Sabadell 2023
Investor Day

May 28th, 2021

Investor Day

Agenda

- **Focus, transform and deliver**
  César González-Bueno, CEO
- **Financials**
  Leopoldo Alvear, CFO
- **Q&A**

Focus, transform and deliver

2021-2023

César González-Bueno

CEO

Agenda

Focus, transform and deliver

1. Our transformation at a glance
2. Spain
   - a. Retail Banking
   - b. Business Banking
   - c. Corporate & Investment Banking
3. TSB
4. Other International
5. Closing Remarks

1 Our transformation at a glance

Recent trends have further heightened the need for *transformation*

Environment and market challenges

Covid-19 has accelerated changes in customer behaviour

- Faster customer shift towards remote channels
- Idle capacity

Well known industry-wide challenges

- Negative interest rates impacting income
- Heavy legacy structures and rigid cost base
- Pressure on Cost of Risk

ESG is gaining momentum

- New opportunities towards a more sustainable paradigm
- Socially conscious stakeholders expecting ESG standards

Macroeconomic context is improving

- Improvement supported by increasing control over the pandemic and fiscal policy response
- Significant stimulus package: Next Generation EU funds
- Plan based on conservative assumptions for macro scenario

Implications

Accelerate digitalisation

Increase efficiency

ESG can't wait

In the end, macro won't be as bad

This plan is about *execution*: a thorough assessment has already been carried out and a clear action plan has been defined

Solid starting point, with no major issues to be fixed

Context evolution analysis

New strategic priorities

Sabadell self-assessment

Focus on **execution and delivery**

New organisation aligned with strategy:

- More focused
- Greater empowerment and accountability

Culture turnaround (preserving positive elements):

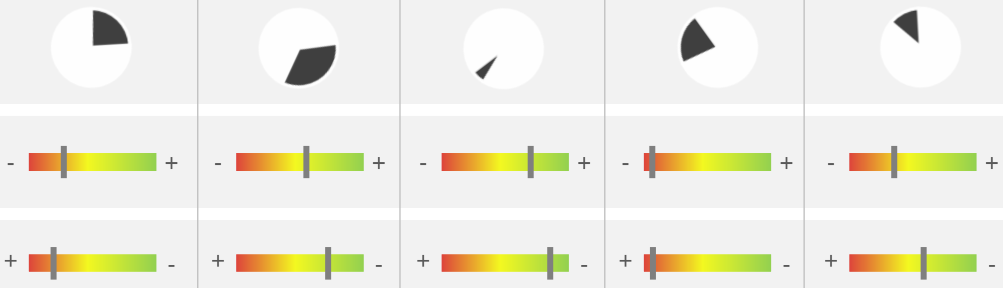
- Sense of urgency
- High performance culture
- Reward for top performers

Shift in management focus:

- From ‘managing business units for income’ to ‘managing for ROE’

We have a clear *strategic roadmap*, building on our current strengths and establishing different priorities for each business unit

	Spain core businesses			International presence	
	Retail Banking	**Business Banking**	**C&IB** (Spain)	**TSB**	**Other Intl.**
Allocated capital[1]					
RoE[1]					
Cost to income[1]					
	• Cost reduction • Digitalisation • Focused growth	• Business growth • Cost reduction in self-employed	• Maintain the focus	• Finalise cost reduction • Focus growth on mortgages	• Focus on effective use of capital
	Radical transformation	***Evolutionary***	***Maintain***	***Focus on the core***	***Deleverage***



(1) Based on simple average (2019, 2020 and Q1 21)

***Positive income evolution* throughout the plan**

(1) Like-for-like basis for comparison purposes

Income evolution

Net interest income

- Total loan book to grow >2% CAGR over the period (2020-23)
- Stable NIM throughout the plan

Low single digit CAGR
(2020-2023)

Fees & Commissions

- Positive trend in previous years:
  - +8% CAGR 2012-2019(1)
  - Only decreased in 2020 due to Covid-19
- Positive trend looking-forward supported by higher activity and other commercial initiatives

Mid single digit CAGR
(2020-2023)

Efficiency programme in Spain, after the successful implementation of the previous restructuring programme and the ongoing plan in TSB

Cost reduction programmes

Q1 2021

Cost-reduction Programme in Spain successfully implemented

€141M
Gross savings (annual basis)

Q4 2021

TSB's cost-reduction plan

€70M
Net cost reduction (2020-2023)

Q1 2022

New efficiency Programme in Spain

€100M
Gross savings (annual basis)

Cost-reduction programme: **key facts**

- Programme executed in Q1 2021, as planned
- Key figures delivered in line with planning
- No impact on commercial activity

Programmes funded with **ALCO portfolio sales**

Group's financial outlook

Group Guidance

	2020	2023
ROTE	c.0%	>6%
Pre-provision profit / RWA(1)	210bps	>250bps
Credit Cost of Risk	86bps	c.45bps
CET1 FL	12.0%	>12%(2)

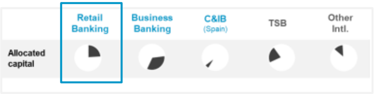
The results of our transformation plan will extend beyond 2023

(1) 2023 RWA (Risk Weighted Assets) exclude Basel IV impact
(2) Includes potential impacts arising from Basel IV application in 2023. Assumes a cash dividend distribution of c.30% throughout the plan according to capital regulation (average payout over the last three years)

2. Spain

a Retail Banking

The *radical transformation* required in *Retail* has to address both a decisive cost reduction and a full review of the way we serve our customers



Strategic priorities

- **Significant cost reduction**, mainly in non-commercial interactions with customers (servicing)
- Attract additional **demand digitally** (for all products)
- **Fully digital journeys and remote commercial activity** for:
  - Consumer loans
  - Accounts
  - Cards & payments
- **Branch-based Relationship Managers** focused on:
  - Mortgages
  - Insurance
  - Savings & Investments

