Innovative Technology Solutions for Sustainability



# **ABENGOA**

**Understanding the Value in Concessions** 

**Analyst & Investor Day** 

Eduard Soler May 2012

- Our Portfolio of Concessions today
- Our Business Model for Concessions
- Our Concessions going forward

#### **Our Portfolio of Concessions Today**

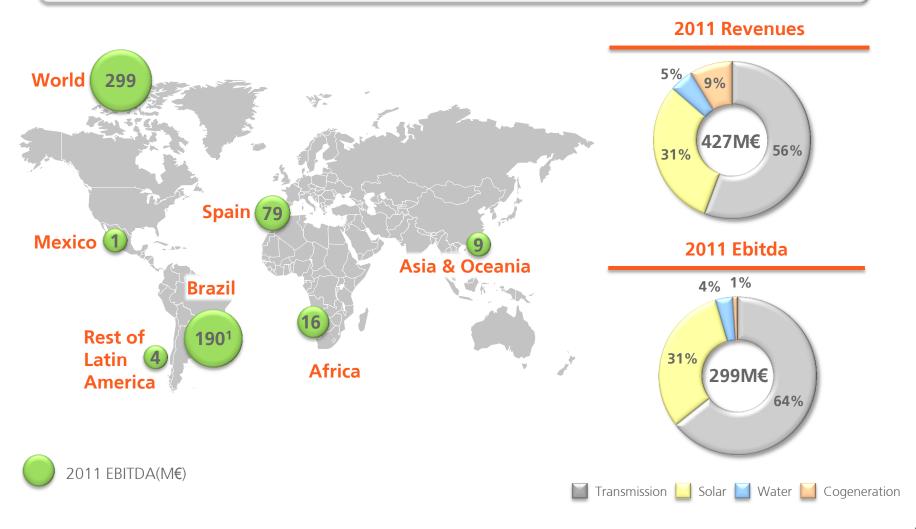
Abengoa owns a young and wide range portfolio of concession-type infrastructure assets both in operation and under construction

		Operating	Under Construc./ Developm.	Remaining life (in operation)	ABG Equity (assets in operation)
Transmission Lines	Public and private transmission line concessions in Peru, Chile and Brazil	1,771 km	5,088 km	>25 years	400 M€
Solar CSP	Global presence, with strong position in US and Spain and growing internationally	543 MW	1,100 MW	>25 years	587 M€
Cogeneration & Other	Cogeneration plants (Spain and Mexico), water services, hospitals, renewables and others	393 MW	300 MW	>20 years	47 M€
Water	Operations mainly in Algeria, India, China, Spain, Ghana	560,000 m <sup>3</sup> /day	360,000 m <sup>3</sup> /day	>24 years	42 M€

1.076 M€

#### **Our Portfolio of Concessions Today**

And are already generating income through long-term take or pay contracts and power purchase agreements



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#### **Our Business Model for Concessions**

#### Bringing an extra dimension to our integrated business model



A response to our customer demands for integrated solutions

Allows Abengoa to capture a larger share of the value chain profit

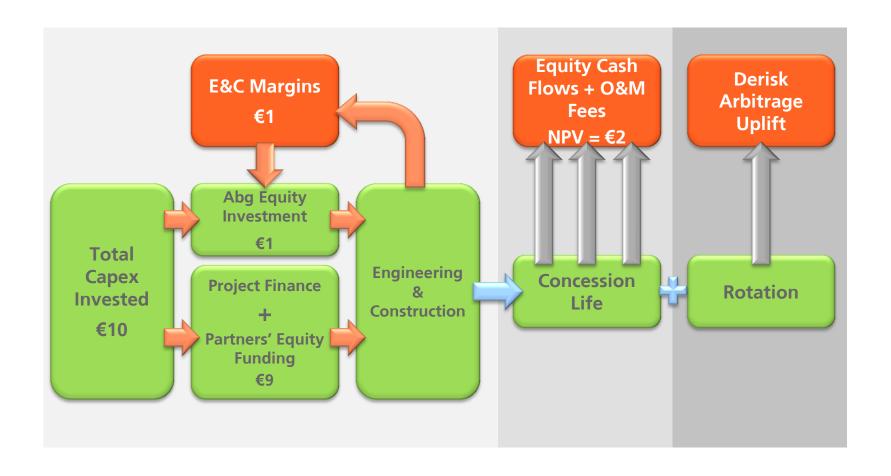
**Provides greater revenue and earnings visibility** 

