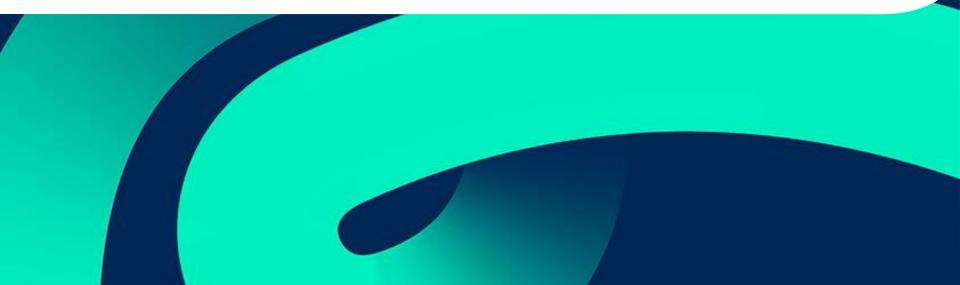


H1 2021 Financial Results & Business Update

26th July 2021



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FINANCIAL RESULTS & BUSINESS UPDATE

Agenda

- 1. H1 2021 Highlights & Growth Drivers Gianfranco Nazzi, CEO
- 2. Pipeline Update Karl Ziegelbauer, CSO
- 3. Financial Review
 - Mike McClellan, CFO
- 4. Closing Remarks Gianfranco Nazzi, CEO

H1 2021 Highlights



H1 2021 highlights Good Core business^{*} performance

Continued momentum across entire portfolio:

- Core Net Sales* €415.5 MM +8.2% year-on-year and Core EBITDA* €125.6 MM +40.3% year-on-year.
- Solid Core H1 performance with good performance from Growth Drivers: upgrading Core EBITDA* guidance.
- Impairment of c.€100 MM due to lower expectations for Seysara®, US Legacy portfolio and Bioniz option.

Key products performance:

- **Ilumetri**[®] strong H1 performance. Improvement in market share within the highly-competitive anti-IL23 class.
- Seysara® TRx rebound with modest improvement in the OAB market share.
- Klisyri[®] positive initial uptake following launch in the US in February 2021.

Innovative pipeline delivering key milestones in 2021:

- Klisyri[®] (actinic keratosis) approval in EU with launch expected H2 2021.
- Lebrikizumab (atopic dermatitis) initial phase III headline readout expected H2 2021.
- Phase III clinical trial initiation of **Seysara China** (acne) in H2 2021.
- Wynzora^{®**} (psoriasis) received first national approval in EU member state.

Management continues to look for external opportunities to generate sustainable value.

^{*} Core business excludes AstraZeneca contribution: Deferred Income and Other Income. ^{**} Wynzora[®] is the approved brand name in the US and France.



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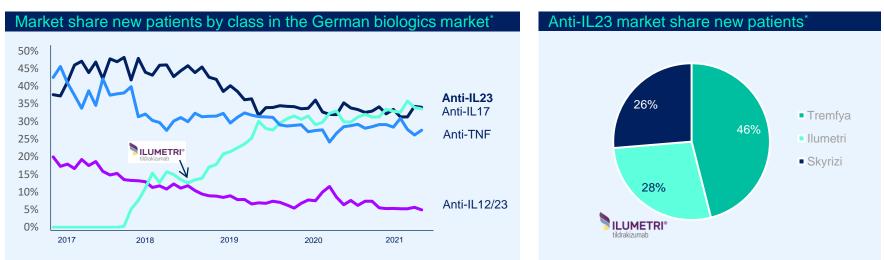
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Growth Drivers



lumetri® highlights Anti-IL23s becoming the winning class





C Anti-IL23's competing with Anti-IL17's to become the winning class -

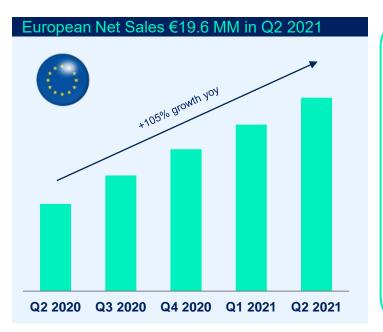
- Anti-IL23 class capturing 34% market share in new patients*.
- Ilumetri[®] with 28% share of new patients^{*} in Anti-IL23 class in Germany.

Source: IQVIA-LRx (Longitudinal prescription data) May 2021.

* New patients (add on, win, begin); switches TNF Biosimilars to Original (or other way around) are not considered.

llumetri[®] highlights Strong growth trend





New country launches accelerate growth -

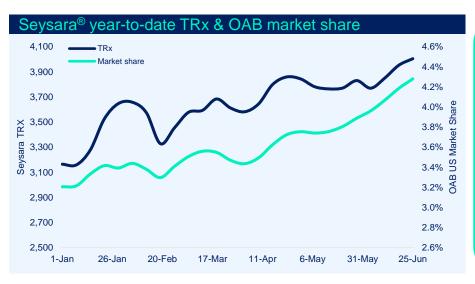
- Year-to-date Ilumetri[®] is now our number one product.
- Solid performance with continued momentum and sales more than doubling year-on-year, reaching a quarterly Net Sales of €19.6 MM.
- Recent launches of llumetri[®] increasing contribution to overall growth.
- Germany continuing momentum and gaining new patient share.
- Increased positive traction in France, one of the largest biologic psoriasis markets in Europe.
- Extensive EU rollout campaign continues with long-term data and supportive new real-world evidence confirming excellent effectiveness and safety profile.

