### Sabadell

## **Banco Sabadell**

# **BoAML Banking & Insurance CEO Conference**



Jaime Guardiola, Consejero Delegado October 5<sup>th</sup>, 2011

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### Index



- 1. Economic environment
- 2. Liquidity and funding
- 3. Commercial activity
- 4. Asset quality and real estate



# 1. Economic environment

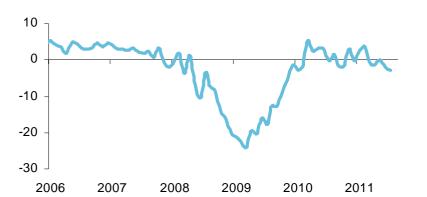
### Spain's economy has stabilised



	4Q10	1Q11	2Q11
GDP (% chg. QoQ)	0.2	0.4	0.2
Private consumption	0.3	-0.1	0.6
Inv. capital equipment	1.2	0.0	0.3
Inv. construction	-3.1	-2.8	-0.9
Exports	3.9	5.8	-1.9
GDP (% chg. YoY)	0.6	0.9	0.7

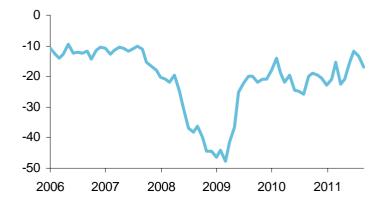
#### **Industrial output**

(% chg. YoY)



### **Consumer confidence**

(level)



# **Exports have driven** growth in activity



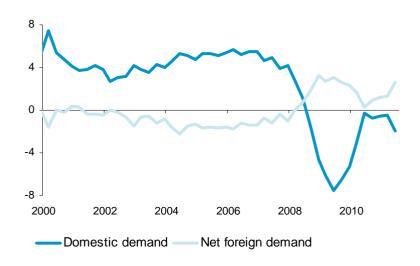
### **Exports of goods and services**

(real terms, 2Q95 = 100)

#### Spain Germany France Italy

### **Contribution to GDP growth**

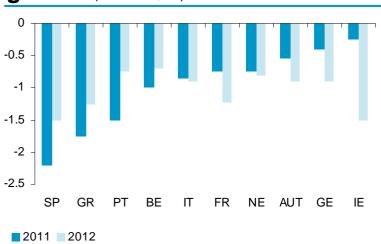
(%)



# Significant fiscal consolidation process



### Impact of fiscal policies on GDP growth (2011-12, %)

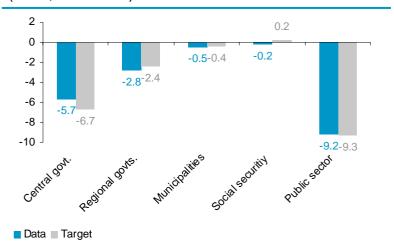


### Adjustment measures adopted

- VAT increase
- Civil service wage cuts
- Public investment declined
- Certain benefits eliminated

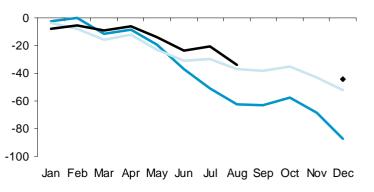
#### **Government balance**

(2010, % of GDP)



### Central government balance

(cumulative, €bn)



# In a context where public debt is sustainable

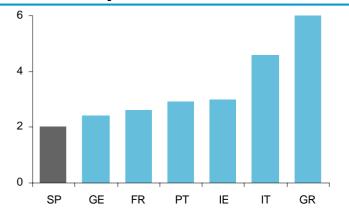
### Sabadell



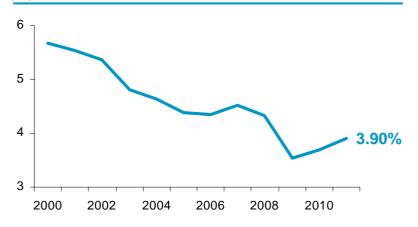
(2010, % of GDP)



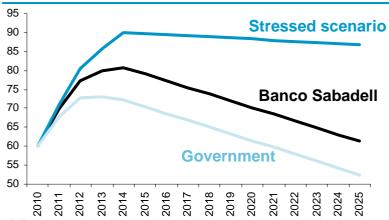
#### **Interest expenditure** (2010, % of GDP)