Improve efficiency

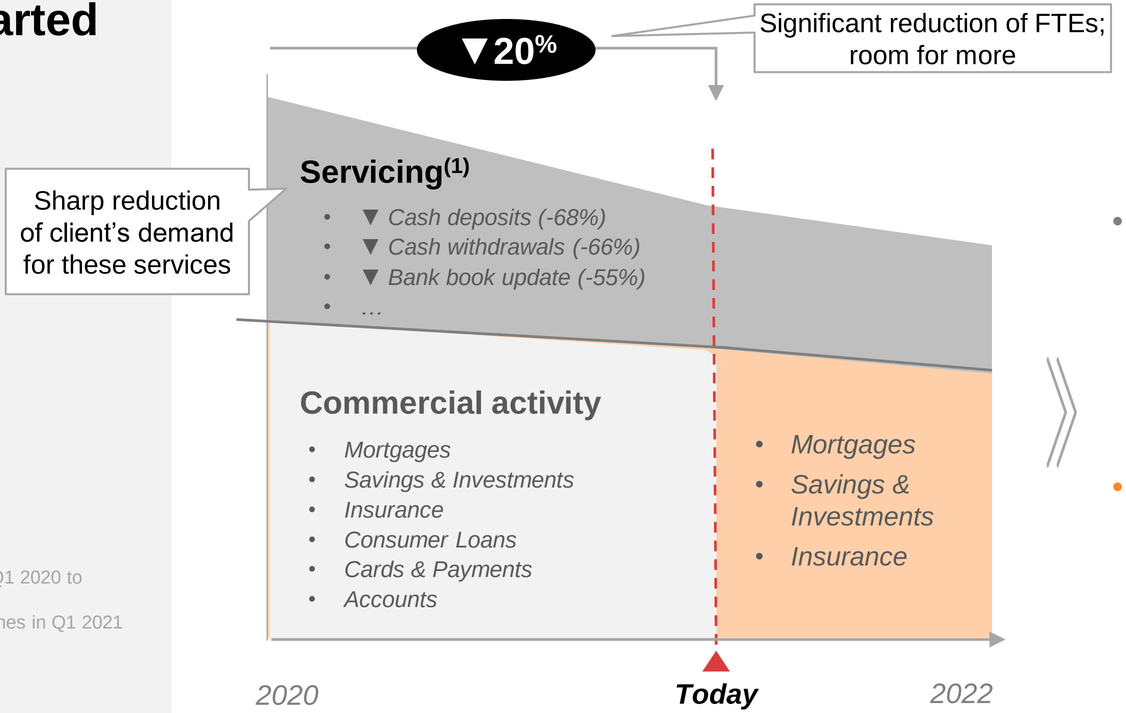
More prospects

Better conversion

The *transformation journey* has started

Evolution of our capacity

Reduction of servicing demand and Retail workforce (supply) in branches



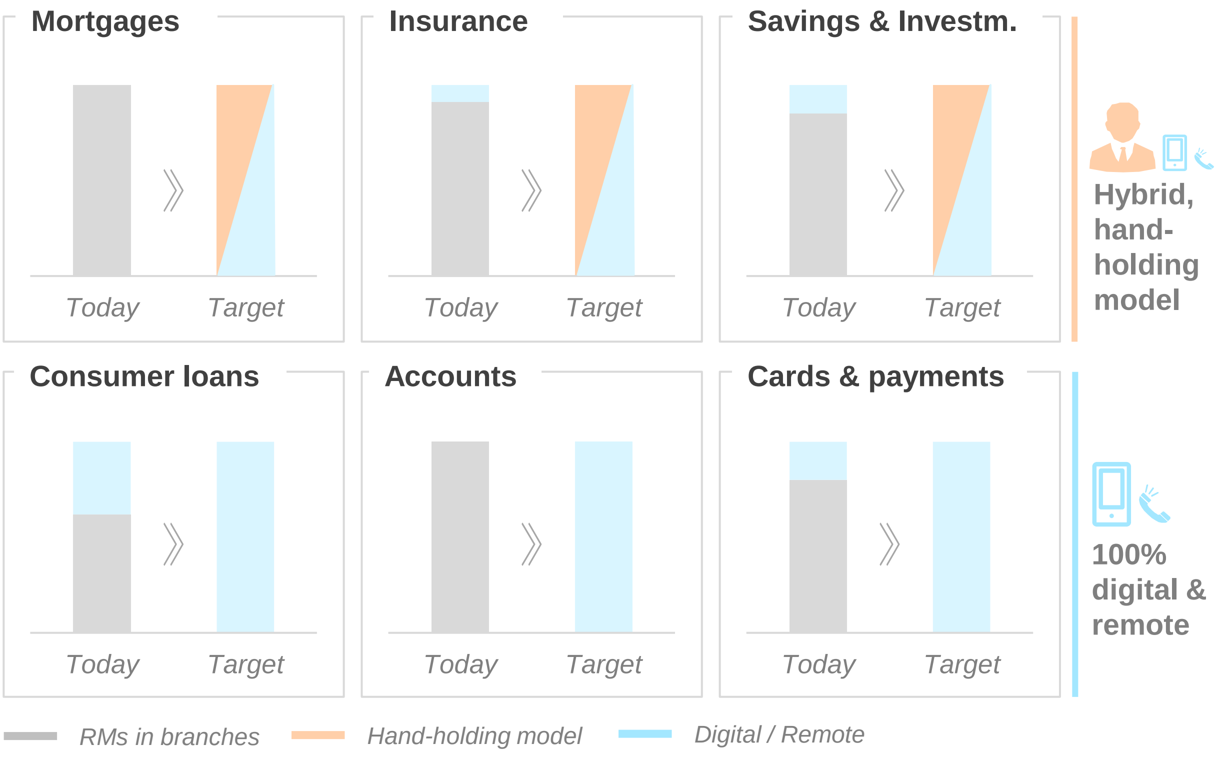
- **Sharp decrease in servicing demand and in capacity**
- **Focus on key products to 'serve personally'**

(1) Servicing volume reduction from Q1 2020 to Q1 2021 (internal data)

▼xx% Reduction of Retail FTEs in branches in Q1 2021

We will accelerate our transformation by redefining our *channel mix* for each product in response to the way our customers want to be served

Origination channel mix: evolution



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We have the *means* to execute the digitalisation plan

The cost effort is feasible

- As a matter of fact, the revamp of front-end applications required for retail digitalisation **can be absorbed in normal business costs**

Clear roadmap in place, with much already done

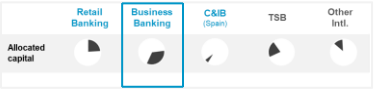
- The new digital sales journeys for all products will be rolled-out gradually **over the next 12 months**

The new organisation in place increases accountability, which in turn boosts execution & delivery

- Each product division is now **responsible for ‘development’ and ‘running’**: ‘you eat what you cook’