Source: Internal data; 2021.





Seysara[®] highlights Strategy to rebuild TRx and increase market share



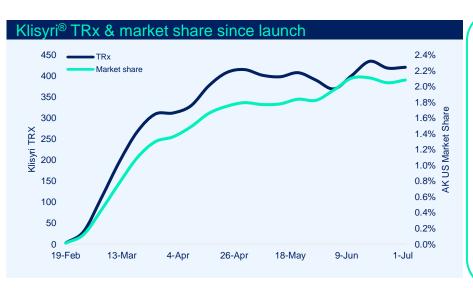
Seysara® improvement in market share -

- Seysara[®] TRx rebound with Net Sales YTD +78% growth year-on-year. Modest increase in OAB market share to c.4.4%.
- Focus remains to rebuild TRx and increase market share once the Covid-19 crisis starts to normalise and the OAB market and NRx starts to increase.
- Microbiology label update supporting the new promotional activity and medical education program.
- Targeting revised US peak sales of \$50-75 MM.

Source: IQVIA Xponent Data. Seysara® TRx & market share 4-week average.



Klisyri[®] highlights Gaining momentum following launch with positive initial uptake



- Focus on payer coverage and sales volume
- Klisyri continues to gain market share in the topical actinic keratosis market.
- Good initial feedback from dermatologists and patients on their experience.
- Key differentiation factors: once daily application for 5 days, proven efficacy and safety profile.
- We expect to make good progress on commercial access as there is a need for treatment options given existing topical therapies are associated with significant side effects.

Source: IQVIA Data. Klisyri® TRx & market share 2-week average.



New CSO appointed



Karl Ziegelbauer

Karl Ziegelbauer joins Almirall as the new CSO

- Karl joins Almirall from Bayer Pharmaceuticals, where he most recently served as Senior Vice President and Head of Open Innovation & Digital Technologies.
- He brings with him three decades of leadership experience in drug discovery in Germany, Japan, and the United States.
- His experience encompasses different specialties such as oncology, cardiovascular diseases, anti-infectives, and immunology/inflammation.
- Karl will focus on the Strategic Scientific Leadership and will take charge of shaping the R&D roadmap to ensure a sustainable pipeline for the future of the company.

"I am thrilled to join such a dedicated, dynamic, and patient-focused team and be part of the journey to consolidate Almirall as a leader in Medical Dermatology". **Dr. Ziegelbauer**.



Pipeline Update



Late stage pipeline Focus on Innovation and Science to unlock mid-term potential

Indication	Molecule / Commercial name	Expected Launch	Phase I	Phase II	Phase III	Under registration	Geography
Actinic keratosis	Klisyri [®]	EU H2 2021	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	//////in	Approved
Psoriasis	Wynzora ^{®*}	EU H2 2021 / Q1 2022	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
Atopic dermatitis	Lebrikizumab	2023		///////////////////////////////////////	/// <i>//</i> /		
Acne	Sarecycline	Submission 2023	///////////////////////////////////////	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	11		*)
Onychomycosis	Efinaconazole	2023**	~/////////	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	///////////////////////////////////////		

Innovative pipeline with significant value to be unlocked ____

Klisyri[®] (actinic keratosis) approved in EU with launch expected H2 2021.
 Lebrikizumab (atopic dermatitis) phase III headline readout expected H2 2021.
 Seysara China (acne), phase III clinical trial initiation in H2 2021.
 Wynzora^{®*} (psoriasis) received first national approved in EU member state.
 Efinaconazole pre-submission meeting planned with EU regulatory authorities to prepare the approval in Europe.

* Wynzora® is the approved brand name in the US and France. ** Depending on regulatory pathway.



Lebrikizumab Phase III topline results expected in H2 2021

Key market updates

- Phase III topline results expected in H2 2021 from the 16-week induction data of the two monotherapy studies.
- Expect to report 52-week
 maintenance data in H1 2022.

Innovative product profile ⁻

- Lebrikizumab has the potential to be best-in-disease therapy.
- Phase 2b data suggest Lebri may offer a compelling combination of efficacy, safety, tolerability, convenience and ease-of-use.

AD an underserved & growing market

- Moderate-to-severe AD is a significant unmet need.
- Peak sales potential of €450MM in Europe.
- On track for a 2023 launch in EU.





