

2014 Results Presentation



IBERDROLA

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Agenda

Highlights of the period

Analysis of results

Financing

Highlights of the period

FY 2014 Results above our Outlook 2014-2016 guidance

EBITDA grows 3.1% vs. FY 2013 to Eur 6,965 M

Positive contribution from all geographies offsets lower results in Spain

Investments of Eur 2.8 Bn

Increasing geographic diversification and focus on regulated businesses

Net Debt reduced by c. Eur 1.5 Bn to Eur 25.3 Bn¹

Net Debt¹/EBITDA improves to 3.6x, close to 2016 target

Net Profit of Eur 2,327 M (after non recurring efficiency plan Eur 128 M)

Maintaining shareholder remuneration at Eur 0.27 per share²

1. Adjusted for dividend paid in cash in December corresponding to third program "Iberdrola dividendo flexible" implemented in 2014, Eur 275 M
2. To be proposed to 2015 AGM

Operating highlights by country

Implementing the strategic vision of our Outlook 2014-2016

United Kingdom

- **Networks**: Regulatory and remuneration framework approved up to 2021 for transmission (RIIO-T1) and 2023 for distribution (RIIO-ED1), TOTEX allowance amounts to Eur 8,270 M¹
- **Renewables**: First offshore wind farm in operation (WoDS in UK); second underway (Wikinger in Germany)
- **Generation**: All existing facilities offered have been awarded in capacity mechanism auctions (2,261 MW)
- **Retail**: New IT system in operation. Delivering efficiencies

United States

- **Networks**: Rate case approved in Maine; HV line in Maine completed; new projects to enhance New York's transmission system underway (NY Transco)
- **Renewables**: Baffin wind farm (202 MW) construction completed; PTCs extension for new projects to be built up to 2016 (600 MW qualified)
- **Corporate**: integration project to optimise corporate structure completed

Operating highlights by country

Implementing the strategic vision of our Outlook 2014-2016

Mexico

- **Generation**: two CCGT plants and one cogeneration under construction and a second cogeneration plant about to begin; signing new contracts with private consumers
- **Renewables**: two wind farms under construction; pipeline of more than 900 MW

Brazil

- **Networks**: Drought impact mitigated through tariff increases; improved return on RAB for new tariff reviews; additional investments for continuous improvement and extension of service
- **Renewables**: Two auctions awarded to build six wind farms
- **Generation**: Efficiency gains in thermal plants; construction of hydro plants in progress – Teles Pires hydro plant completed

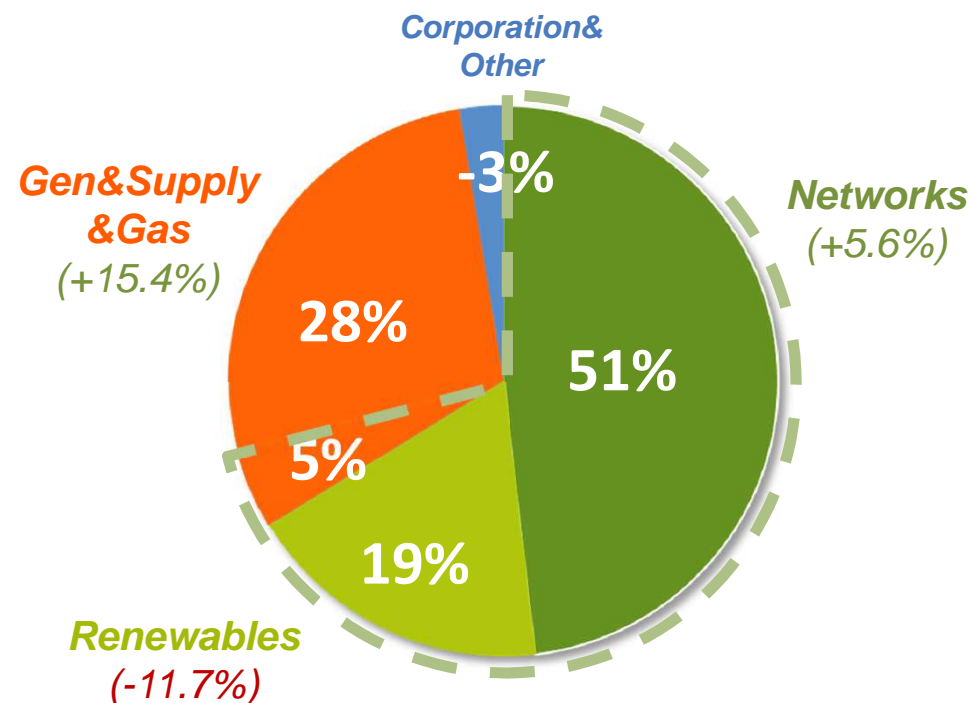
Spain

- **End of structural tariff deficit**; only temporary adjustments pending
- **Networks**: Record quality of service
- **Efficiency measures undertaken**

EBITDA

EBITDA amounts to Eur 6,965 M (+5.5% vs. Outlook 2014)
Positive contribution from all geographies...

EBITDA by business

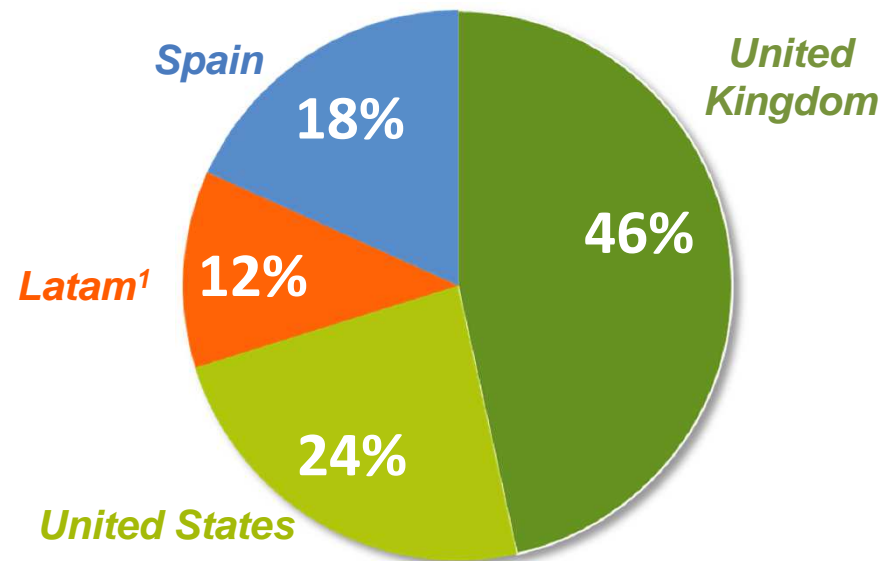


**... offsets lower results in Spain (-7.4%)
 affected by regulatory measures**

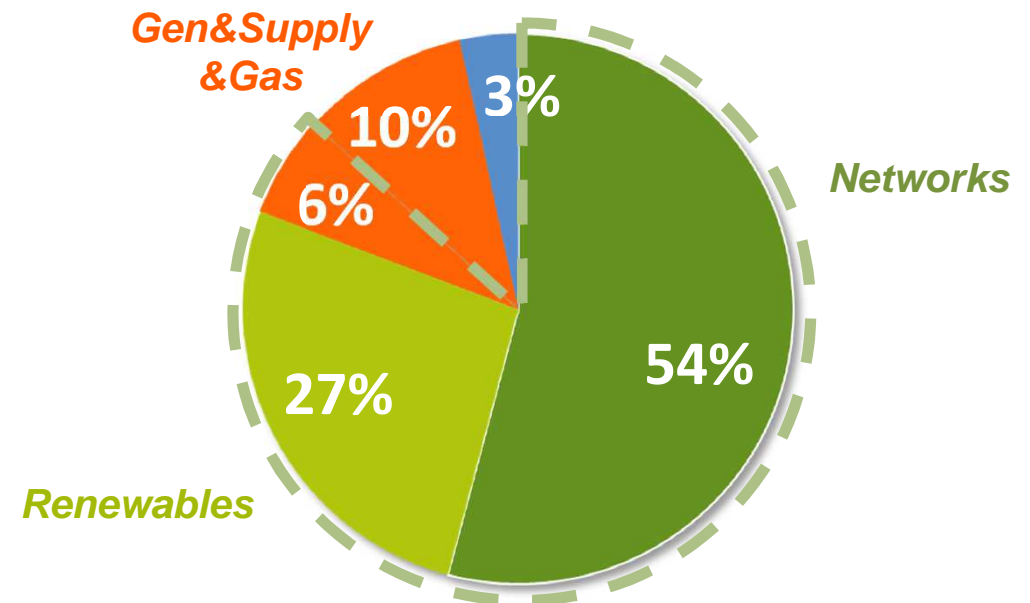
Investments

Investments of Eur 2.8 Bn¹...

