termination of the ATLL concession from 1 March 2019, as well as from the slower start of new water projects recently awarded (Middle East mainly)
- **Services:** Revenues and EBITDA contribution higher than in Q1 2018 with better performance of Facility Services

11 | Property Development

Key figures

| (Million Euro) | Jan-Mar 19 | Jan-Mar 18 | Chg. | Chg. (%) |
|----------------|------------|------------|------|----------|
| Revenues | 47 | 8 | 39 | 514.3% |
| EBITDA | -6 | -3 | -3 | 93.2% |
| Margin (%) | -12.9% | -40.9% | | |

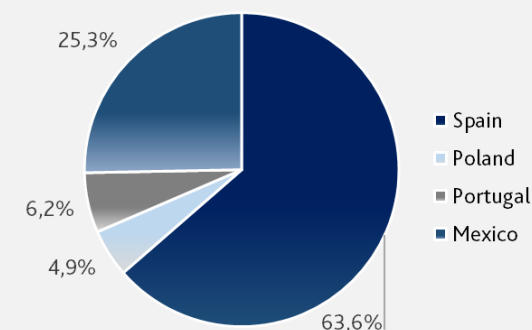
GAV breakdown – estimated as of March 2019



Key highlights

- Revenues increase due to the delivery of 236 residential units during the quarter, although margin reflected in Q4 2018 due to appraisal valuations at year-end for these projects
- Q1 2019 EBITDA reflects full expensing in January of annual council taxes (IBI) on development properties
- At the end of the period, the company had around 1,400 residential units on the market, corresponding to 22 developments in Spain, Mexico, Poland and Portugal
- The company has an stock of land ready to build in the short and medium term to develop approximately 4,500 residential units (including those already on the market)

Stock of land ready to build in the short/medium term



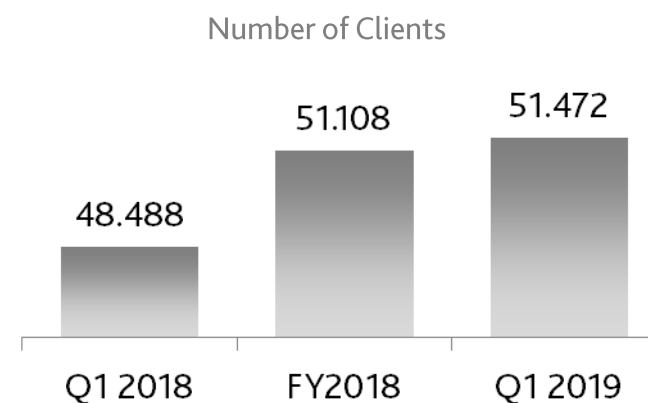
Key figures

| (Million Euro) | Jan-Mar 19 | Jan-Mar 18 | Chg. | Chg. (%) |
|----------------|------------|------------|------|----------|
| Revenues | 24 | 25 | -2 | -7.0% |
| EBITDA | 15 | 17 | -2 | -10.7% |
| Margin (%) | 64.7% | 67.3% | | |



Key Highlights

- Lower contribution from Bestinver on lower average AUMs
- Average AUMs during the quarter were €5,912m relative to €6,171m in Q1 2018
- AUMs stood at €6,000m as of end of March 2019 (relative to €5,476m as of December 2018) on the back of net inflows and performance
- Improving performance in a global context of high volatility (commercial and geopolitical tensions, uncertainty due to Brexit, economic growth slowing down)
- Reaching maximum levels in number of clients, that increases stability of AUM



13 | Closing remarks

Slow start of the year at EBITDA level...