Generates over time stable cash flows supporting nonrecourse debt as well as progressive dividend policy

Enables to maximize returns for shareholders by rotating de-risked assets

#### **Our Business Model for Concessions**

The integrated model allows to generate incremental value along the whole project cycle, with limited downside risk



### Our Business Model for Concessions

(1) Development and construction

Financial discipline in the investment phase is ensured by limiting equity contribution



Abengoa's **equity investment in projects is generally limited to** the amount it can recover under its **E&C margin**. This rule is strictly applied to any new concession projects

Abengoa's E&C expertise **limits** construction risk

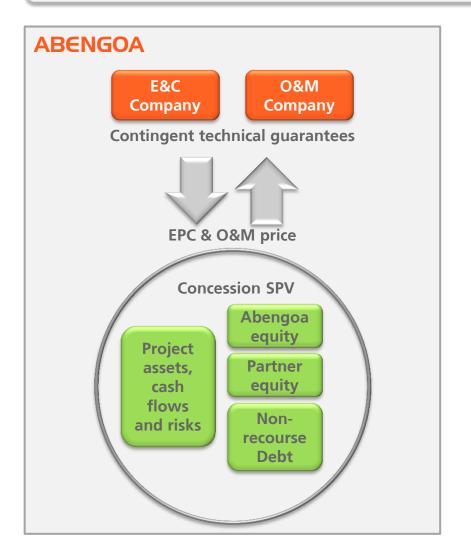
Commitment to invest only when financing is in place

Maximize third-party financing helps increase equity returns and minimize own equity contribution and risks:

- Non-recourse financing, up to 80% of investment
- Equity from partnerships

# Our Business Model for Concessions (1) Development and construction

Financing of Concessions is structured through a non-recourse project finance scheme that ring-fences the project from Abengoa



Concession projects offer **high predictability and stability of cash flows** allowing for a typical project finance structure:

- Debt sizing based exclusively on project cash flows, with DSCR in the range of 1.2-1.5x
- High leverage, up to ~8 Net Debt/EBITDA, thanks to high visibility of cash-flows

Once in operation, the **risks are ring-fenced** from Abengoa:

- No Abengoa guarantee for Senior Lenders regarding counter-party or regulatory risks
- Security package based on pledges over assets and shares of the Concession SPV only
- Contingent technical guarantees from Abengoa are capped, limited in time and, when possible, externalized through insurance

### Our Business Model for Concessions

(1) Development and construction

# Successfully secured non-recourse financing from a diversity of leading financial institutions

	Projects	Financial Close	Facility Size and Currency		
	Manaus	Q3 2011	800 MBRL		
	Norte Brasil*	Q1 2010	295 MBRL		
	Linha Verde*	Q1 2010	300 MBRL		
	ATN	Q4 2010	74M \$		
	ATS	Q3 2011	344 M\$		
	PS10 and PS20	Q4 2006	43M € and 97M €		
	Solnova 1	Q4 2007	234M €		
	Solnova 3	Q1 2008	227M €		
	Solnova 4	Q3 2008	217M €		
	Helioenergy 1 y 2	Q2 2010	158 M€ and 158M €		
	Solacor 1 y 2	Q3 2010	178 M€ and 176 M€		
	Solaben 2 y 3	Q4 2010	169 M€ and 171M€		
	Helios 1 y 2	Q2 2011	144 M€ and 145 M€		
	Solana	Q4 2010	1,450 M\$		
	Mojave	Q3 2011	1,200 M\$		
	Hassi R'Mel	Q2 2007	253M €		
	Cogener. Pemex	Q2 2010	460 M\$		
7	Cogener. Pernex	QZ 2010	400 1015		
	Skikda	Q3 2005	84M\$		
	Tlenclem	Q2 2007	233 M\$		
	Tenes	Q3 2008	185 M\$		
	Quingdao	Q3 2009	880 MRMB		