### Cost of outstanding sovereign debt



#### Public debt\* (% of GDP)



Sources: Eurostat, Treasury, European Commission and Banco Sabadell

<sup>\*</sup>Note: Sustainability analysis of Spanish public debt. Based on different assumptions of the primary fiscal balance, the GDP nominal growth and the interest rate associated to the debt. The government scenario is based on government numbers until 2014 and BS estimates for 2015 and onwards. The stressed scenario assumes 0% nominal GDP growth until 2014

# Progress is being made with structural reforms



#### Fiscal governance reform

- Law tying spending to medium-term economic growth
- Budget stability enshrined in Constitution, limiting the structural deficit
- Greater transparency in regional governments' fiscal information

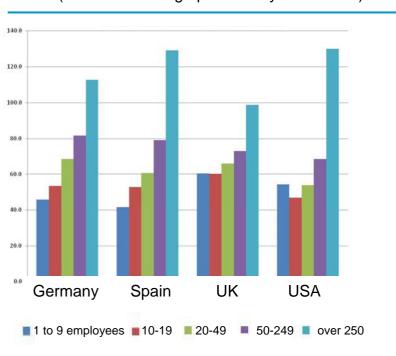
#### **Progress in structural reforms**

- Labour market and pension system reform
- Measures to reduce the paperwork for creating companies
- Restructuring of the financial system and greater transparency in financial system exposure to construction and real estate development

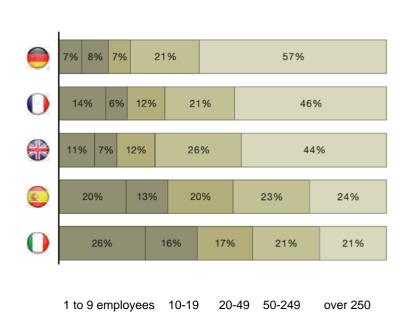
# Part of Spanish industry is very productive



### **Labour productivity and company Size** (as a % of average productivity in the USA)



### Breakdown of workforce by size of company (2007)



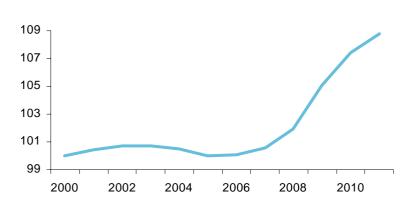
The low productivity in the economy as a whole is broadly linked to the large percentage of SMEs

Source: FEDEA

# Improvement in the behaviour of productivity and unit labour costs

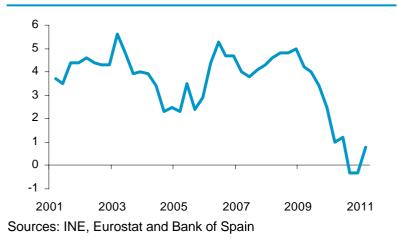


### Real labour productivity per capita in Spain (2000 = 100)

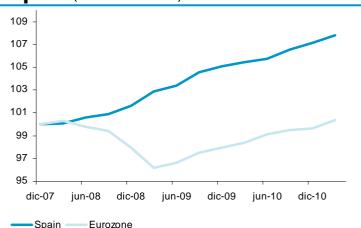


#### Labour costs in Spain

(% chg. YoY)

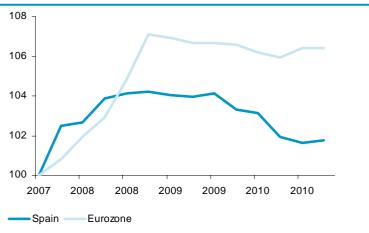


### Real labour productivity per capita (Dec. 07 = 100)



#### Unit labour costs

(Dec. 07 = 100)

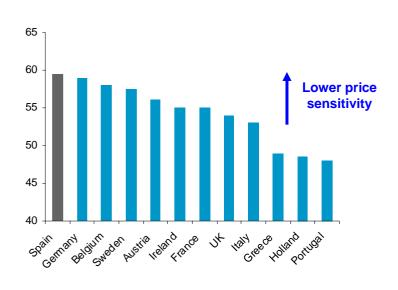


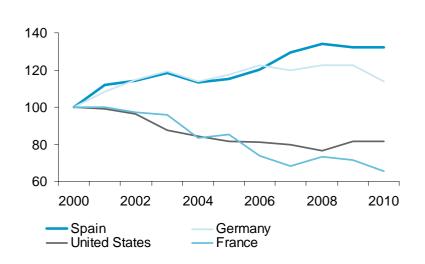
### Competitive position of Spanish companies



