

# 2024 | Results Q3

New Inditex building for Zara's headquarters, built with concrete precast solutions, in Arteixo (Spain)

# Legal Note

The English version is only a translation, for information purposes, of the original in Spanish. In the event of any inconsistency or ambiguity in relation to the meaning of any word or phrase in translation, the Spanish original shall prevail. This document may contain forward-looking statements regarding intentions, expectations, or forecasts about Molins. These statements may include financial projections and estimates with assumptions, statements regarding plans, objectives, and expectations that may relate to various subjects, among others, the customer base and its evolution, growth in different business lines, and the global business, possible purchases, divestitures, or other operations, the Company's results, and other aspects of its activity and position.

The forward-looking statements or predictions contained in this document can be identified, in some cases, by the use of words such as "expectation", "anticipation", "purpose", "belief" or similar terms, or their corresponding negative form, or by the very prediction nature of those issues relating to strategies, plans, or intentions. These forward-looking statements or predictions reflect the views of Molins regarding future events. By their very nature, they do not imply guarantees of future fulfillment and are conditioned by risks and uncertainties that could cause the developments and results to significantly differ from those stated in these intentions, expectations, or predictions. Among such risks and uncertainties, we can find those identified in the documents that contain detailed information and that were filed by Molins with different supervisory bodies of the securities market in which it lists its shares and, in particular, with the Spanish National Securities Market Commission (CNMV).

The information set out in this document should be taken into account by all those persons or entities that may have to buy or sell, develop or disseminate opinions relating to securities issued by the Company and, in particular, by analysts and investors.

Except as required by applicable law, Molins undertakes no obligation to publicly update the result of any revision that it may perform regarding these statements to conform them to events or circumstances subsequent to this document, including, among others, changes in the Company's business, its business development strategy, or any other possible supervening circumstances.

This document may contain abbreviated financial information or unaudited information. The information contained herein should be read in conjunction with, and is subject to, all available public information about the Company, including, where appropriate, other documents issued by the Company that contain detailed information.

Finally, neither this document nor anything contained herein constitutes an offer to buy, sell, or exchange, or a solicitation of an offer to buy, sell, or exchange any securities, or a recommendation or advice in respect of any securities

# Strong results

In a complex and uncertain global environment.

- Markets slowdown, albeit different across regions, with additional impact on Q3 of adverse weather and political and social instability in several countries.
- **Sales of 1,022 M€**, -5% 2023 (LFL<sup>1</sup> +25%) with positive impact of selling prices and negative impact of lower volume and currency fluctuations.

- **EBITDA decreases 1% reaching € 274M** (LFL<sup>1</sup> +31%), highlighting the contribution of the businesses in all regions except South America, impacted by Argentina.
- Positive impact by net contribution of selling prices over costs and efficiency plans, offsetting the lower volumes and unfavourable impact of currency fluctuations.
- EBITDA Margin rose by 110 bps to 26.9%.

- **Net Profit reaches € 153M**, +23% 2023, driven by lower financial expenses and the positive impact of hyperinflation adjustment in Argentina.
- **Solid cash flow generation.** Net Financial Debt achieves a net cash balance of € 72M.

- **Performance aligned with the strategic plan 2024-26.**
- **Significant execution progress of 2030 Sustainability roadmap**, with the target to reduce 20% the emissions by 2030 and supply carbon neutral concrete by 2050.

Proportional consolidation.

<sup>1</sup> Like-for-like: constant currencies, without hyperinflation in Argentina and Turkey, and same consolidation's scope.

# Results continue to rise

In a complex and uncertain global environment

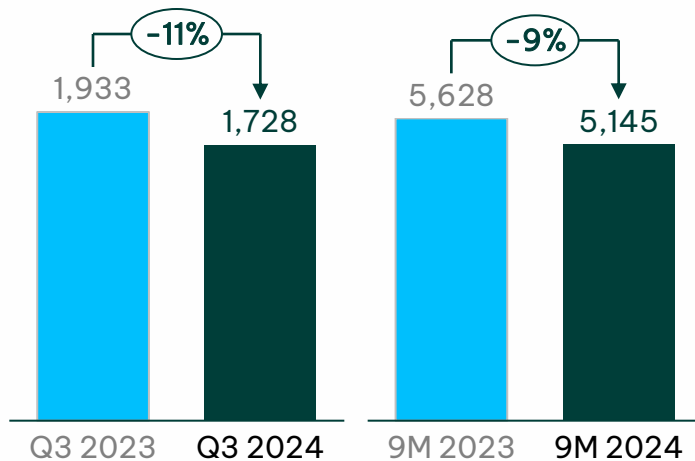
Q3 2024	Q3 2023	% var.	% LFL <sup>1</sup>	Proportional consolidation in €M	9M 2024	9M 2023	% var.	% LFL <sup>1</sup>
329	374	-12%	+19%	Sales	1.022	1.079	-5%	+25%
85	99	-13%	+20%	EBITDA	274	278	-1%	+31%
25,9%	26,4%	+1,1	+0,1	EBITDA Margin	26,9%	25,8%	+1,1	+1,3
69	74	-7%	+34%	EBIT	214	215	0%	+40%
48	44	+9%	+30%	Net Result	153	124	+23%	+43%
0,73	0,67	+9%		EPS (€)	2,32	1,88	+23%	
-72	34	-	-	Net Financial Debt	-72	34	-	-

Proportional consolidation.