- Lower than expected load factors
- Back-end loaded new infrastructure projects

...but strong growth in the bottom line

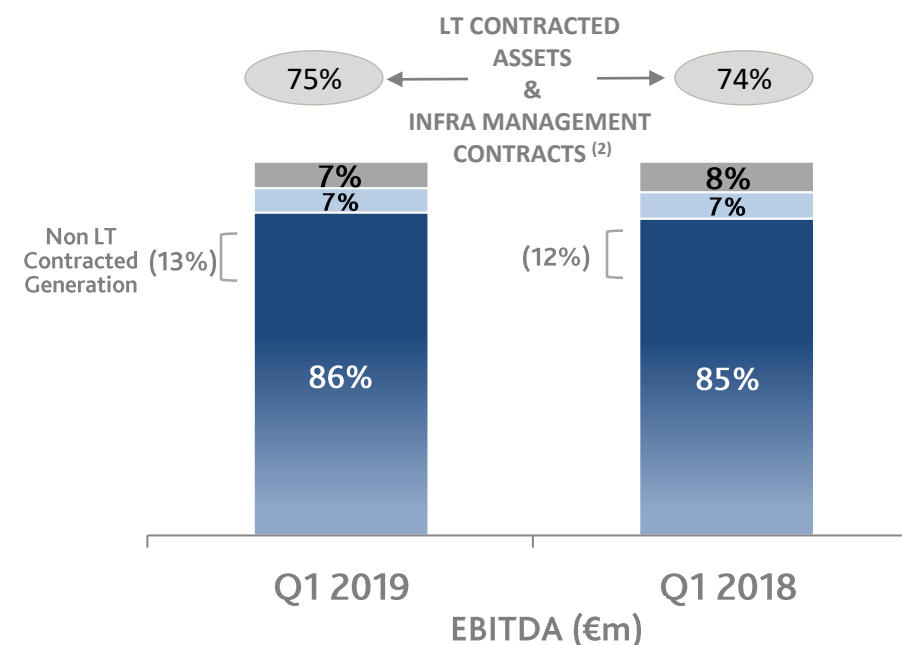
Still confident on delivering full year guidance

Appendix

15 | ACCIONA: EBITDA by type of activity

| (Million Euro) | Jan-Mar 2019 | Jan-Mar 2018 |
|---|--------------|--------------|
| Renewable Generation | 240 | 243 |
| Infrastructure Concessions - Trans., Social & Water | 25 | 41 |
| Long-term Asset Business | 265 | 284 |
| Infrastructure Services | 5 | 5 |
| Financial Services | 15 | 17 |
| Services Business | 20 | 23 |
| Greenfield Infrastructure - EPC | 36 | 45 |
| Renewable Energy Development | -8 | -15 |
| Property Development | -6 | -3 |
| Greenfield Development Business | 22 | 27 |
| Corporate & other | -15 | -14 |
| Total ACCIONA | 292 | 320 |

| | | |
|--|-----|-----|
| LT asset business as % of total EBITDA | 86% | 85% |
| LT contracted assets & infra.mngt.contracts as % of total EBITDA ⁽¹⁾⁽²⁾ | 75% | 74% |



⁽¹⁾ Percentages are calculated on EBITDA before consolidation adjustments, corporate costs & others

⁽²⁾ Renewable Generation excluding Non LT Contracted + Infrastructure Concessions + Infrastructure Services

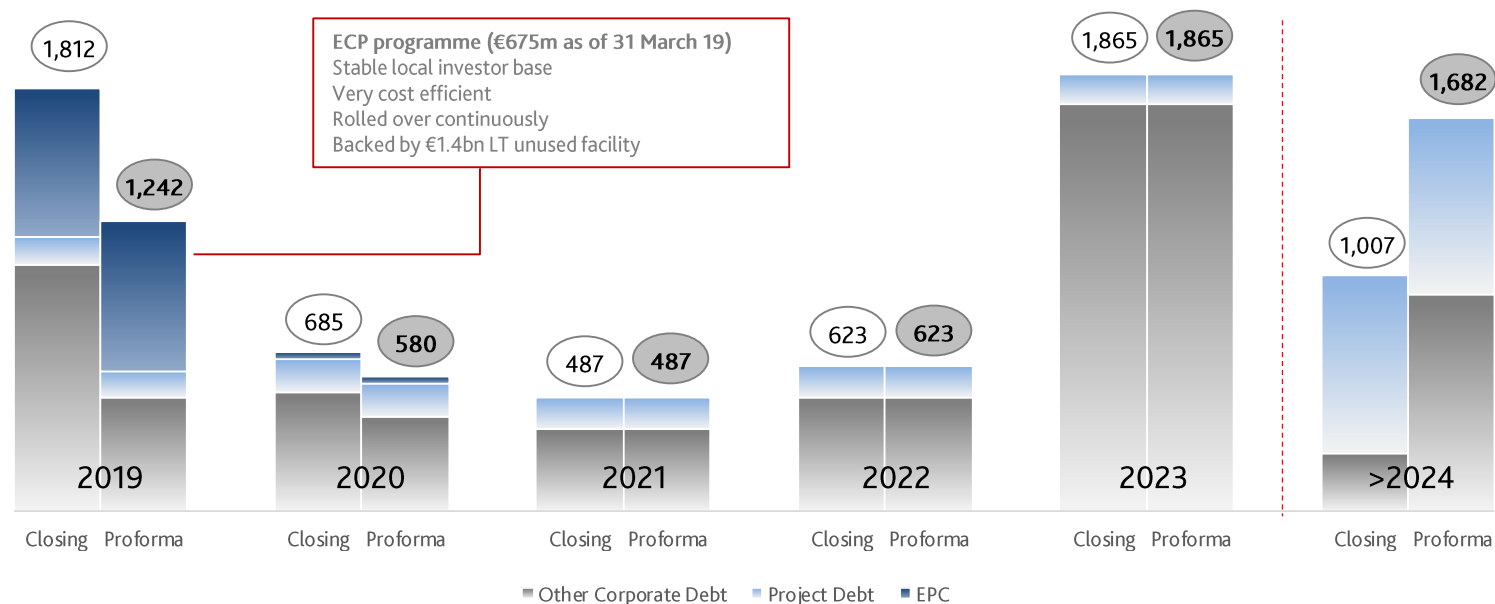
16 | ACCIONA: Perimeter and IFRS16 effects

