



*Telefonica*



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**Euro Bond Offering**

October 2001

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The logo for Telefonica, featuring the word "Telefonica" in a stylized, cursive yellow font, positioned in the bottom right corner of the slide against a dark blue background.

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**1** *COMPANY OVERVIEW*

**2** *BUSINESS PERFORMANCE*

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# TELEFONICA: A DIVERSIFIED GLOBAL PLAYER

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# 10 Teleco worldwide by market cap (# 15 in Dec 99)

# 2 among European incumbents (up from # 5 in Dec 99)



		June 2001	% Growth vs. June 2000
LINES IN SERVICE	(in thousands)	44,177.4	10.1%
CELLULAR CLIENTS	(in thousands)	28,520.7	37.0%
OPERATING REVENUES	(mill. euros)	15,302.7	15.2%
EBITDA	(mill. euros)	6,356.6	9.2%

**RANKING**  
**FIXED: #1 Spain, Argentina, Perú, Chile, Sao Paulo**  
**CELLULAR: #8 worldwide**



# TELEFONICA'S PROJECT IN THE NEW INDUSTRY CONTEXT

**Strengthen our relative position in the short term: focus on earnings**



**Evolve and reposition business platforms: building our future**



**Leverage our strong position in the sector restructuring**

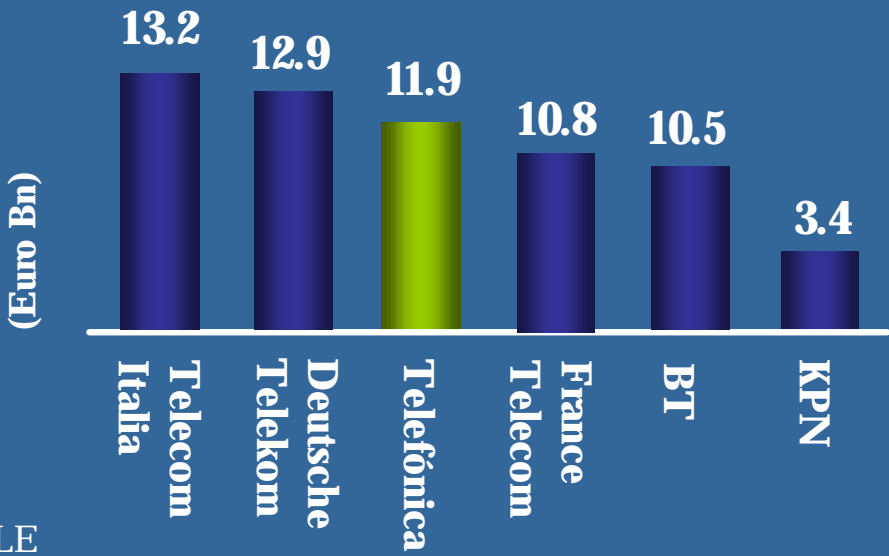
- ✍ **Operational efficiency**
- ✍ **Capital efficiency**
- ✍ **Transformation towards client**
- ✍ **Organizational alignment/horizontal integration for synergies**

- ✍ **Natural strategic development of core businesses**
- ✍ **Strategic reposition of start-up businesses for the new context**

- ✍ **Consolidation in Lines of Business where scale is critical**
- ✍ **Accretive acquisitions with strategic fit**

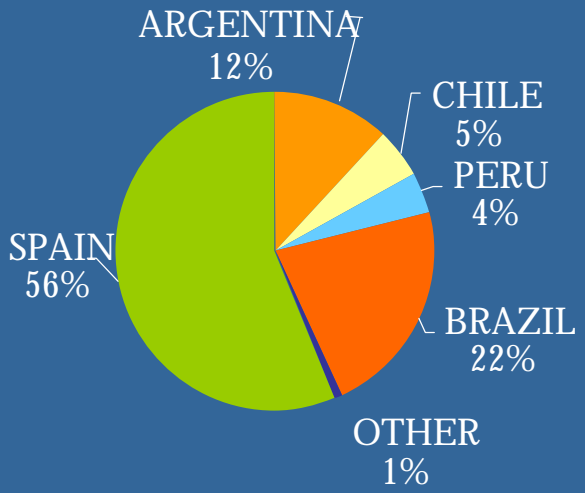
# TELEFÓNICA RANKS 3RD IN EBITDA TERMS AMONG EUROPEAN OPERATORS WITH DIVERSIFIED EBITDA

## 2000 EBITDA

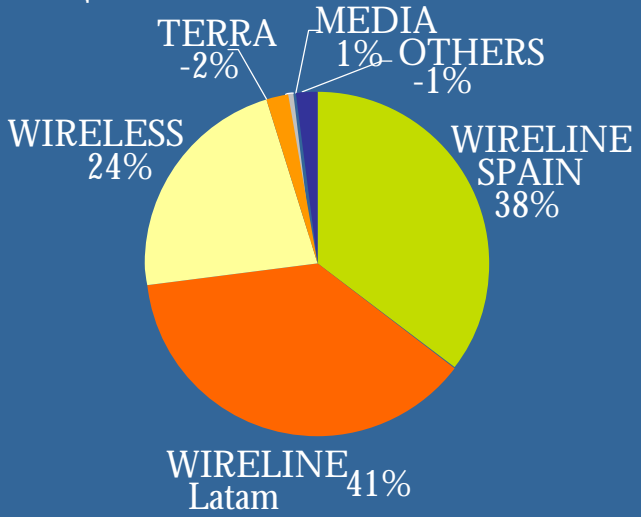


Adjusted EBITDA as of company reports

### EBITDA by Geography 1H01



### EBITDA by Business 1H01



# EBITDA GROWTH ABOVE 9% AND REVENUES UP 15% IN 1H01

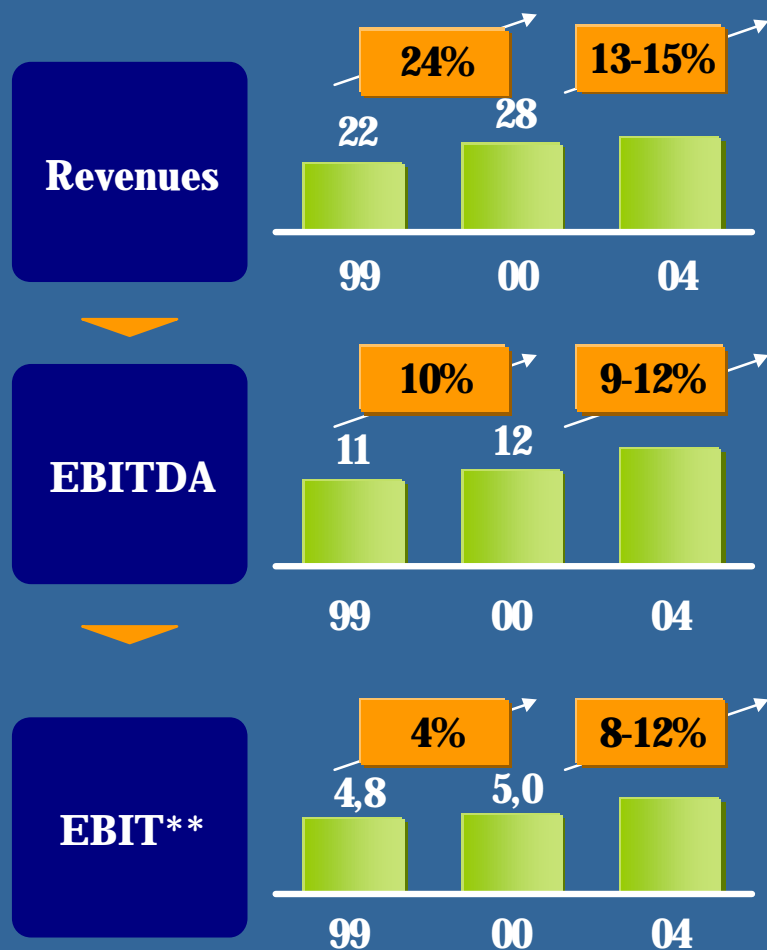
	REVENUES		EBITDA	
	2001	% growth	2001	% growth
Tel. España	5,159	2.2	2,440	4.2
Tel. Móviles	3,933	14.2	1,551	32.4
Latam	5,178	6.8	2,579	2.6
Internet	356	342.2	-141	8.1
Media	683	464.2	69	----
<b>Group</b>	<b>15,303</b>	<b>15.2</b>	<b>6,356</b>	<b>9.2</b>

† Revenues growth is driven by wireless unit, Latam Fixed line, Internet and Media business.