#### **Exports' price sensitivity\***

#### **Share of services exports** (2000=100)





### Spanish companies are gradually refocusing their exports on markets with greater growth potential

Sources: Goldman Sachs and COMTRADE

<sup>\*</sup>Note: Index of price elasticity of exports (Goldman Sachs). Indicates how skewed a country exports are towards price inelastic goods. The higher the score on the index, the smaller the impact on export performance related to price changes. A higher score indicates that non-price factors dominate exports.

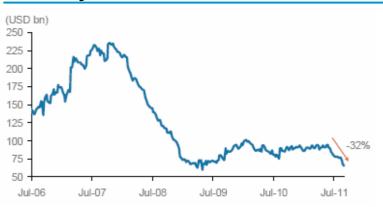


# 2. Liquidity and funding

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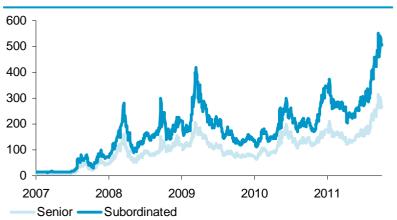
# The challenging environment in Europe increases concerns ...

### Corporate Bond Holdings of US Primary Dealers (USD bn)



#### **Financial CDS 5Y in Europe**

(basis points)



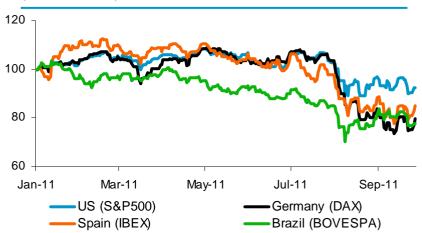
Sources: Morgan Stanley, ECB and Bloomberg

### ECB: Public Debt holdings under the security market program (€ bn)



#### Stock exchange

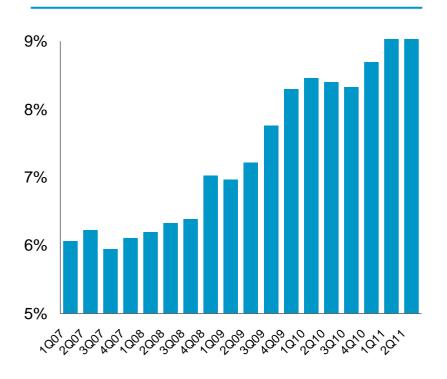
(Jan11 = 100)



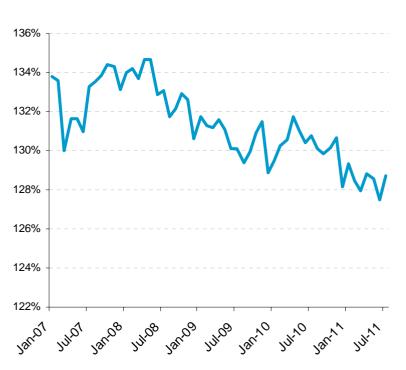
# ... but we think concerns for Spain are overdone ...

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### **Core capital of Spanish financial** institutions (%)



### Loan to deposit ratio for Spanish financial institutions (%)



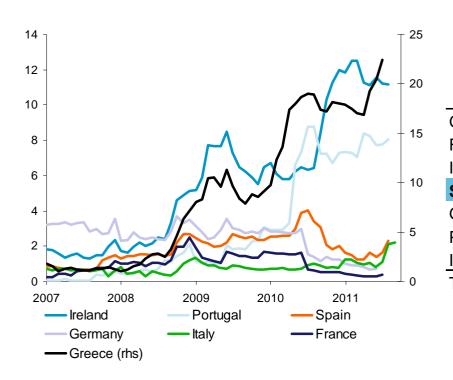
<sup>\*</sup>Data for the largest Spanish banking groups Sources: companies information and Bank of Spain