2 Spain

b Business Banking



Our *Business Banking* franchise is large and profitable

Broad **access** to Spanish companies

c.40%
Market penetration(1)

Long-lasting relationships with customers

11 years
Business customer relationship (average)(2)

Good knowledge of our customers

c.7
Products per customer (average)(2)

Strong market share across key products

c.17%
POS market share(3)

c.10%
Lending market share(2)

c.30%
International market share(4)

Our Business Banking franchise has a strong foundation to drive further growth

(1) Data as of Q4 2019. Source INE and Internal analysis (includes Legal Entities; excl. Self-employed)
(2) Internal Data as of Dec 2020
(3) Source: ServiRed as of Dec'20
(4) Export Letter of credit market share as of Dec 2020

We will *grow in SMEs* and reduce cost-to-serve in self-employed & businesses

	Cost to Income	ROE	Capital
Business Banking (Total)	+ -	- +	33%
Self-employed & Businesses	+ -	- +	13%
SMEs	+ -	- +	20%

Strategic priorities

- **Cost-to-serve reduction** mainly among self-employed customers (using same levers as in Retail Banking)

- Sound **business growth in SME segment**

Further detail in next slides

Improved efficiency

Strengthened positioning in SMEs

SMEs

There are *four levers* for growth in SMEs…

…supported by the enhanced *risk management framework* and an increased focus on the *portfolio's profitability*

4 sources of focused growth	Anchors
Specialised solutions in the Middle Market	C&IB expertise
Expand alongside **export growth** of Spanish SMEs	Current leadership in international solutions
Vertical specialisation by sector	Existing critical mass by sector
Leverage on **EU recovery funds** ('Next Generation EU')	Access to SMEs and ability to advise

\+

Enhanced application of an **improved risk management framework**

Further detail in slide 21

Increased management focus on the **portfolio's profitability**

Risk mgmt. framework

| CASE STUDY: **PRISMA**

Advanced analytics to drive volume growth with proper risk management

Leveraging on the *relationships* we have built over time, we are now completing our successful 'on-the-ground' risk assessment with *data analytics*

Solid customer base where we can grow

Risk management:

Successful model, based on 'on-the-ground' joint risk & commercial teams, sharing responsibilities…

+

New …improved with Business Intelligence and analytics, based on multiple internal & external data sources

New **Proactively selecting where we want to grow among our customer base**

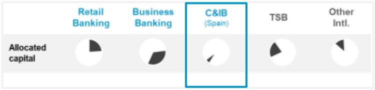
Share of Wallet growth protecting risk quality

2

Spain

c

Corporate & Investment Banking



Profitable *Corporate and Investment Banking* franchise in Spain.

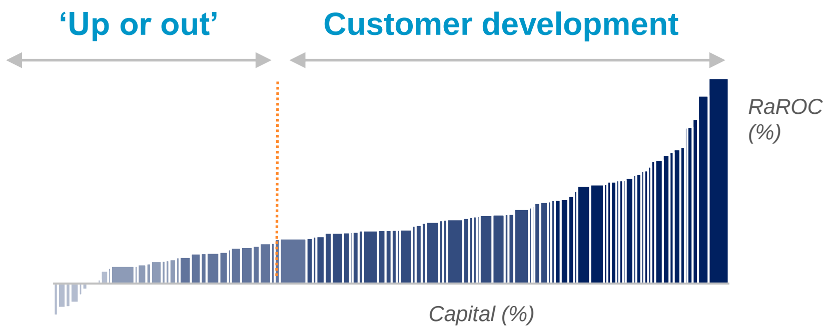
We will manage customer profitability rigorously, and we will not increase the total capital allocation to this segment

Note: Internal data as of Dec 2020

We will continue to enhance profitability through granular and rigorous capital management on a customer-by-customer basis

Customer distribution by profitability (RaROC)

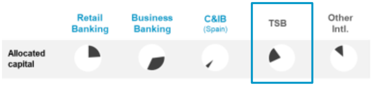
Top 100 customers by capital allocation



- Customer development and **profitability management**
- Rigorous **capital management framework**

3 TSB


sometimes a little boost is all the help you need
Welcome.
Feel free to use our tablets to browse our products and services.
Or use our free wi-fi on your phone.
Need help? Please ask us.



***Enhanced back-to-basics* approach with digital transformation to move forward on the path to profitability, focusing on what TSB does best**

Strategic priorities

- **Capture cost savings** from nearly completed restructuring plan
  - Cost discipline driven by **digital transformation** of operating model

c.£730M cost base 2023[(1)]
(-8% vs. 2020)

- Focus lending growth on **mortgages**
  - Boost income generation while maintaining a **lower risk profile**

Mortgage balance growth above market average
(2020-2023)

- **Capital sufficiency**
  - **Self-funding** of lending growth
  - Positive contribution to Group's organic **capital generation**

CET1 >14%
(over the period)

(1) BAU Cost base

Cost reduction initiatives in play, with full impact by 2022; strong cost discipline

Restructuring plan (2020-2021)

Optimised branch footprint	**290 branches**[(1)] (-46% vs. 2019)	✓
Better-sized workforce	**5.8k FTE**[(1)] (-20% vs. 2019)	✓
On track to deliver significant cost savings, as planned	**£730M**[(2)] TSB's cost base (2023)	✓

Continued focus on cost efficiency without impacting commercial performance

(1) 2021 FYF
(2) BAU Cost base

Looking ahead: income ambition underpinned by strong mortgage growth, resulting in lower Cost of Risk

Mortgage growth

Supportive UK market dynamics
Resilient market expected to grow after Government measures announced in 2021

Proven operational capability
Capability to run over £10bn+ mortgage applications p.a.

