

2024

Consolidated Results

February 27th, **2025**

FY 2024 Consolidated results

José Bogas



Overdelivery of FY2024 targets

endesa



2024 Dividend⁽¹⁾: 1.32 €/share

Above 6% Dividend yield

Cash generation: **FFO/ND** at **38%**

Commodities market stabilization underpins a cycle turnaround

endesa

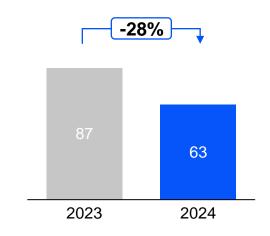
Gas TTF spot prices (€/MWh)

CO_2 spot prices (\in/t)



(4)

Average Iberian power pool prices (€/MWh)⁽¹⁾



2024 mainland demand



PVB (€/MWh) 39



FY 2024 Results - Madrid, 27 February 2025

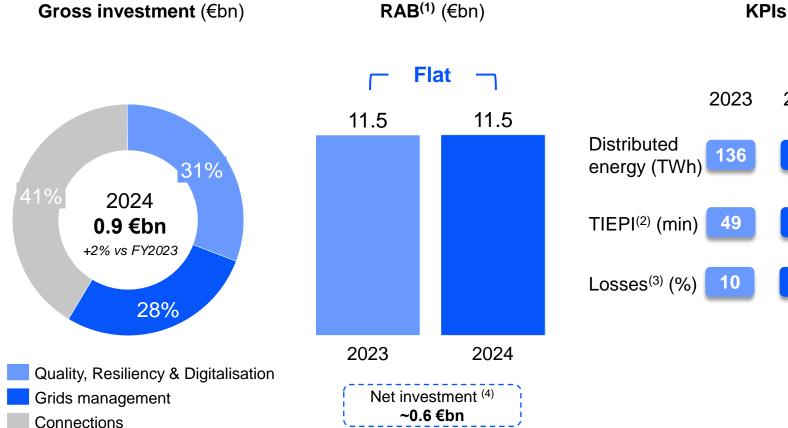
Source OMIE Source: REE. Rounded figures. Variation versus FY 2023 Source: Endesa's own estimates. Variation versus FY 2023 For weather and working days

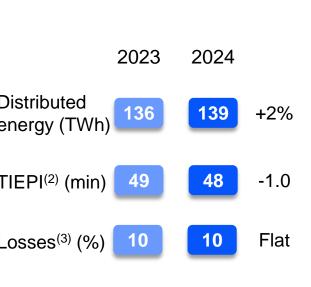
Regulatory update



	Nuclear	>	Congress urges the government to address nuclear fleet life extension
Liberalized businesses	Temporary energy levy (1.2%) RDL 10/2024	>	Extension for 2025 is rejected due to lack of parliamentary support
Libo bus	Capacity markets draft Order	> >	Final order pending after conclusion of public consultation period. Auctions expected by year end The proposed flexibility coefficient excludes nuclear energy from the mechanism
- 0	2026-31 Dx remuneration update	>	Circular calendar affecting the RoR and the rest of the remuneration parameters delayed
Regulated businesses	New grid connection requests	>	Pending regulatory development of access and connections Order
Rebus	Non-mainland generation tender	> >	Awaiting the outcome of the resolution in April 2025 Pending definition of 2026-31 final remuneration
Others	Energy taxes	>	21% standard VAT to final customers' bills from January 2025 Full reactivation of the Special Electricity Tax and 7% Generation Tax from July 2024

Networks: key enabler for upcoming Energy Transition challenges





Resilience of our quality indicators

endesa

- > Need to increase investment path in grids:
 - To meet PNIEC challenging objectives
 - > To increase resilience and security of supply
 - > To cope with new connection requests
- Remuneration improvement needed to address energy transition.

Including subsidiaries

(4)

FY 2024 Results - Madrid, 27 February 2025

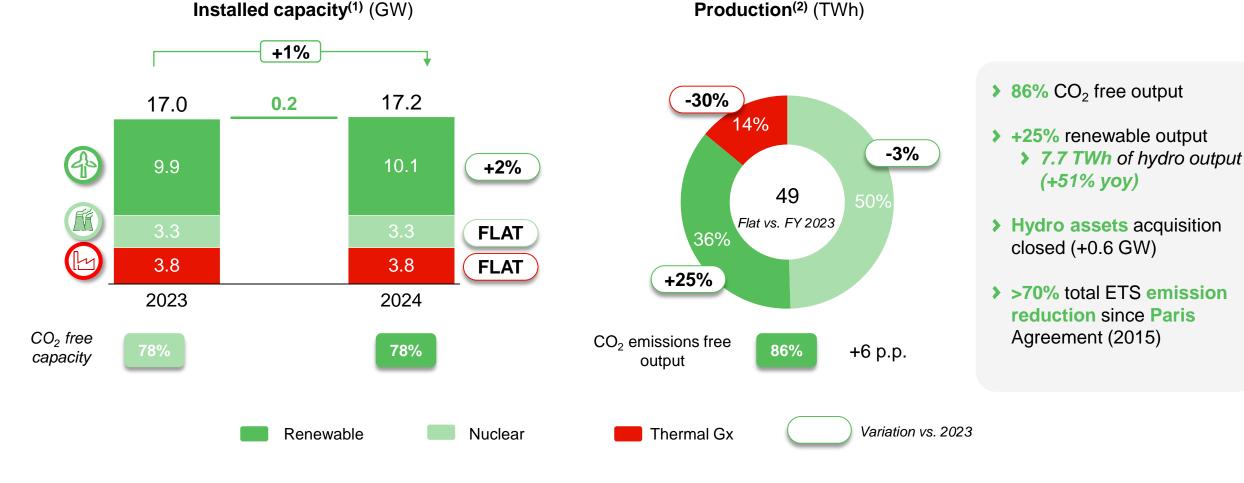
Tiempo de Interrupción Equivalente a la Potencia Instalada (Installed Capacity Equivalent Interruption Time). Spanish Regulator criteria: Own + Programmed and Transport minutes of interruption

(3) At busbars (REE criteria). Country level. Not adjusted.

Client contributions & grants: 0.3 €bn

Reshaping our generation mix towards higher valueadded assets

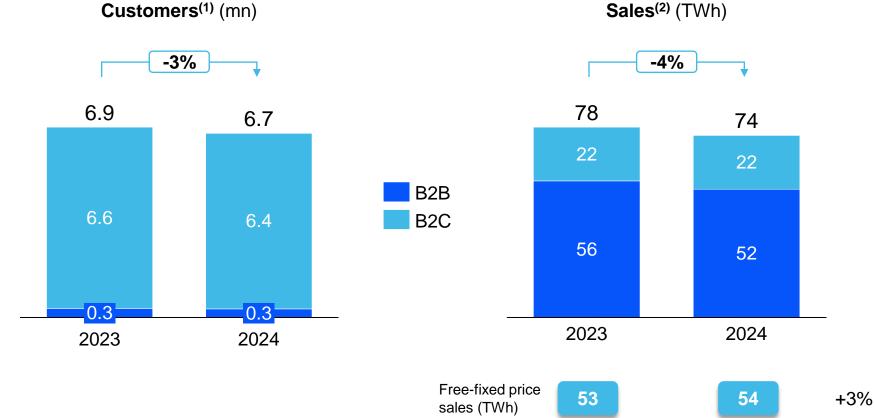
endesa



Mainland net capacity. Including 99 MW in 2024 and 99 MW in 2023 renewables in non-mainland. Rounded figures Mainland generation. Energy at power plant busbars. Including 191 GWh in 2024 and 171 GWh in 2023 renewables in non-mainland. Rounded figures