### ... in light of fundamentals



# ECB and central banks net liquidity provision for European financial institutions (as % of total assets)

# ECB net liquidity provision and total assets in the European context (€ bn and %)



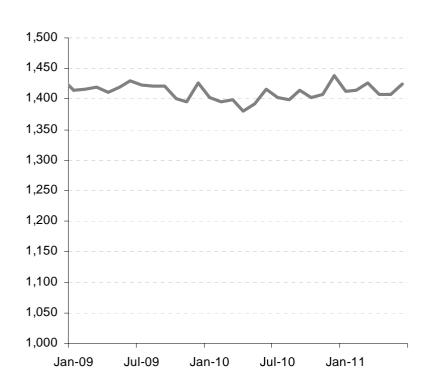
	ecb and central banks liquidity provision	as % of total liquidity provision	Total domestic assets	as % of total domestic assets
Germany	58	10%	8,001	25%
France	29	5%	7,979	25%
Italy	85	14%	3,848	12%
Spain	81	14%	3,553	11%
Greece	112	19%	502	2%
Portugal	46	8%	570	2%
Ireland	154	26%	1,377	4%
Total	596		32,154	

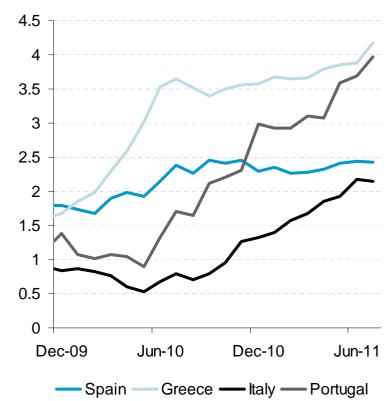
### Competition for deposits is strong ...



### Deposits in Spanish financial institutions (€bn)

### **Deposits interest rates evolution** (%)





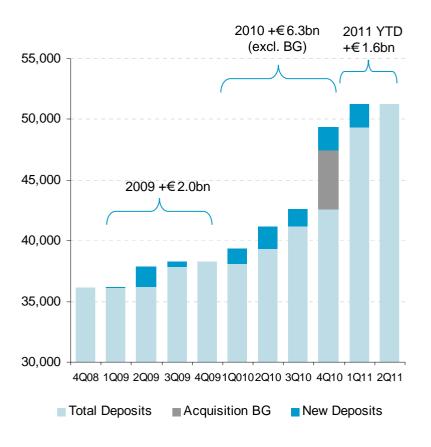
# ... but BS has managed to increase its deposit base in the last quarters



### **BS** deposits evolution

(€ m)

### BS deposit market share





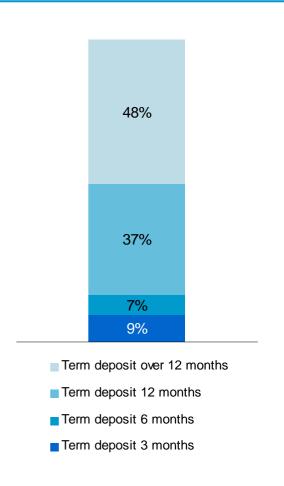
Source: Bank of Spain

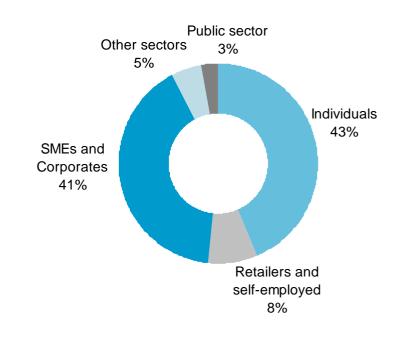
# Most of our deposit base has maturities over one year ...

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### BS back book deposits by maturity

BS deposit base by segment





# ... giving us more margin to actively manage spreads

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20

	Front b	ook sp	reads	Back b	ook sp	reads
Product	Jun-10	Jun-11	Var YoY	Jun-10	Jun-11	Var YoY
Credits	233	264	+31	174	223	+49
Loans	156	247	+91	156	194	+38
Mortgages to individuals	81	116	+35	74	78	+4
Leasing	161	206	+45	97	113	+16
Commercial loans	242	290	+48	267	309	+42
Confirming	184	225	+41	168	237	+69
Forfaiting	263	225	-38	183	215	+32
Total loans	168	230	+62	134	157	+23
Term deposit 1 month	104	86	-18	86	69	-17
Term deposit 3 months	157	103	-54	99	69	-30
Term deposit 6 months	220	107	-113	121	113	-8
Term deposit 12 months	210	109	-101	165	160	-5
Term deposit 18 months	194	160	-34	163	191	+28
Term deposit 2 years	219	176	-43	160	204	+44
Term deposits 3 years	198	179	-19	89	134	+45
Deposits	182	116	-66	149 157 +		