Financial Review



H1 2021 Core Results^{*} Good business performance

Highlights

- Core Net Sales^{*} €415.5 MM +8.2% and Core EBITDA^{*} €125.6 MM +40.3% year-on-year with positive contribution by Growth Drivers and strong EU Dermatology performance.
- Core Gross Margin^{*} 69.5% benefited from higher margin products.
- SG&A at €192.7 MM increased as expected supporting the launch of Klisyri[®] and Ilumetri[®] in key countries.
- Operating Cash Flow reached €109.8 MM in H1 2021.
- Net Debt: €328.5 MM, 1.4x Net Debt/EBITDA.
- Intangible asset impairment of c.€100 MM related to Seysara[®] (€69 MM) due primarily to market access and rebate pressures, US Legacy portfolio (€22 MM) and Bioniz option not exercised (€12 MM).

^{*} Core results excludes AstraZeneca contribution: Deferred Income and Other Income.

H1 2021 Core Net Sales* breakdown by products

€ Million	YTD June 2021	YTD June 2020	% var vs. LY
Europe	343.0	304.6	13%
Dermatology	138.4	111.5	24%
General Medicine & OTC	204.6	193.1	6%
Ebastel franchise	30.6	31.4	(2%)
Efficib/Tesavel	23.8	23.6	1%
Sativex franchise	18.3	16.7	10%
Crestor	17.9	17.7	1%
Almax	13.3	13.2	0%
Parapres	9.2	8.8	4%
Almogran	8.3	7.5	11%
Others EU	64.9	70.1	(7%)
US	46.0	51.8	(11%)
Dermatology	45.1	50.8	(11%)
Aczone	10.7	15.5	(31%)
Others	34.4	35.3	(2%)
General Medicine	0.8	1.0	(19%)
RoW	26.5	27.8	(5%)
Dermatology	3.4	2.7	27%
General Medicine	23.1	25.1	(8%)
Core Net Sales [*]	415.5	384.2	8%

* Core Net Sales excludes AstraZeneca Deferred Income.

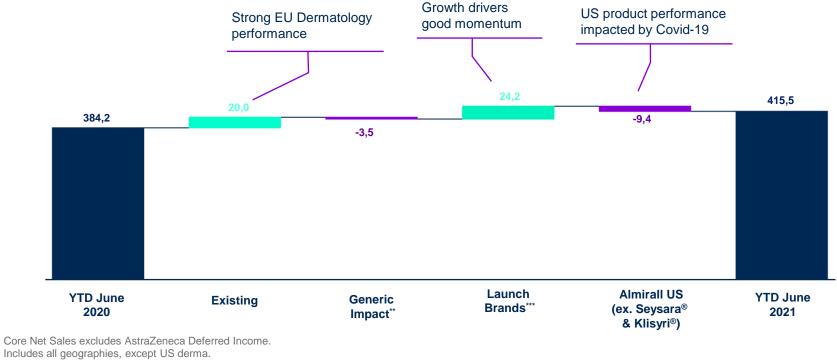
H1 2021 Dermatology Sales breakdown

€ Million	YTD June 2021	YTD June 2020	% var vs. LY
Europe	138.4	111.5	24%
llumetri	36.5	17.8	105%
Ciclopoli franchise	29.7	25.5	16%
Decoderm franchise	14.6	13.2	10%
Skilarence	13.8	14.1	(2%)
Solaraze	8.8	9.7	(9%)
Others EU	35.0	31.2	12%
US	45.1	50.8	(11%)
Seysara	12.1	6.8	78%
Aczone	10.7	11.3	(5%)
Tazorac	7.8	9.3	(16%)
Cordran Tape	5.8	6.6	(12%)
Azelex	5.4	4.3	24%
Klisyri	1.3	-	100%
Others US	2.2	12.6	(83%)
RoW	3.4	2.7	27%
Total Almirall Derma	187.0	165.0	13%



H1 2021 Core Net Sales* Evolution

Million Euros



^{***} Includes Skilarence[®], Ilumetri[®], Seysara[®], Klisyri[®].

**

H1 2021 Core Profit & Loss Reconciliation from Core EBITDA^{*} to EBITDA

€ Million	YTD June 2021	YTD June 2020	% var vs. LY	% var. CER	
Total Revenues	416.8	385.3	8.2%	9.5%	
Net Sales	415.5	384.2	8.2%	9.4%	/
Other Income	1.3	1.1	18.2%	27.3%	× 1
Cost of Goods	(126.8)	(129.3)	(1.9%)	(1.5%)	
Gross Profit	288.7	254.9	13.3%	14.9%	
% of sales	69.5%	66.3%			
R&D	(30.6)	(40.8)	(25.0%)	(25.0%)	
% of sales	(7.4%)	(10.6%)			
SG&A	(192.7)	(186.8)	3.2%	5.4%	
% of sales	(46.4%)	(48.6%)			
SG&A w/o Depreciation & Amortization	(141.3)	(132.7)	6.5%	8.0%	
% of sales	(34.0%)	(34.5%)			
Depreciation & Amortization	(51.4)	(54.1)	(5.0%)	(1.1%)	
Other Op. Exp	(0.1)	(0.8)	(87.5%)	(62.5%)	
Core EBITDA	125.6	89.5	40.3%		
% of sales	(30.2%)	(23.3%)			
Deferred Income	10.4	41.8	(75.1%)	(75.1%)	
Other Income from AZ	0.6	5.9	(89.8%)	(89.8%)	
EBITDA	136.6	137.2	(0.4%)	1.2%	

Core Net Sales^{*} excludes AstraZeneca Deferred Income

Other Income excludes AstraZeneca milestones and royalties

Reconciliation from Core EBITDA^{*} to EBITDA

* Core business excludes AstraZeneca contribution: Deferred Income and Other Income.