Supply business resilient to competitive pressure

endesa



Sales⁽²⁾ (TWh)

> Very competitive environment linked to price evolution, with net customer gain in Q4

> Churn rate at record high

Progressing in our strategy of focusing on highest value customers

Liberalized gross energy sales (including international sales). Rounded figures

Renewable and supply strong performance supports integrated strategy delivery



Output / Sales (TWh) Free power unitary margin⁽²⁾ (€/MWh) Hedged inframarginal output⁽³⁾ CO₂-free output / 77% Fixed price sales +5% 83 12 55 98% 52 60 80% 71 TWh Free sales 55% -5% vs 2023 54 2026 2027 2023 2024 2025 Output Sales Non mainland Others⁽¹⁾ Supply margin ~13 ~17 (€/MWh) Free-indexed price Thermal Free-fixed price Inframarginal Integrated Margin aligned to guidance Included in Free Power margin

(2) 2024 Managerial KPI reflecting the management of integrated power business. Calculated from the Free Power Margin: Conventional Gx margin contribution (2,096 €mn) + Renewables margin (1,252 €mn) + Retail margin (1,413 €mn) - Manageable gas margin (291 €mn) – SCVP margin (22 €mn) – Others (580 €mn), divided by Electricity sales in the liberalized market in Spain and Portugal (70.9 TWh)

FY 2024 Results - Madrid, 27 February 2025 (3) Calculated on expected inframarginal output

⁽¹⁾ SCVP (regulated) & International (ex-Iberia)

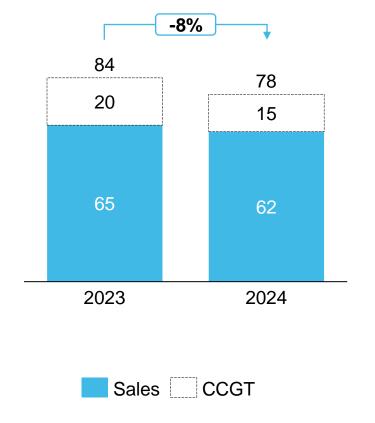
Gas margin run rate recovery after the extraordinary negative context of previous year



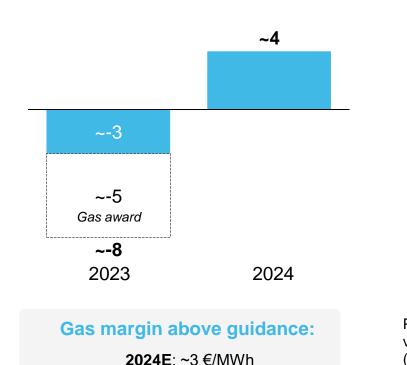
Gas unitary margin⁽²⁾ (€/MWh)

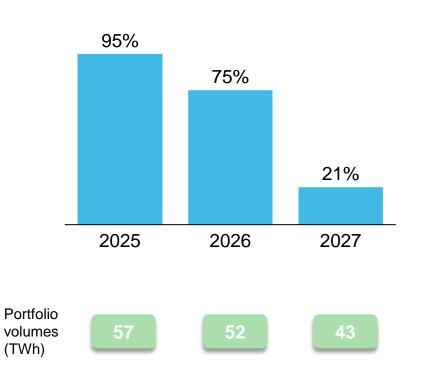
Volumes hedged⁽³⁾ (%)

endesa



FY 2024 Results - Madrid, 27 February 2025





(1) Rounded figures

(2) Managerial KPI reflecting the management of integrated gas business: 2024 manageable gas margin (291 €mn) / Gas sales (77.6 TWh).

(3) Volumes of hedged sourcing contracts



Marco Palermo

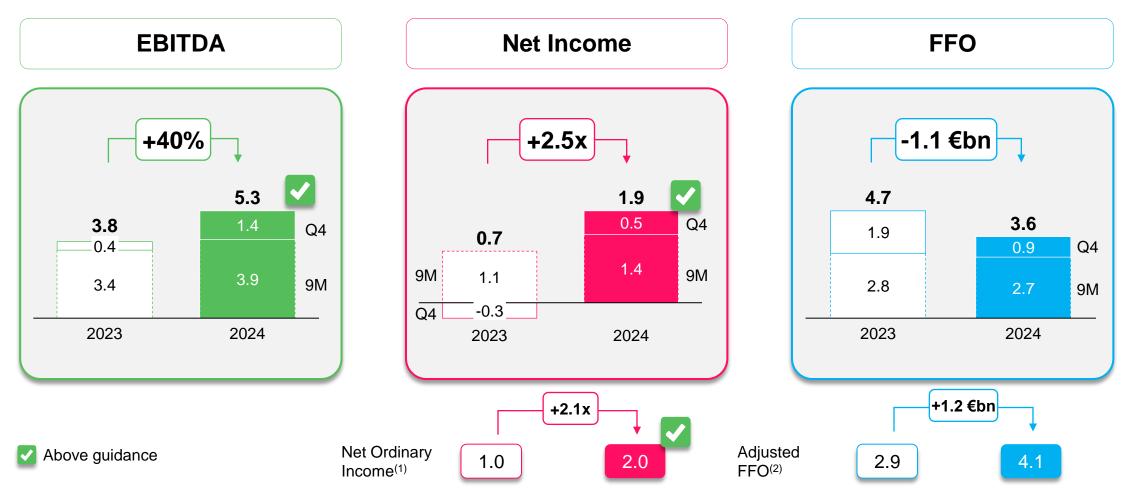
CFO



Sound results exceeding targets for 2024



€bn

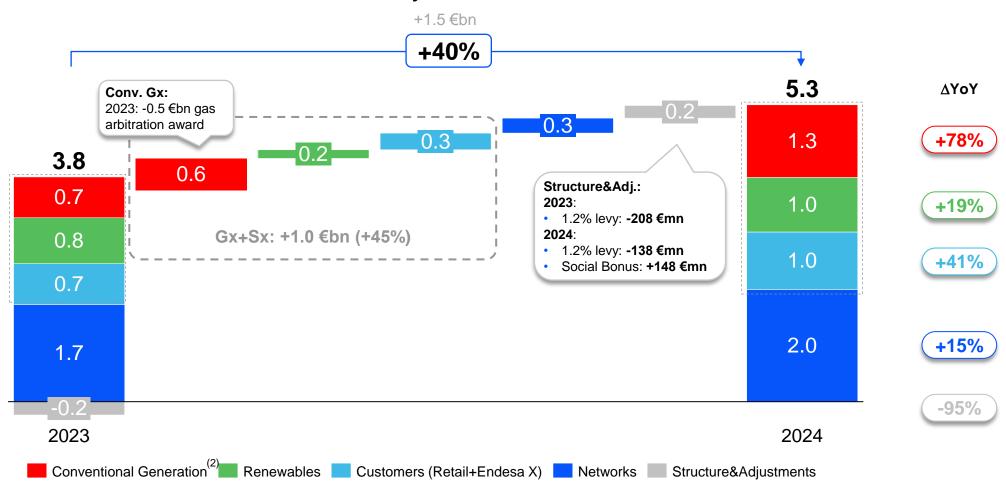


(1) 2024 Net Income (1,888 €mn) – Gains/(losses) on disposals of non-financial assets of over 10 €mn (28 €mn) - Net Impairment losses on non-financial assets of over 10 €mn (-95 €mn) - Initial Net Provision for Personnel Costs due to Restructuring Plans relating to the Digitalization Process (-38 €mn) = 1,993 €mn.