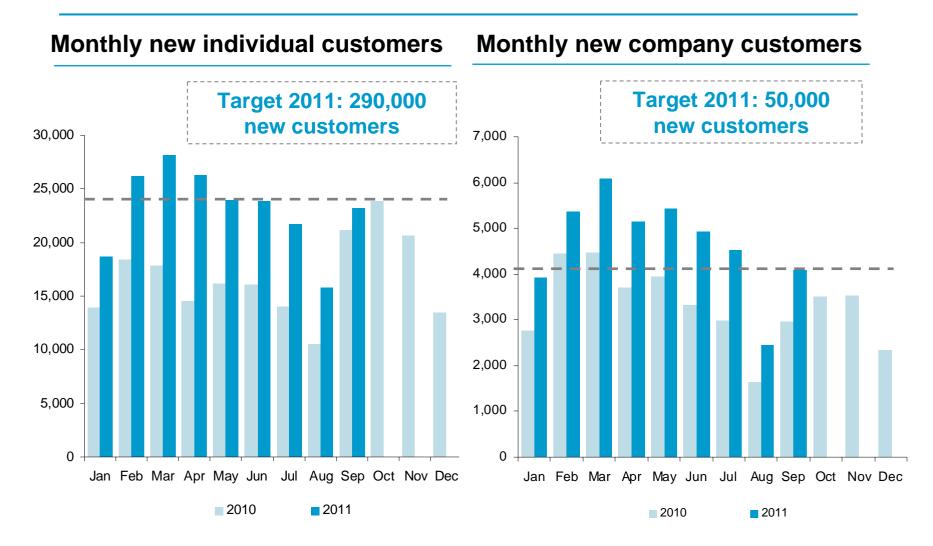
In basis points

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# 3. Commercial activity

### Attracting new clients...

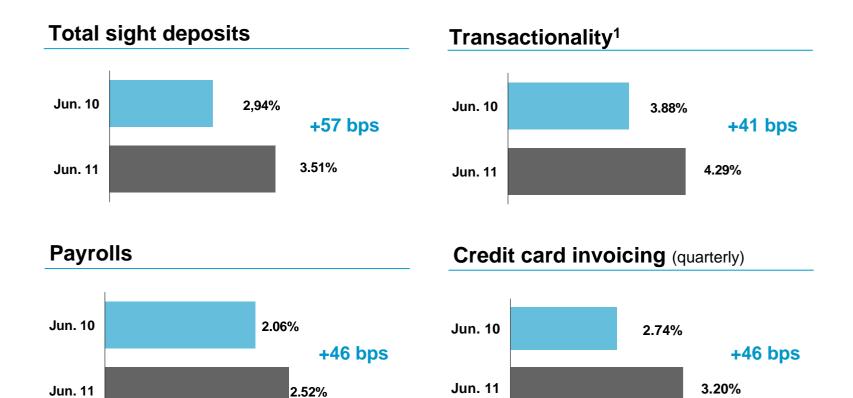




Performance in line with CREA targets

# ... and growing market shares in individuals ...

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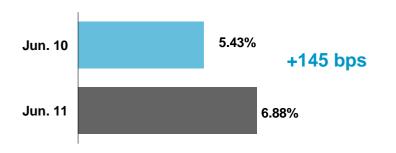


<sup>&</sup>lt;sup>1</sup> Including cheques, transfers, SEPA transfers, receivables and promissory notes

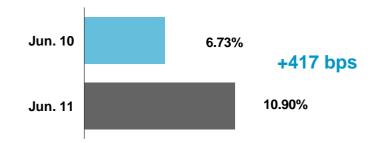
### ... and companies ...