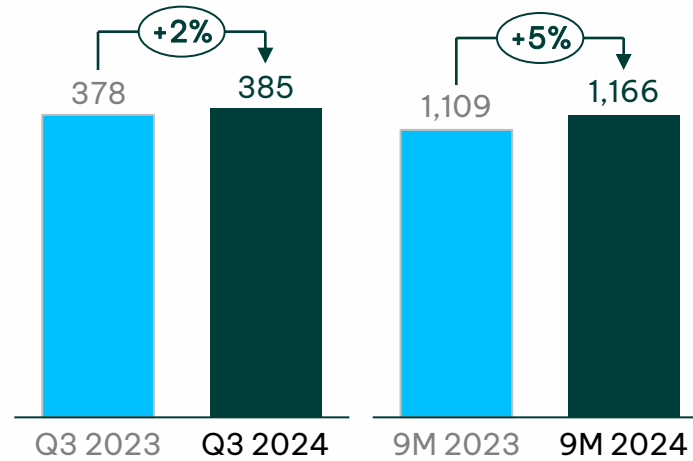
<sup>1</sup> Like-for-like: constant currencies, without hyperinflation in Argentina and Turkey, and same consolidation's scope.

# Gradual slowdown in activity

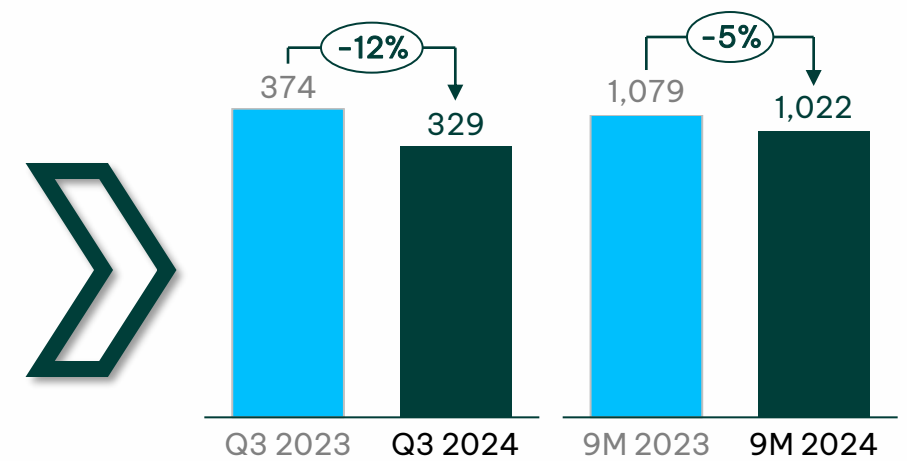
**PORTLAND CEMENT VOLUME (Th. t)**



**CONCRETE VOLUME (Th. m³)**



**SALES (€M)**



- Weak market activity during Q3, worsened by climatological effects and political instability in some countries.
- Volume -9% 2023 with lower activity in all markets, except North Africa.

- Volume +5% 2023, driven by relevant construction projects.
- Higher activity growth in Spain and Mexico.
- Decline in South America linked to lower activity in Argentina.

- Sales 9M 2024 -12% 2023, (LFL +19%).
- Positive impact of selling prices and negative impact of lower volume and currency fluctuations.
- Increased orders for precast solutions in execution.