† Latam and Spanish Fixed Line remains as the major contributors to revenues.

† Solid performance of Spanish Businesses (48% of revenues and 56% of EBITDA)

# ASSURING GROWTH AND QUALITY OF THE P&L (\*):



† Increasing growth in traditional business through new services and products

† Increasing positive performance of start-up businesses

† Efficiency

† Cost control policy

† Materializing synergies

† Asset turnover

† Reducing CAPEX

† Reducing invested capital

\* Data in millions of Euro., considering constant currency

\*\* Excluding amortization of goodwill



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# WIRELINER STRATEGY DELIVERING RESULTS IN SPAIN

**1.- Fight the direct access battle through ADSL**

**2.- Lead the Internet Growth**

**3.- Defend voice traffic market share**



**Managing Price Policies**  
**New services to promote traffic**  
**Marketing win-back campaigns**

**Improving regulatory framework**

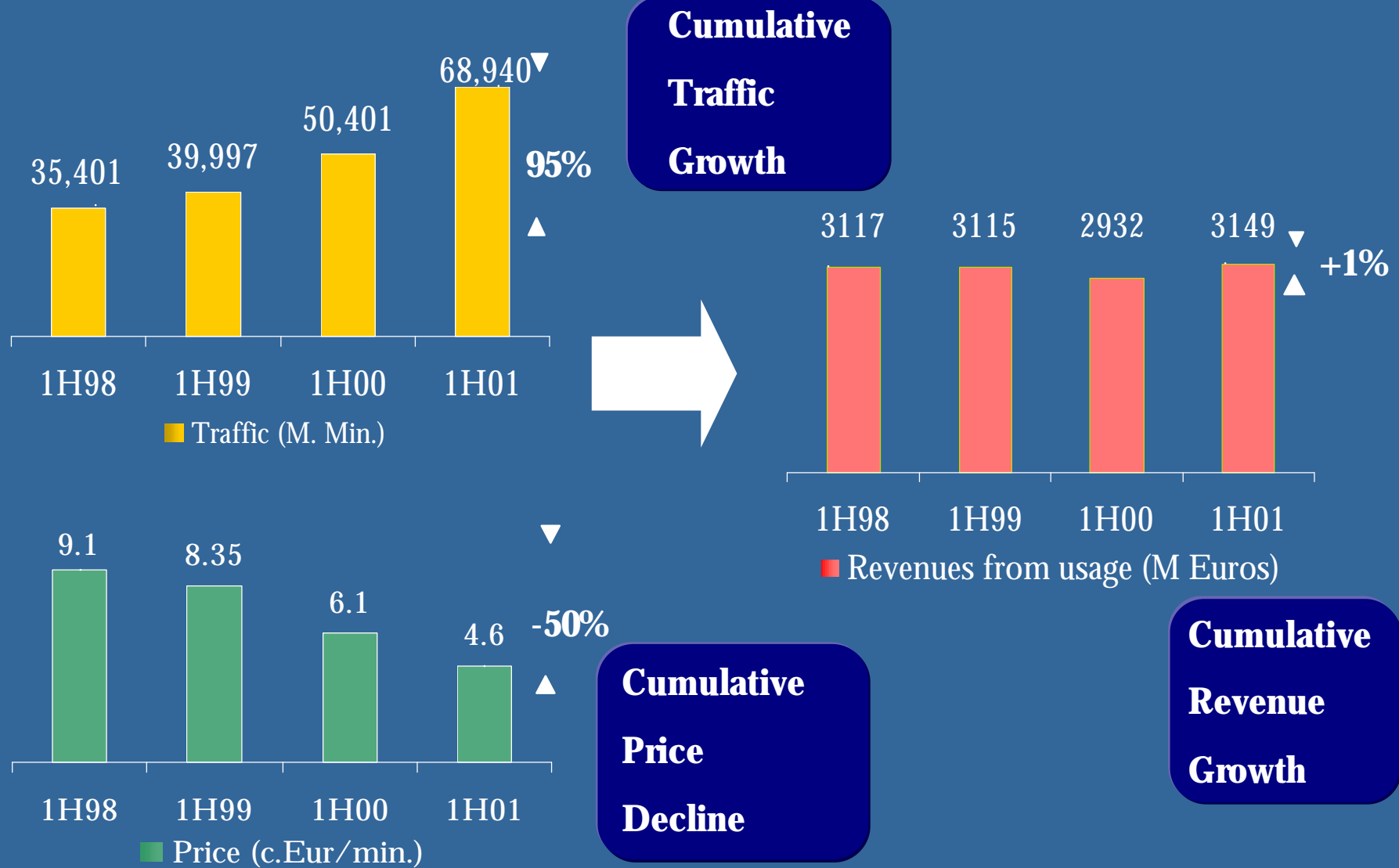
**Increase in monthly fee**  
**2003 Price cap: CPI - 4%**  
**Commercial flexibility**

	1H01	% vs. 1H00
Total traffic (mill. min)	68,940	+38.2%
Lines in Service	20.6	+4.1%
Lines/Employee	502.8	+15.9%
Operating expenses before interconnection	1,903.8	-7.6%
EBITDA (mill. Eur)	2,440	+4.2%