Attractive intermediary offering
Strong intermediary relationships with c.80% sales through brokers

Low-risk approach
Conservative portfolio mix with mortgage arrears rates below industry averages

▲ **Mortgage market share** (stock) from c. 2%

Risk profile

Normalised CoR as a result of change in business mix
(20bps in 2023 vs. 48bps in 2020)

ROTE 2023 **>6%**

4 Other International

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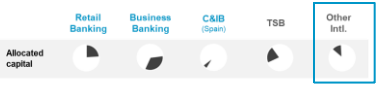


Active capital management of *international portfolios* to increase returns and reduce lending books

Overseas businesses will mainly focus on active capital management and cost reduction

Mexico

Miami

Intl. Branches

Increase the required profitability thresholds

- Cost management

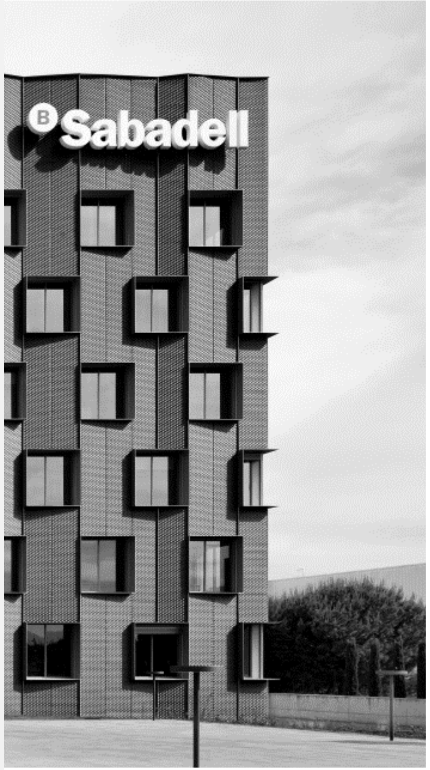
- Strengthening of the Private Banking franchise

- Focus on accompanying and serving Spanish customers abroad

c.-20% lending reduction by 2023

5 Closing Remarks

Coming from a sound starting point, our strategic roadmap will significantly enhance our performance and results will improve beyond 2023



Sound starting point:

- No major issues to be addressed
- Solid strengths to build on

Clear strategic roadmap defined

- **Focus on our core market**: Spain
  - Efficient and transformed Retail business
  - Outstanding Business Banking franchise
  - Profitable and relatively small C&IB franchise
- **Profitable TSB**: focus on mortgages, delivering strategic value in the medium-term
- **Active capital management in Intl. Businesses** as a key driver to enhance Group profitability

Organisation, corporate culture and management focus aligned with the strategy and **focused on delivery**

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And now, some crucial *'intangibles'*

✓ The team **has the skills and the willingness**

CEO

César González-Bueno

Retail Banking

Miguel Montes & Jorge Rodríguez

Business Banking & Branch network

Carlos Ventura

CFO

Leopoldo Alvear

Corporate Banking

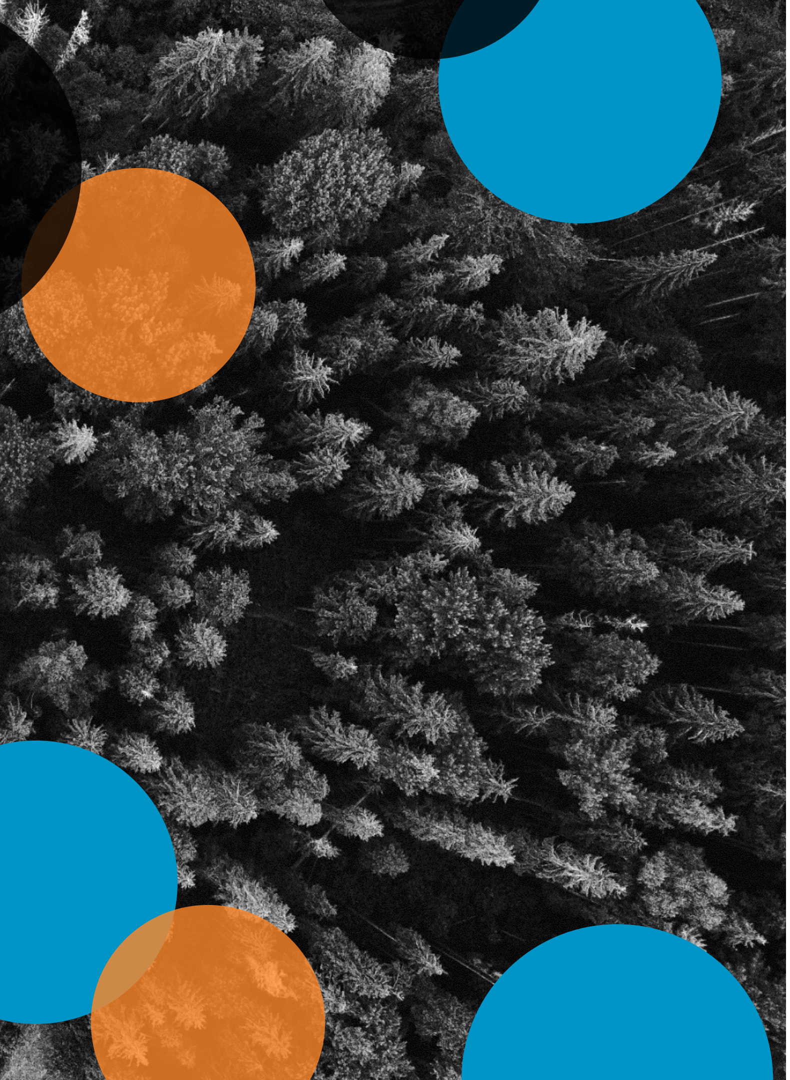
José Nieto

TSB

Debbie Crosbie

✓ We know **what needs to be done** and how to do it

✓ We are **committed to deliver**, with a sense of urgency and determination



Financials

2021-2023

Leopoldo Alvear

CFO

Agenda

Financials

1. Macro scenario
2. Business outlook
3. P&L perspective
4. Capital & funding
5. 2023 Guidance

1 Macro scenario

Strategic plan is underpinned by conservative macroeconomic assumptions

Spain

	2020	2023e	Consensus 2023e(1)
GDP Rebased to 100. 2019=100	89.2	101.9	102.2
Unemployment rate In %	15.5	14.6	15.0

%, year-end	2020	2023e	Forwards 2023e(1)
12m Euribor	-0.50	-0.34	-0.03
BoE Bank rate	0.10	0.50	0.55
5 yr EUR Swap	-0.46	-0.10	0.21
5 yr GBP Swap	-0.01	0.93	0.99

UK

	2020	2023e	Consensus 2023e(1)
GDP Rebased to 100. 2019=100	90.2	102.6	102.5
Unemployment rate In %	4.5	5.1	4.6

%, year-end	2020	2023e	Forwards 2023e(1)
GBP/EUR	0.89	0.86	0.88
USD/EUR	1.22	1.25	1.25
MXN/EUR	24.31	24.38	28.46