2023 Net Income (742 €mn) - Net Impairment losses on non-financial assets of over 10 €mn (-85 €mn) - Initial Net Provision for Personnel Costs due to Restructuring Plans relating to the Digitalization Process (-124 €mn) = 951 €mn

(2) Adjustments: 2023: -1,781 €mn regulatory working capital cash-in; 2024: +530 €mn gas arbitration

+40% EBITDA driven by strong delivery across all business lines



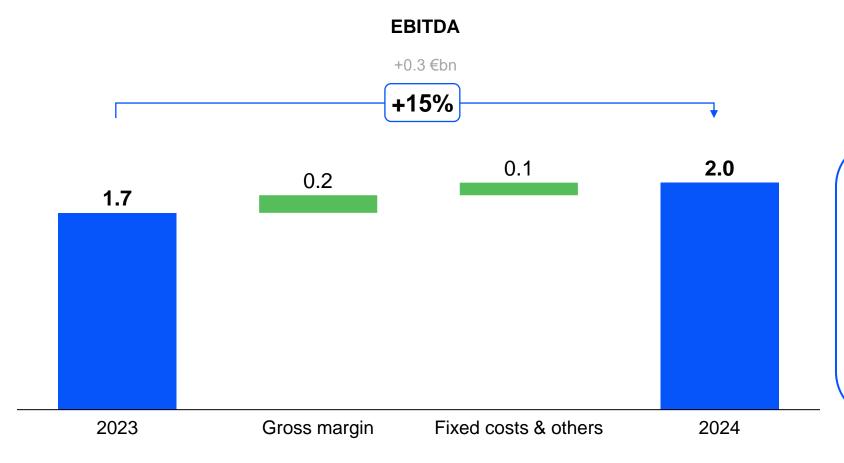
EBITDA by business⁽¹⁾

2025 (1) Rounded figures
 (2) Includes Thermal , Nuclear, Non mainland, Gas procurement activities and Others

endesa

Sound grids EBITDA improvement up by 15%

€bn



endesa

> Gross margin increase

parameters update

٠

٠

> Fixed costs and Others:

contingencies

Adjustment in the

provision accounted in 2023 for digitalization

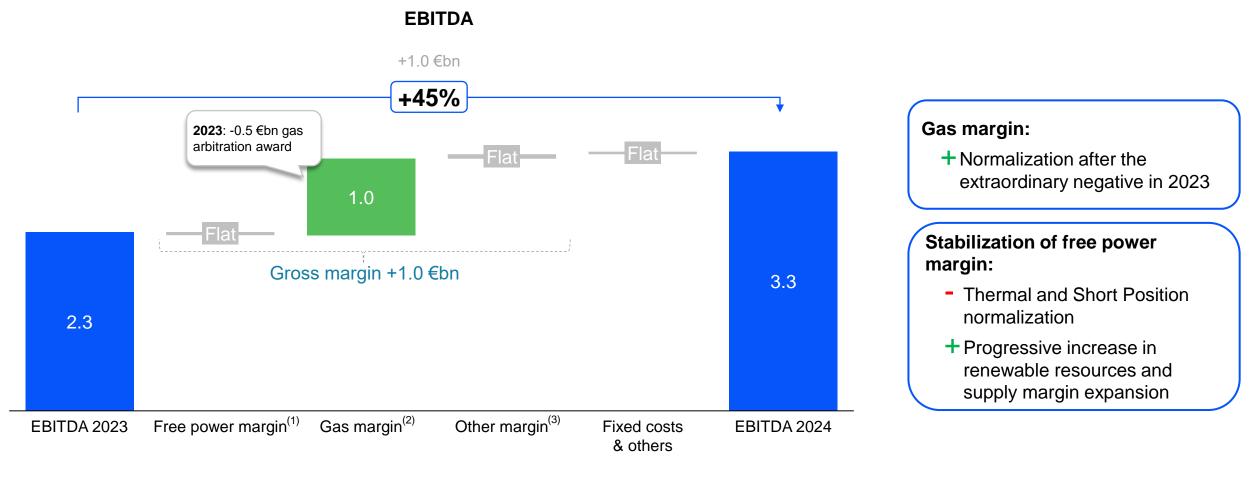
Reversal of provisions for

mainly from 2020 retribution

Gx&Sx EBITDA up by 45%, boosted by gas business recovery

endesa

€bn



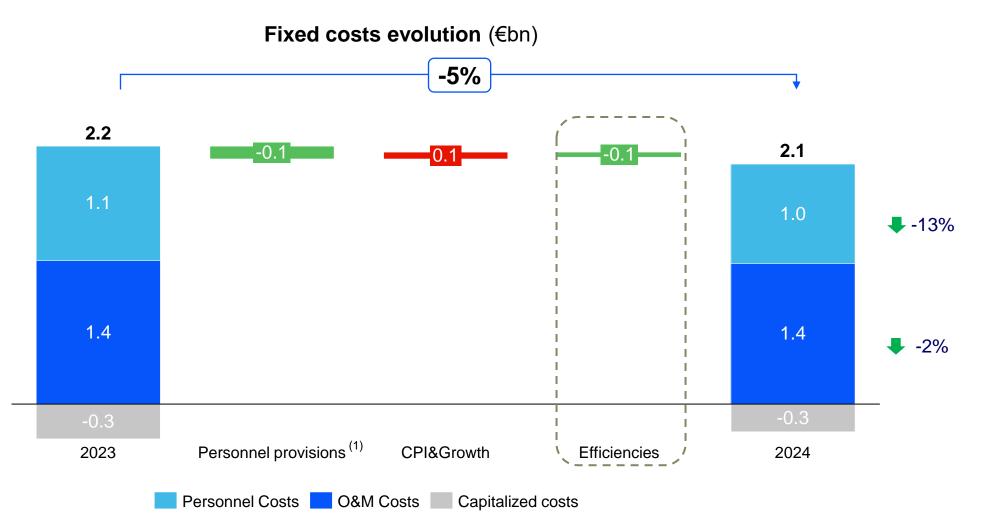
(1) Variation of Free Power Margin, a managerial measure calculated from the Conventional Gx margin contribution + Renewables margin + Retail margin - SCVP margin - Manageable gas margin – Others. 2024: 3,868 €mn; 2023: 3,909 €mn

FY 2024 Results - Madrid, 27 February 2025

Manageable gas margin variation. 2024: 291 €mn; 2023: -684 €mn
 Includes Non mainland, Endesa X, SCVP, MtM and Others.