**2.- BUSINESS PERFORMANCE**

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# SPANISH WIRELINE: KEEPING STABILITY THROUGH GROWTH AND EFFICIENCY



2.- BUSINESS PERFORMANCE

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# LATAM WIRELINE PERFORMANCE ON TRACK DESPITE REGIONAL TURMOIL

Lines in Service: 20.9million

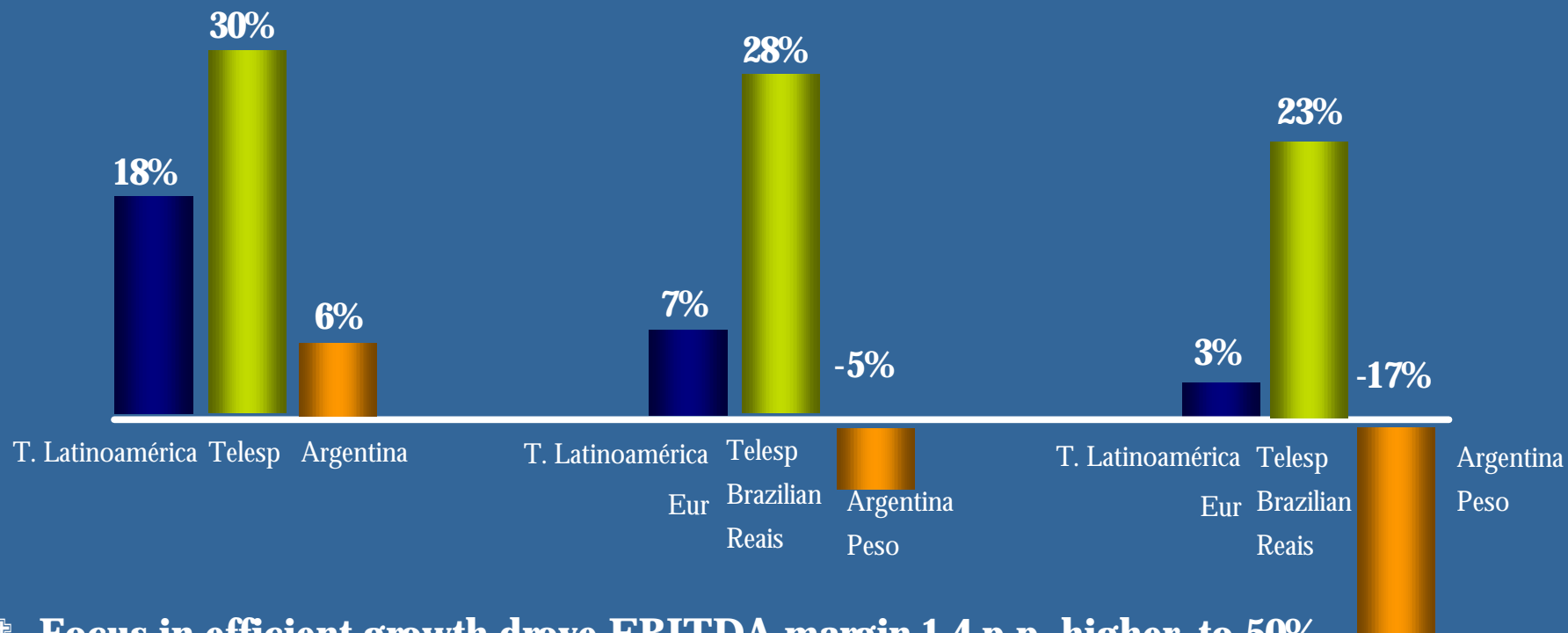
Operating Revenues  
5.20 bn Eur

EBITDA 1H01  
2.58 bn Eur

% 1H01/1H00

% 1H01/1H00

%1H01/1H00



† Focus in efficient growth drove EBITDA margin 1.4 p.p. higher, to 50%.

† Diversification plays an important role: Business growth in Brazil and USD strength have offset Argentina weakness and Brazilian Real depreciation.

2.- BUSINESS PERFORMANCE

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# OPENING NEW GROWTH OPPORTUNITIES: **BRAZIL 2002**

## BUSINESS OPPORTUNITIES

Creation of a leading Long Distance Carrier

Developing data & VAS businesses to corporations

Complete Brazilian broadband network

## COMPETITIVE POSITION

12 Million LIS  
Sao Paulo: 40% of DLD+ILD  
Telesp: >80% Intra-State mkt. share

Sao Paulo: 80% of top 250 corporations  
90% of those serviced by Telesp  
Itaú national data network acquired (4,000 POPs)

Capacity swaps through Emergia  
Group bandwidth needs

† Tap a 10 Bn. Euros market

† Leverage Group position

† Marginal CAPEX

† EBITDA > 0 from year one

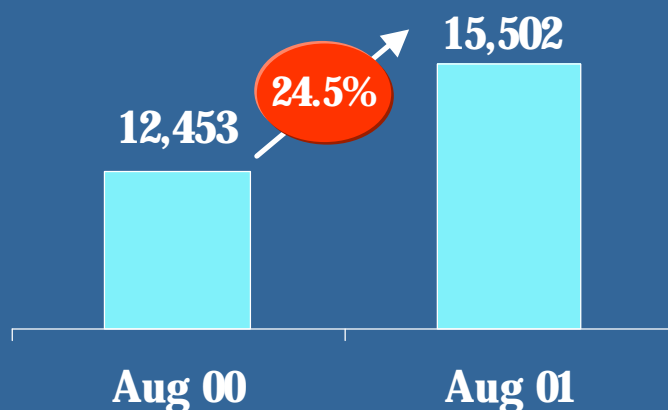
2.- BUSINESS PERFORMANCE

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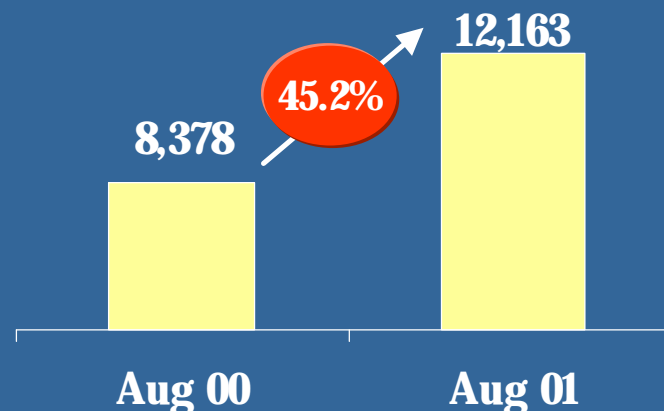
# WIRELESS: SIGNIFICANT SIZE, ONGOING GROWTH AND INCREASING MARGIN

TEM ranks #8 worldwide by equity customers

TEM Spain customers ('000)



TEM Latam & Morocco customers ('000)



	1H01	%(1H01/1H00)
Operating Revenues	3,933.9	14.2%
EBITDA	1,551.6	32.4%
EBITDA Margin	39.4%	+ 5.4 p.p.

*Combined proforma consolidates unaudited figures*

2.- BUSINESS PERFORMANCE

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# EXCELLENT OPERATIONAL PERFORMANCE IN SPAIN TRANSFORMED INTO PROFITS

**Customer Growth and Loyalty**



- † 15.5 million customers as of August 01 (+24.5%)
- † Net adds market share: 53.4% in 2Q01 (49.2% one year ago)
- † Market share: 55.8% (57.5% one year ago)
- † Blended churn rate: 44% decrease y-o-y

**Lower ARPU Reduction**



- † Minutes of usage: -2.5% vs. 2H00
- † ARPU: -13% vs. 1H00; -6% vs. 2H00; -2% 2Q01/1Q01