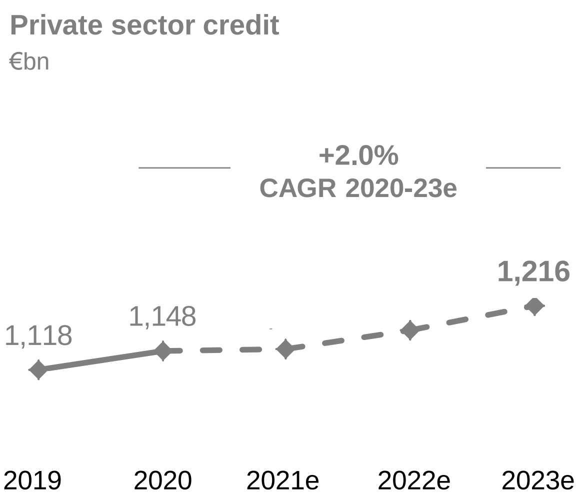
Economic forecast supported by increasing control of the pandemic and the monetary and fiscal policy response

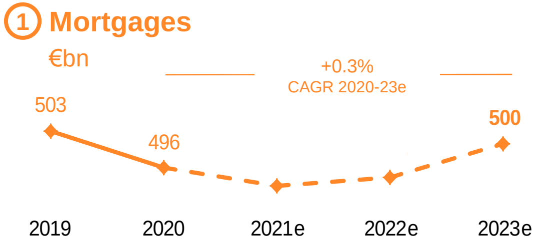
(1) Source: Bloomberg. Data as of 17th May-21

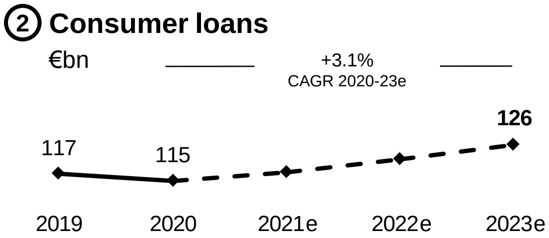
Credit evolution in Spain 2019-23e

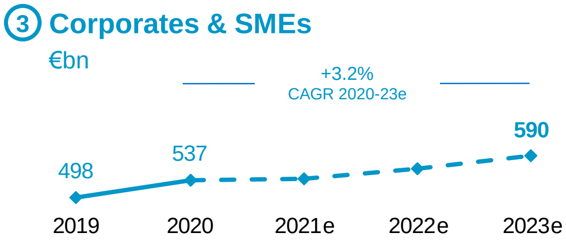
Private sector credit volumes to grow in the coming years

Corporate and SMEs sector growth underpinned by contribution from European Recovery Fund









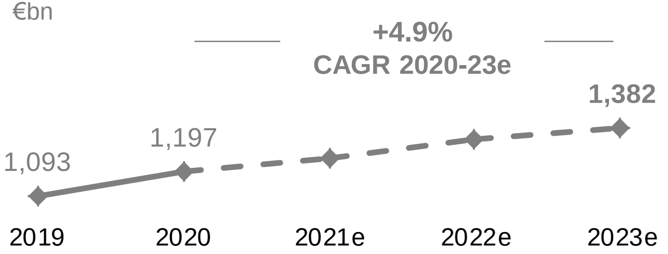
Sources: Bank of Spain for 2019 and 2020 data. Internal forecast for 2021-23

Private sector deposits and off-balance sheet products to continue to grow throughout the forecast period

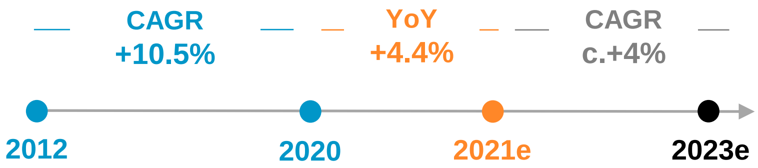
Private sector deposits evolution in Spain 2019-23e

Corporates and household deposits (1)

€bn



Mutual fund evolution in Spain 2012-23e (2)



- Private sector deposits supported by the recovery of **household disposable income** and **more benign economic environment**
- Current **interest environment** channelling household **savings towards off-balance sheet resources**
- **Upward trend** in **off-balance sheet volume** in Spain expected to continue

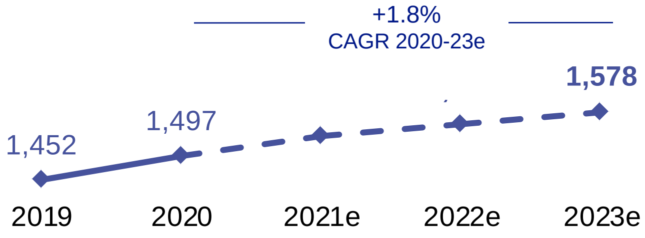
(1) Sources: Bank of Spain for 2019 and 2020 data. Internal forecast for 2021-23

(2) Source: Inverco for 2012-2020 data and 2021 forecast. Internal forecast for 2022-23

Credit evolution in the UK driven by positive macroeconomic environment

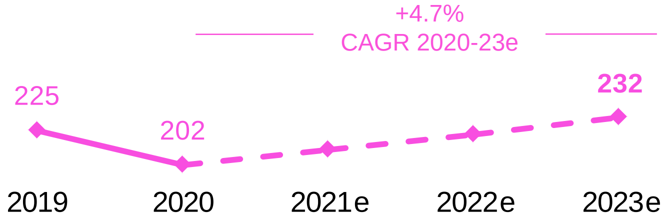
Credit evolution in UK 2020-23e

Mortgages
£bn



Dynamism in mortgage market driven by government support measures, robust economic growth and the resilience of the labour market in the UK

Consumer loans
£bn



Consumer lending is expected to rebound from the contraction once the economy fully reopens

Sources: Bank of England for 2019 and 2020 data. Internal forecast for 2021-23

2 Business outlook

Mortgage and consumer lending growth to outperform the domestic market

Mortgages

Starting point & evolution(1)

€37bn

Dec-20

Spanish sector
+0.3%
CAGR
2020-23e

Sabadell to outperform

~0%
Dec-20, YoY

-1.3%
Spanish sector

Market share, stock

6.4%
Dec-20

+12bps
YoY

Consumer lending

Starting point & evolution(1)

€3bn

Dec-20

Spanish sector
+3.1%
CAGR
2020-23e

Sabadell to outperform

-1.5%
Dec-20, YoY

-1.8%
Spanish sector

Market share, stock

4.7%
Dec-20

+7bps
YoY

Note: Spanish sector data as of Dec-20. Source: Bank of Spain
(1) Refers to performing loans