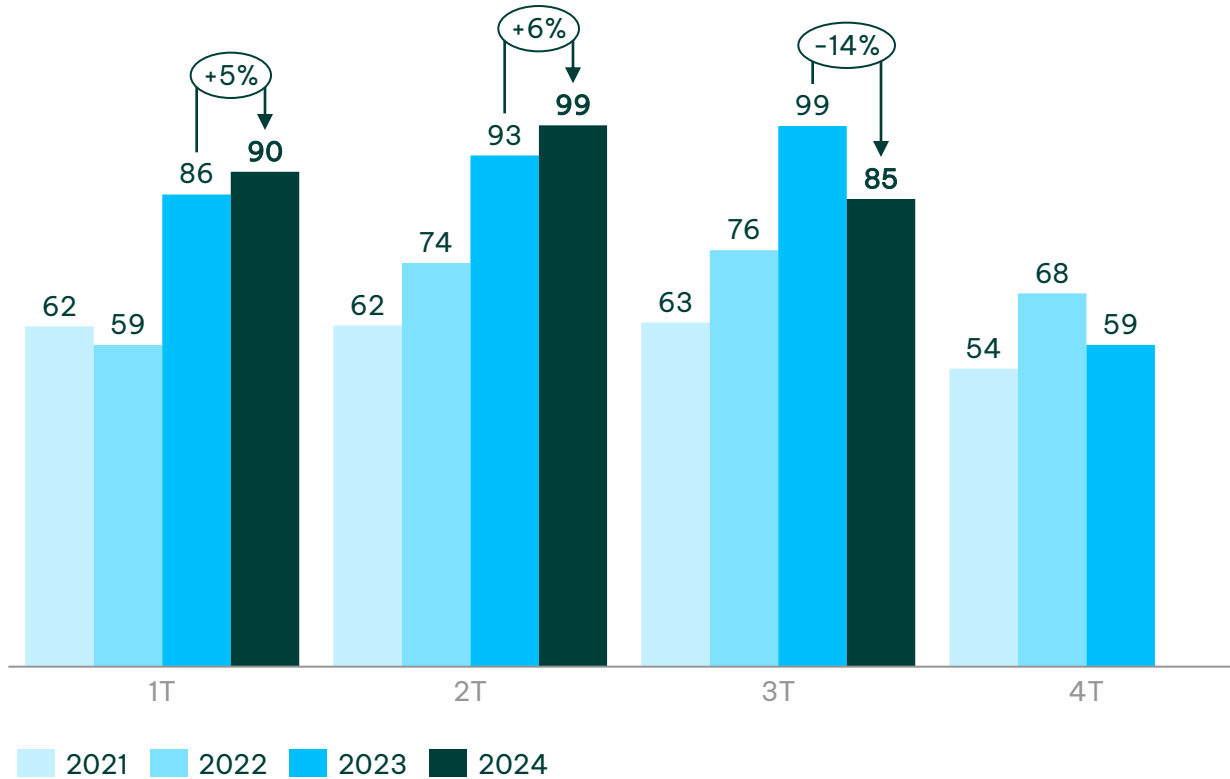
Proportional consolidation.

<sup>1</sup> Like-for-like: constant currencies, without hyperinflation in Argentina and Turkey, and same consolidation's scope.

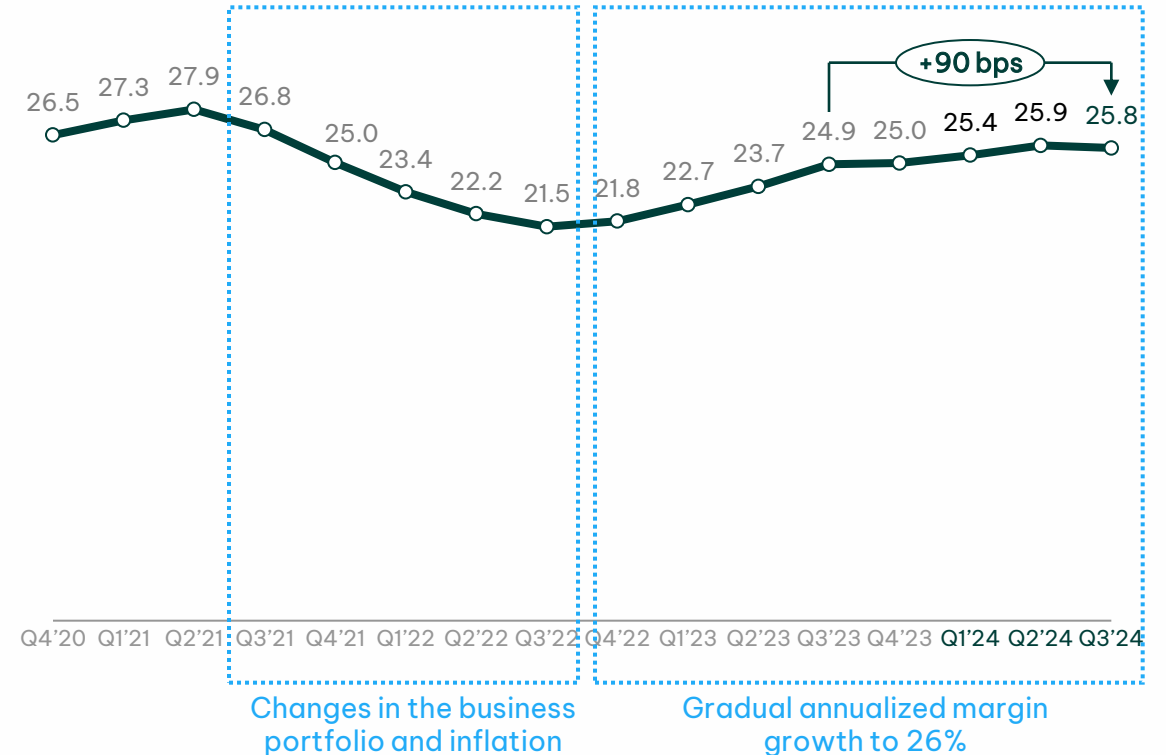
# Sustainable and profitable growth

Strong quarterly results with lower one-off contribution in Q3 affected by political and social instability in several countries