Investments by geographies



Investments by business



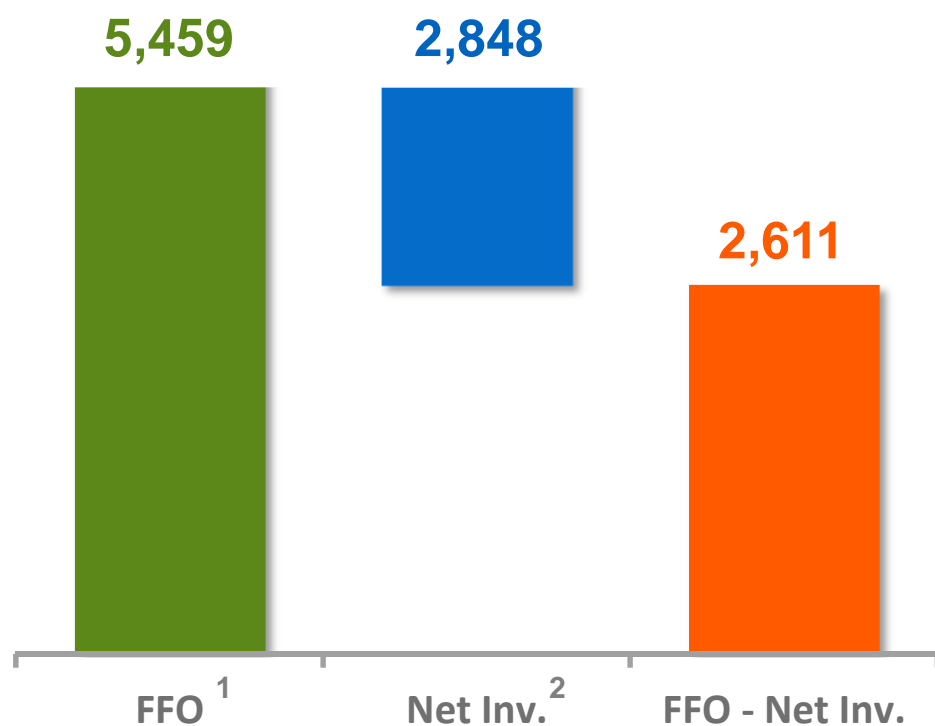
... focused on businesses with stable and attractive regulation

1. Not including Neenergia Investments of Eur 775 M (100%)

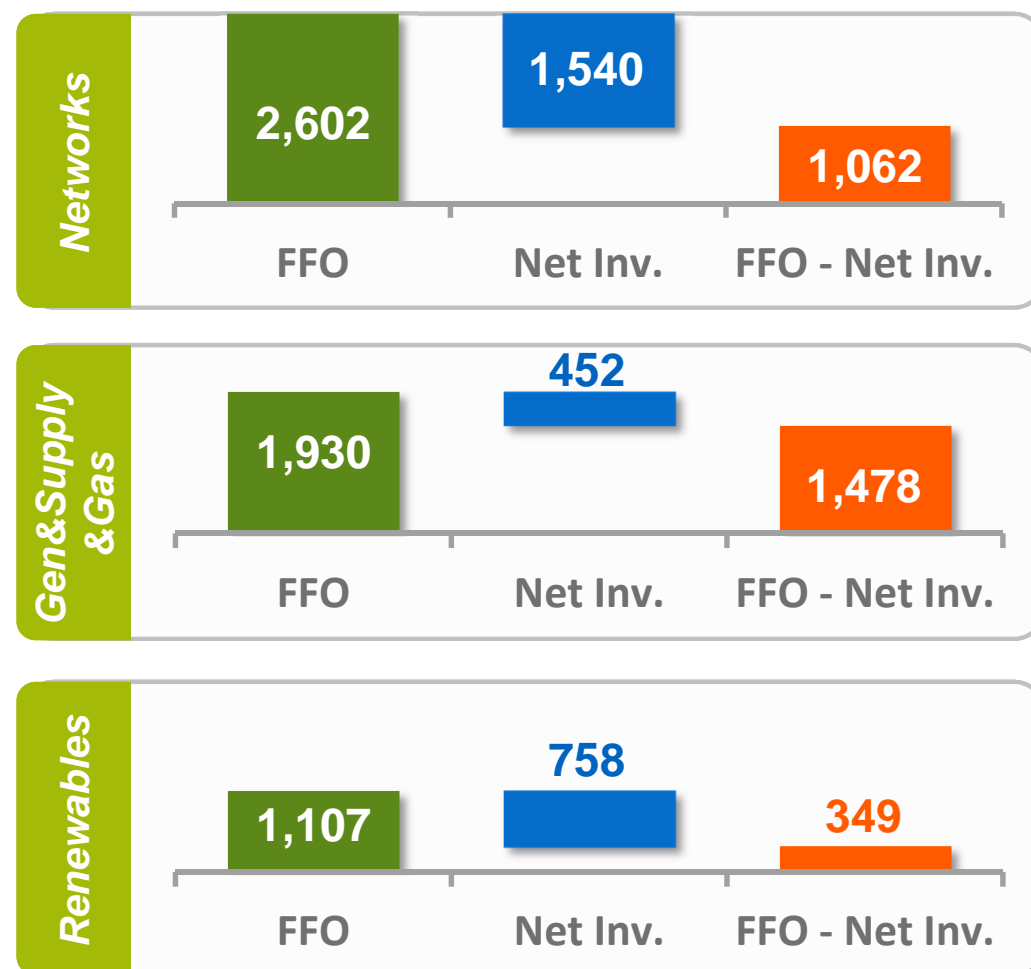
Operating Cash Flow

Operating Cash Flow (FFO) exceeding investments across all businesses

Eur M



Global figures include Corporation and Other Businesses



1. FFO = Net Profit + Minority Results + Amortiz.&Prov. – Equity Income – Net Non-Recurring Results + Fin. Prov.+ Goodwill deduction + Dividends from companies accounted via equity –/+ reversion of extraordinary tax provision
 2. Investment net of grants and ex-capitalised costs

Financial management

Continuous improvement of our financial strength

Net Debt¹ reduced by c. Eur 1.5 Bn to Eur 25.3 Bn, thanks to...