**Lower customer related costs**

- † 33%y-o-y decrease in subscriber Acquisition and retention cost



**% GROWTH 1H01/1H00**

**Revenues +20%**

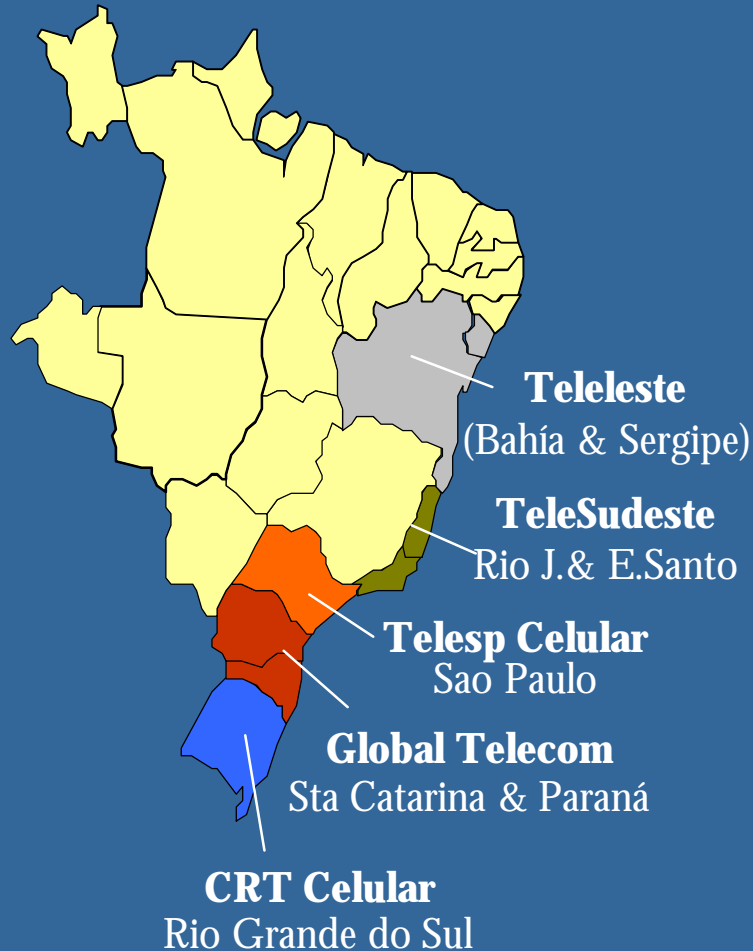
**EBITDA margin +10pp (46%)**

**EBITDA +53% (1.24 bn Eur)**

**2.- BUSINESS PERFORMANCE**

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# OPENING NEW GROWTH OPPORTUNITIES: **JV WITH PT**



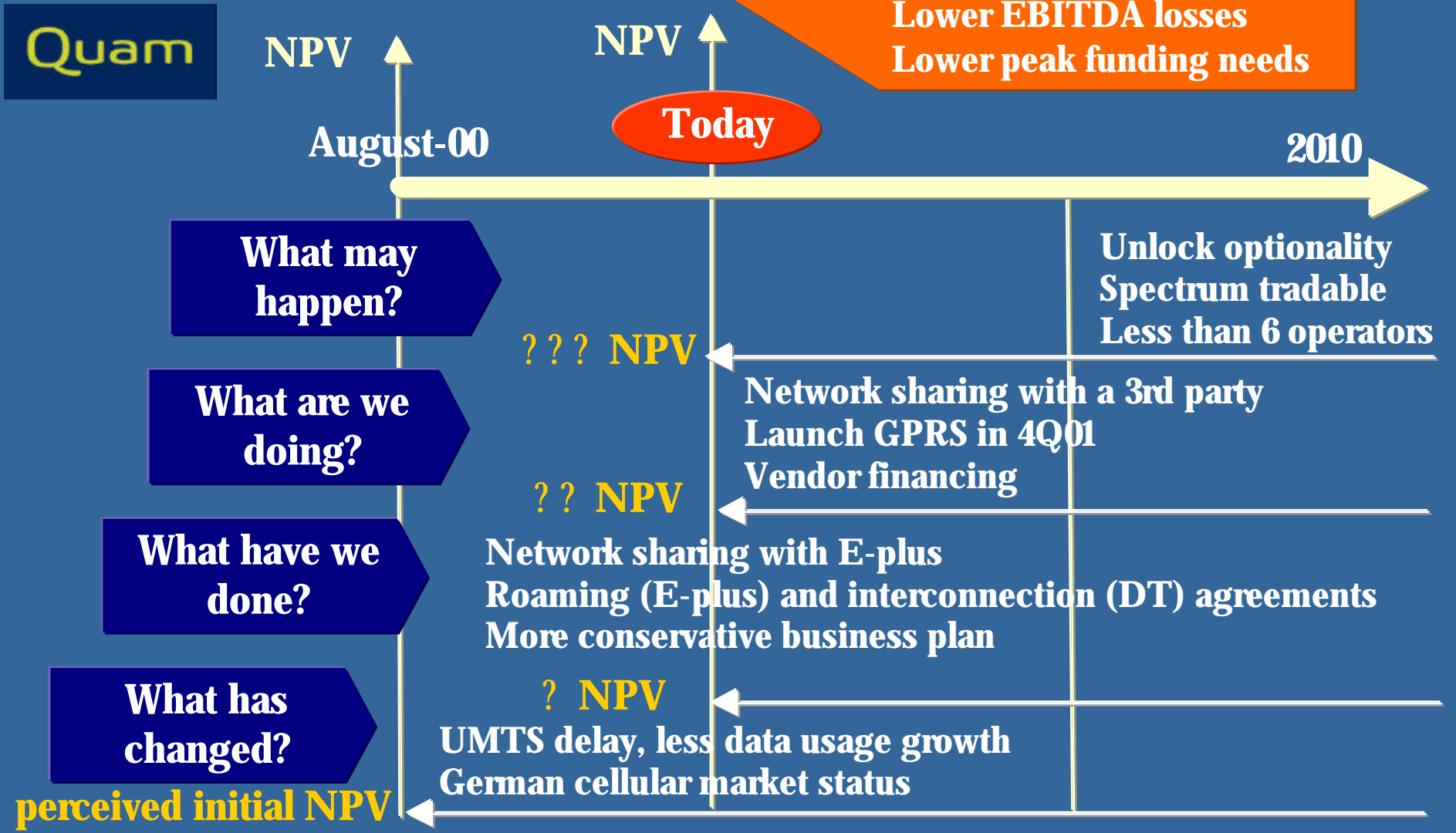
- † 10.3 MM controlled customers as of 06/30/01
- † Potential market over 95 MM POPs (56% of Brazil)
- † 60% market share in areas of operation
- † Leadership in 5 of the 6 richest areas in Brazil (71% of GDP)
- † Unique cellular player operating in Sao Paulo and Rio de Janeiro
- † 2000 aggregated revenues: 3 Bn \$US
- † 2000 aggregated EBITDA: 890 MM \$US

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# UMTS IN GERMANY GROUP 3G

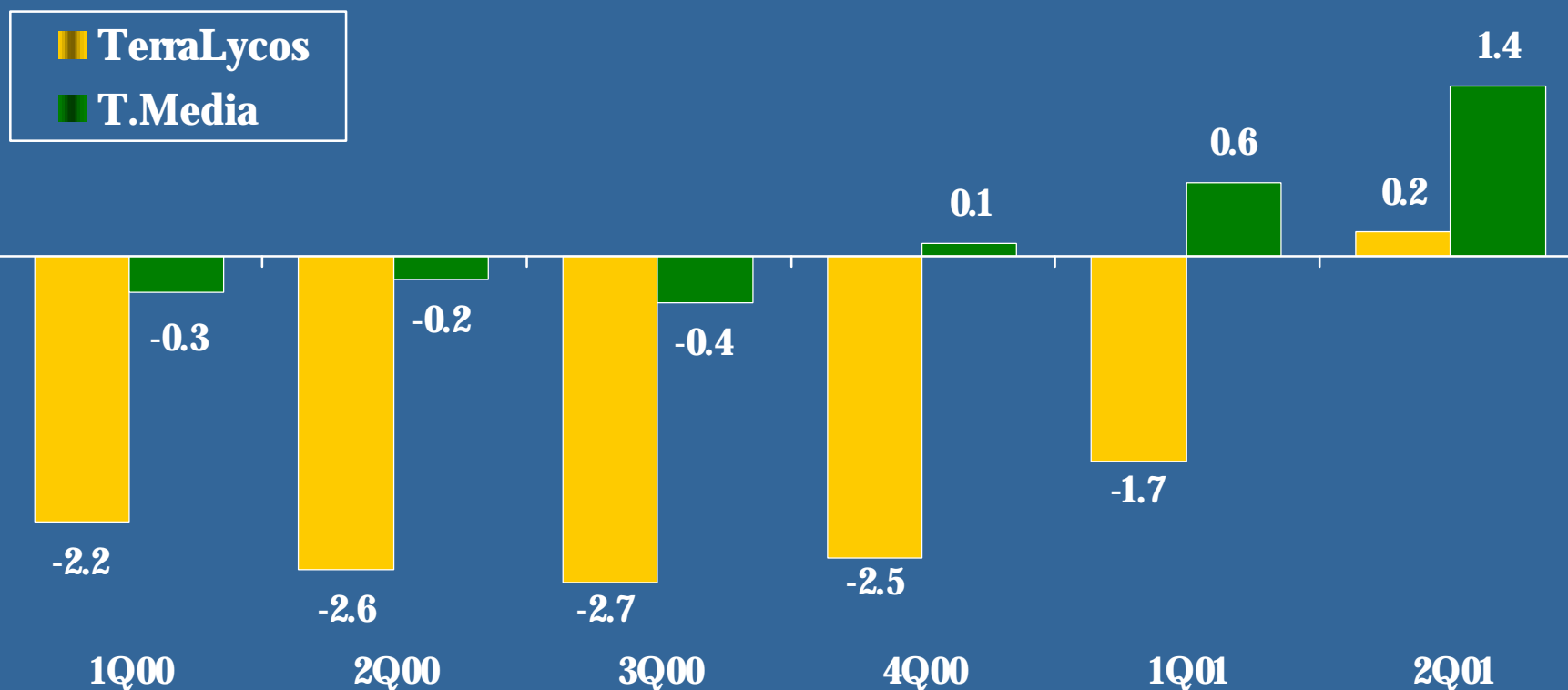


2.- BUSINESS PERFORMANCE

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# START-UP BUSINESSES

Contribution to consolidated EBITDA growth (p.p.)