EBITDA BY QUARTER (€M)



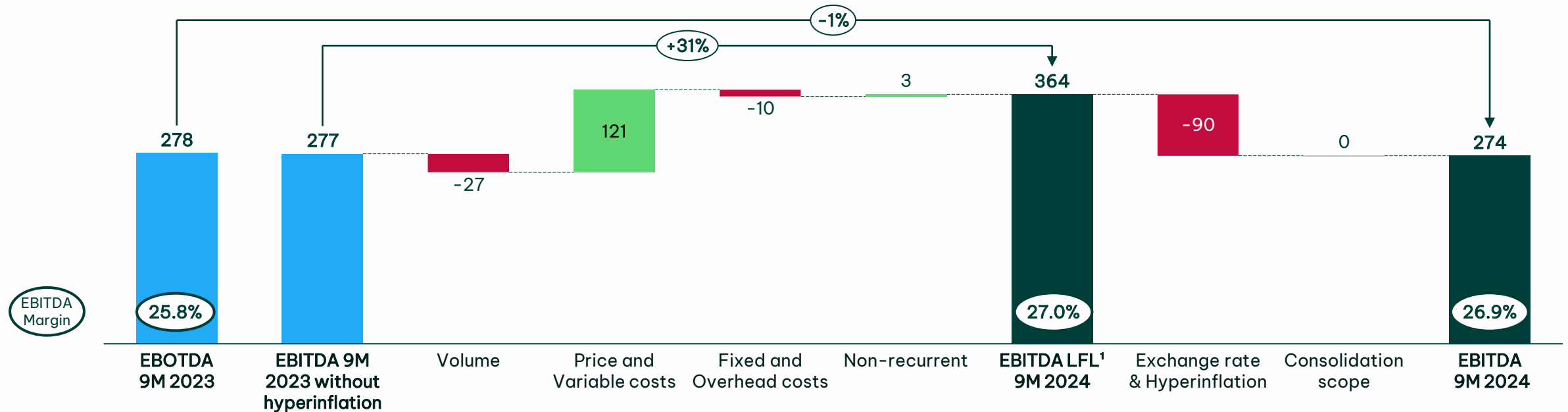
EBITDA MARGIN LTM BY QUARTER (%)



Proportional consolidation.

# EBITDA driven by rising selling prices and costs efficiencies

- EBITDA like-for-like<sup>1</sup> increased by 31%: positive impact of the net contribution of prices over costs, and by the positive contribution of efficiency plans.
- Unfavourable impact of lower volume and currency fluctuations due to sharp devaluation of the Argentinean peso in Dec 2023.
- The EBITDA Margin increased by 110 bps to 26.9%.



Proportional consolidation. Figures in €M.

<sup>1</sup> Like-for-like: constant currencies, without hyperinflation in Argentina and Turkey, and same consolidation's scope.

# Sales and EBITDA by Region

Sales and EBITDA increased on a like-for-like basis in 9M 2024 by 25% and 31%, respectively.

	SALES				EBITDA			
	9M 2024	9M 2023	% var.	% LFL <sup>1</sup>	9M 2024	9M 2023	% var.	% LFL <sup>1</sup>
Europe	423	436	-3%	-3%	81	79	+2%	+6%
Mexico	262	261	+1%	+2%	119	116	+2%	+3%
South America	233	273	-15%	+104%	62	76	-19%	+101%
Asia & North Africa	103	109	-6%	-2%	29	27	+6%	+14%
Corporate & Others	0	0	-	-	-14	-15	-	-
Non recurrent	0	0	-	-	-2	-6	-	-
<b>Total</b>	<b>1.022</b>	<b>1.079</b>	<b>-5%</b>	<b>+25%</b>	<b>274</b>	<b>278</b>	<b>-1%</b>	<b>+31%</b>