... Cash flow generation

... Divestments

... Control of investments

Improving financial ratios
FFO/Net Debt¹ of 21.5% (from 20.8%) and RCF¹/Net Debt¹ of 18.6% (from 17.5%)

Financial management

Active liability management during the year

Bond issues and
exchange of notes (Eur 1.8 Bn)

Reconfiguration of syndicated
credit facilities (Eur 7.0 Bn)

Increase proportion of debt
at variable cost (from 42% to 56%)

Assignment of 2013 Tariff Deficit
credit rights



Reduction of total net cost
associated to debt to 4.35%

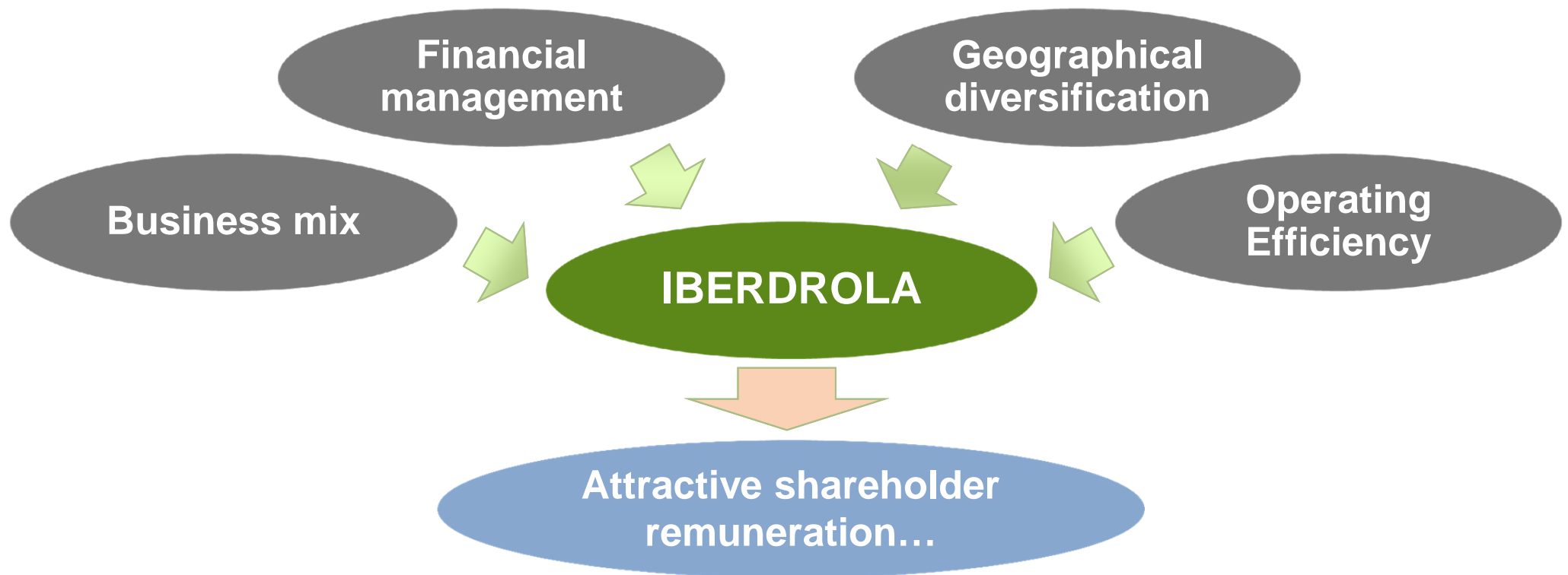
No new net
financing needs in 2015

Increase average debt maturity
to 6.3 years

And liquidity optimisation to reduce cost
while covering more than 30 months of financing needs

Our Model

A model that delivers operational growth thanks to...

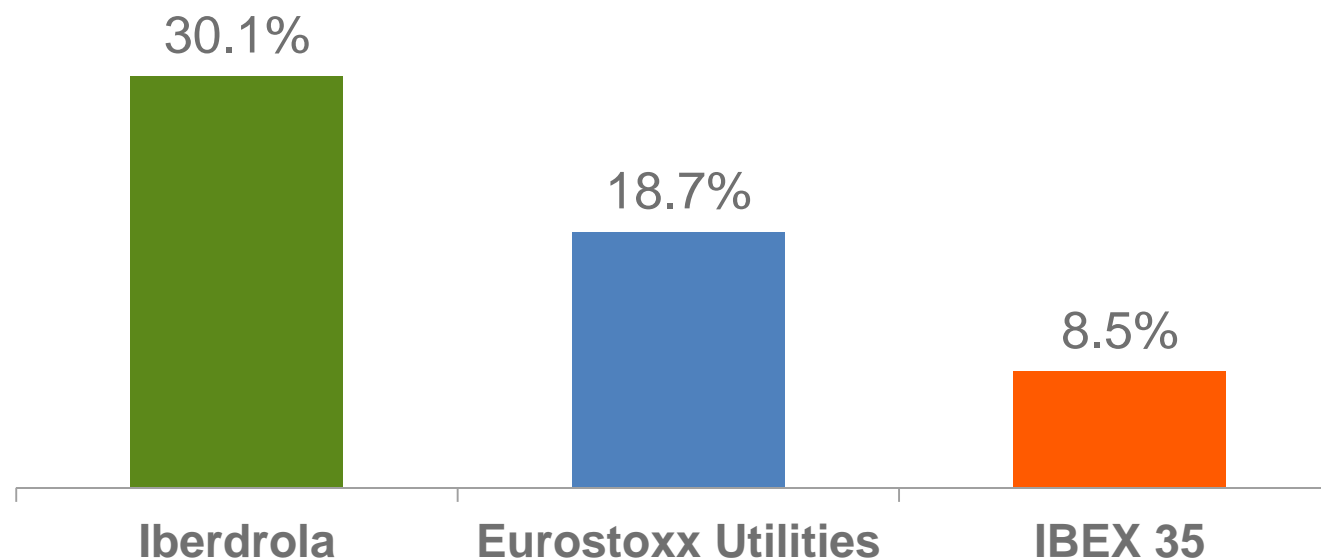


... despite the negative impact of regulatory measures in some countries

Total Shareholder Return

**Total Shareholder Return of 30.1% in 2014,
above European industry peers and reference indexes**

Total Shareholder Return 2014¹



Dividend per share maintained at Eur 0.27

Payments to Tax and Fiscal Authorities

In 2014, Iberdrola total direct contribution to Tax and Fiscal Authorities exceeded Eur 5,500 M

<i>Eur M</i>	<i>Company due Taxes¹</i>	<i>Collected Taxes²</i>	<i>Total</i>
Spain	1,352	1,940	3,292
UK	502	-48	454
US	284	175	459
Latam & RoW	303	998	1,301
TOTAL	2,441	3,065	5,506

49% of Total Earnings Before Taxes and Levies

Our activity generates c. Eur 10,5 Bn³ of tax contribution, including indirect and induced impacts

1. Including Corporate Income Tax, Social Security charged to Iberdrola, Levies and non-deductible VAT
 2. Including Social Security charged to employees, VAT, retained Income Tax to employees and withholding tax on distributed dividends
 3. Total fiscal contribution estimated by Analistas Financieros Internacionales based on Iberdrola activity 2009-2013 (including indirect and induced impacts)

Employment

Contribution to the creation of stable and quality employment

Workforce

- 1,800 new hires for a total of 27,500¹ employees
- 700 apprentices

Training

- 40 hours of training per employee

Work-life balance

- At the forefront of work-life balance measures
- Certified as a Family Responsible Company in Spain

Total job generation of 350,000 people² around the world

Purchases

Purchases of goods and services above Eur 5.4¹ Bn...

... to more than 18,300 suppliers...

... 93% with a sustainability level of A+/A

... and 92% Classified²

**84% ISO 9001
(quality management system certified)**

**77% ISO 14001
(environmental management system certified)**

**72% OHSAS 18001
(occupational health and safety system certified)**

Corporate Governance

Diversity and independence in the Board of Directors

80% of the Board Members are independent
All members of Committees are independent

Among European companies with largest number of women on BoD
All Presidents of Committees are women

Fourteen Directors coming from seven different countries
All members of the Audit and Risk Supervision Committee come from countries other than Spain

Best practices in Corporate Governance according to World Finance
and No. 1 in IBEX 35 ranking of fiscal transparency¹

Conclusion: FY 2014

Delivery of Outlook 2014-2016 targets (Investor Day February 2014)