Progressing on our cost contention plan



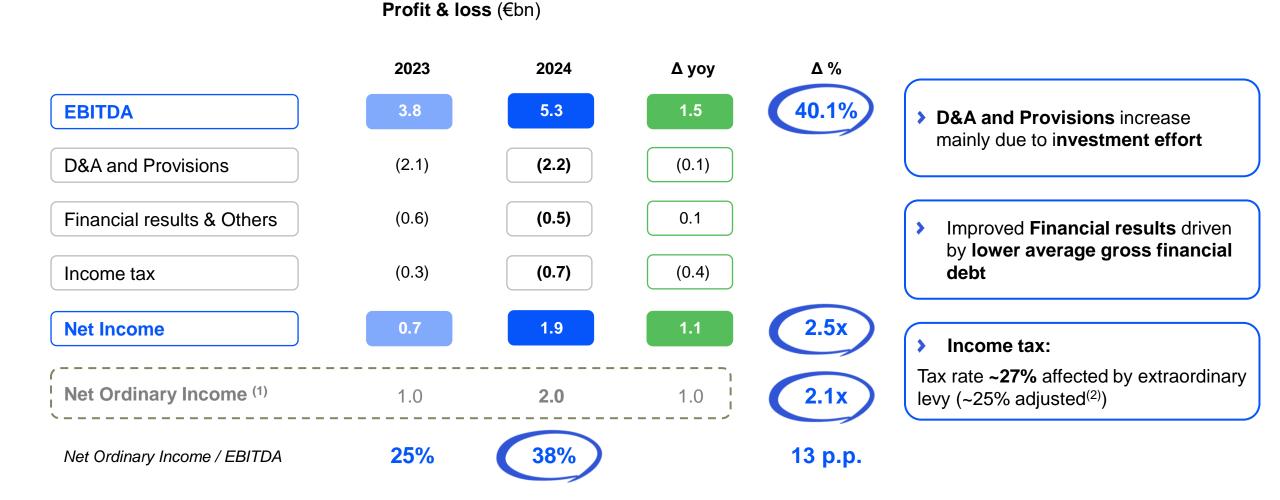


FY 2024 Results - Madrid, 27 February 2025

(1) Includes personnel restructuring provisions related to digitalization: -38 €mn in 2024 vs. -165 €mn in 2023

Net Income up by a sound 2.5x yoy



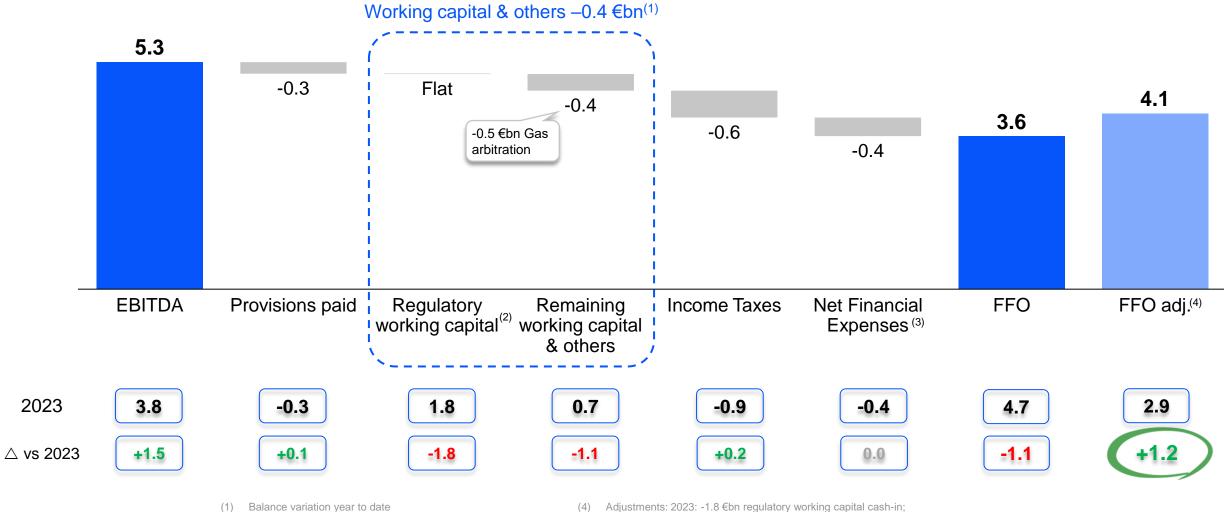


(2) Adjusted by non-deductible expense related to the extraordinary levy amounting to 138 €mn and other minor effects

Outstanding cash generation...



€bn



FY 2024 Results - Madrid, 27 February 2025

(3) Interest received (0.1 €bn) – interest paid (0.5 €bn)

CNMC settlements balance

(2)

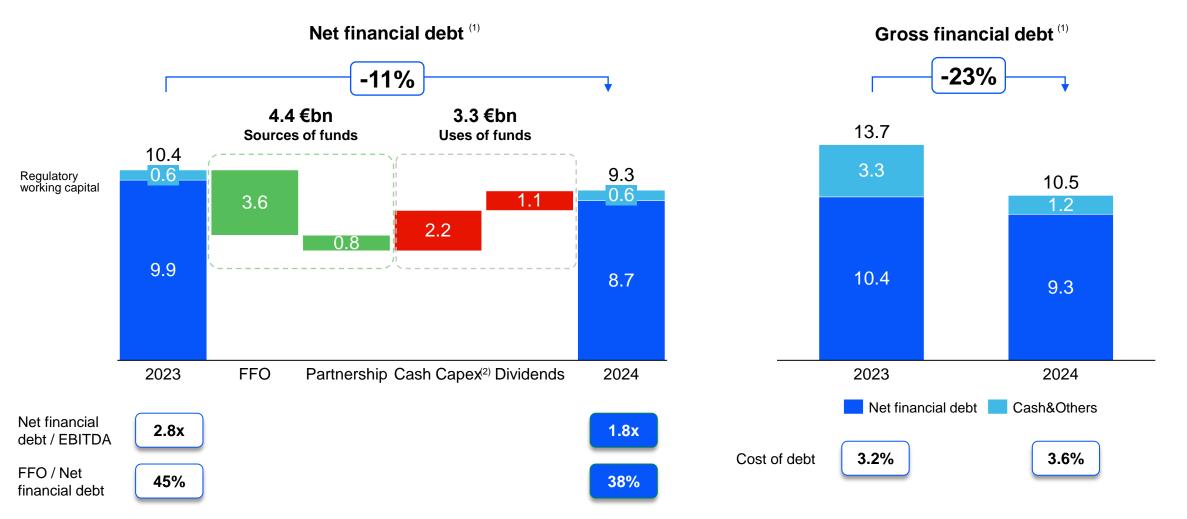
(4) Adjustments: 2023: -1.8 €bn regulatory working capital cash-in;
 2024: +0.5 €bn gas arbitration