Acquisitions and improved management practices have enabled Terra Lycos and T. Media to positively contribute to consolidated EBITDA growth

2.- BUSINESS PERFORMANCE

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# BENEFITING FROM AN INTEGRATED STRUCTURE

- **Achieve functional articulation and horizontal synergies**
  - **Purchasing**
  - **IT**
  - **Efficiency on shared services centers: expected NPV of 960 million Euros**
  - **Talent**
  - **Efficiency in logistics: personnel, warehouses and inventories**
- **Assist to and demand strong performance manage across business, and shape the development of the group**

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# GROWTH UNDER A SOUND FINANCIAL FRAMEWORK

- † **Strict monitoring of capital allocation**
- † **EBITDA stability supported by diversification**
- † **Net income and cash-flow protected through:**
  - † Natural business hedges
  - † Liability management
- † **Equity funding and zero dividend policy**
- † **Prudent debt profile**



**Keeping our credit quality key in order to have strategic flexibility**

# FINANCIAL PROFILE

Key Financial (mills Euros)	1H01	2000	1999
Revenues	15,303	28,486	22,957
EBITDA	6,357	11,919	10,885
EBIT	2,391	4,458	4,582
Net Interest	927	1,860	1,429
Net Income	1,149	2,505	1,805
Net Debt	31,244	26,951	20,472
Market Cap	58,960	76,203	80,915
Capex	3,767	8,940	7,186
EBITDA/Net Interest	6.9	6.4	7.6
Net Debt/EBITDA	2.5(1)	2.3	1.9

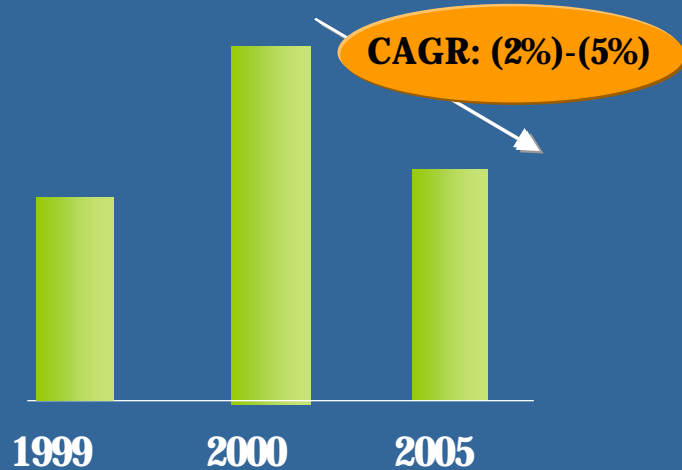
† Improving EBITDA coverage.

† USD debt revaluation due to USD strength is responsible for 2.2 bn Eur increase in net debt, and the deterioration in Net Debt/EBITDA.

(1) 1H EBITDA multiplied by 2

# PROACTIVE MANAGEMENT OF INVESTED CAPITAL

## REDUCING CAPEX



TESA: <20% of revenues. Temporary increase due to ADSL

T. Móviles: Lower than expected due to network sharing

T. Latam: Peak in 2001. Substantial cut onwards

Target: 16% of revenues in 2005

## TELEFONICA IS ABLE TO MANAGE LATAM COSTS THROUGH DOWNTURNS

### WIRELINER

Capex reduction in Brazil, Chile, Peru and Argentina

- Discretionary cuts
- Most of the capex linked to local currency

Workforce adjustments

### WIRELESS

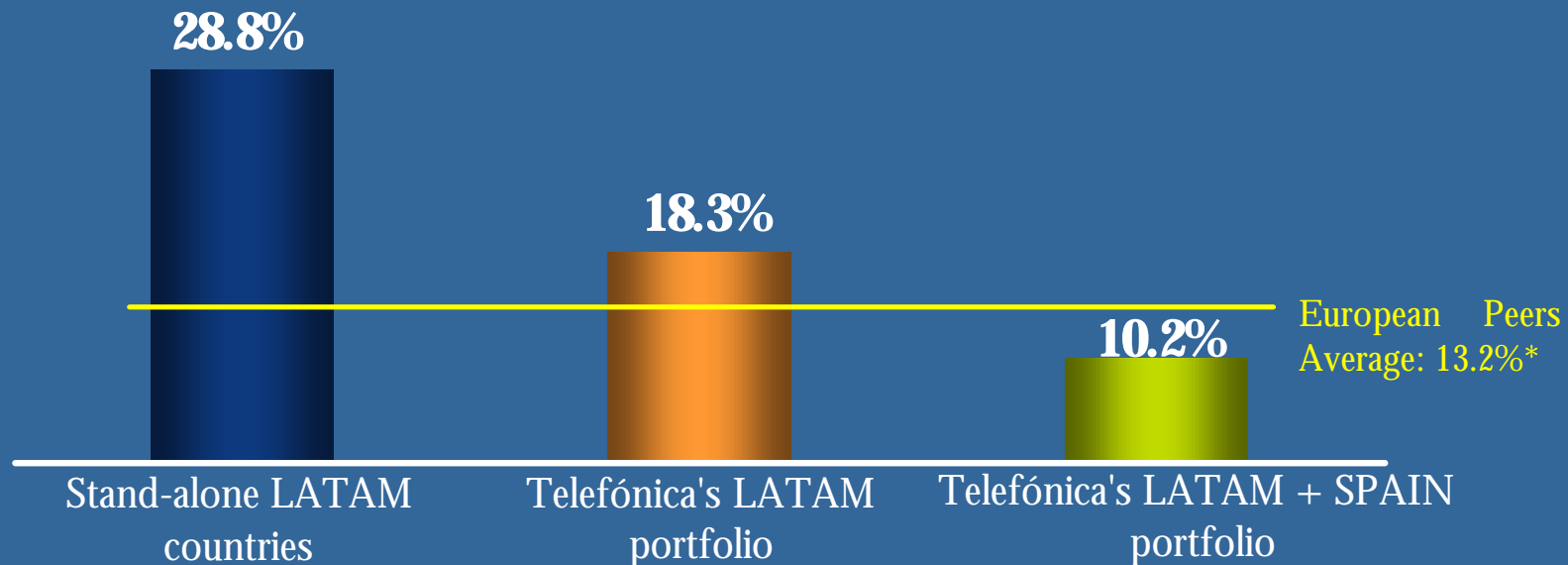
Flexible cost structure: 50% variable

- Subscriber acquisition costs
- Linked to revenues (interconnection, roaming)

Capex adapted to demand

# DIVERSIFIED EBITDA PROVIDES WITH STABILITY

## US\$ EBITDA Average Standard Deviation 1990-2000



\* Average standard deviation of BT, DT, FT, KPN and Telecom Italia 1995-2000 EBITDA



# LATIN AMERICA: PROVEN EXPERTISE

**TeleSP (acquisition  
in Aug' 98)  
3 year management**

	As of take over	As of 06/30/01	% Change
✍ LIS ('000)	6,407	12,006	87%
✍ Lines per employee	338	979	190%
✍ Avg. Waiting time (months)	105	2	-98%
✍ EBITDA (\$US MM)	2,046	2,213 (1)	8%
✍ EBITDA margin (2)	58%	64%	6 p.p.

**TASA (acquisition in  
Nov' 90)  
11 year management**

✍ LIS ('000)	1,696	4,450	162%
✍ Lines per employee	78	504	546%
✍ Avg. Waiting time (months)	49	0.3	n.m.
✍ EBITDA (\$US MM)	637	1,864 (1)	193%
✍ EBITDA margin	38%	53%	15 p.p.

(1) Latest FY.