\*Facility size refers to bridge loan amount

BNDES	U.S. DEPARTMENT OF ENERGY	<b>IDB</b>
European Investment Bank Deuts	KB // Instituto de Cré	dito Oficial NEXI
<b>⋄</b> Santander	SMBC	<b>BARCLAYS</b>
CRÉDIT AGRICOLE	<b>&amp;</b> Banes	to KaixaBank
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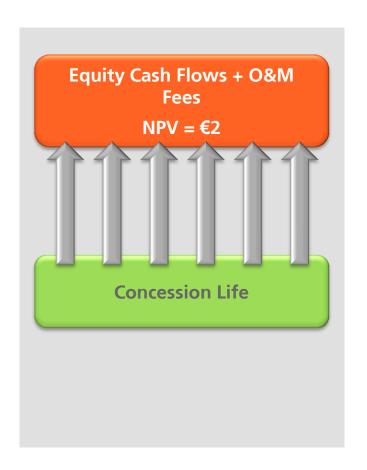
# Our Business Model for Concessions (1) Development and construction

#### **Successfully raised equity from leading partners**

Partner	Date	Locatio	on	Project Type / Size	Partner's equity
TOTAL MASDAR S	May 2010		Abu Dhabi	100 MW trough plant	80%
e·on	Nov. 2009		Spain	2x50 MW trough plants	50%
Eletrobras	May, 2008		Brazil	3 Transmission lines (one in DC)	49%
New Energy Algeria	Jan. 2007		Algeria	150 MW solar-combined cycle hybrid plant (20 MW parabolic trough	34%
/TOCHU	Dec. 2010		Spain	2x50 MW trough plants	30%
JGC	Sept. 2010		Spain	2x50 MW trough plants	26%
<b>▲</b> Santander	April 2012		USA	280 MW trough plant	22%

# Our Business Model for Concessions (2) Operational phase

Value creation through the operation and ownership of selected assets



**Profitable assets**: investment decisions based on standalone concession returns (target 10-15% equity IRR)

Recurrent long-term revenues with credit worthy counterparties (PPA, tariff, etc...), limiting risk

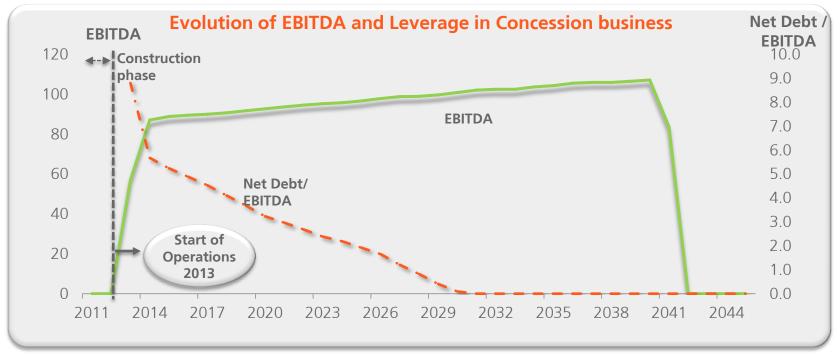
**High cash flow generation** derived from strong EBITDA margins (up to 80%) and low maintenance capex requirements

Enables **further development of** the underlying **technologies**, retrofitting into E&C capabilities

Further development of O&M capabilities

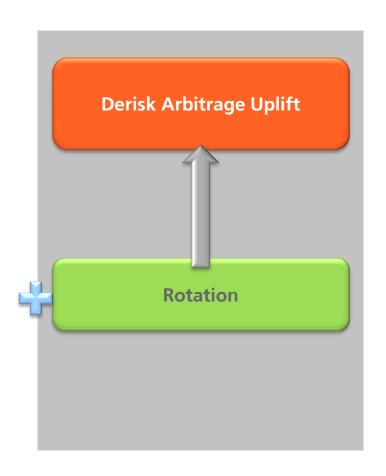
#### **Natural deleverage once in operation**