H1 2021 EBITDA to Normalized Net Income

YTD June 2021	YTD June 2020	% var vs. LY	% var. CER
136.6	137.2	(0.4%)	1.2%
32.1%	32.2%		
59.0	61.9	(4.7%)	1.1%
13.9%	14.5%		
77.6	75.3	3.1%	3.1%
18.2%	17.7%		
(0.1)	-	n.m.	n.m.
(0.3)	(1.3)	(76.9%)	(76.9%)
(3.2)	-	n.m.	n.m.
(103.5)	(16.8)	n.m.	n.m.
(0.7)	(6.0)	(88.3%)	(88.3%)
3.3	(0.8)	n.m.	n.m.
(26.9)	50.4	(154.4%)	(173.4%)
(15.9)	(8.0)	98.8%	96.3%
(42.8)	42.4	n.m.	n.m.
57.8	59.5	(2.8%)	(4.2%)
(€0.24)	€0.24		
€0.32	€0.34		
	2021 136.6 32.1% 59.0 13.9% 77.6 18.2% (0.1) (0.3) (3.2) (103.5) (0.7) 3.3 (26.9) (15.9) (42.8) 57.8 (€0.24)	2021 2020 136.6 137.2 32.1% 32.2% 59.0 61.9 13.9% 14.5% 77.6 75.3 18.2% 17.7% (0.1) - (0.3) (1.3) (3.2) - (103.5) (16.8) (0.7) (6.0) 3.3 (0.8) (26.9) 50.4 (15.9) (8.0) (42.8) 42.4 57.8 59.5 (€0.24) €0.24	20212020vs. LY136.6137.2(0.4%)32.1%32.2%59.061.9(4.7%)13.9%14.5%77.675.33.1%18.2%17.7%(0.1)-n.m.(0.3)(1.3)(76.9%)(3.2)-n.m.(103.5)(16.8)n.m.(0.7)(6.0)(88.3%)3.3(0.8)n.m.(15.9)(8.0)98.8%(42.8)42.4n.m.57.859.5(2.8%)(€0.24)€0.24

Impairment of Seysara[®] (€69 MM), the US Legacy portfolio (€22 MM) and Bioniz (€12 MM)

Net Financial Result due to the valuation of the Equity swap offsetting interest expenses related to Financial debt

H1 2021 Balance Sheet

€ Million		June 2021	Decem 20	ber)20	Variation	
Goodwill		316.0	31	6.0	-	
Intangible assets		919.6	1,02	8.9	(109.3)	
Property, plant and equipment		112.1	11	3.4	(1.3)	
Financial assets		82.4	8	6.5	(4.1)	
Other non current assets		216.5	25	6.5	(40.0)	
Total Non Current Assets		1,646.6	1,80	1.3	(154.7)	
Inventories		130.9	13	0.2	0.7	
Accounts receivable		123.0	11	1.3	11.7	
Cash & cash equivalents		231.2	16	5.7	65.5	
Other current assets		61.9	8	2.6	(20.7)	
Total Current Assets		547.0	48	9.8	57.2	
Total Assets		2,193.6	2,29	1.1	(97.5)	
Shareholders Equity		1,263.6	1,30	3.0	(39.4)	
Financial debt		478.5	47	2.6	5.9	
Non current liabilities		239.7	28	9.2	(49.5)	
Current liabilities		211.8	22	6.3	(14.5)	
Total Equity and Liabilities		2,193.6	2,29	1.1	(97.5)	
Net Debt Position	June 2021	Decembe	er 2020	Var.		
Cash and cash equivalents	(231.2)		(165.7)	(65.5)		
Financial debt	478.5		472.6	5.9		
Pension plans	81.2		85.6	(4.4)		
					-	

328.5

392.5

(64.0)

Decrease relating to impairments partly offset by Klisyri[®] milestone for the US commercial launch and Wynzora[®] up-front

Includes the fair value of **milestones and royalties** to be collected from AstraZeneca

Decrease related to **Deferred Income** allocated to P&L from AstraZeneca

Good liquidity and leverage at 1.4x Net Debt/EBITDA*

* EBITDA 12-month trailing until June 2021.