SMEs and Corporates in Spain to grow…

… funded by deleveraging foreign exposures

Strategic approach by segment

Domestic

Self-employed & businesses

- Focus on **customer acquisition** and **cost-to-serve reduction**

SMEs

- Focus on **specialised solutions**

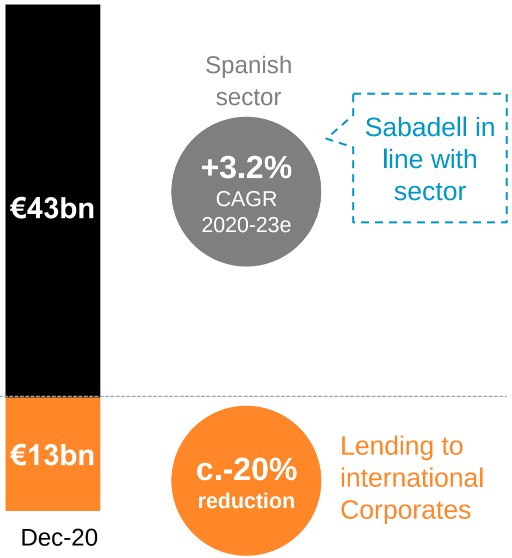
Large companies

- **Increase share of wallet** among preferred customers

International

- **Optimisation of capital allocation** will lead to a reduction in **Corporate lending**

Starting point & target 2023e



Focus on the core:

- **More appetite for mortgages**
- **Less appetite for consumer loans**

New lending will focus on lower risk and lower capital consumption products

Note: UK sector data as of Dec-20. Source: Bank of England. Consumer lending excludes business banking

Mortgages

Starting point & evolution

£31bn

Dec-20

UK sector

+1.4%
CAGR
2020-23e

TSB to outperform

+5.5%
Dec-20, YoY

+3.0%
UK sector

Market share, stock

c.2%
Mar-21

+13bps
YoY

Market share, new lending

c.3%
2021 YTD

+125bps
YoY

Franchise to focus on what it does best

Consumer lending

Starting point & evolution

£2bn

Dec-20

UK sector

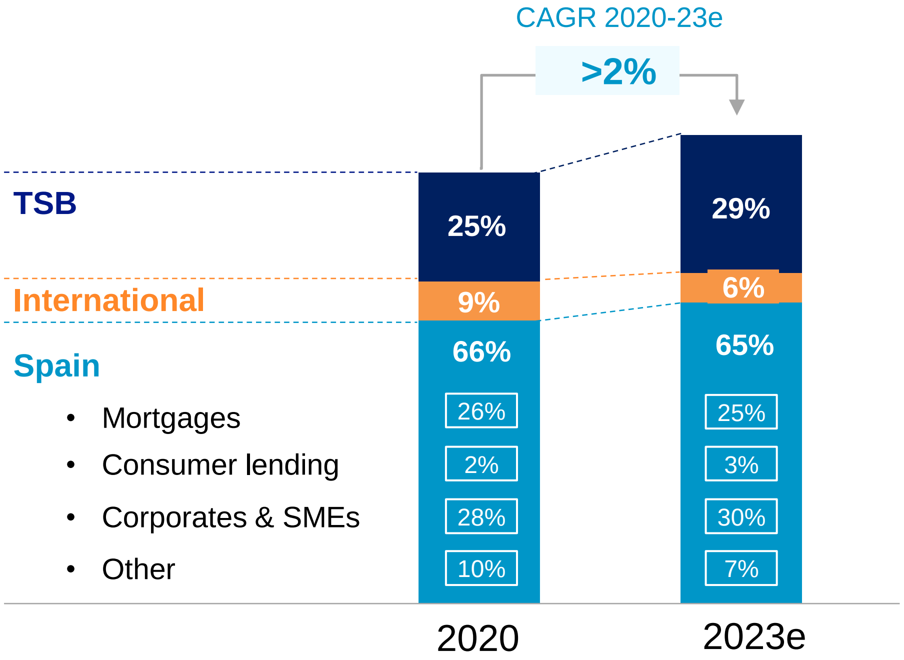
+4.7%
CAGR
2020-23e

TSB below sector

Shift from consumer lending reflecting lower strategic priority and market dynamics

Total loan book to grow >2% CAGR 2020-23e

Group lending mix evolution 2020-23e



- Deleveraging international exposures to fund growth in domestic business
- Strong growth at TSB to be driven by mortgages, funded through TSB's organic capital generation

3 P&L perspective

Loan growth, TSB and lower wholesale funding cost will more than offset lower contribution from TLTRO III and ALCO portfolio

Peer group includes: Bankia, Bankinter, CaixaBank, Santander Spain, BBVA Spain, Unicaja and Liberbank

Net interest income evolution

Tailwinds ▲

- Loan volume growth
- Wholesale funding cost
- TSB

Headwinds ▼

- TLTRO-III
- Lower ALCO contribution

Improved 2021 guidance

Low single digit

CAGR 2020-23e

Low single digit growth

Customer spread

Dec-20

Top customer spread vs. peers

Avg. peers 1.71%

Sabadell ex-TSB 2.19%

NIM

Dec-20

NIM expected to **remain stable** throughout the plan

Avg. peers 1.08%

Sabadell ex-TSB 1.30%

NII sensitivity

NII at current forward interest rates would imply an **additional >€50M** over the plan horizon

Fees and commissions growth supported by higher activity and commercial initiatives