| Total Group (€m) | Q1 2019 | Q1 2018 | Chg. (€m) |
|-----------------------------------|--------------|--------------|-------------|
| Revenues | 1.708 | 1.680 | 28 |
| CSP | 0 | 31 | -31 |
| Rodovia | 0 | 8 | -8 |
| ATLL | 22 | 41 | -20 |
| Trasmediterránea | 0 | 90 | -90 |
| Total perimeter variations | 22 | 170 | -148 |
| IFRS16 | 0 | 0 | 0 |
| Revenues (like for like) | 1.686 | 1.510 | 176 |

| Total Group (€m) | Q1 2019 | Q1 2018 | Chg. (€m) |
|-----------------------------------|------------|------------|------------|
| EBITDA | 292 | 320 | -28 |
| CSP | 0 | 20 | -20 |
| Rodovia | 0 | 3 | -3 |
| ATLL | 11 | 23 | -11 |
| Trasmediterránea | 0 | 0 | 0 |
| Total perimeter variations | 11 | 45 | -34 |
| IFRS16 | 13 | 0 | 13 |
| EBITDA (like for like) | 267 | 275 | -8 |

17 | ACCIONA: Debt maturity breakdown

Gross debt maturities (€m) – Q1 2019 Proforma for €675m ESG syndicated loan



Closing of ESG-linked syndicated loan facility signed 22 Feb 2019

- Loan amount increased to €675m after syndication process completed on 2 April 2019
- Oversubscribed transaction
- Term: 5-year bullet facility, two annual extensions (1+1)
- Interest to be fixed for term of facility (€675m) + forward-hedge for a further 5 years (€500m), 10-year protection in total

18 | Energy: Installed capacity

| MW | Installed MW | | | |
|---------------|--------------|--------------|--------------|--------------|
| | Total | Consolidated | Eq accounted | Net |
| Spain | 5.681 | 4.456 | 593 | 5.036 |
| Wind | 4.740 | 3.516 | 593 | 4.098 |
| Hydro | 876 | 876 | 0 | 876 |
| Solar PV | 3 | 3 | 0 | 3 |
| Biomass | 61 | 61 | 0 | 59 |
| Internacional | 4.010 | 3.171 | 358 | 2.633 |
| Wind | 2.911 | 2.709 | 48 | 1.951 |
| CSP | 64 | 64 | 0 | 43 |
| Solar PV | 1.035 | 398 | 310 | 639 |
| Total | 9.691 | 7.627 | 952 | 7.668 |

↓
EBITDA
contribution

↓
Associates

↓
Net income

19 | Energy: Equity-accounted generation capacity

| | Q1 2019 (proportional figures) | | | | |
|-------------------------------|--------------------------------|------------|-----------|------------|----------------------------|
| 31-Mar-19 | MW | GWh | EBITDA | NFD | Average COD ⁽¹⁾ |
| Wind Spain | 593 | 396 | 19 | 126 | 2005 |
| Wind International | 48 | 29 | 2 | -2 | 2005 |
| Australia | 32 | 18 | 1 | -1 | 2005 |
| Hungary | 12 | 8 | 1 | 0 | 2006 |
| USA | 4 | 3 | 0 | 0 | 2003 |
| Solar PV | 310 | 14 | 6 | 71 | 2017 |
| Total equity accounted | 952 | 440 | 27 | 195 | |