Net Debt / (Cash)

H1 2021 Cash Flow Solid Operating Cash Flow reaching €110 MM

€ Million	YTD June 2021	YTD June 2020		
Profit Before Tax	(26.9)	50.4		
Depreciation and amortization	59.0	61.9		Negative change in Working Capital mainly
Impairment (reversals) / losses	103.7	16.8		related to accounts receivable increase
Change in working capital	(30.8)	(40.5)	/	
Other adjustments	(10.5)	(44.8)		
CIT Cash Flow	15.3	(17.7)		
Cash Flow from Operating Activities (I)	109.8	26.1		Investments in 2021 relating to Klisyri [®] milestone for the US commercial launch and
Ordinary Capex	(13.3)	(10.3)		Wynzora [®] up-front
Investments	(22.1)	(48.9)		
Divestments	4.2	42.5	~	
Cash Flow from Investing Activities (II)	(31.2)	(16.7)		Milestones and Royalties collections from
Interest payment	(3.7)	(3.2)		AstraZeneca
Dividend payment	(11.7)	-	~	
Debt increase/ (decrease) and Others	2.4	(19.9)		
Cash Flow from Financing Activities	(13.0)	(23.1)		Dividend payment in June 2021
Cash Flow generated during the period	65.5	(13.7)		
Free Cash Flow (III) = (I) + (II)	78.6	9.4		



2021 Full Year Core Guidance Upgraded

Core Net Sales*

Mid single-digit growth

vs. previous year (€755 MM)



Core EBITDA**

Between €195 MM - €215 MM

(previously between €190 MM - €210 MM)

We expect Covid-19 to continue to have an impact, with progressive normalization in H2 2021

* Core Net Sales excludes AstraZeneca Deferred Income. ** Core EBITDA excludes AstraZeneca Deferred Income and Other Income.



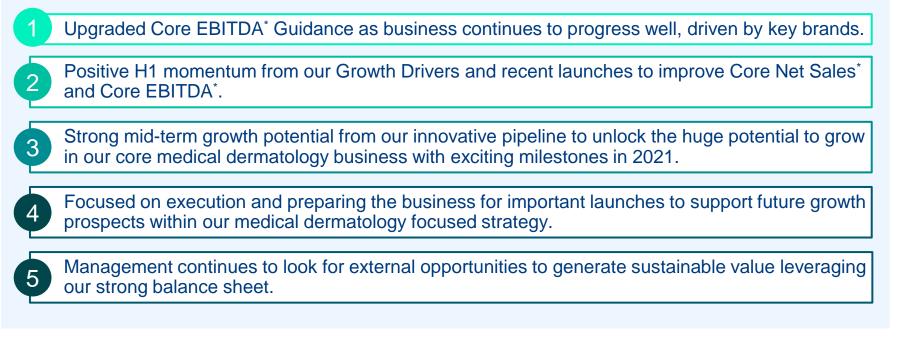
Financial Results & Business Update

Closing Remarks



Conclusions

Focused on execution & preparing the business for important launches



* Core business excludes AstraZeneca contribution: Deferred Income and Other Income

Appendices



H1 2021 Total Income Statement CER

€ Million	CER YTD June 2021	YTD June 2020	var.	YTD June 2021	% var. CER	% var LY
Total Revenues	432.7	433.0	(0.3)	427.8	(0.1%)	(1.2%)
Net Sales	430.7	426.0	4.7	425.9	1.1%	(0.0%)
Other Income	2.0	7.0	(5.0)	1.9	(71.4%)	(72.9%)
Cost of Goods	(127.4)	(129.3)	1.9	(126.8)	(1.5%)	(1.9%)
Gross Profit	303.3	296.7	6.6	299.1	2.2%	0.8%
% of sales	70.4%	69.6%		70.2%		
R&D	(30.6)	(40.8)	10.2	(30.6)	(25.0%)	(25.0%)
% of sales	(7.1%)	(9.6%)		(7.2%)		
SG&A	(196.8)	(186.8)	(10.0)	(192.7)	5.4%	3.2%
% of sales	(45.7%)	(43.8%)		(45.2%)		
SG&A w/o Amort. & Dep.	(143.3)	(132.7)	(10.6)	(141.3)	8.0%	6.5%
% of sales	(33.3%)	(31.2%)		(33.2%)		
SG&A Amort. & Dep.	(53.5)	(54.1)	0.6	(51.4)	(1.1%)	(5.0%)
Other Op. Exp	(0.3)	(0.8)	0.5	(0.1)	(62.5%)	(87.5%)
EBIT	77.6	75.3	2.3	77.6	3.1%	3.1%
% of sales	18.0%	17.7%		18.2%		
Amort. & Dep.	61.2	61.9	(0.7)	59.0	(1.1%)	(4.7%)
% of sales	14.2%	14.5%		13.9%		
EBITDA	138.8	137.2	1.6	136.6	1.2%	(0.4%)
% of sales	32.2%	32.2%		32.1%		
Gains on sale of assets	(0.1)	-	(0.1)	(0.1)	n.m.	n.m.
Other costs	(0.3)	(1.3)	1.0	(0.3)	(76.9%)	(76.9%)
Restructuring costs	(3.2)	-	(3.2)	(3.2)	n.m.	n.m.
Impairment reversals / (losses)	(113.6)	(16.8)	(96.8)	(103.5)	n.m.	n.m.
Net financial income / (expenses)	(0.7)	(6.0)	5.3	(0.7)	(88.3%)	(88.3%)
Exchange rate differences	3.3	(0.8)	4.1	3.3	n.m.	n.m.
Profit before tax	(37.0)	50.4	(87.4)	(26.9)	(173.4%)	(153.4%)
Corporate income tax	(15.7)	(8.0)	(7.7)	(15.9)	96.3%	98.8%
Net Income	(52.7)	42.4	(95.1)	(42.8)	n.m.	n.m.
Normalized Net Income	57.0	59.5	(2.5)	57.8	(4.2%)	(2.8%)