Fees & commissions evolution

2012

- **CAGR 2012-19 >8%**(1)
- Only in 2020 decreased YoY by -6.1% due to Covid-19

2020

2021e

Improved 2021 guidance
Mid single digit

✓ **Current run rate** at 1Q21 produces a +**2.7%**(2) increase over 2020 fees

2023e

CAGR 2020-23e

Mid single digit

Fees as % business volume

Improvement in **fees as % business volume, ex-TSB**

2020 0.50% ▲ **+9bps** **2023e 0.59%**

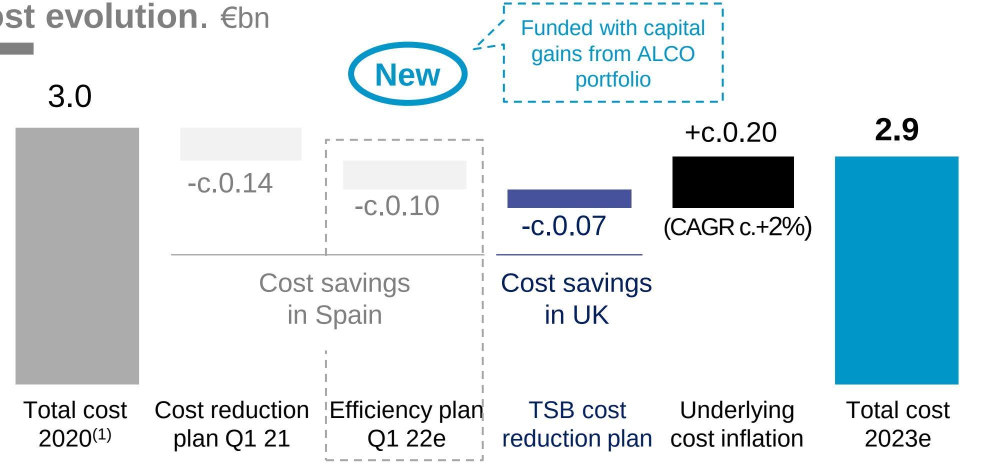
Key levers

- **Stronger economic** and **commercial activity**
- New **insurance premiums** linked to mortgage loans
- **Specialised Solutions** growth among mid market customers
- **Non-loyal clients** to foster profitability

(1) Like-for-like basis for comparison purposes
(2) Annualised on the basis of 90 days in 1Q and 365 days in whole year

New efficiency plan to be executed by Q1 2022 to further reduce the cost base

Cost evolution. €bn



Total cost as % business volume

Improvement in total cost as % business volume

2020 1.1% ▼ -25bps 2023e 0.8%

Cost base 2023

€2.9bn

(1) Excludes €0.4bn of restructuring costs in Spain and TSB

Pre-provision profit growth together with capital efficiency improvement

NII

CAGR 2020-23e

Low single digit growth

Fees

CAGR 2020-23e

Mid single digit

Cost base 2023e

€2.9bn

Pre-provision profit/ RWAs

2020	2023e
210bps	>250bps

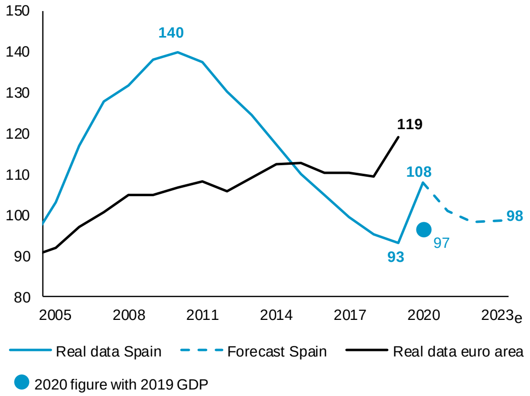
Private sector debt

The increase in aggregate debt of non-financial corporations has been limited…

…while their net debt has remained stable as companies have kept liquidity buffers

Debt of non-financial corporations (1)

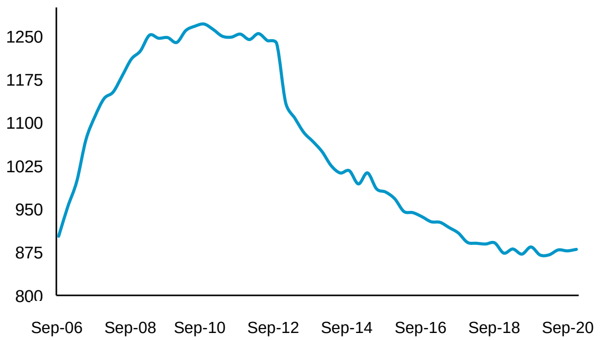
in % of GDP



- In 2020 the increase in leverage as a percentage of 2019 GDP was only 4 percentage points
- Debt levels over GDP in Spain to remain below the Eurozone

Net debt (2)

€bn. Debt - cash and deposits



- Significant portion of new debt has been kept in cash as liquidity buffers

(1) Source: Historic data from the ECB and internal forecast projection
(2) Source: Bank of Spain

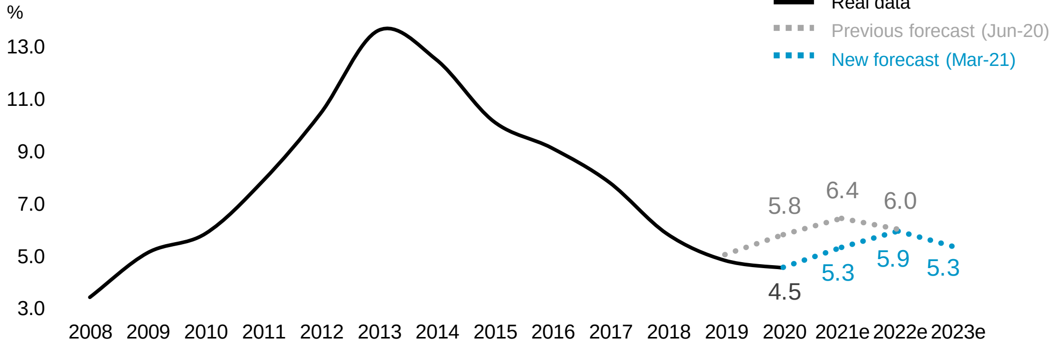
The expected upturn in default rates is not comparable to previous crises

The consensus expected peak of NPLs has been lowered and pushed back

1.	**ICO loans**	Maturities extended up to 10 years	Grace period extended	**~75%** guaranteed by the State
2.	**Further support to companies**	**€7bn** Direct aid to companies and self-employed	**€3bn** Debt restructuring of ICO loans	Supported from **European Recovery Fund**
3.	**Support to individuals**	Furlough schemes expected to be extended	Payment holidays for mortgages & consumer loans	Outstanding payment holidays <3% of loan book