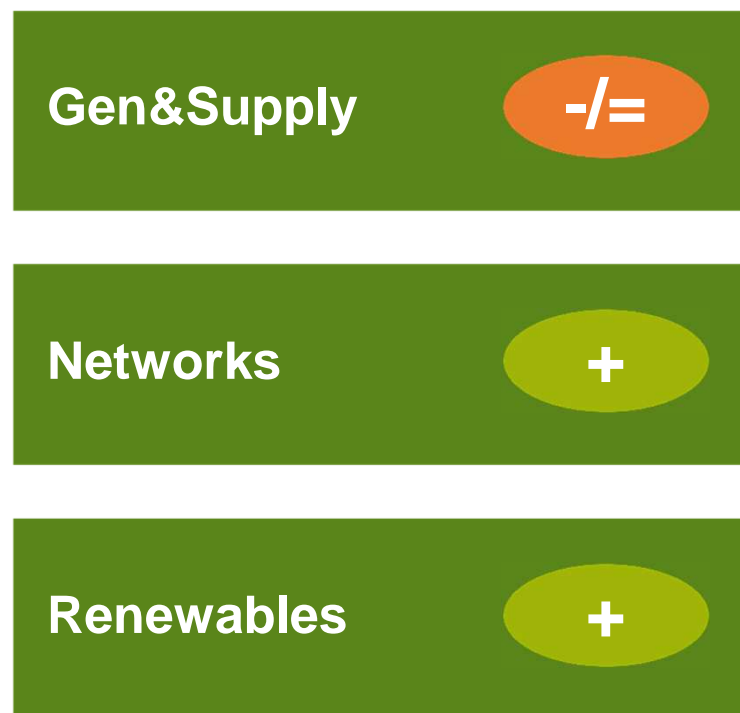
<i>Eur M</i>	FY 2014	Outlook	Var (%)	
EBITDA	6,965	≈ 6,600 (2014)	+5.5%	✓
Net Profit	2,327	≈ 2,300 (2014)	+1.1%	✓
Net Debt¹	25,344	25,000 by 2016	On track	✓
Net Debt¹/EBITDA	3.6x	< 3.5 by 2016	On track	✓
Shareholder remuneration	Eur 0.27 /share ²	Floor of Eur 0.27 /share		✓

1. Adjusted for dividend paid in cash in December corresponding to third program "Iberdrola dividendo flexible" implemented in 2014, Eur 275 M
 2. To be proposed at 2015 AGM

Conclusion: Outlook 2015

Expected results for FY 2015 in line with Outlook 2014-2016

Forecast operational evolution



	Outlook 2015 vs. FY 2014
EBITDA	Higher
Recurring Net Profit	Higher
Net Debt	Lower
Net Debt / EBITDA	Lower

Conclusion: Outlook 2015

In line with Outlook 2014-2016...

... Maintenance of a shareholder remuneration floor of Eur 0.27 per share

... Proposal of cancellation of 148,483,000 shares (2.324%) to AGM

through:

Existing Treasury Stock¹

+

Additional
Buy back program²

Leaving the total number of shares at 6,240 million

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Income Statement – Group

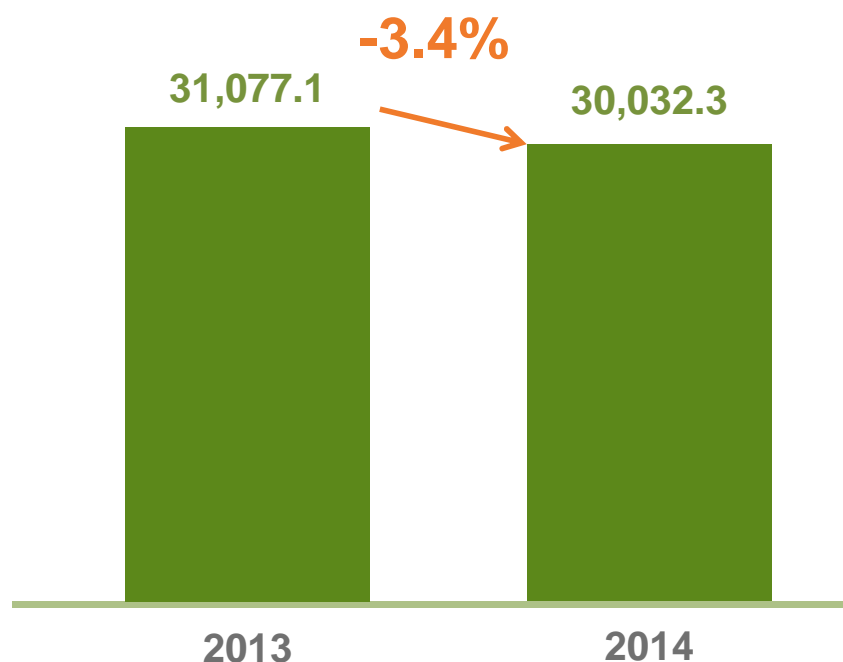
<i>Eur M</i>	2014	2013	Var.	Var. %
Revenues	30,032.3	31,077.1	-1,044.8	-3.4
Gross Margin	12,179.5	11,781.9	+397.7	+3.4
Recurring Net Op. Expenses	-3,506.1	-3,466.9	-39.2	+1.1
Extraordinary Net Op. Expenses	-127.7	-	-127.7	n/a
Levies	-1,581.2	-1,558.1	+23.1	+1.5
EBITDA	6,964.5	6,756.9	+207.6	+3.1
Operating Profit (EBIT)	3,940.9	2,219.5	+1,721.5	+77.6
Net Financial Expenses	-1,122.4	-1,277.9	+155.5	-12.2
Recurring Net Profit	2,112.9	2,174.4	-61.5	-2.8
Non Recurring Net Profit	213.6	397.4	-183.8	-46.3
Reported Net Profit	2,326.5	2,571.8	-245.3	-9.5
Operating Cash Flow*	5,458.6	5,589.2	-130.6	-2.3

Exchange rates evolution: GBP/Eur +5%; USD/Eur -0.2%; BRL/Eur -9%

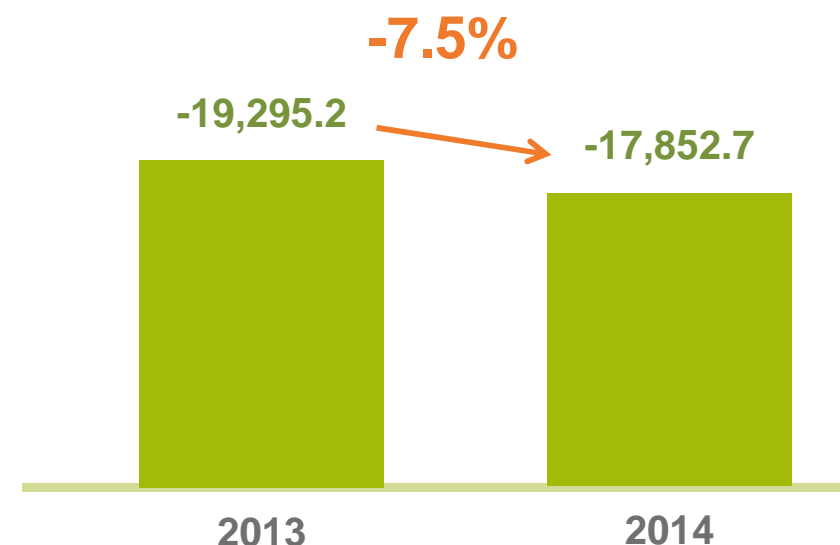
Gross Margin - Group

**Gross Margin up 3.4%, to Eur 12,179.5 M,
and +2.6% excluding fx impact**

Revenues (Eur M)



Procurements (Eur M)



**Revenues -3.4% (Eur 30,032.3 M),
and Procurements -7.5% (Eur -17,852.7 M) due to lower cost mix**

Net Operating Expenses* - Group

Recurring Net Op. Expenses, adjusted for efficiency plan, grow 1.1% and up 0.4% excluding fx impact

Eur M

Net Operating Expenses

	2014	2013	% vs 2013
Net Personnel Expenses	-1,860.8	-1,742.4	+6.8%
Net External Services	-1,772.9	-1,724.5	+2.8%
Total Net Op. Expenses	-3,633.8	-3,466.9	+4.8%
Extraordinary Net Op. Exp.	-127.7	-	n/a
Recurring Net Op. Expenses	-3,506.1	-3,466.9	+1.1%