EURO	CER 2021	June 2021
USD	1.1	1.2
CHF	1.1	1.1
GBP	0.9	0.9
PLN	4.4	4.5
DKK	7.5	7.4



Q2 2021 Total Profit & Loss Breakdown

€ Million	Q2 2021	Q2 2020	% var LY
Total Revenues	205.3	185.7	10.6%
Net Sales	205.3	184.7	11.2%
Other Income	-	1.0	(100.0%)
Cost of Goods	(64.0)	(58.8)	8.8%
Gross Profit	141.3	125.9	12.2%
% of sales	68.8%	68.2%	
R&D	(17.2)	(19.5)	(11.8%)
% of sales	(8.4%)	(10.6%)	
SG&A	(91.5)	(88.6)	3.3%
% of sales	(44.6%)	(48.0%)	
SG&A w/o Depreciation & Amortization	(65.5)	(61.4)	6.7%
% of sales	(31.9%)	(33.2%)	
Depreciation & Amortization	(26.0)	(27.2)	(4.4%)
Other Op. Exp	-	(1.0)	(100.0%)
EBITDA	62.4	48.9	27.6%
% of sales	30.4%	26.5%	



Q2 2021 Core Profit & Loss* Breakdown

€ Million	Q2 2021	Q2 2020	% var LY
Total Revenues	200.5	179.8	11.5%
Net Sales	200.1	179.5	11.5%
Other Income	0.4	0.3	33.3%
Cost of Goods	(64.0)	(58.8)	8.8%
Gross Profit	136.1	120.7	12.8%
% of sales	68.8%	68.2%	
R&D	(17.2)	(19.5)	(11.8%)
% of sales	(8.4%)	(10.6%)	
SG&A	(91.5)	(88.6)	3.3%
% of sales	(44.6%)	(48.0%)	
SG&A w/o Depreciation & Amortization	(65.5)	(61.4)	6.7%
% of sales	(31.9%)	(33.2%)	
Depreciation & Amortization	(26.0)	(27.2)	(4.4%)
Other Op. Exp	-	(1.0)	(100.0%)
EBITDA	57.6	43.0	34.0%
% of sales	30.4%	26.5%	

* Core business excludes AstraZeneca contribution: Deferred Income and Other Income.

H1 2021 Total Profit & Loss Breakdown

YTD 2021	YTD 2020	% var LY	% var. CER
427.8	433.0	(1.2%)	9.5%
425.9	426.0	(0.0%)	9.4%
1.9	7.0	(72.9%)	27.3%
(126.8)	(129.3)	(1.9%)	(1.5%)
299.1	296.7	0.8%	14.9%
70.2%	69.6%		
(30.6)	(40.8)	(25.0%)	(25.0%)
(7.2%)	(9.6%)		
(192.7)	(186.8)	3.2%	5.4%
(45.2%)	(43.8%)		
(141.3)	(132.7)	6.5%	8.0%
(33.2%)	(31.2%)		
(51.4)	(54.1)	(5.0%)	(1.1%)
(0.1)	(0.8)	(87.5%)	(62.5%)
136.6	137.2	(0.4%)	1.2%
32.1%	32.2%		
	427.8 425.9 1.9 (126.8) 299.1 70.2% (30.6) (7.2%) (192.7) (45.2%) (141.3) (33.2%) (51.4) (51.4) (0.1) 136.6	427.8433.0425.9426.01.97.0(126.8)(129.3)299.1296.770.2%69.6%(30.6)(40.8)(7.2%)(9.6%)(192.7)(186.8)(45.2%)(43.8%)(141.3)(132.7)(33.2%)(31.2%)(51.4)(54.1)(0.1)(0.8)136.6137.2	427.8 433.0 (1.2%) 425.9 426.0 (0.0%) 1.9 7.0 (72.9%) (126.8) (129.3) (1.9%) 299.1 296.7 0.8% 70.2% 69.6% (25.0%) (30.6) (40.8) (25.0%) (7.2%) (9.6%) (25.0%) (192.7) (186.8) 3.2% (45.2%) (43.8%) (45.2%) (141.3) (132.7) 6.5% (33.2%) (31.2%) (51.4) (51.4) (54.1) (5.0%) (0.1) (0.8) (87.5%) 136.6 137.2 (0.4%)