... supports financial sustainability ratios

endesa

€bn

FY 2024 Results - Madrid, 27 February 2025

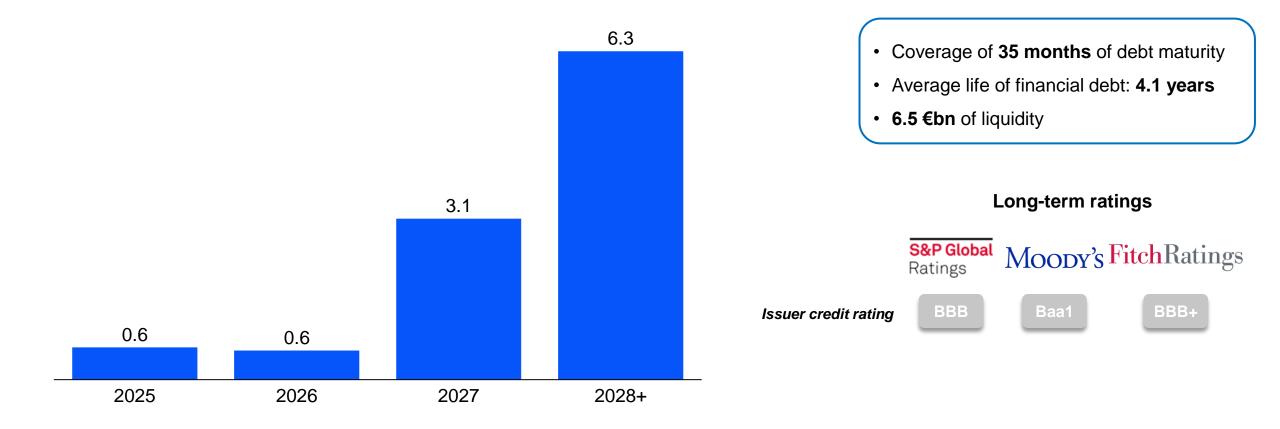


(1) Cash basis Capex & Others: Net acquisitions of fixed assets (1,621 €mn) + Acquisitions and disposals of other investments (581 €mn) (2)

Financial debt maturity and credit metrics

endesa

Gross financial debt maturity⁽¹⁾ (€bn)



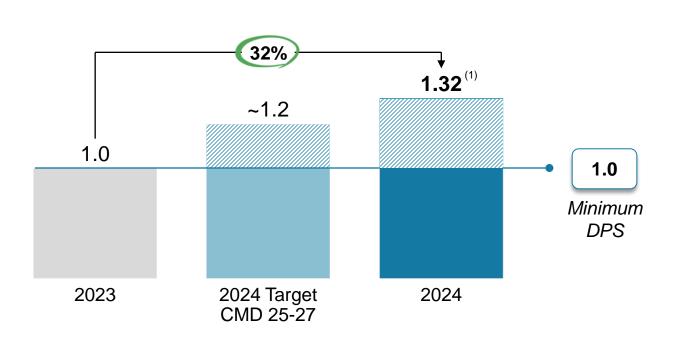


José Bogas



+32% DPS versus previous year

€/share

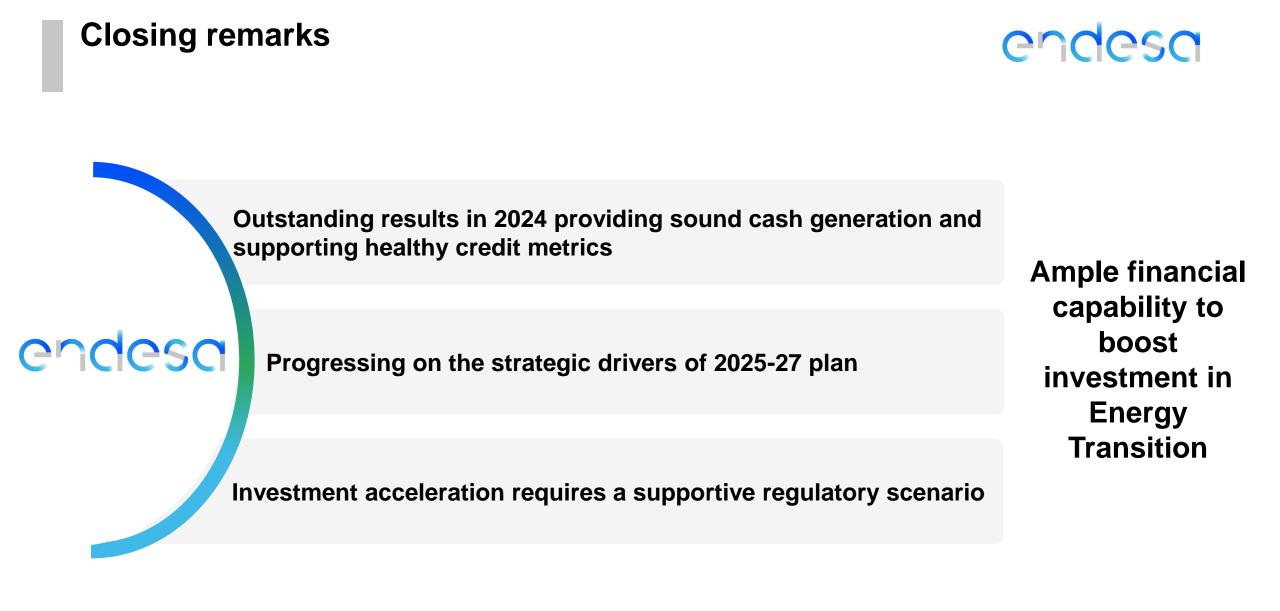




✓ DPS proposal 2024: 1.32 €/share. Final dividend (0.82 €/sh.) to be paid in July 2025

+32% increase versus 2023

- **+10% above guidance** (+20% above initial target in CMD 2024-26)
- Dividend policy 2025-27:
 - 70% payout
 - Guaranteed minimum dividend of 1.0 €/share







P&L 2024 vs. 2023



	2024	2023	% Var.
Income	21,307	25,459	-16%
Procurements and services	(13,054)	(16,312)	-20%
Income and expenses from energy derivatives	(908)	(3,172)	-71%
Gross margin	7,345	5,975	+23%
Fixed operating costs and other results	(2,052)	(2,198)	-7%
EBITDA	5,293	3,777	+40%
D&A	(2,222)	(2,132)	+4%
EBIT	3,071	1,645	+87%
Net financial results	(493)	(590)	-16%
Net results from equity method	11	10	+10%
PROFIT BEFORE TAX	2,589	1,065	+143%
Income Tax Expense	(696)	(303)	+130%
Non-Controlling Interests	(5)	(20)	-75%
NET ATTRIBUTABLE INCOME	1,888	742	+154%
NET ORDINARY INCOME	1,993	951	+110%

€mn

Endesa: 2024 P&L



€mn

-	Conventional Gx	Renewables	Retail	Endesa X	Gx+Sx adjustments (1)	Dx	Structure	Adjustments	TOTAL
Income	7,984	1,420	16,096	349	(6,983)	2,602	399	(560)	21,307
Procurements and services	(6,206)	(171)	(13,454)	(187)	6,963	(146)	9	138	(13,054)
Income and expenses from energy derivatives	318	3	(1,229)	-	-	-	-	-	(908)
Gross margin	2,096	1,252	1,413	162	(20)	2,456	408	(422)	7,345
Fixed operating costs	(849)	(276)	(492)	(56)	20	(489)	(387)	422	(2,107)
Self-constructed assets									275
Personel expenses									(986)
Other fixed operating expenses									(1,396)
Other results	51	-	-	-		37	(33)		55
Fixed operating costs and other results	(798)	(276)	(492)	(56)	20	(452)	(420)	422	(2,052)
EBITDA	1,298	976	921	106	-	2,004	(12)	-	5,293
D&A	(549)	(417)	(421)	(68)	-	(727)	(40)	-	(2,222)
EBIT	749	559	500	38	-	1,277	(52)	-	3,071
Net financial results									(493)
Net results from equity method									11
PROFIT BEFORE TAX									2,589
Income Tax Expense									(696)
Non-Controlling Interests									(5)
NET ATTRIBUTABLE INCOME									1,888
NET ORDINARY INCOME									1,993