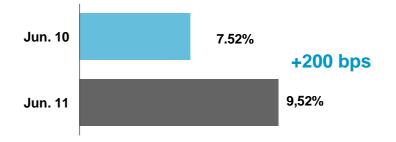
#### **Companies sight deposits**



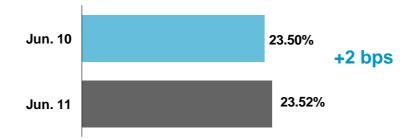
#### ICO loans (public subsidy loans)



#### **Commercial lending**



#### **Export documentary credit**



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# ... holding up volumes in a difficult environment

#### **BS** customer funds evolution

	Jun-10	Dec-10	Jun-11	% Var. YoY	% Var. YoY proforma <sup>1</sup>
On-balance sheet customer funds <sup>2</sup>	41,212	49,374	51,055	23.9%	10.7%
Fix-term deposits	24,191	30,092	31,456	30.0%	15.7%
Sight deposits	16,021	18,285	18,600	16.1%	3.8%
Off-balance sheet funds	17,908	18,834	18,563	3.7%	-2.1%
Mutual funds	8,532	8,853	8,613	0.9%	-6.8%
Pension funds	2,777	3,016	2,903	4.6%	-6.6%
Third party insurance products	5,434	5,727	5,691	4.7%	4.4%
Gross loans to customers ex repos	65,356	73,058	72,309	10.6%	-0.8%

<sup>&</sup>lt;sup>1</sup> Including BG in 2010

Euros in million

<sup>&</sup>lt;sup>2</sup> Excluding repos, including preference shares and mandatory convertible bond placed in the retail network

# 4. Asset quality and real estate

### Slow negative trend persists ...

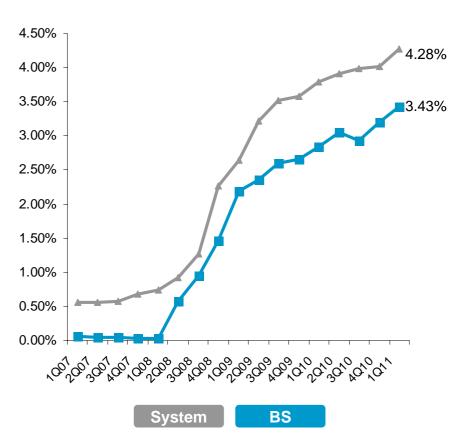


### NPL ratio of Banco Sabadell vs. the system (%)

### 10.00% 8.00% 6.00% 4.00% 2.00% 0.00%

■ System NPL ■ BS NPL

### Real estate over total loans



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# ... but manageable at the provisioning level

### BS pre-provision profit and cost of risk evolution (€ m)

2008 2009 2010 Jun-11 **Pre-privision profit** 1,114.6 1,325.5 1,136.3 659.1 Total provisions -879.7 -837.7 -968.1 -545.5 Extraordinary items 650.7 83.6 296.1 102.8\* **Net profit** 673.8 522.5 380.0 165.4 Cost of risk (bps) 151 136 129 133

Euros in million

Resilient pre-provision result has allowed for significant provisions to be taken through the P&L

<sup>\*</sup> Including tax recoveries of €99.1 m

# Adopting a more global approach to managing RE risk ...

#### RE risk arising from credit and asset exposures

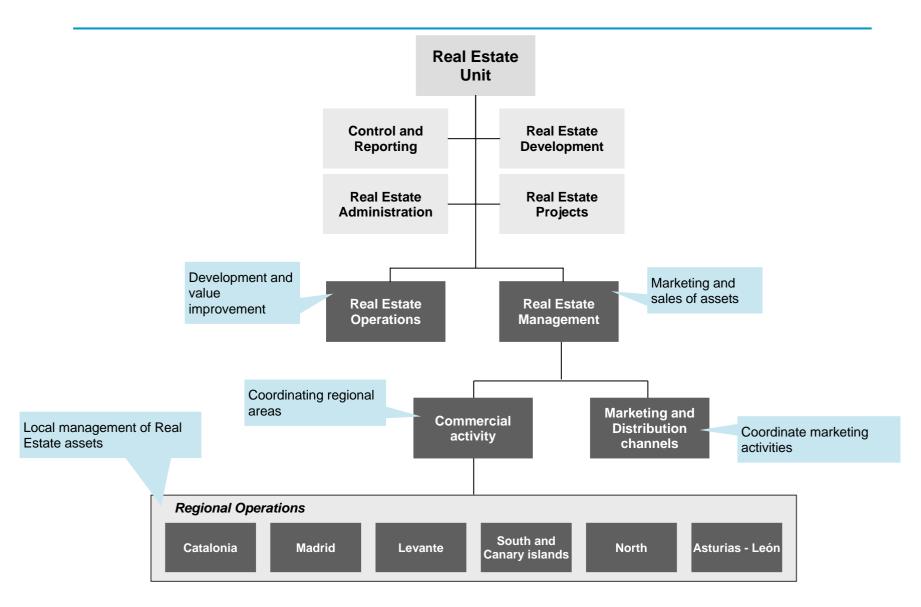
#### **RE Credit portfolio**

- √ 70-80 new hires of real estate professionals
- Regional credit risk officers working side by side with RE professionals to evaluate risk and advising customers