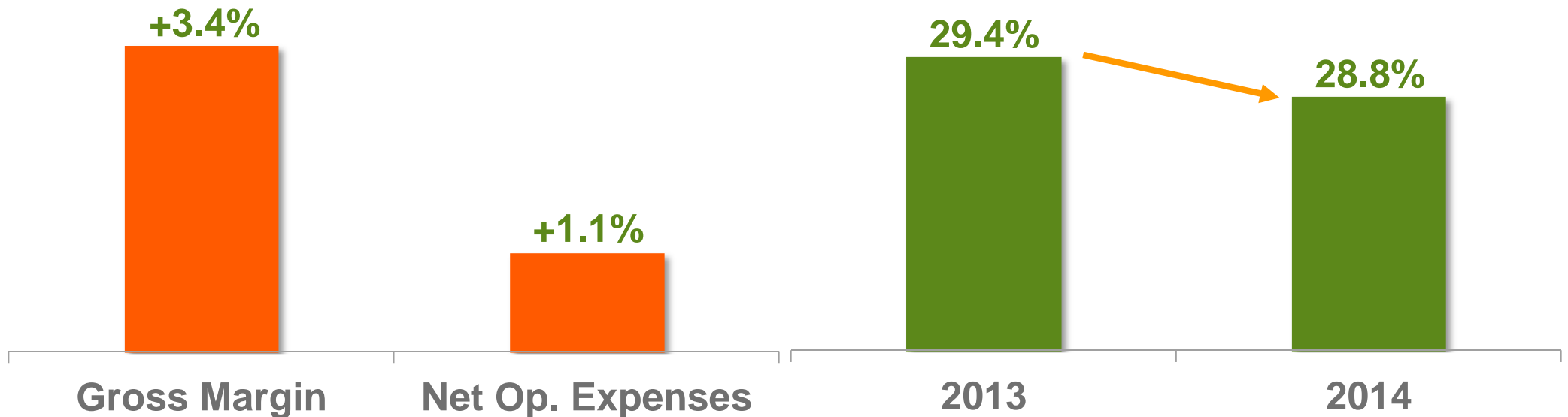
Reported Net Operating Expenses up 4.8%, to Eur -3,633.8 M

Operating Efficiency

Operating efficiency improves from 29.4% to 28.8%,
excluding the Eur 128 M impact of efficiency measures...

2014 vs. 2013 increase

Net Op. Expenses / Gross Margin

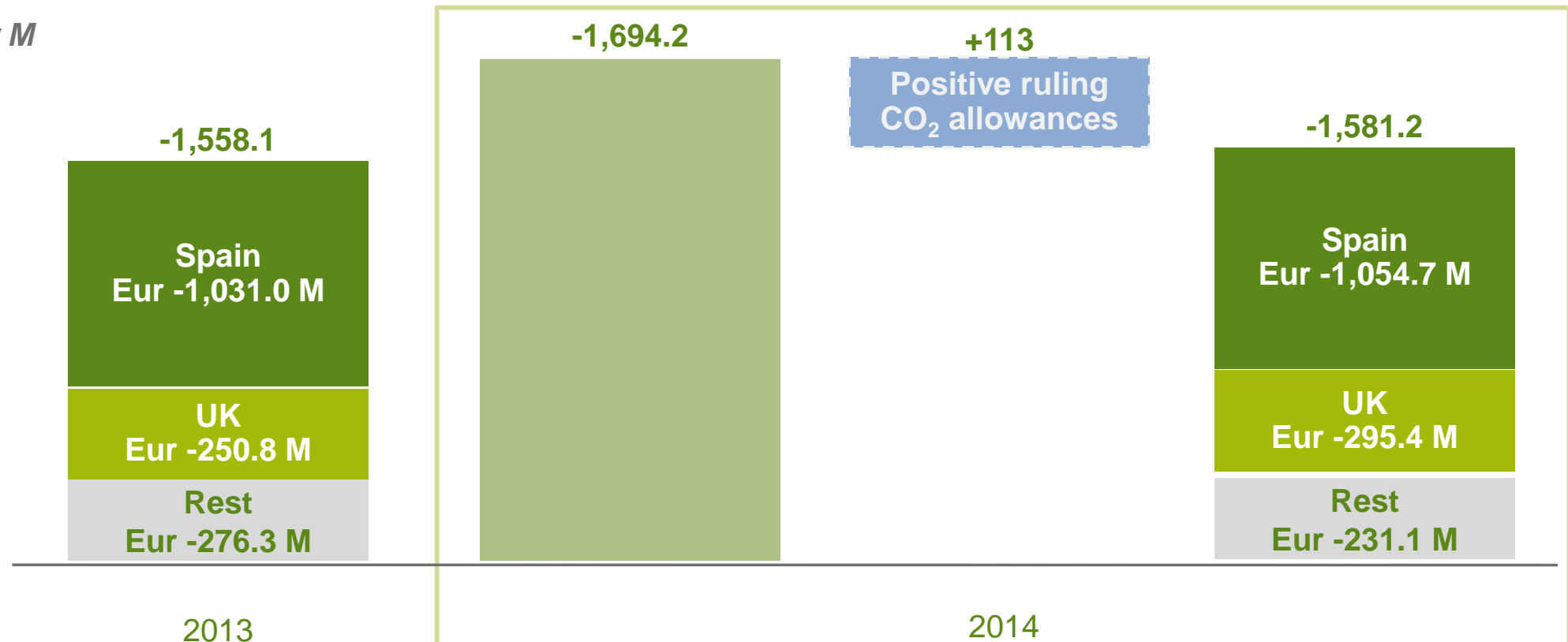


... whose benefit will be seen in future years

Levies

Levies up 1.5%, to Eur -1,581.2 M, due to Social Bonus in Spain (Eur -66 M) and higher taxes in the UK despite ...

Eur M

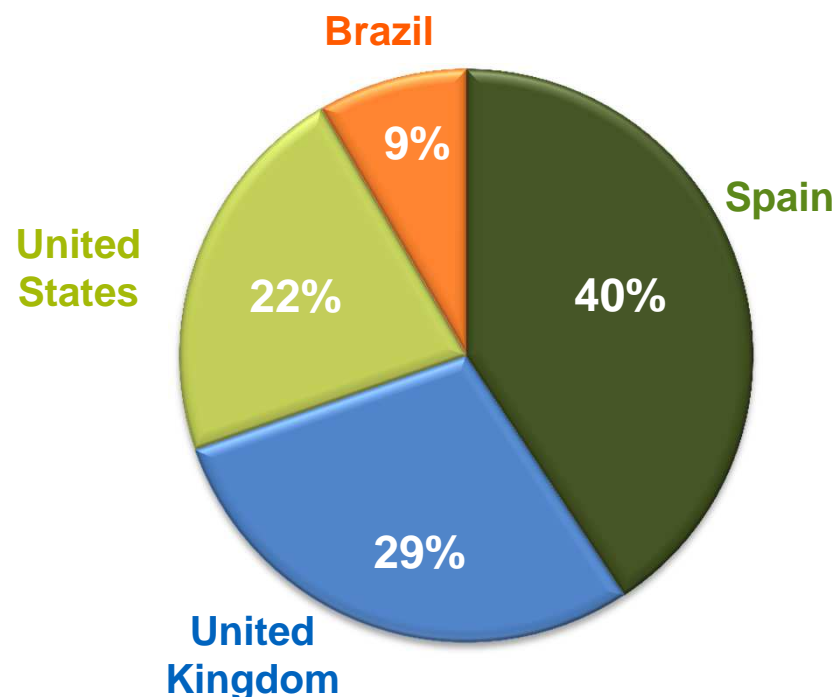


... favourable High Court ruling on CO₂ allowances in Spain (Eur +113 M)

Results By Business- Networks

Networks EBITDA up 5.6% to Eur 3,534.8 M

EBITDA by Geography (%)



Financial Highlights (Eur M)

	2014	% VS 2013
Gross Margin	5,240.6	+5.6%
Net Op. Exp.	-1,274.9	+4.2%
EBITDA	3,534.8	+5.6%

With positive performance in all geographies except Spain

Results By Business- Networks EBITDA

EBITDA performance by geography is as follows

Spain

EBITDA Eur 1,438.5 M, down 0.8%, as efficiency plan costs offset the normalisation of the impact of RDL 9/2013 and investments made in previous years

UK

EBITDA GBP 826.7 M, with higher revenues as a result of increasing asset base, as a consequence of greater investments