As a result of these measures, default predictions have been revised downwards

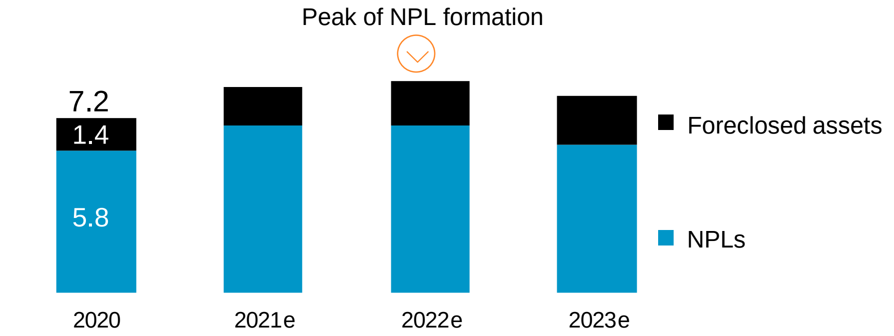
NPL ratio for the Spanish banking sector (1)



(1) Source: Historic data from Bank of Spain. Projections obtained from research analysts' estimates

Limited and manageable increase of NPA ratio throughout the plan

NPAs evolution. €bn



	2020	2023e	2019	1Q21
NPA ratio	4.4%	<5%		
NPA coverage ratio	52.6%	≈		
Net NPA ratio	2.1%	<2.5%		
Credit CoR, ex-TSB	98bps	55bps	36bps	84bps
Credit CoR, TSB	47bps	20bps	20bps	24bps

Does not consider institutional portfolio disposals

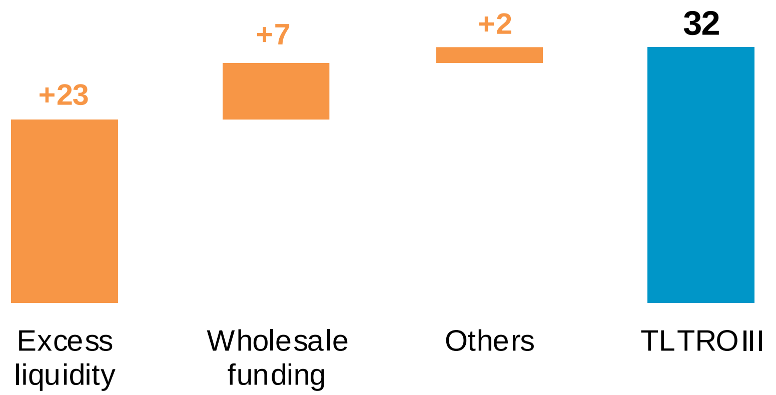
Group credit CoR of 45bps and total CoR of c.60bps by 2023e(1)

(1) Includes total provisions (i.e. credit provisions for NPLs, foreclosed asset provisions, NPA management costs and other provisions)

4 Capital & funding

Most of the TLTRO funding to be replaced by excess liquidity and wholesale funding

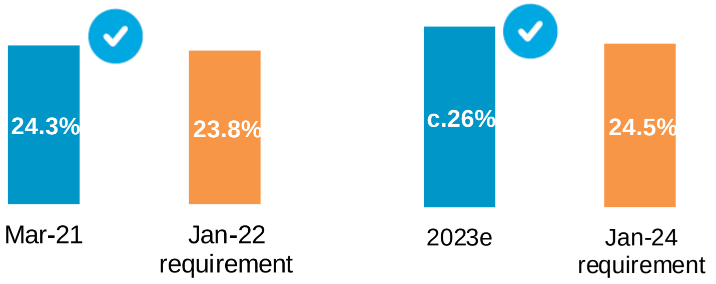
TLTROIII repayment plan. €bn



	2020	2023e
LtD	97%	≈
LCR	198%	>150%
NSFR	127%	>125%

Funding plan to push MREL levels to c.26% of RWAs

Total MREL (% RWAs)



Already compliant with MREL requirements:

- Total MREL (% LRE)
- Subordinated MREL (% LRE)
- Subordinated MREL (% RWAs)

Funding plan 2021-23e

€bn	Covered bonds & Securitisation	Senior & SNP debt	Total
New issuances	8	5	13
Of which maturities	4.6	2.3	6.9
Net issuances	**c.3.5**	**<3**	**c.6**

✓ Costs of new issuances expected to be cheaper than those maturing

Throughout the plan:

- €1bn net issuances of Covered bonds and securitisation issuances per year
- <€1bn net issuances of Senior and SNP debt per year
- Tier 2 and AT1 buckets to be kept full

✓ **Going forward, intend to issue ESG Bonds on a regular basis**

Note: Callable issuances considered at their legal maturity

Throughout the plan:

- **CET1 FL ratio to remain above 12%**
- **MDA buffer above 350bps**

(1) Assumes a cash dividend distribution of c.30% throughout the plan according to capital regulation (average payout over the last three years)

CET1 evolution 2020-23e

Tailwinds

- Accumulated net profit
- Deleveraging international corporate lending

Headwinds

- RWAs inflation
- Regulatory headwinds: EBA guidelines and Basel IV

Throughout the plan ►

>12%[(1)] CET1 FL BIS IV 2023e

>350bps MDA buffer

5 2023 Guidance

Clear strategic plan to deliver a ROTE above 6% by 2023

Net interest income
Low single digit
2020-23 CAGR

Fees & commissions
Mid single digit
2020-23 CAGR

ROTE
>6%

CET1 FL BIS IV
>12%

Pre-provision profit / RWAs (1)
>250bps

Credit cost of risk
45bps
(55bps ex-TSB)

NPA ratio
<5%

(1) 2023 RWAs exclude Basel IV impact

Appendix

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Term	Definition
ATA	Average total assets
BIS IV	Bank of International Settlements IV
Business volume	Includes performing loans + On-balance sheet customer funds + Off-balance sheet customer funds
CAGR	Compound annual growth rate
C&IB	Corporate and Investment Banking
FTE	Full-Time Equivalent
ICO	Spanish Official Credit Institute
LCR	Liquidity coverage ratio: High quality liquid assets (HQLAs) divided by total net cash outflows
LRE	Leverage Ratio Exposure is equivalent to total assets and a variety of off-balance sheet items including derivatives and repurchase agreements, among others. Ratio calculated a month ahead.
LtD	Loan to Deposits
NIM	Net interest margin
Net debt	Short-Term Debt + Long-Term Debt – Cash and Cash Equivalents
NSFR	Net Stable Funding ratio: Available Stable Funding (ASF) divided by the amount of Required Stable Funding (RSF)
MREL	Minimum Required Eligible Liabilities
RMs	Relationship managers
ROTE	Return on tangible equity
RWA	Risk weighted assets
SNP	Senior non preferred
TLTRO	Targeted Longer-Term Refinancing Operations

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