Endesa: 2023 P&L



€mn

	Conventional Gx	Renewables	Retail	Endesa X	Gx+Sx adjustments ⁽¹⁾	Dx	Structure	Adjustments	TOTAL
Income	11,339	1,216	20,343	382	(10,101)	2,466	501	(687)	25,459
Procurements and services	(7,400)	(164)	(18,377)	(217)	10,064	(166)	(209)	157	(16,312)
Income and expenses from energy derivatives	(2,426)	18	(764)	-	-	-	-	-	(3,172)
Gross margin	1,513	1,070	1,202	165	(37)	2,300	292	(530)	5,975
Fixed operating costs	(785)	(249)	(534)	(104)	37	(563)	(547)	530	(2,215)
Self-constructed assets									345
Personel expenses									(1,137)
Other fixed operating expenses									(1,423)
Other results	-	-	-	-		-	17		17
Fixed operating costs and other results	(785)	(249)	(534)	(104)	37	(563)	(530)	530	(2,198)
EBITDA	728	821	668	61	-	1,737	(238)	-	3,777
D&A	(611)	(293)	(439)	(65)	-	(681)	(43)	-	(2,132)
EBIT	117	528	229	(4)	-	1,056	(281)	-	1,645
Net financial results									(590)
Net results from equity method									10
PROFIT BEFORE TAX									1,065
Income Tax Expense									(303)
Non-Controlling Interests									(20)
NET ATTRIBUTABLE INCOME									742
NET ORDINARY INCOME									951

Installed capacity and output

	2024	2023	Var. (%)
Mainland	17,216	16,984	+1%
Renewables ⁽²⁾	10,131	9,899	+2%
Hydro	4,746	4,746	0%
Wind	2,893	2,884	+0%
Solar	2,492	2,269	+10%
Others	0	0	0%
Nuclear	3,328	3,328	0%
Coal	0	0	0%
CCGTs	3,757	3,757	0%
Non mainland territories	4,233	4,263	-1%
Coal	241	241	0%
Fuel - Gas	2,304	2,334	-1%
CCGTs	1,688	1,688	0%
Total	21,449	21,247	+1%

Total net installed capacity (MW)

endesa

Total output ⁽¹⁾ (GWh)

2024	2023	Var. (%)
48,769	48,896	-0%
17,792	14,212	+25%
7,660	5,083	+51%
6,374	6,392	-0%
3,758	2,736	+37%
0	1	-100%
24,152	24,865	-3%
0	672	-100%
6,825	9,147	-25%
11,011	11,368	-3%
54	70	-23%
4,309	4,505	-4%
6,648	6,793	-2%
59,780	60,264	-1%

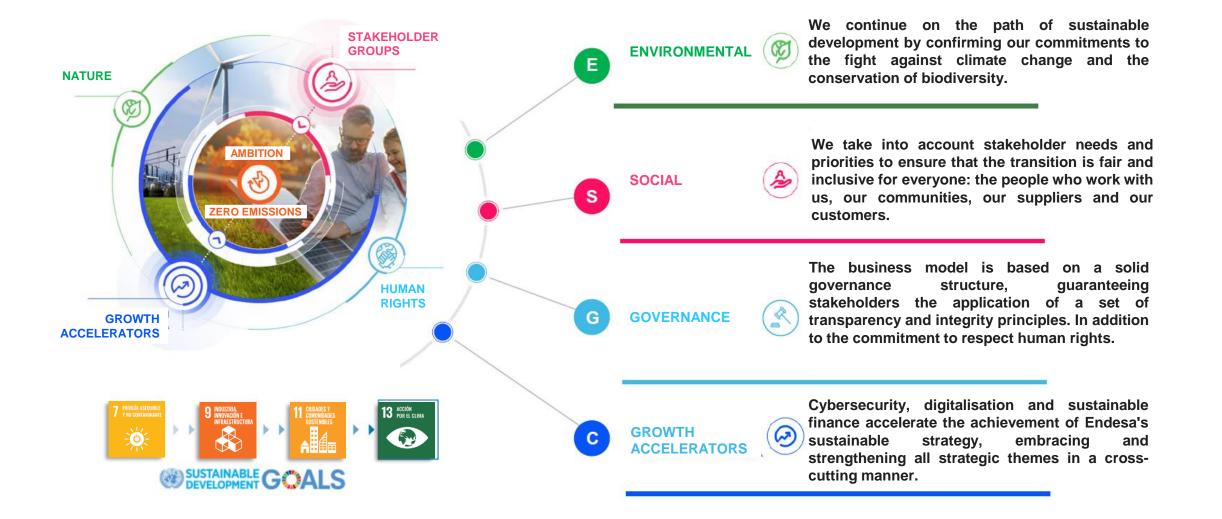
FY 2024 Results - Madrid, 27 February 2025

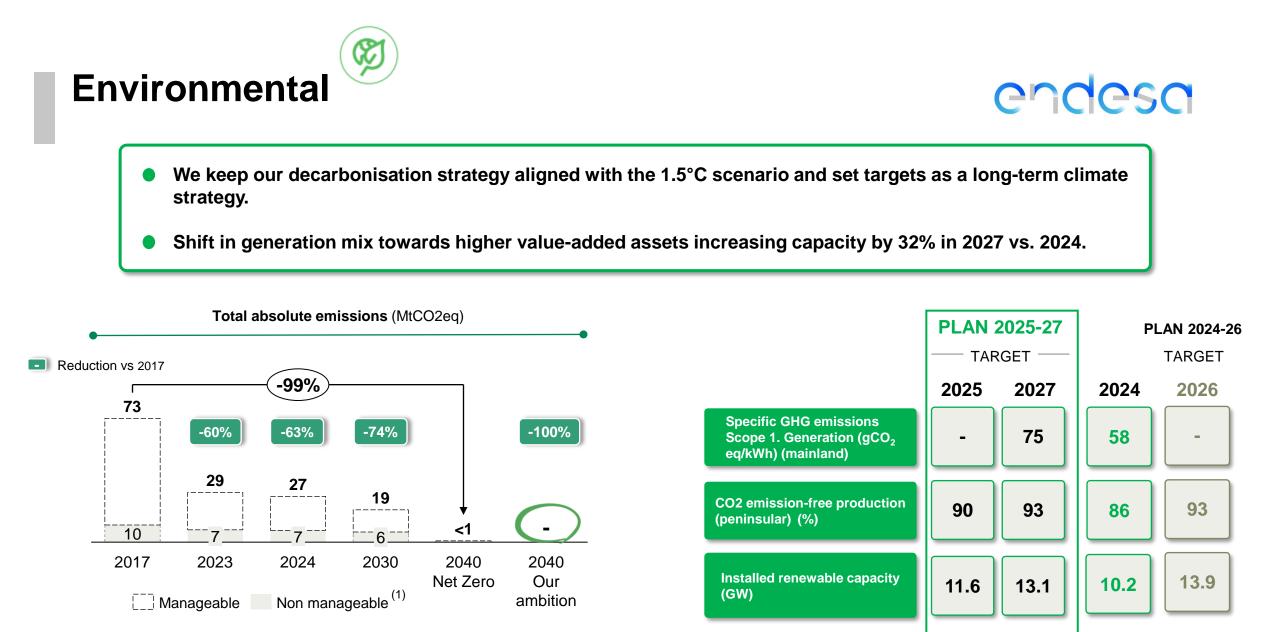
(1) Output at power plant bus bars (Gross output minus self-consumption). Rounded figures
(2) Includes 191 GWh in non-mainland in 2024 (99 MW) vs 171 GWh in 2023 (99 MW)