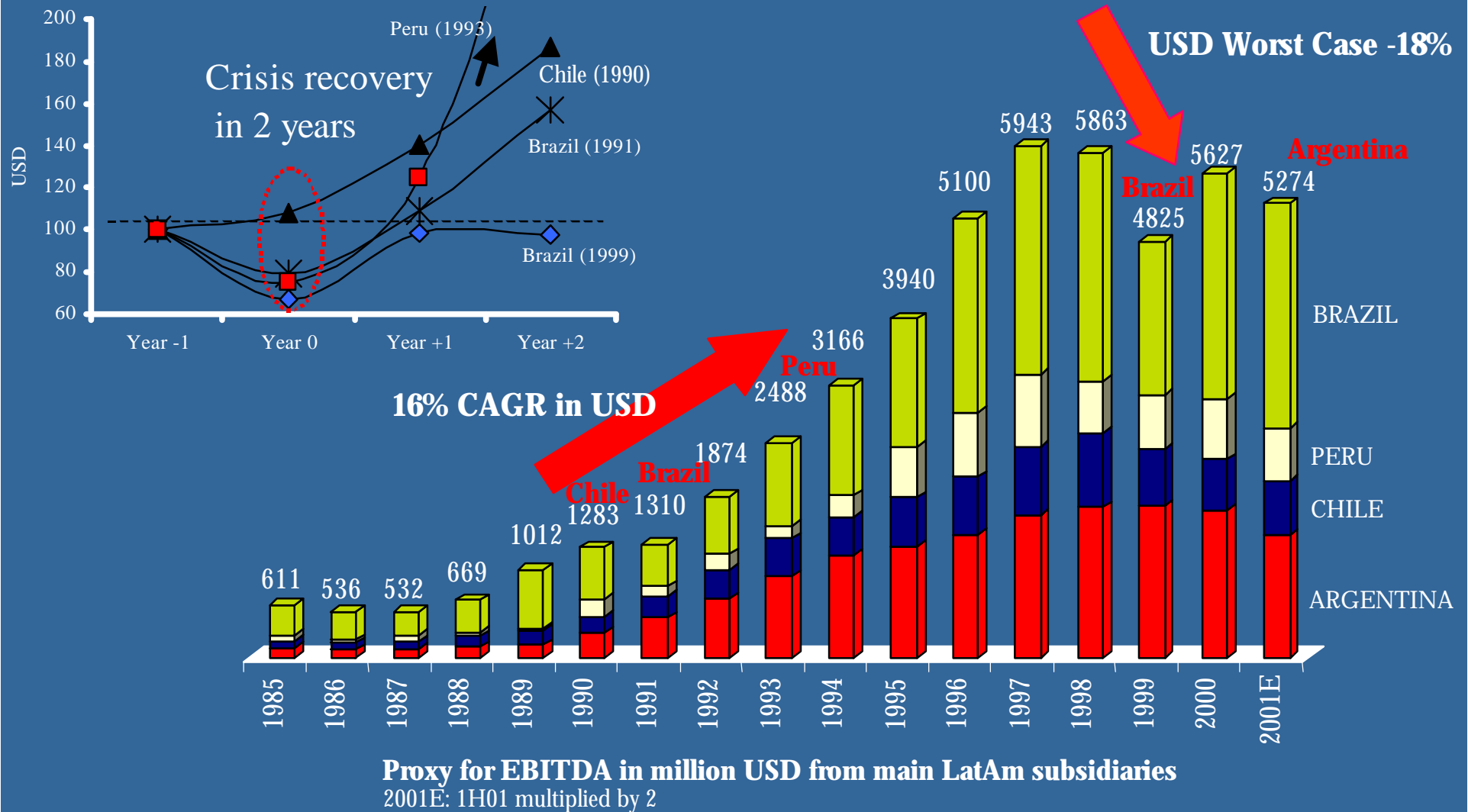
(2) Net of interconnection

**SKILLED TEAMS WITH UNIQUE TRACK RECORD ON TAKE OVERS**

**3.- FINANCIAL PRO FILE**

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# LATAM WORST YEAR EQUIVALENT TO LOSING 1 YEAR OF AVERAGE GROWTH



# EQUITY FUNDING: KEY FOR EXPANSION, BUT DIFFICULT NOW

<u>2000&amp;2001 Equity issues</u>	<u>Bn Eur</u>
Latam tender offers	21
Endemol	5
New equity	
✂ Mobile IPO	3.3
✂ TPI 3% sale	0.1
✂ Motorola Assets	2
<b>Total Equity</b>	<b>31.4</b>

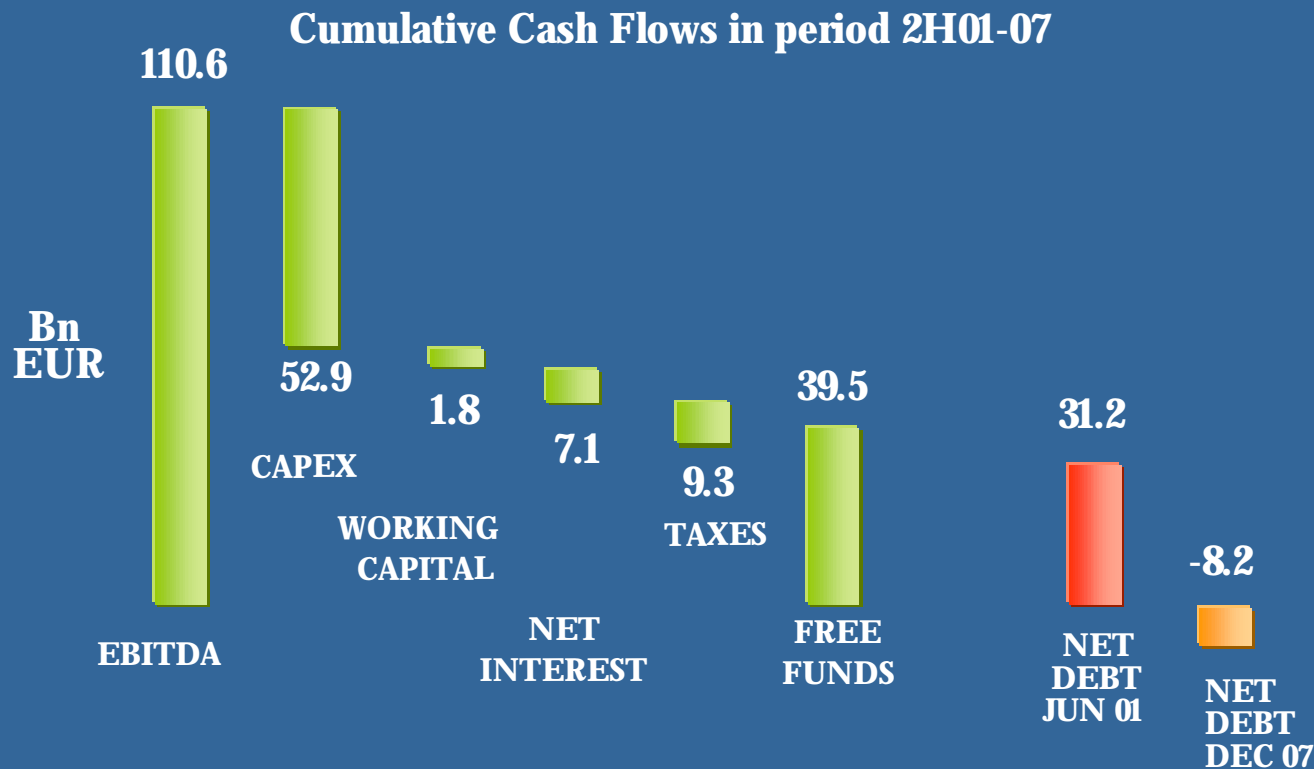
† New equity: 82% of attributable UMTS licenses costs

† Latam Tender Offers: EPS accretive by 29.7% (\*)

(\*) Before extraordinary income; after extraordinary income EPS accretive by 15.3%

# TELEFÓNICA COULD PAY OFF ITS DEBT IN LESS THAN 6 YEARS

† Cash flow generation capacity would allow fully debt repayment before current average maturity (5.9 years).