FY 2020 Core Profit & Loss* by quarter

€ Million	Q1 2020	Q2 2020	Q3 2020	Q4 2020	FY 2020	FY2019
Total Revenues	205.5	179.8	183.2	188.8	757.3	826.7
Net Sales	204.7	179.5	182.6	188.4	755.2	823.2
Other Income	0.8	0.3	0.6	0.4	2.1	3.5
Cost of Goods	(70.5)	(58.8)	(60.8)	(57.2)	(247.3)	(249.2)
Gross Profit	134.2	120.7	121.8	131.2	507.9	574.0
% of sales	65.6%	67.2%	66.7%	69.6%	67.3%	69.7%
R&D	(21.3)	(19.5)	(17.4)	(20.7)	(78.9)	(92.2)
% of sales	(10.4%)	(10.9%)	(9.5%)	(11.0%)	(10.4%)	(11.2%)
SG&A	(98.2)	(88.6)	(88.1)	(95.3)	(370.2)	(394.1)
% of sales	(48.0%)	(49.4%)	(48.2%)	(50.6%)	(49.0%)	(47.9%)
SG&A w/o Depreciation & Amortization	(71.3)	(61.4)	(61.7)	(68.4)	(262.8)	(281.0)
% of sales	(34.8%)	(34.2%)	(33.8%)	(36.3%)	(34.8%)	(34.1%)
Depreciation & Amortization	(26.9)	(27.2)	(26.4)	(26.9)	(107.4)	(113.1)
Other Op. Exp	0.2	(1.0)	(0.1)	(2.0)	(2.9)	1.9
Core EBITDA	46.5	43.0	47.0	44.6	181.1	222.5
% of sales	22.7%	24.0%	25.7%	23.7%	24.0%	27.0%

* Core business excludes AstraZeneca contribution: Deferred Income and Other Income.



FY 2020 Total Profit & Loss by quarter

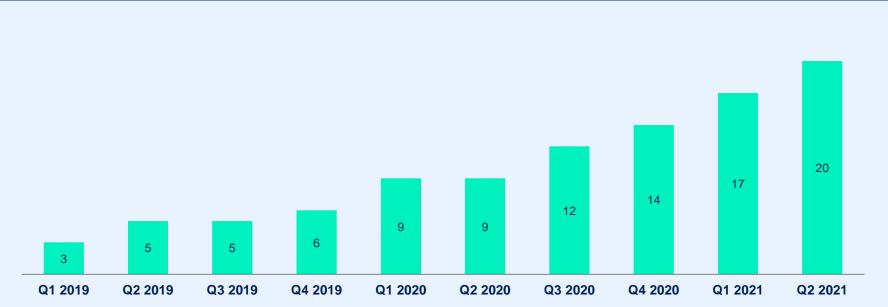
Q1 2020	Q2 2020	Q3 2020	Q4 2020	FY 2020	FY2019
247.3	185.7	188.6	192.9	814.5	908.4
241.3	184.7	187.8	193.6	807.4	853.1
6.0	1.0	0.8	(0.7)	7.1	55.3
(70.5)	(58.8)	(60.8)	(57.2)	(247.3)	(249.2)
170.8	125.9	127.0	136.4	560.1	603.9
70.8%	68.2%	67.6%	70.5%	69.4%	70.8%
(21.3)	(19.5)	(17.4)	(20.7)	(78.9)	(92.2)
(8.8%)	(10.6%)	(9.3%)	(10.7%)	(9.8%)	(10.8%)
(98.2)	(88.6)	(88.1)	(95.3)	(370.2)	(394.1)
(40.7%)	(48.0%)	(46.9%)	(49.2%)	(45.9%)	(46.2%)
(71.3)	(61.4)	(61.7)	(68.4)	(262.8)	(281.0)
(29.5%)	(33.2%)	(32.9%)	(35.3%)	(32.5%)	(32.9%)
(26.9)	(27.2)	(26.4)	(26.9)	(107.4)	(113.1)
0.2	(1.0)	(0.1)	(2.0)	(2.9)	1.9
88.3	48.9	52.4	48.7	238.3	304.2
36.6%	26.5%	27.9%	25.2%	29.5%	35.7%
	247.3 241.3 6.0 (70.5) 170.8 70.8% (21.3) (8.8%) (98.2) (40.7%) (71.3) (29.5%) (26.9) 0.2 88.3	247.3185.7241.3184.76.01.0(70.5)(58.8)170.8125.970.8%68.2%(21.3)(19.5)(8.8%)(10.6%)(98.2)(88.6)(40.7%)(48.0%)(71.3)(61.4)(29.5%)(33.2%)(26.9)(27.2)0.2(1.0)88.348.9	247.3185.7188.6241.3184.7187.86.01.00.8(70.5)(58.8)(60.8)170.8125.9127.070.8%68.2%67.6%(21.3)(19.5)(17.4)(8.8%)(10.6%)(9.3%)(98.2)(88.6)(88.1)(40.7%)(48.0%)(46.9%)(71.3)(61.4)(61.7)(29.5%)(33.2%)(32.9%)(26.9)(27.2)(26.4)0.2(1.0)(0.1)88.348.952.4	247.3185.7188.6192.9241.3184.7187.8193.66.01.00.8(0.7)(70.5)(58.8)(60.8)(57.2)170.8125.9127.0136.470.8%68.2%67.6%70.5%(21.3)(19.5)(17.4)(20.7)(8.8%)(10.6%)(9.3%)(10.7%)(98.2)(88.6)(88.1)(95.3)(40.7%)(48.0%)(46.9%)(49.2%)(71.3)(61.4)(61.7)(68.4)(29.5%)(33.2%)(32.9%)(35.3%)(26.9)(27.2)(26.4)(26.9)0.2(1.0)(0.1)(2.0)88.348.952.448.7	247.3185.7188.6192.9814.5241.3184.7187.8193.6807.46.01.00.8(0.7)7.1(70.5)(58.8)(60.8)(57.2)(247.3)170.8125.9127.0136.4560.170.8%68.2%67.6%70.5%69.4%(21.3)(19.5)(17.4)(20.7)(78.9)(8.8%)(10.6%)(9.3%)(10.7%)(9.8%)(98.2)(88.6)(88.1)(95.3)(370.2)(40.7%)(48.0%)(46.9%)(49.2%)(45.9%)(71.3)(61.4)(61.7)(68.4)(262.8)(29.5%)(33.2%)(32.9%)(35.3%)(32.5%)(26.9)(27.2)(26.4)(26.9)(107.4)0.2(1.0)(0.1)(2.0)(2.9)88.348.952.448.7238.3