(1) Average COD weighted per MW

20 | Energy: Q1 2019 installations and WIP









MW added and under construction

| Technology | Country | Asset name | % ANA stake | Total MW | Consol. MW | Net MW | MW added 2018 | MW added YTD | MW const. Mar 2019 | Expected COD | Details |
|---------------------|-----------|-----------------------|-------------|--------------|--------------|--------------|---------------|--------------|--------------------|--------------|---|
| Wind | Chile | San Gabriel | 100% | 183 | 183 | 183 | - | 9 | 174 | Q1 2020 | PPA with Discoms + Private PPA |
| PV | Ukraine | Dymerka | 100% | 57 | 57 | 57 | 24 | 34 | - | Q2 2019 | FIT |
| Wind | USA | Palmas Altas | 100% | 145 | 145 | 145 | - | - | 145 | Q3 2019 | Financial hedge + PTC + Merchant |
| PV | Egypt | Benban ⁽¹⁾ | 42% | 186 | 0 | 78 | 165 | 21 | - | Q1 2019 | FIT - Egyptian Electricity Transmission Company |
| PV | Chile | Almeyda | 100% | 62 | 62 | 62 | - | - | 62 | Q4 2019 | Private PPA |
| PV | Chile | Usya | 100% | 64 | 64 | 64 | - | - | - | 2020 | Private PPA |
| Wind | Chile | Tolpán | 100% | 84 | 84 | 84 | - | - | 84 | 2020 | PPA with Discoms + Private PPA |
| Wind | Mexico | San Carlos | 100% | 198 | 198 | 198 | - | - | - | 2020 | Merchant |
| Wind | Australia | Mortlake | 100% | 158 | 158 | 158 | - | - | 158 | 2020 | PPA with State of Victoria |
| PV | Ukraine | Gudzovka | 75% | 26 | 26 | 20 | - | - | - | Q1 2020 | FIT |
| PV | Ukraine | Arcyz | 75% | 18 | 18 | 14 | - | - | - | Q4 2019 | FIT |
| Wind | USA | Chalupa | 100% | 198 | 198 | 198 | - | - | - | 2020 | Financial hedge + PTC + Merchant |
| Total | | | | 1.379 | 1.193 | 1.260 | 189 | 64 | 623 | | |
| Consolidated | | | | | | | 24 | 43 | 623 | | |
| Net | | | | | | | 93 | 52 | 623 | | |

⁽¹⁾ Equity accounted project: Benban (186MW)

21 | Energy: Wind drivers by country

Wind prices⁽¹⁾ (€/MWh) and Load factors (%)

| | Q1 2019 | | Q1 2018 | | Chg. (%) |
|--|-------------------|--------|-------------------|--------|-------------------|
| | Av. price (€/MWh) | LF (%) | Av. price (€/MWh) | LF (%) | Av. price (€/MWh) |
|  Spain Average | 75.9 | 28.9% | 61.8 | 34.8% | 22.8% |
| <i>Spain - Regulated⁽²⁾</i> | <i>86.7</i> | | <i>68.6</i> | | |
| <i>Spain - Not regulated</i> | <i>55.4</i> | | <i>46.8</i> | | |
|  Canada | 59.2 | 38.0% | 58.5 | 39.0% | 1.1% |
|  USA ⁽³⁾ | 27.6 | 34.7% | 27.2 | 41.4% | 1.5% |
|  India | 51.8 | 16.6% | 51.3 | 15.4% | 0.9% |
|  Mexico | 65.6 | 48.6% | 64.2 | 48.8% | 2.2% |
|  Costa Rica | 108.5 | 83.0% | 101.1 | 83.7% | 7.4% |
|  Australia | 72.2 | 29.2% | 59.1 | 37.0% | 22.1% |
|  Poland | 83.2 | 38.7% | 66.5 | 30.1% | 25.1% |
|  Croatia | 108.9 | 41.4% | 107.1 | 43.0% | 1.7% |
|  Portugal | 108.6 | 28.3% | 109.2 | 34.9% | -0.6% |
|  Italy | 132.1 | 27.3% | 135.8 | 24.4% | -2.7% |
|  Chile | 100.8 | 20.6% | 90.3 | 26.1% | 11.6% |
|  South Africa | 78.5 | 30.4% | 81.7 | 34.1% | -3.9% |