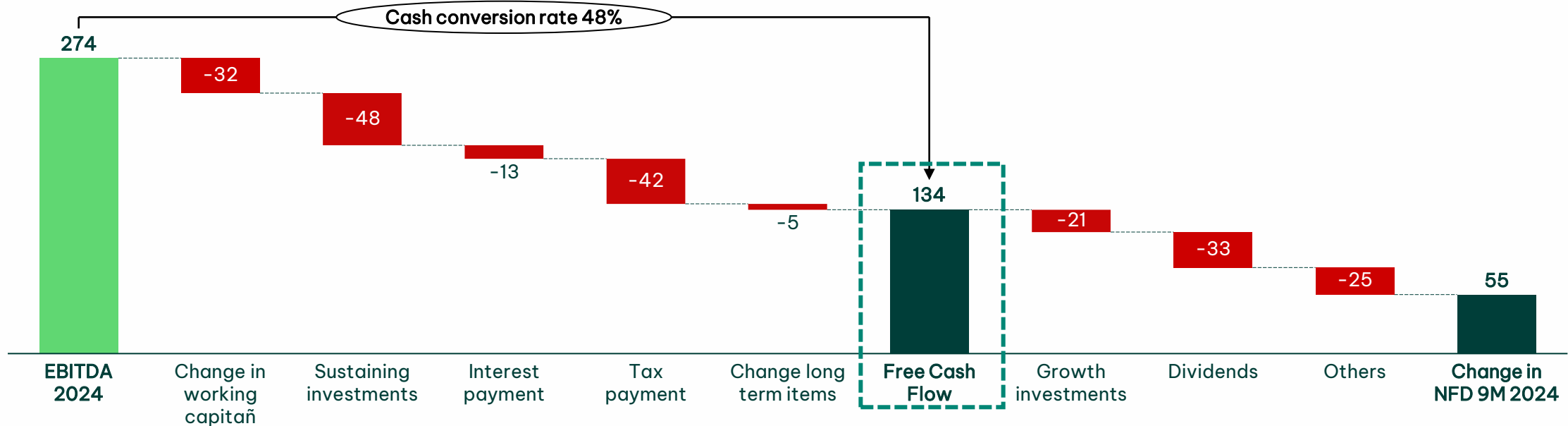
Proportional consolidation. Figures in €M.

<sup>1</sup> Like-for-like: constant currencies, without hyperinflation in Argentina and Turkey, and same consolidation's scope.



# Strong cash flow generation continues

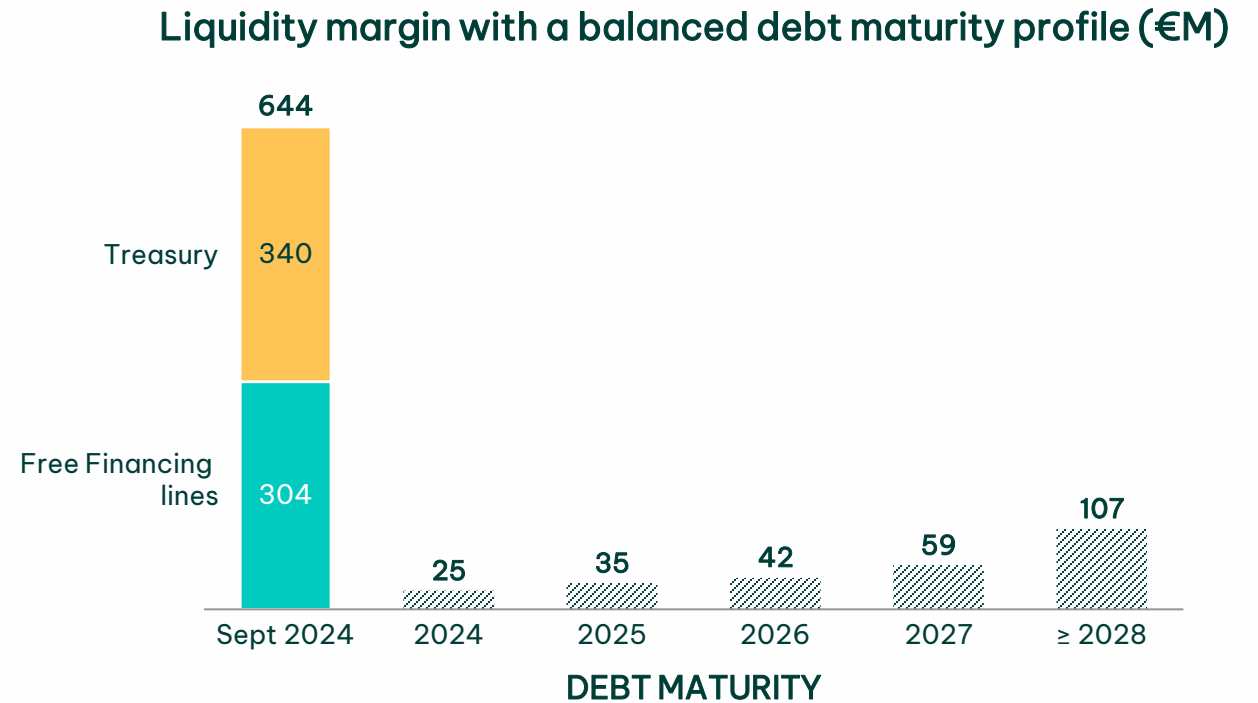
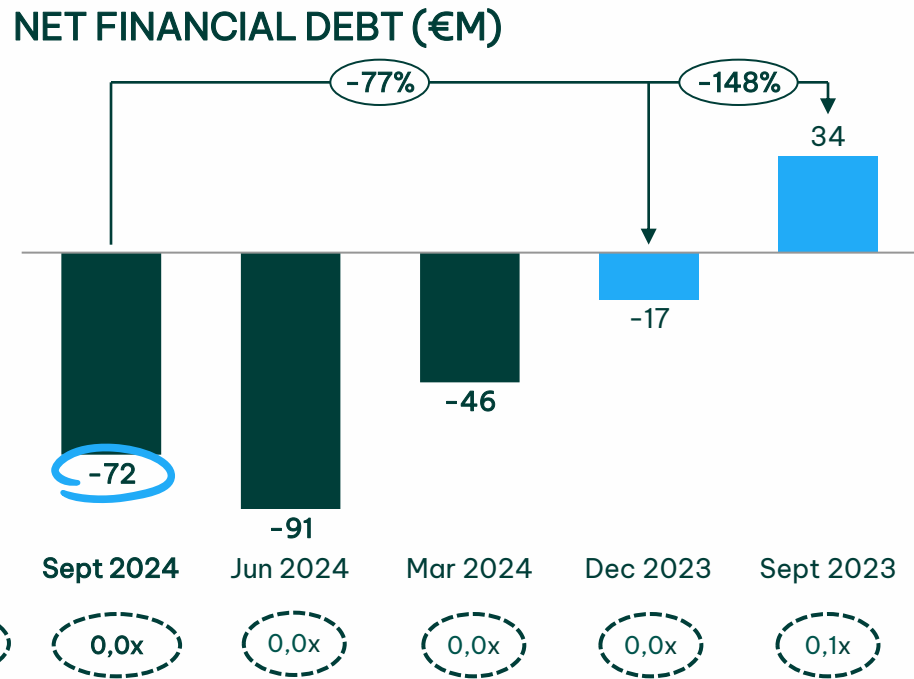
- Cash flow generation of € 134M in 9M 2024 achieving a cash-conversion-rate of 48%.
- Increase in working capital due to seasonal and punctual impacts, and as a result of inflation in Argentina.
- Strengthening sustaining investments with a focus on sustainability, efficiency and digitalization.