Sustainability Plan 2025-2027

endesa



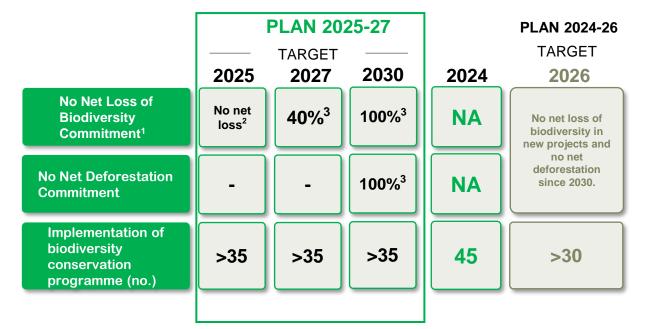


Net Zero - A roadmap aligned to the Paris Agreement (1.5°C pathway) covering direct and indirect emissions through specific targets





Public commitments to biodiversity and ecosystem protection by minimising the impact of Endesa's sites

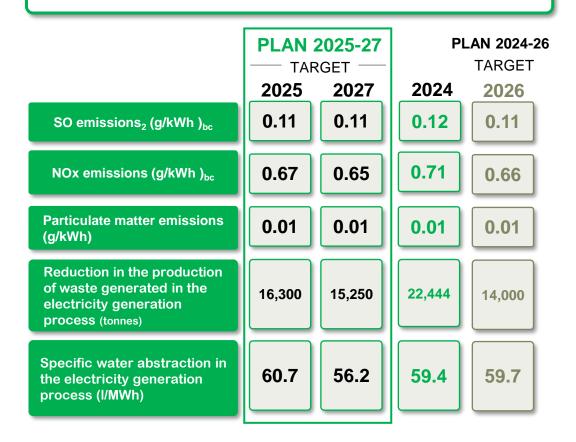


1. It includes a commitment not to develop new generation projects in UNESCO World Natural Heritage areas.

2. No net loss of biodiversity for new projects developed from 2025 onwards in identified areas of high biodiversity impact.

3. Applies to new projects

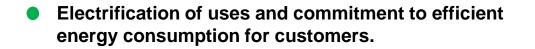
 Appropriate environmental management to improve air quality through the reduction of pollutant emissions, the responsible use of water resources and the minimisation of waste production.

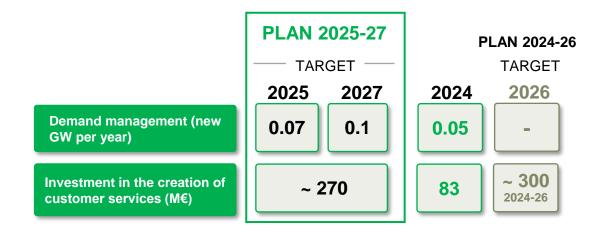






 Increased investment in networks to meet the ambitious targets of the PNIEC and as a key element for the energy transition, integrating new renewable capacity and meeting new demand needs.







1. OS criteria. At plant busbars (REE criteria). At country level. Not adjusted.

2. Regulatory TIEPI. Interruption Time Equivalent to Installed Capacity. According to Spanish regulator.



endesa

Diversity and training as key elements in our people strategy

		2025-27 RGET —	P	LAN 2024-26 TARGET
	2025	2027	2024	2026
Women in managerial positions - manager (%)	22.5	23.6	22.3	22.0
Encouragement of employee training (hours/employee)	>42	>42	46	>45

Improving quality, accessibility and the inclusion of sensitive groups







Creating shared value in the communities where we operate and in the business through projects for socioeconomic growth, education and energy access.

Extending the commitment to sustainability to our suppliers and contractors throughout the entire procurement process.

	PLAN 2025-27 — TARGET —		PLAN 2024-26 TARGET				2025-27 RGET	PLAN 2024 TARGET	
	2025	2027	2024	2026		2025	2027	2024	2026
Beneficiaries of energy access, socioeconomic development and quality education projects (number) ¹	310,000	310,000	321,600	310,000	Verification of environmental, safety and human rights aspects in the supplier qualification process (%)	100	100	100	100
	Оссира	tional hea	lth and sa	ifety as an e	ssential pillar of the company's	s strategy	/.]
							N 2025-27]	

rate



1. Includes the total number of beneficiaries of projects managed by Endesa in the fields of energy access, socio-economic development and quality education.

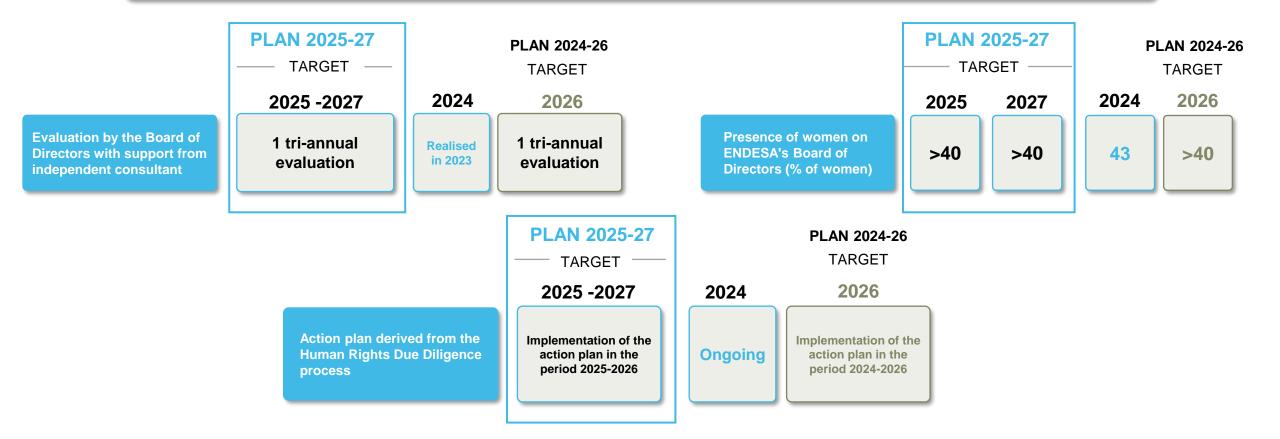






Promotion of best practices in good governance, diversity and ethics training for employees.

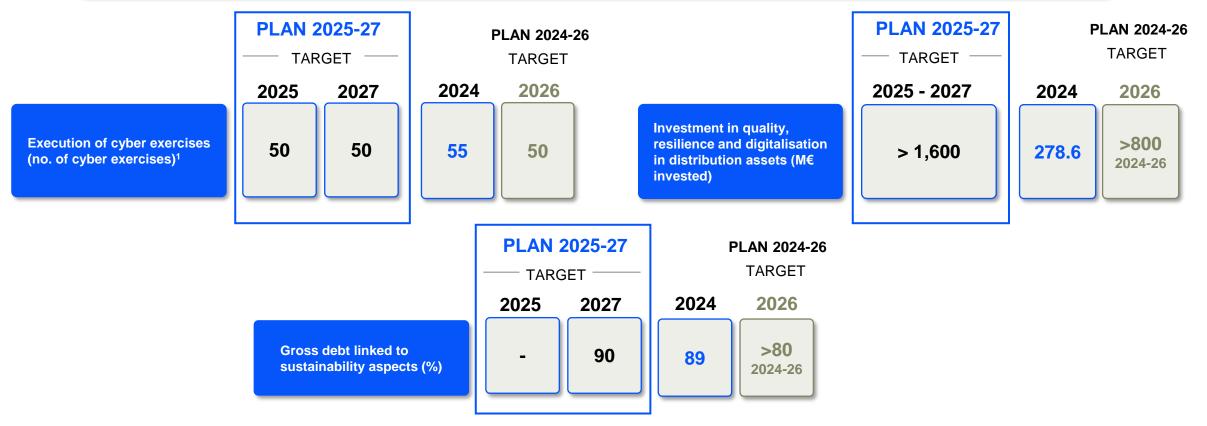
Implementation of the actions defined in the action plan associated with human rights due diligence.