- Good quality of cash-flows and assets of the project allow for high initial leverage
  - Mostly investment grade counterparty risk
- Continuous reduction of leverage, as a result of (i) high EBITDA generation and (ii) pre-agreed debt service, matching the project cash-flow generation profile
- No refinancing risk for the sponsor thanks to long-term project finance contracts



# Our Business Model for Concessions (3) Asset rotation

#### Rotating assets allows to recycle capital and increase returns



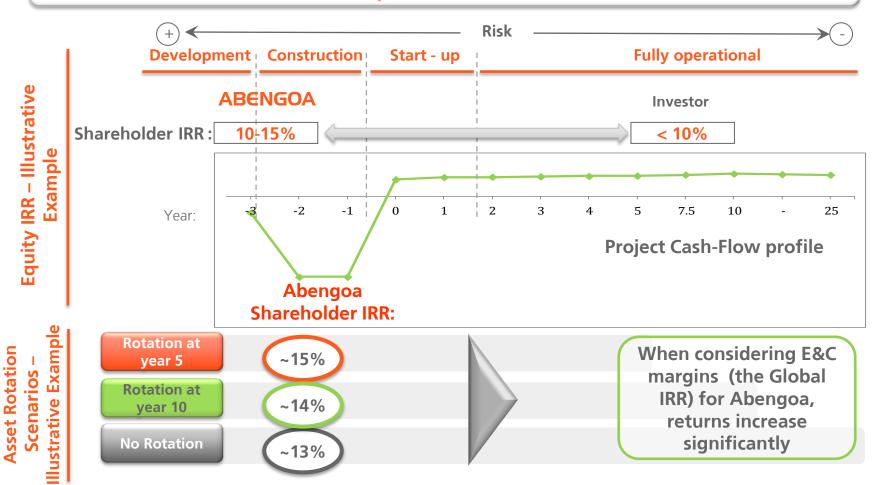
Abengoa considers a **strategic priority** rotation of assets once construction and operational/performance risks are mitigated

Rotation strategy is **opportunistic**, selecting the best moment to execute a transaction for each asset:

- 1. Finding the **best timing** to capture the de-risk arbitrage based on the life cycle of the project
- 2. Being able to maximize current market valuations
- 3. Always considering the **expansion strategy of the business** in terms of:
  - Geography: Do we need to keep a critical mass of concessions in a particular market to win new contracts?
  - Technology: Can we improve the value creation potential of the concession through technology improvements if we keep (or control) the asset?

# Our Business Model for Concessions (3) Asset rotation

Asset rotation when the risks of the projects have decreased from an investor point of view



# Our Business Model for Concessions (3) Asset rotation

#### Delivery of Abengoa's rotation strategy with high returns on divestments

#### ETIM & ETEE / Oct 2010

- ✓ Sale of 25% stake in a 787km transmission line to State Grid International
- ✓ Cash proceeds of 90 M€

121% Global IRR for Abengoa

#### Subholding Unisa 1 / June 2011

- ✓ Sale of 50% sub-holding including STE, ATE, ATE II and ATE III totalling 2,132km of transmission lines to TAESA, subsidiary of CEMIG
- ✓ Cash proceeds of 343 M€

18% Global IRR for Abengoa

#### **NTE / June 2011**

- √ 100% sale of Nordeste Transmissora de Energia (NTE), 386km transmission line to TAESA, subsidiary of CEMIG
- ✓ Cash proceeds of 139 M€

35% Global IRR for Abengoa

#### **Subholding Unisa 2 / March 2012**

- ✓ Sale of remaining 50% stake in the sub holding
- ✓ Cash proceeds of 376<sup>1</sup> M€

