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Executive Summary – Key Highlights





Magyar Vagon takeover bid for 100% Talgo shares was rejected by Spanish Government¹. Currently SIDENOR industrial group considering acquisition of total or partial share capital¹.

Delivery (RPP*) of Renfe VHS trains started in April'24 (23 trains).

Manufacturing activity driving revenue growth and supported by recurrent maintenance projects.

Remarkable commercial momentum supports expectations on improving Talgo positioning in European main rail markets.

	Q3-2024
Accident freq. ²	8.50
Severity ²	0.17
Backlog	€3,987 m
Pipeline	€10.5 bn



9M2024 revenues continue to register historical highs while quarterly variations reflects normal projects cycles.

Reliable business profile upon recurrent maintenance services.

Ebitda margin as of 9M-2024 in line with year-end expectations.

• Financial expenses remained high in 9M-2024 although interest rates drop will benefit onwards.

	9M-2024
Revenues	€497.8 m
EBITDA	€57.7 m
EBITDA Mg.	11.6%



- Revenue guidance is slightly adjusted to reflect manufacturing cycles. Activity however is expected to remain high.
- Net Financial Debt is expected to register further increase driven by Working Capital requirements (fundamentally work in progress of manufacturing projects), hitting a high in FY-2024 prior to stabilize in FY-2025 below 3.5x.

	FY-2024	FY-2025
Revenues	c. 48%³	
EBITDA Mg.	c. 11.5%	
NFD	4.0-5.0x ⁴	c. 3.5x ⁴
Order intake	> 1.0x ⁵	

^{*} RPP: Preliminary Partial Reception to start commercial operations in single configuration.

¹⁾ Please refer to CNMV filings for further information.

²⁾ Accident frequency rate: Includes Talgo FTEs in Spain. Industrial accidents per million man-hours worked. FTEs (Full Time Equivalent Employees). Severity rate: Number of working days lost per 1,000 hours worked. Talgo FTEs in Spain.

³⁾ Backlog execution in the period 2023-2024 based on FY2022 backlog figures (2,748 €m).

⁴⁾ Net Financial Debt to LTM EBITDA. NFD excludes repayable advances with entities of to the Spanish Public Administration relating to R&D, which are not considered financial debt 5) Book-to-bill ratio: Volume of new orders over LTM revenues.

Business performance

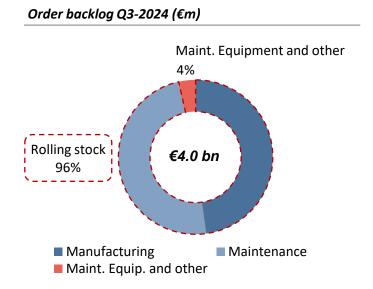


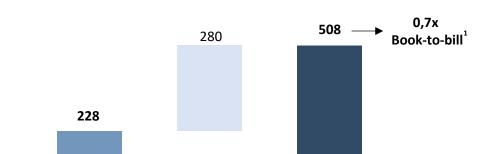
- Order backlog reached €4.0 bn in Q3-2024, comprising new orders registered in the period with value amounting 228 €m (508 €m in October 2024)
 - o Renfe VHS trains are under delivery process (23 trains already delivered) and on commercial operations.
 - o DB and DSB as main manufacturing revenue contributors in 2024.
 - New orders registered in 2024 comprise mainly maintenance projects. In addition, manufacturing project awarded by ENR (Egypt) in 2022 entered into force in Oct-2024 once all contract precedent conditions were met.
- High commercial visibility ahead with several opportunities aligned with Talgo's strategy moving towards the global transport decarbonisation process contributing with the most energy efficient and best passenger ascessibility trainsets technology to address long-distance segments needs.
 - o Pipeline amounting to over €10.5 bn of orders actively addressed.
 - **Europe and MENA markets** and **long-distance segments** leveraging on latest technology developments to ensure the best-in-class performance for worldwide operators.

Order intake 9M-2024 (€m)

New orders

9M-2024





Egypt NTP²in

Oct-24

Total New orders

2024

¹⁾ Book-to-bill ratio: Volume of new orders over LTM revenues.

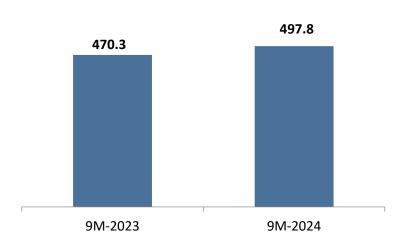
²⁾ Notice to proceed.

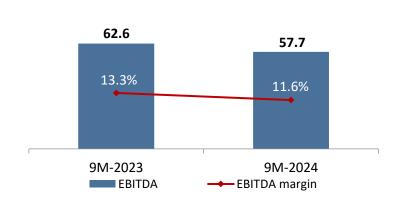
Key financial figures



Revenues 9M-2024 (€m)

EBITDA 9M-2024 (€m) and margin (%)





- Revenues reached €497.8 m in 9M-2024 reflecting the manufacturing activity of the main projects, mainly DB (Germany) and DSB (Denmark), currently immersed in manufacturing and assembly phases where investment in working capital and cost recognition is more intense.
- EBITDA amounted to €57.7 m in 9M-2024, resulting in a 11.6% margin.
 - Margins in line with year-end targets.
 - o **Indexation clauses** included in >90% of current backlog reduces risks of materials and commodities volatility.
- Net income amounted to €6.7 m in 9M-2024 mainly affected by financial expenses which remain high.

Outlook update for FY-2024



	Previous Outlook	_	Current outlook FY-2024	FY-2025
Profitability	✓ EBITDA: c. 11.5%		c. 11.5%	
Capital structure	 ✓ Working Capital: Increase³ ✓ Net Financial Debt: c. 3.5x EBITDA⁴ ✓ Capex: c. €30 m¹ 	→	Increase ³ 4.0-5.0x EBITDA ⁴ Capex: c. €30 m ¹	Reduce ³ c. 3.5x EBITDA ⁴
Business performance	✓ 2023-24 backlog execution: c. 50 %² ✓ Average Book-to-Bill ratio: >1.0x ⁵	→	c. 48% ² >1.0x ⁵	
Shareholder remuneration	✓ Dividend payment for 2024 pending to be defined		Not defined	







- Does not include project R&D investments.
- Over backlog FY2022 (2,748 €m).
- Measured as % over revenues
- Net Financial Debt to LTM EBITDA. NFD excludes repayable advances with entities of to the Spanish Public Administration relating to R&D, which are not considered financial debt
- 5) Book-to-bill ratio: Volume of new orders over LTM revenues.

Jago