US

EBITDA USD 1,026.7 M, with higher revenues as a result of Rate Cases and MPRP

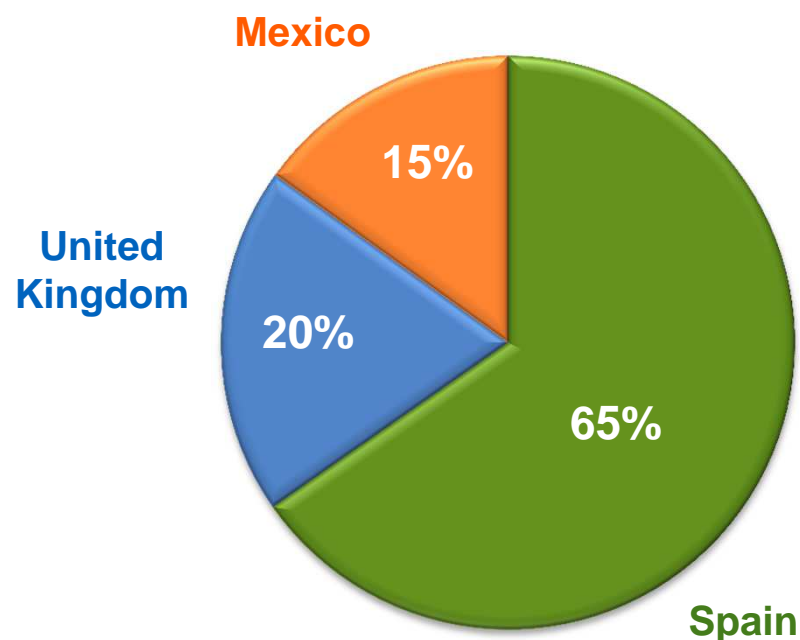
Brazil

EBITDA BRL 934.7 M, as the modification approved in Q4 2014 to register regulatory assets offset BRL devaluation . No drought impact in P&L will be registered from 2014 onwards. The outstanding balance as of December 2013 has been also recorded in 2014 results

Results By Business - Generation & Supply

Generation & Supply Business EBITDA up 15.4% to Eur 2,292.2 M

EBITDA by Geography (%)



Financial Highlights (Eur M)

	2014	% vs 2013
Gross Margin	4,733.4	+6.7%
Net Op. Exp.	-1,511.9	+3.8%
Levies	-929.4	-6.2%
EBITDA	2,292.2	+15.4%

Strong operational performance together with temporary lower Levies

Results By Business - Generation & Supply EBITDA

**Solid EBITDA performance in Spain and UK,
with Mexico already recovered from the one-off negative impact**

Spain

EBITDA Eur 1,517.6 M

- + Higher output (+8.2%*) and lower costs compensate lower prices
- + Lower Levies due to CO₂ allowances court ruling (Eur +113 M)

UK

EBITDA GBP 368.3 M

- + Recovery from 2013 results that were especially weak (negative EBIT) due to better performance of power plants and normalisation of retail margins

Mexico

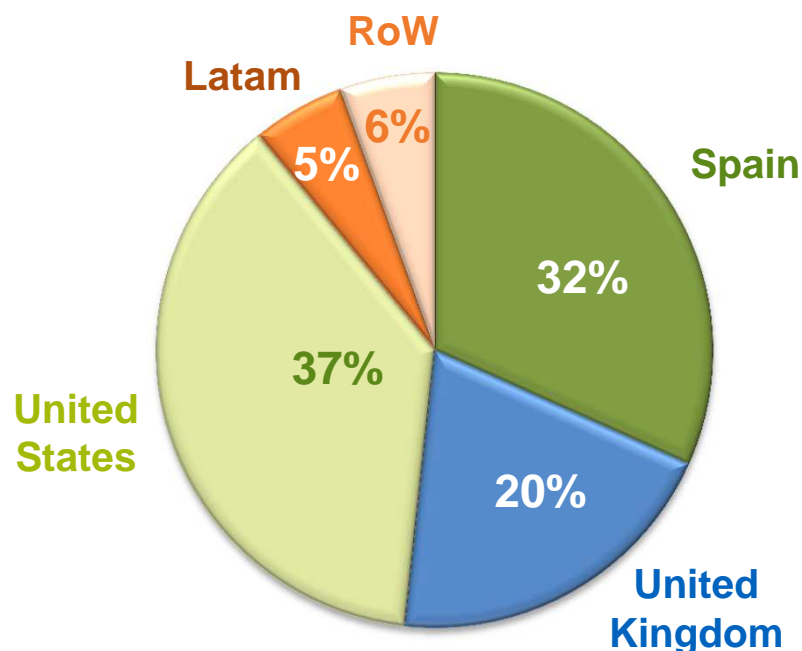
EBITDA USD 465.5 M

- + The negative one-off impact accounted for in H1'14 has already been compensated for through the new contracts and higher sales to private customers

Results By Business- Renewables

EBITDA falls 11.7% to Eur 1,326.0 M driven by Spain ...

EBITDA by Geography



Financial Highlights (Eur M)

	2014	% vs 2013
Gross Margin	2,033.5	-7.6%
Net Op. Exp.	-567.1	+5.6%
EBITDA	1,326.0	-11.7%

... despite the positive performance of the UK, US and Latam

Results By Business - Renewables

**Op. capacity up 3.3%. Average load factor -0.6 p .p.
Output -0.5%. Weighted average price -8% due to prices in Spain**

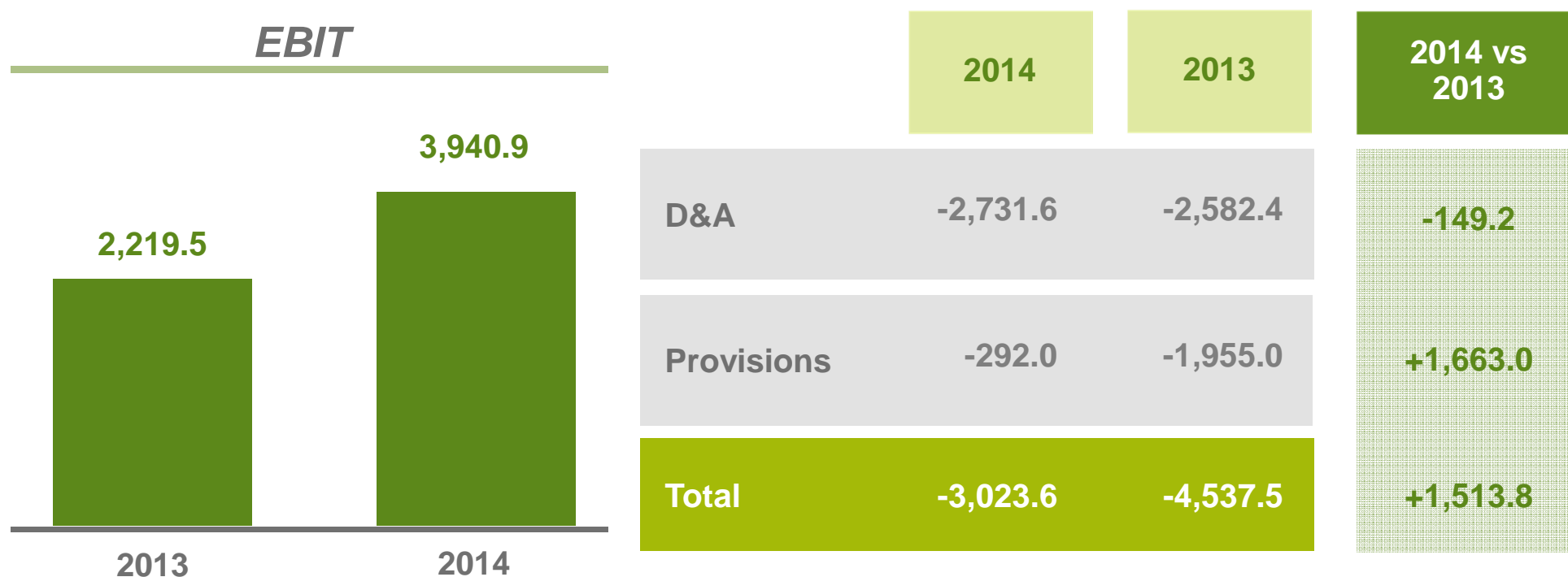
US	EBITDA USD 658.7 M , due mainly to an output increase (+0.9%), better prices and trading profits due to weather conditions
Spain	EBITDA Eur 420.6 M (Eur -247 M vs 2013) , due to the impact of regulatory measures, lower spot prices and lower load factor due to extraordinary wind conditions in 2013; although output was solid
UK	EBITDA GBP 213.9 M , higher average operating capacity offset by lower onshore loadfactor. Positive impact from contribution of West of Duddon Sands offshore wind farm
Latam	EBITDA EUR 71.2 M , with higher capacity in Mexico and Brazil: average operating capacity up 28% and improved output (+45%)
RoW	EBITDA EUR 73.7 M , due to the sale in 2013 of Polish wind farms (184 MW)

**Impact of regulatory measures in Spain:
Eur -339 M in 2014 and Eur -122 M in 2013**

EBIT - Group

Group EBIT totals Eur 3,940.9 M (+77.6%) ...