28% Global IRR for Abengoa<sup>1</sup>

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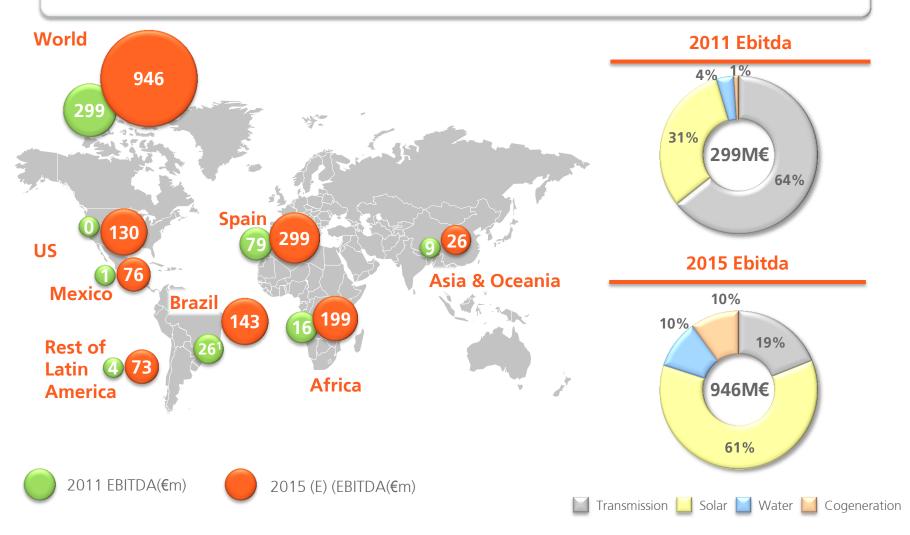
### **Our Concessions going forward**

### Large portfolio of selected assets once our capex plan is completed

	In operation in 2015	Net assets <sup>(1)</sup>	Non Recourse Net Debt	Partners	ABG Equity
Transmission Lines  Brazil will continue to be the main market, with Peru gaining size	6,859 km	2,717 M€	1,375 M€	400 M€	942 M€
Solar CSP  Consolidation of operations, with an asset base in operation in several geographies	1,653 MW	6,560 M€	4,395 M€	397 M€	1,768 M€
Cogeneration & Other  Landmark cogeneration project in Mexico completed	807 MW	860 M€	529 M€	65 M€	266 M€
Water  Consolidation of operations, with a presence in several geographies	920,000 m³/day	787 M€	672 M€	20 M€	95 M€
imated figures in 2015 Net assets calculated as gross assets less accumulated D&A		10,924 M€	6,971 M€	882 M€	3,071 M€

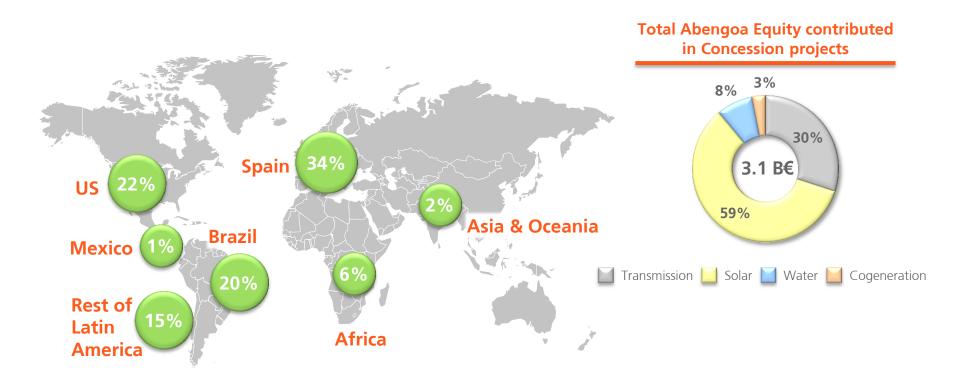
#### **Our Concessions going forward**

#### Building a diversified portfolio both in terms of geography and sector



#### **Our Concessions going forward**

A portfolio where Abengoa will have contributed €3.1 bn, which will become a sizeable source of cash by recycling this capital through asset rotation





% Abengoa equity contributed

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Thank you!

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May 2012