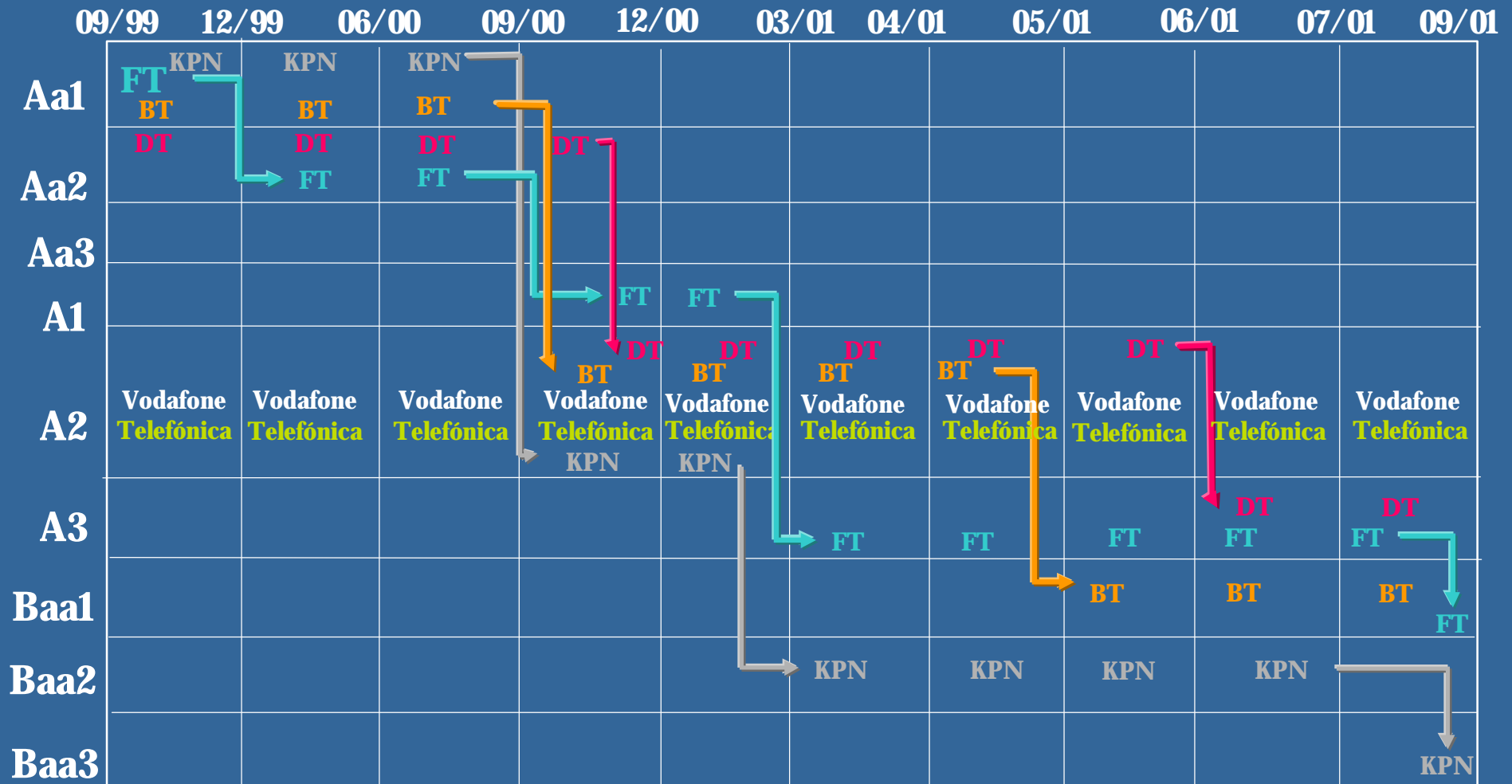


#### Assumptions:

- EBITDA: 9% annual growth
- Capex: Average of analysts forecasts (recent reports by Lehman Brothers, Merrill Lynch, Credit Suisse and BSCH)
- Working capital requirements: 20% of EBITDA increase, effective tax rate of 30%, and average debt cost estimated from current market interest and FX rates
- Net debt as of Dec 07 would be around 0.9 bn EUR higher if assumption about average debt cost increases by 100 bp.