Proportional consolidation. Figures in €M.

# Solid financial position to continue growing with new projects

- Net financial debt continues to decline to a net cash balance of € 72M.
- 51% of the debt denominated in EUR currency, and 60% of the treasury denominated in USD and EUR currencies.
- Financing lines amounting to € 572M (47% consumed). 59% with maturity from 2028 onwards.

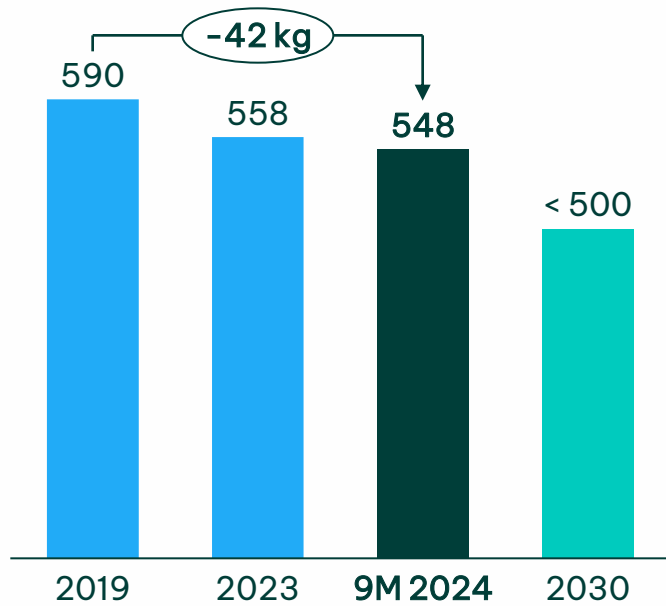


Multiple NFD/EBITDA

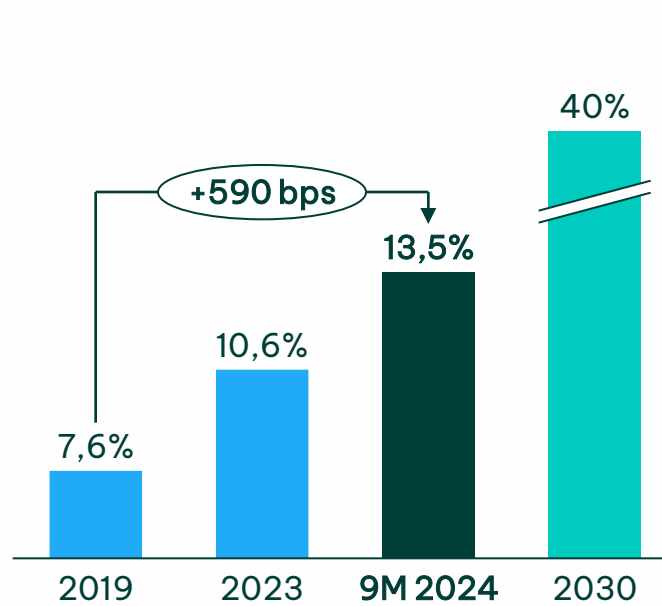
Proportional consolidation.