Eur M



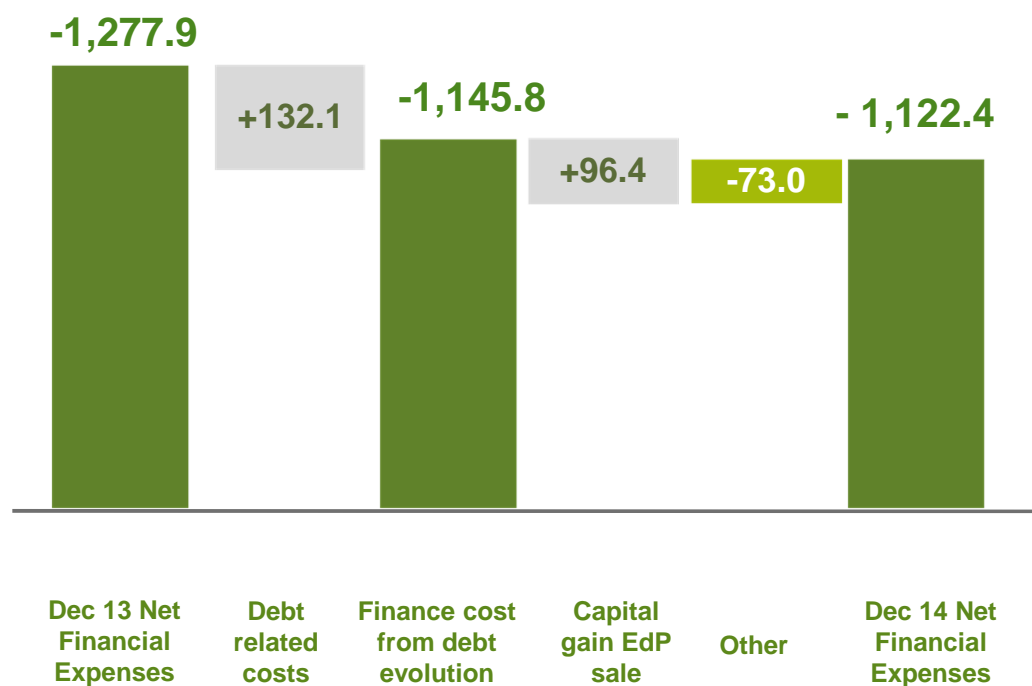
... due to Eur 1,806 M of asset impairments accounted for in 2013

Net Financial Expenses - Group

Net financial costs improve 12.2%* to Eur -1,122.4 M ...

Net Financial Exp. evolution (Eur M)

Financial Highlights



Debt-related costs improve Eur +132.1 M

Eur 96.4 M gross capital gain on EdP stake sale

Lower dividend received due to EdP sale (Eur 45.0 M)

Eur 36.4 M lower gain on derivatives hedging foreign currency results

... due to 7% decrease in average net debt and 18 bp lower cost

Results - Group

Eur 70 M of lower Equity Contribution, with negative impacts in Neo and Garoña partially compensated by revaluation of Gamesa stake

Eur M

	2014	2013	% vs 2013	
Equity Contribution	135.4	205.0	-34%	Negatively impacted by Neo results and Garoña Positively affected by the revaluation of Gamesa stake
Non Rec. Results	247.9	-10.4	n/a	Positive impact in 2014 from the sale of Itapebí, the nuclear JV in the UK and the 25% stake in BBE
PBT	3,201.8	1,136.1	n/a	
Taxes	-837.1	1,466.7	n/a	2013 Balance Sheet revaluation: Net after tax gain of Eur +1,535 M

Reported Net Profit falls 9.5% (Eur 2,326.5 M)
Corporate taxes in 2013 affected mainly by B/S revaluation (Eur +1,535 M)

Agenda

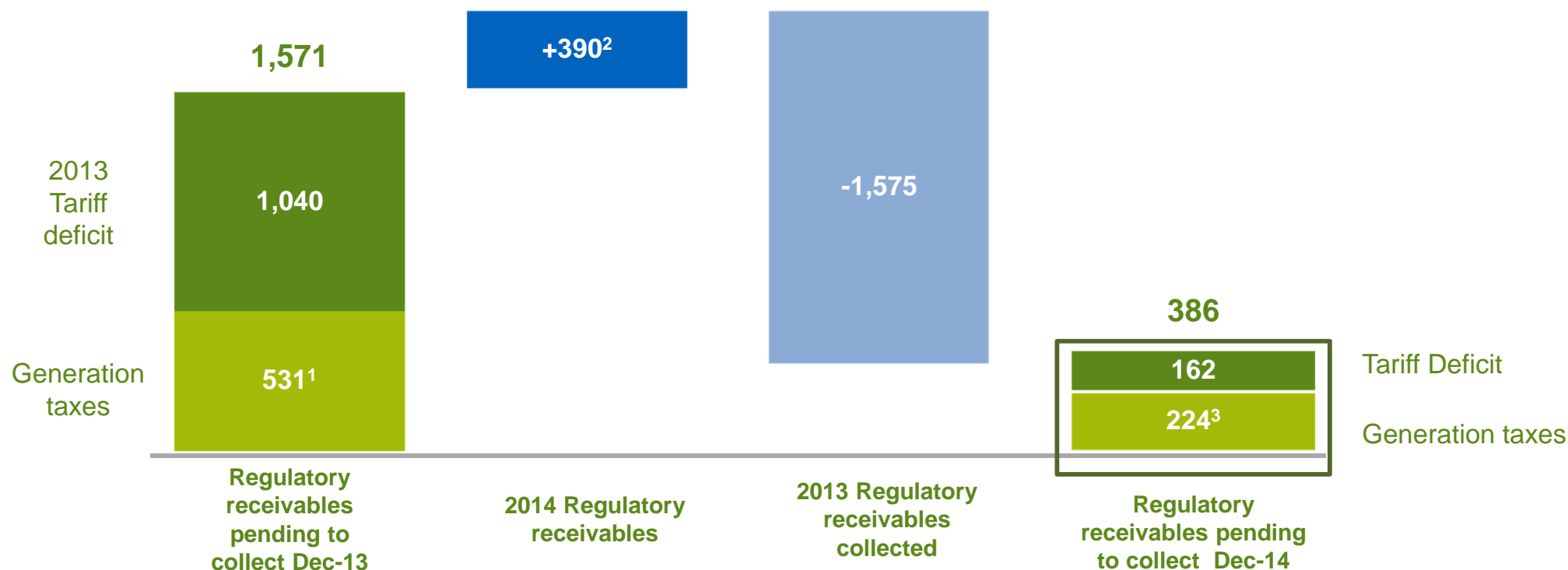
Highlights of the period

Analysis of results

Financing

Financing – Regulatory receivables Spain

By the end of December 2014, regulatory receivables pending to be collected fell to Eur 386 M (Eur 224 M + Eur 162 M) ...