### **RE Assets** on and off BS

- Ramping up sales effort of RE assets on bank's balance sheet
- ✓ Solvia sales force gives incentives to sell off balance sheet RF assets

### ... to better manage RE risk and assets <sup>®</sup>Sabadell





### 67% of the portfolio is first residence

### BS real estate portfolio breakdown

(€ m)

	Finished property	Land under development	Land	Total	%	% in Barcelona / Madrid
1st residence	922	966	537	2,424	67%	42%
2nd residence	168	123	37	328	9%	
Industrial	151	36	143	330	9%	<b>72%</b>
Commercial	117	204	45	366	10%	64%
Hotels	80	35	13	128	4%	
Other	22	2	1	25	1%	
Gross portfolio	1,459	1,366	776	3,601	100%	48%
Provisions	320	443	269	1,032	29%	
Net portfolio	1,139	923	507	2,569		

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## Real estate assets are sold at prices in line with current book value

#### BS real estate asset sales evolution

(€ m and %)

	2009	2010	1Q11	2Q11
Sales price	42	174	48	71
Pre-provision cost <sup>1</sup>	55	228	67	95
Discount to pre-provision costs	23%	24%	27%	<b>25</b> %
Provisions built up	12%	23%	29%	23%
% of sales price not covered by provisions	11%	1%	-1%	2%

### Sales target for 2011: €400 million<sup>2</sup>

<sup>&</sup>lt;sup>1</sup> Including acquisition, development, and any transaction costs related to the sale of the asset

<sup>&</sup>lt;sup>2</sup> Pre-provision cost

### Top 10 real estate assets



Cit	ity	Name of project	Type of asset	Use	Gross value	Depr.	Cov.	Commercial phase	Estimated exit date
1 Ma	adrid	Pozuelo de Alarcón - Mistral, 2	Finished prop.	1st residence	233.8	45.1	19%	48% already sold	1H2012
2 Ma	adrid	Av. Amèrica 115	Land under dev.	Commercial	128.8	37.0	29%	Finishing construction	1H2012
3 Ba	arcelona	Illa del Mar	Finished prop.	1st residence	107.5	18.5	17%	32% already sold	2H2012
4 Ba	arcelona	Marina Sector 10	Land under dev.	1st residence	95.3	29.3	31%	Planning finalised <sup>1</sup>	2012-2015
5 Ba	arcelona	Cerdanyola del Vallès: El bosc	Land	1st residence	70.8	19.6	28%	Planning started	-
6 Ba	arcelona	Meridiana Sud	Land under dev.	1st residence	63.6	42.1	66%	Planning finalised	2H2012
7 Ma	adrid	Alcorcón: Retamar de la Huerta	Land	1st residence	62.4	16.8	27%	Planning started	-
8 Va	alencia	Canet d'en Berenguer	Finished prop.	other	53.9	7.5	14%	Initial sale process	1H2012
9 Ba	arcelona	Cerdanyola del Vallès	Land	1st res. & comm.	52.4	11.3	22%	Planning started	-
10 Ma	adrid	Getafe: Carpetania II	Land	industrial	51.0	5.1	10%	Sale in process <sup>2</sup>	1H2012
Т	TOTAL				919.4	232.3	25%		

<sup>&</sup>lt;sup>1</sup> Local authorities currently reviewing urbanisation process

Top 10 assets represent 25% of total portfolio. High quality assets in large Spanish cities with adequate provisions

<sup>&</sup>lt;sup>2</sup> In the process of being acquired by the local government of Madrid Euros in million

### Outlook 2011-2012



- ✓ Lower volumes
- Better net interest income due to lower rates than forecasted
- Satisfactory fees evolution
- Provisioning behaviour according to expectations



Pep Guardiola Cliente de Banco Sabadell

### "Estar satisfecho. Síntoma de que hay que superarse"

César Carral Cliente de Banco Sabadell