⁽¹⁾ Prices for consolidated MWs

⁽²⁾ Prices include regulatory incentive and any adjustments due to the application of the banding mechanism

⁽³⁾ 216MW located in the US additionally receive a "normalized" PTC of \$24/MWh

22 | Energy: Other technologies drivers by country

Other technologies (€/MWh) and Load factors (%)

| | | Q1 2019 | | Q1 2018 | | Chg. (%) |
|---|--------------|-------------------|--------|-------------------|--------|-------------------|
| | | Av. price (€/MWh) | LF (%) | Av. price (€/MWh) | LF (%) | Av. price (€/MWh) |
| Hydro | | | | | | |
|  | Spain | 61.4 | 16.9% | 52.7 | 25.8% | 16.4% |
| Biomass | | | | | | |
|  | Spain | 148.1 | 82.7% | 139.3 | 82.1% | 6.3% |
| Solar Thermoelectric | | | | | | |
|  | USA | 175.2 | 11.1% | 160.2 | 8.3% | 9.4% |
| Solar PV | | | | | | |
|  | South Africa | 157.1 | 29.9% | 163.5 | 26.6% | -3.9% |
|  | Chile | 65.0 | 22.4% | 68.6 | 16.0% | -5.2% |

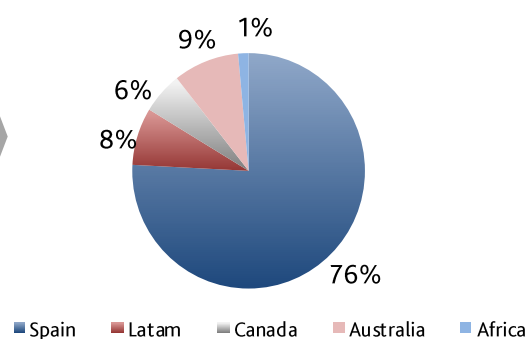
23 | Infrastructure: Concessions



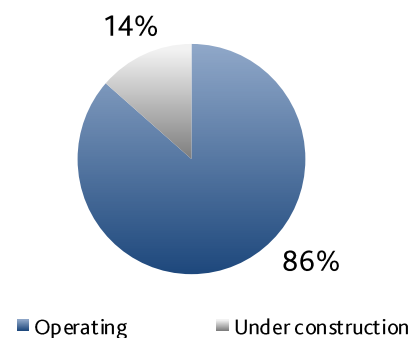
| | Road | Rail | Canal | Port | Hospital | Water | TOTAL |
|------------------------------------|------|------|-------|------|----------|-------|-------|
| # of concessions | 7 | 2 | 1 | 1 | 5 | 52 | 68 |
| Proportional EBITDA Q1 2019 (€m) | 14 | 2 | 0 | 0 | 8 | 10 | 32 |
| Consolidated EBITDA Q1 2019 (€m) | 9 | 0 | 0 | 0 | 4 | 6 | 16 |
| Average life (yrs) | 30 | 26 | 30 | 30 | 28 | 28 | 28 |
| Average consumed life (yrs) | 12 | 7 | 13 | 14 | 9 | 12 | 11 |
| Invested capital ¹ (€m) | 577 | 79 | 77 | 18 | 334 | 302 | 1,407 |

By region

Invested capital
(€1,407m)



By degree of construction



| | Equity | Net debt |
|--------------|------------|------------------|
| Infrastruc. | 267 | 838 ² |
| Water | 134 | 169 ³ |
| Total | 400 | 1,007 |

Note: For construction concessions EBITDA and invested capital include -€2m and €20m from holdings respectively. Lives are weighted by BV excluding holdings

⁽¹⁾ Invested capital: Capital contributed by banks, shareholders and others finance providers

⁽²⁾ Debt figure includes net debt concessions accounted by the equity method (€621m)

⁽³⁾ Debt figure includes net debt from water concessions accounted by the equity method (€132m)



Q1 2019 - January-March
Results presentation

10th May 2019