... as 2013 pending tariff deficit (Eur 1,165 M) was sold to a group of banks

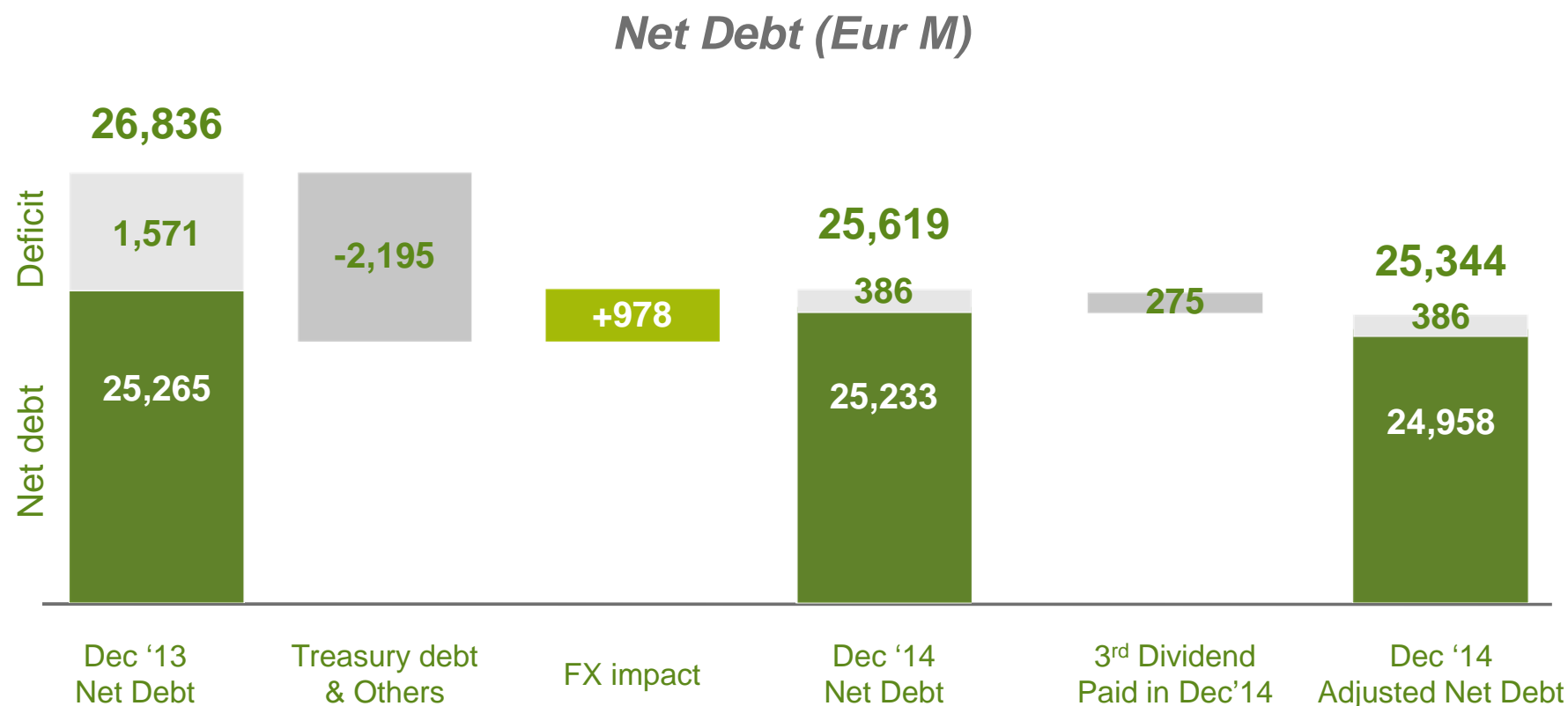
¹ Estimated at Dec-2013 of generation taxes expected to be applied to reduce tariff deficit 2013

² Includes Eur 21 M of adjustments of previous years (Eur 11 M) and interests (Eur 10 M)

³ Taxes collected by Spanish Administration via new energy production, pending to be applied to reduce regulatory receivables outstanding balance. Iberdrola estimate

Financing - Leverage

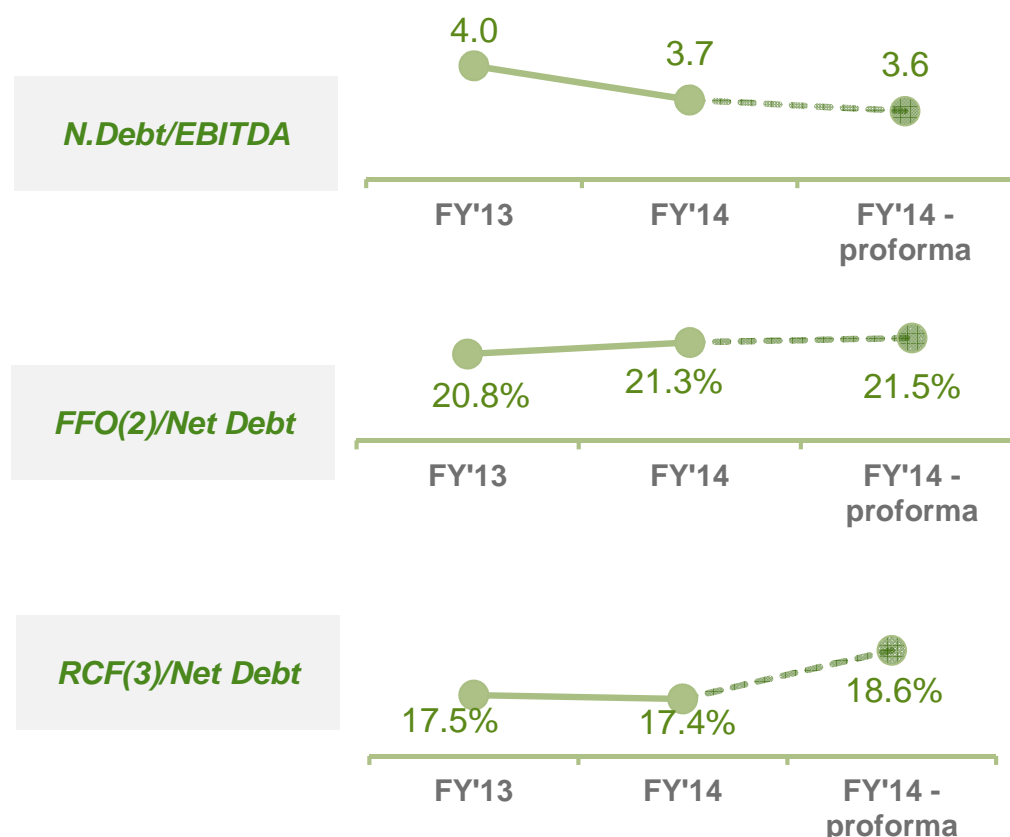
**Adjusted Net Debt of Eur 25.3 bn
excluding the payment of the third dividend in December 2014 ...**



**... leading to an improvement in proforma leverage
to 41.3% in 2014 vs 43.2% in 2013**

Financing - Financial Ratios⁽¹⁾

P/L and Cash Flow based on FX 12 months trailing average
Balance Sheet based on FX as at Dec 31st



FX for Dec '14 ratios

	P/L	B/S
	12 Months trailing Average	Dec 31st fixing
GBP	0.81	0.78
USD	1.33	1.22
BRL	3.12	3.27

Solvency ratios affected in 2014 by the payment in December 2014 of the interim dividend corresponding to fiscal year 2014

- (1) Proforma ratios exclude the impact of the payment in December 2014 of the interim dividend corresponding to fiscal year 2014.
- (2) FFO = Net Profit + Minority Results + Amortiz.&Prov. – Equity Income – Net Non-Recurring Results + Fin. Prov.+ Goodwill deduction + Dividends from companies accounted via equity– /+ reversion of extraordinary tax provision . It includes TEI but excludes Rating Agencies Adjustments.
- (3) RCF = FFO – Dividends paid in cash to shareholders – Net interest on hybrid debt issue.

Financing - Liquidity

**Strong liquidity position of over Eur 9 bn,
covering more than 30 months of financing needs**

**Cash and equivalents plus cash flow generation →
No new net financing needs in 2015.
Active liability management will continue**

Average Debt maturity > 6.3 years

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