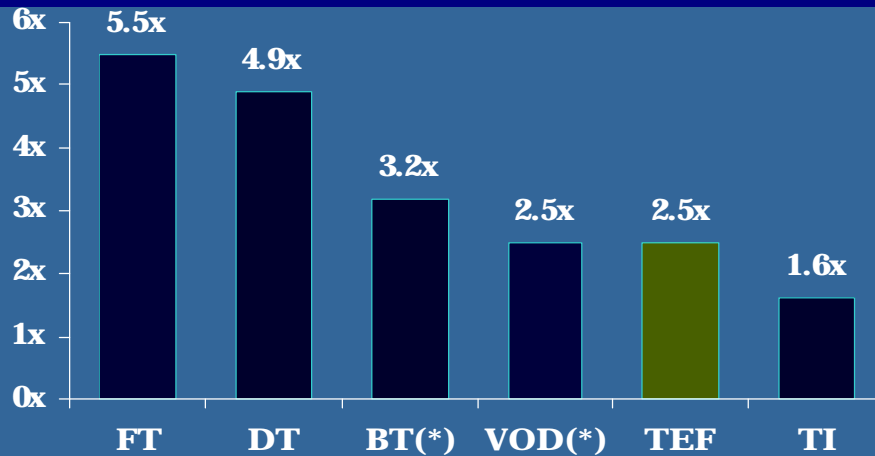
# RATING STABILITY

## Evolution of ratings (Moody's)

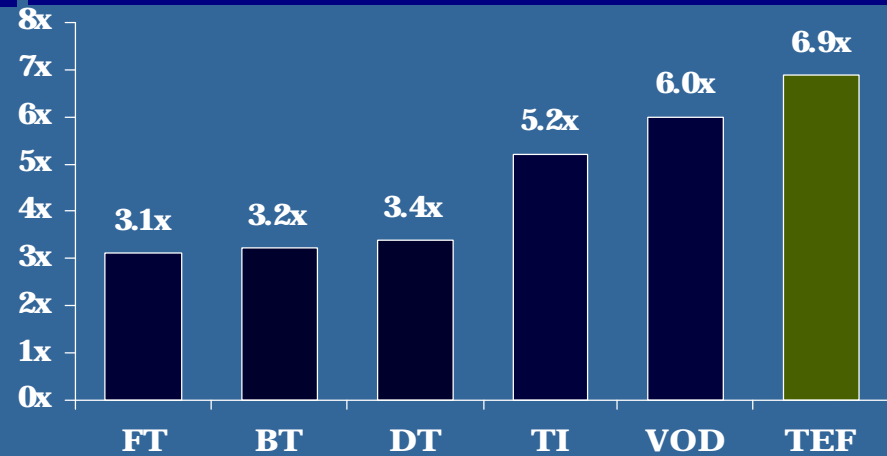


# PEER COMPARISON HIGHLIGHTS TELEFÓNICA'S CREDIT QUALITY

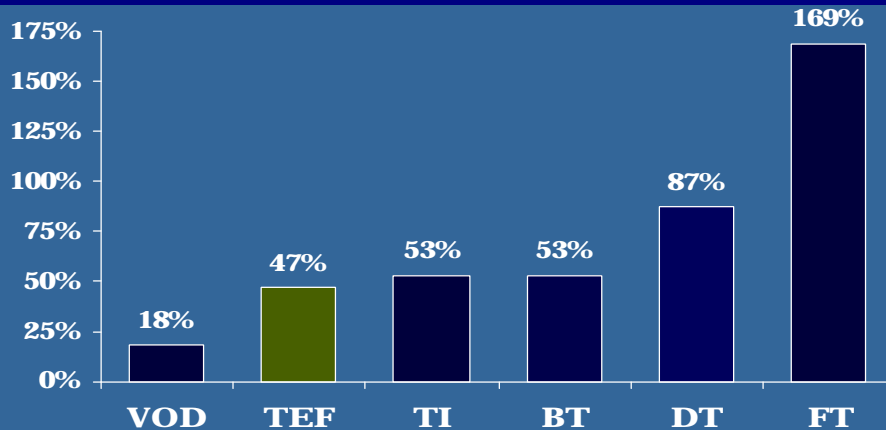
## Net Debt 01 / EBITDA 01



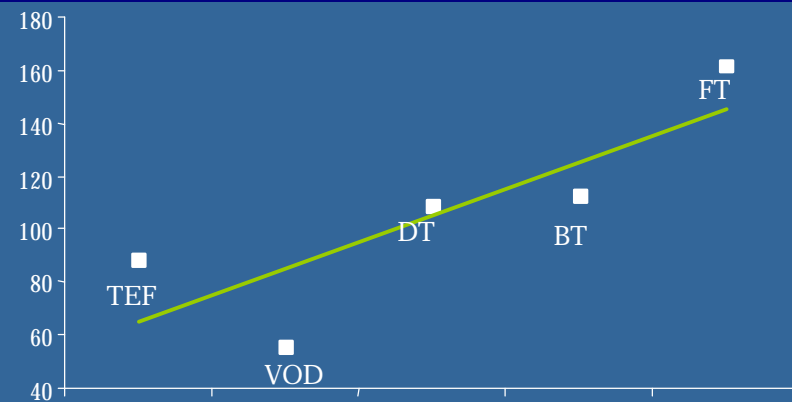
## EBITDA 01 / Net Interest Expense



## Net Debt / Market capitalization



## Spread Increase vs. Net Debt/EBITDA Change 99-01



Net Debt estimates for 2001: SSSB, except for Vodafone (by JP Morgan, assuming completion of the Japan Telecom transaction). For BT, the proceeds from real estate sale have been added on top of SSSB Net Debt estimate.

EBITDA estimates for 2001: SSSB

Telefónica estimates: EBITDA and Net Interest Expense annualized 1H2001 results; Net Debt as of 30-Jun-01

Market Capitalisation: Source: Bloomberg, as of 25-Sept-01

Spread Increase: Source: Bloomberg

## WHAT WE SAID IN 2000 ROADSHOW....

## WHAT WE DID...

Wireless business IPO for funding licenses



3 bn Eur raise in the first wireless IPO in Europe (out of two)

Funding with equity major acquisitions

Looking for wireless opportunities in Mexico



1.8 bn Eur right issue for Mexican wireless companies

Partnerships for growing with controlled risk



Joint Venture with PT for mobile business in Brazil

Vendor Financing for UMTS



Network sharing for reducing capex  
Negotiating with vendors

Global Bond for reducing refinancing risk



1 year out of the F. I. market

Sound financial policy and strong balance sheet



Credit rating unchanged

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# THE OFFERING

**Issuer**

**Telefónica Europe, BV fully guaranteed by Telefónica, S.A.**

**Amount**

**2 billion Euros**

**Offering Type**

**EMTN documentation**

**Tranches**

**3 and 5 years**

**Currency**

**Euros**

**Rating**

**A2 (stable) Moody's/A+ (Negative outlook) S&P /  
A+ Fitch-IBCA**

**Listing**

**London**

**Joint Lead  
Managers**

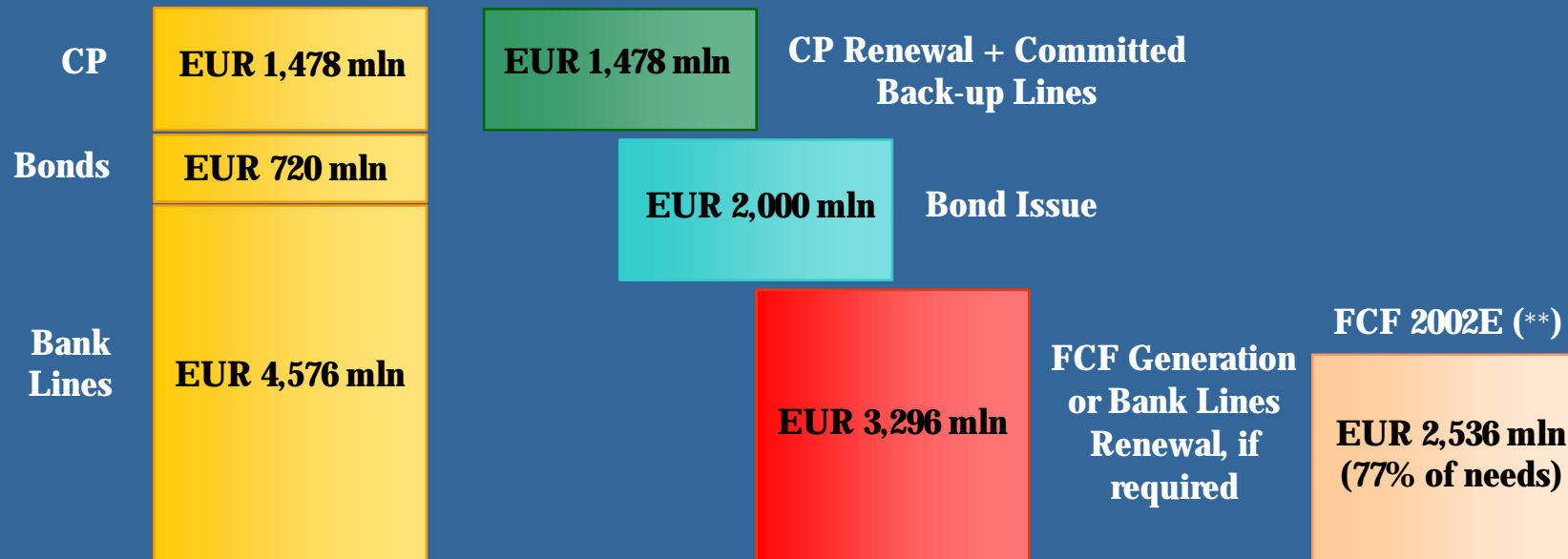
**BBVA, BNP Paribas, Invercaixa, JP Morgan, Schroder  
Salomon Smith Barney**

**Use of Proceeds**

**General Corporate purposes: Reduction in refinancing risks**

# NO NEED TO TAP BOND MARKETS IN 2002 FOR REFINANCING MATURITIES

Total maturities: EUR 6,774 mln (\*)



(\*) Tranche A of Aug-00 Syndicated Loan maturing in Aug-02 could be refinanced with Tranche B maturing in 2003

(\*\*) Assuming 9% EBITDA growth, CAPEX, Working Capital requirements equal to 20% of EBITDA increase, 30% effective tax rate and Net Interest Expense equal to the annualized 1H2001 figure

## ADDITIONAL FUNDING SOURCES

- *Asset disposals (excl. Real Estate)*
- *Real Estate*

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# TELEFONICA'S SOLID POSITION

## Sound financials

- ✍ Strong financial performance
- ✍ Lower debt levels and strong cash flow generation
- ✍ High credit quality

## Solid fundamentals

- ✍ Large and growing customer base
- ✍ Strong operational performance and skills

## Strong strategic position

- ✍ Balanced business portfolio
- ✍ Solid positions along the value chain
- ✍ Best placed for success in all scenarios

# CONCLUSIONS

## OUR STRENGTH

### DEGREES OF FREEDOM

- † The only telco with all options open
- † Our future returns are not jeopardized by short term debt repayment
- † Strong EBITDA diversification
- † Strategic flexibility: currencies, horizontal organization, diversification

## OUR COMMITMENT

### FINANCIAL DISCIPLINE

- † Monitoring additions to Invested Capital
- † Capital allocation based on profitability
- † Keep a balance between average Debt maturity and time to pay back debt with FCF

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