# Improvement continues aligned with the sustainability roadmap

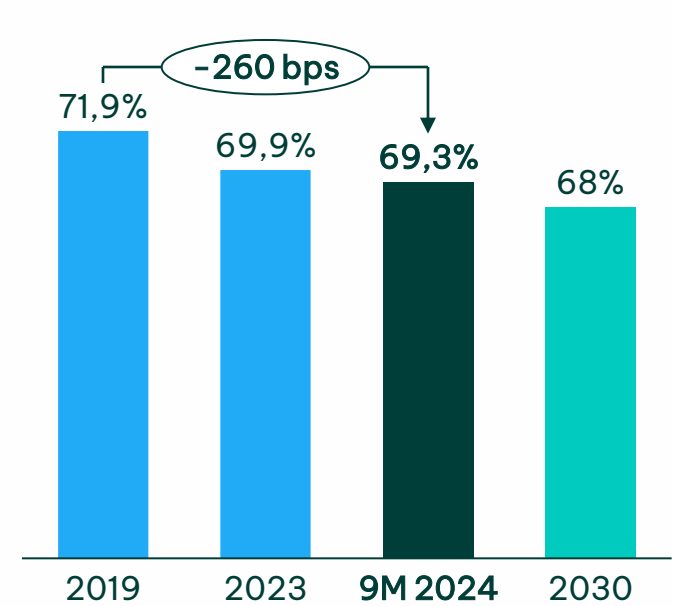
**Net CO<sub>2</sub> emissions**  
(kg CO<sub>2</sub>/t cementitious material)



**Alternative fuels rate**  
(% alternative fuels)



**Clinker rate**  
(% t clinker per ton cement)



Consolidation 100%.

Molins<sup>®</sup>

Building the present.  
Shaping the future.



## Annex: Conciliation between the financial statements with proportional basis and the financial statements resulting by the application of international accounting standards EU-IFRS

### Conciliation Consolidated Balance Sheet

Figures in €M

	30/09/2024				31/12/2023			
	Proportional method	Adjustment comp. accounted via equity method	Adjustm. comp.. accounted via full consolidation	EU-IFRS application	Proportional method	Adjustment comp. accounted via equity method	Adjustm. comp.. accounted via full consolidation	EU-IFRS application
<b>ASSETS</b>								
<i>Intangible Assets</i>	263,6	(13,4)	0,3	250,5	265,1	(14,8)	0,3	250,6
<i>Fixed assets</i>	839,2	(317,4)	219,8	741,6	789,7	(346,5)	145,8	589,0
<i>Right-of-use Assets</i>	26,4	(5,5)	1,3	22,2	21,7	(4,8)	1,6	18,5
<i>Financial Fixed Assets</i>	5,0	(3,2)	0,3	2,1	4,2	(2,1)	0,4	2,5
<i>Companies accounted for via equity method</i>	-	455,3	0,8	456,1	-	463,2	0,9	464,1
<i>Goodwill</i>	132,7	(29,5)	(0,6)	102,6	130,3	(29,7)	(0,8)	99,8
<i>Other non-current assets</i>	45,2	(12,6)	1,1	33,7	49,9	(13,3)	0,6	37,2
<b>NON-CURRENT ASSETS</b>	<b>1.312,1</b>	<b>73,7</b>	<b>223,0</b>	<b>1.608,8</b>	<b>1.260,9</b>	<b>52,0</b>	<b>148,8</b>	<b>1.461,7</b>
<i>Inventories</i>	185,8	(49,5)	39,5	175,8	163,9	(47,1)	26,2	143,0
<i>Trade debtors and others</i>	237,5	(66,1)	27,4	198,8	270,8	(78,2)	18,5	211,1
<i>Temporary financial investments</i>	20,6	(1,7)	1,2	20,1	10,4	(9,0)	1,5	2,9
<i>Cash and equivalents</i>	319,2	(167,2)	6,9	158,9	281,1	(172,8)	6,0	114,3
<b>CURRENT ASSETS</b>	<b>763,1</b>	<b>(284,5)</b>	<b>75,0</b>	<b>553,6</b>	<b>726,2</b>	<b>(307,1)</b>	<b>52,2</b>	<b>471,3</b>
<b>TOTAL ASSETS</b>	<b>2.075,2</b>	<b>(210,8)</b>	<b>298,0</b>	<b>2.162,4</b>	<b>1.987,1</b>	<b>(255,1)</b>	<b>201,0</b>	<b>1.933,0</b>
<b>NET EQUITY AND LIABILITIES</b>								
<i>Net equity attributed to the parent company</i>	1.229,3	-	-	1.229,3	1.104,3	-	-	1.104,3
<i>Net equity from minority shareholders</i>	-	(0,2)	169,9	169,7	-	(0,2)	105,0	104,8
<b>TOTAL NET EQUITY</b>	<b>1.229,3</b>	<b>(0,2)</b>	<b>169,9</b>	<b>1.399,0</b>	<b>1.104,3</b>	<b>(0,2)</b>	<b>105,0</b>	<b>1.209,1</b>
<i>Non-current financial debt</i>	227,3	(67,8)	18,7	178,2	243,9	(76,7)	17,1	184,3
<i>Other non-current liabilities</i>	211,1	(11,6)	45,9	245,4	175,8	(12,2)	27,8	191,4
<b>NON-CURRENT LIABILITIES</b>	<b>438,4</b>	<b>(79,4)</b>	<b>64,6</b>	<b>423,6</b>	<b>419,7</b>	<b>(88,9)</b>	<b>44,9</b>	<b>375,7</b>
<i>Current financial debt</i>	41,2	(14,7)	11,6	38,1	31,2	(12,7)	8,4	26,9
<i>Other current liabilities</i>	366,3	(116,5)	51,9	301,7	431,9	(153,3)	42,7	321,3
<b>CURRENT LIABILITIES</b>	<b>407,5</b>	<b>(131,2)</b>	<b>63,5</b>	<b>339,8</b>	<b>463,1</b>	<b>(166,0)</b>	<b>51,1</b>	<b>348,2</b>
<b>TOTAL NET EQUITY AND LIABILITIES</b>	<b>2.075,2</b>	<b>(210,8)</b>	<b>298,0</b>	<b>2.162,4</b>	<b>1.987,1</b>	<b>(255,1)</b>	<b>201,0</b>	<b>1.933,0</b>