Growth accelerators

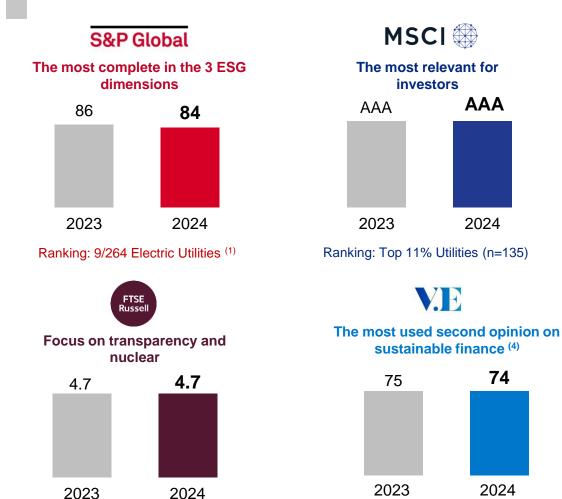


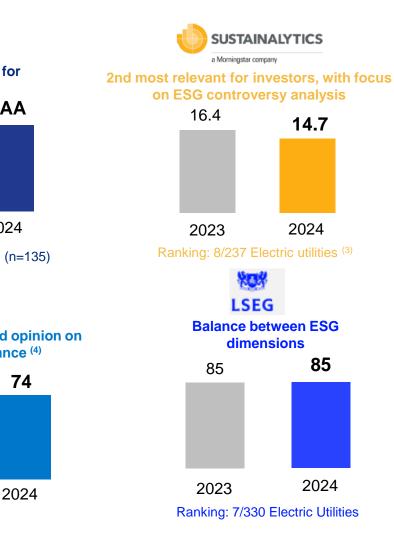
- Management and mitigation of cyber risks to conduct the business securely and effectively.
- Commitment to the digitalization of assets, customers and our people.
- High level of sustainable funding to achieve the ambitious targets.



1. Cyber exercises are drills aimed at simulating a cyber security incident, conducted with the objective of training the reaction capacity of the subjects involved and testing processes and technologies in the field. The target has been redefined as of 2025; the exercises will also target the management of IT systems.

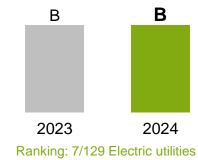
Key ESG ratings scores



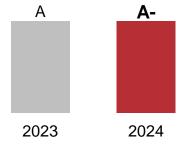




ISS ESG ▷ The most relevant in governance issues



CDP The most complete and valued by investors in climate issues.



Ranking: 2nd Conventional electric (2)

(1) S&P: 9th position of all electric utilities evaluated and 5th position of those included in the DJSI World; (2) FTSE: 2nd position shared with Iberdrola; (3) Sustainalytics: Lower score means lower risk and therefore better evaluation; (4) Bi-annual evaluation. 2023 score corresponds to 2022 assessment.

74





This document contains certain "forward-looking" statements regarding anticipated financial and operating results and statistics and other future events. These statements are not guarantees of future performance and they are subject to material risks, uncertainties, changes and other factors that may be beyond Endesa's control or may be difficult to predict.

Forward-looking statements include, but are not limited to, information regarding: estimated future earnings; anticipated changes in generation and market share; expected changes in demand for gas and gas sourcing; management strategy and goals; estimated cost reductions; tariffs and pricing structure; estimated capital expenditures; estimated asset disposals; estimated changes in capacity and capacity mix; repowering of capacity and macroeconomic conditions. The main assumptions on which these expectations and targets are related to the regulatory framework, exchange rates, commodities, counterparties, divestments, increases in production and installed capacity in markets where Endesa operates, increases in demand in these markets, allocation of production amongst different technologies, increases in costs associated with higher activity that do not exceed certain limits, electricity prices not below certain levels, the cost of CCGT plants, and the availability and cost of the gas, coal, fuel oil and emission rights necessary to run our business at the desired levels.

In these statements, Endesa avails itself of the protection provided by the Private Securities Litigation Reform Act of 1995 of the United States of America with respect to forward-looking statements.

The following important factors, in addition to those discussed elsewhere in this document, could cause financial and operating results and statistics to differ materially from those expressed in our forward-looking statements:

Economic and industry conditions; factors related to liquidity and financing; operating factors; strategic and regulatory, legal, fiscal, environmental, political and governmental factors; reputational factors and transaction and commercial factors.

Further details on the factors that may cause actual results and other developments to differ significantly from the expectations implied or explicitly contained in this document are given in the Risk Factors section of the current Endesa regulated information filed with the Comisión Nacional del Mercado de Valores (the Spanish securities regulator or the "CNMV" for its initials in Spanish).

No assurance can be given that the forward-looking statements in this document will be realised. Except as may be required by applicable law, neither Endesa nor any of its affiliates intends to update these forward-looking statements.





Alternative Performance Measures

This presentation includes certain alternative performance measures ("APMs") for the purposes of Commission Delegated Regulation (EU) 2019/979, of March 14, 2019 and as defined in the Guidelines on Alternative Performance Measures issued by the European Securities and Markets Authority on 5 October 2015 (ESMA/2015/1415es). Please refer to the corporate website (<u>www.endesa.com</u>) for further details of these matters, including their definition or a reconciliation between any applicable management indicators and the financial data presented in the consolidated financial statements prepared under IFRS. In particular, please refer to the document: <u>Alternative Performance Measures 2024</u>

In addition to the financial information prepared under IFRS, there are some performance measures that have been calculated using the financial information from ENDESA, but that are not defined or detailed in the applicable financial information framework. These performance measures are being used to allow for a better understanding of the financial performance of ENDESA, but should be considered only as additional information and in no case as a substitute of the financial information prepared under IFRS.

IR Team

Contact us

endesa

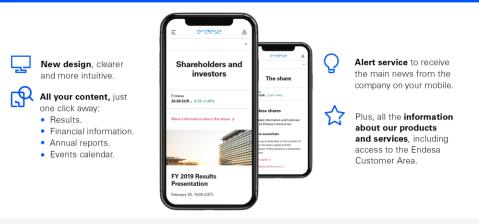
Mar Martinez Head of Investor Relations

Investor Relations team

Isabel Permuy Javier Hernandez Francesc Trilla Juan Carlos Jimenez Sonia Herranz Paloma de Miguel

Discover the new endesa.com, a website open to everybody

endesa



Visit endesa.com/shareholdersandinvestors: a new way to get to know us

Contacts

Email: ir@Endesa.es

Phone: + 34 91 213 15 03 + 34 91 213 90 49

Website: www.Endesa.com