Ilumetri[®] Net Sales € MM





Skilarence[®] Net Sales



Skilarence[®] Net Sales € MM

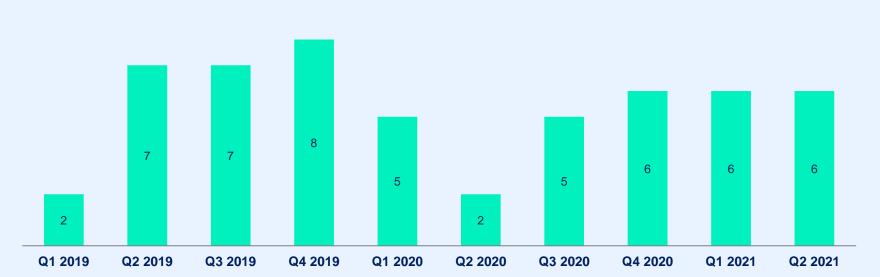




Seysara[®] Net Sales



Seysara[®] Net Sales € MM





H1 2021 Core Net Sales* by Geography

€ Million	YTD June 2021	YTD June 2020	% var vs LY
Europe	343.0	304.6	12.6%
US	46.0	51.8	(11.2%)
Rest of World	26.5	27.8	(4.7%)
Core Net Sales*	415.5	384.2	8.2%

* Core business excludes AstraZeneca contribution: Deferred Income and Other Income.



H1 2021 Leading Product Core Net Sales*

€ Million	YTD June 2021	YTD June 2020	% var vs LY
llumetri	36.5	17.8	105%
Ebastel franchise	36.3	38.9	(7%)
Ciclopoli franchise	31.3	26.2	20%
Efficib/Tesavel	23.8	23.6	1%
Sativex franchise	18.4	16.7	10%
Crestor	17.9	17.7	1%
Almax	15.9	15.4	3%
Decoderm franchise	14.7	13.4	10%
Skilarence	13.8	14.4	(4%)
Seysara	12.1	7.6	59%
Rest of products	194.7	192.5	1%
Core Net Sales*	415.5	384.2	8%

* Core business excludes AstraZeneca contribution: Deferred Income and Other Income.

Reconciliations with audited financial statements Gross Margin & EBITDA

€ Million	YTD June 2021	YTD June 2020
Net Sales (1)	425.9	426.0
- Procurements (1)	(92.9)	(95.7)
- Other manufacturing costs (2)		
Staff costs	(15.2)	(15.8)
Amortization & Depreciation	(5.2)	(5.2)
Other operating costs	(8.2)	(9.3)
- Provision variations (2)	(5.3)	(3.3)
Gross Profit	299.1	296.7
As % of Revenues	70.2%	69.7%

€ Million	YTD June 2021	YTD June 2020
Operating Profit	(26.2)	74.0
- Directly traceable with annual accounts		
Amortization & Depreciation	59.0	61.9
Loss (Gain) on recognition (reversal) of impairment of property,		
plant and equipment, intangible assets and goodwill	103.5	-
Other gain / (Loss) from operating expenses	0.3	1.3
EBITDA	136.6	137.2

(1) As per Annual Account Terminology

(2) Data included in the corresponding caption of the profit and loss account



Reconciliations with audited financial statements EBIT & Net Financial income/ (expenses)

€ Million	YTD June 2021	YTD June 2020
EBITDA	136.6	137.2
- Amortization & Depreciation	59.0	61.9
EBIT	77.6	75.3

€ Million	YTD June 2021	YTD June 2020
Financial cost	(9.1)	(12.3)
Change to fair value in financial instruments	8.4	6.3
Net Financial income / (expenses)	(0.7)	(6.0)





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