## Annex: Conciliation between the financial statements with proportional basis and the financial statements resulting by the application of international accounting standards EU-IFRS

### Conciliation Consolidated Profit & Loss Statement

	Q3 2024				Q3 2023			
	<i>Proportional method</i>	<i>Adjustment comp. accounted via equity method</i>	<i>Adjustm. comp.. accounted via full consolidation</i>	<i>EU-IFRS application</i>	<i>Proportional method</i>	<i>Adjustment comp. accounted via equity method</i>	<i>Adjustm. comp.. accounted via full consolidation</i>	<i>EU-IFRS application</i>
<i>Figures in €M</i>								
<b>Income</b>	<b>1.021,5</b>	<b>(408,9)</b>	<b>158,1</b>	<b>770,7</b>	<b>1.078,9</b>	<b>(413,4)</b>	<b>197,4</b>	<b>862,9</b>
Material costs	(270,8)	77,9	(45,1)	(238,0)	(309,4)	75,9	(64,1)	(297,6)
Personnel expenses	(158,9)	28,1	(23,2)	(154,0)	(148,8)	26,8	(22,6)	(144,6)
Other operating expenses	(317,4)	146,5	(46,2)	(217,1)	(395,5)	154,5	(57,7)	(298,7)
<b>EBITDA</b>	<b>274,4</b>	<b>(156,4)</b>	<b>43,6</b>	<b>161,6</b>	<b>278,2</b>	<b>(157,3)</b>	<b>53,5</b>	<b>174,4</b>
Amortizations	(64,7)	21,8	(15,6)	(58,5)	(59,3)	19,6	(13,9)	(53,6)
Results for impairment/sale of assets	4,8	(3,4)	0,1	1,5	(4,1)	(0,5)	0,1	(4,5)
<b>Earning before interests &amp; taxes (EBIT)</b>	<b>214,4</b>	<b>(138,0)</b>	<b>28,1</b>	<b>104,5</b>	<b>214,8</b>	<b>(138,3)</b>	<b>39,7</b>	<b>116,2</b>
Financial results	(2,1)	(6,0)	(2,5)	(10,6)	(30,2)	3,6	(12,8)	(39,4)
Results Cos. equity method	-	104,3	-	104,3	-	97,8	-	97,8
<b>Earnings before taxes (EBT)</b>	<b>212,3</b>	<b>(39,7)</b>	<b>25,6</b>	<b>198,2</b>	<b>184,6</b>	<b>(36,9)</b>	<b>26,9</b>	<b>174,6</b>
Taxes	(59,1)	39,7	(9,0)	(28,4)	(60,3)	37,0	(11,2)	(34,5)
Minority shareholders	-	-	(16,6)	(16,6)	-	-	(15,8)	(15,8)
<b>Net Result</b>	<b>153,2</b>	<b>-</b>	<b>-</b>	<b>153,2</b>	<b>124,3</b>	<b>-</b>	<b>-</b>	<b>124,3</b>

### Conciliation Consolidated Net Financial Debt

	30/09/2024				31/12/2023			
	<i>Proportional method</i>	<i>Adjustment comp. accounted via equity method</i>	<i>Adjustm. comp.. accounted via full consolidation</i>	<i>EU-IFRS application</i>	<i>Proportional method</i>	<i>Adjustment comp. accounted via equity method</i>	<i>Adjustm. comp.. accounted via full consolidation</i>	<i>EU-IFRS application</i>
<i>Figures in €M</i>								
<b>Financial liabilities</b>	<b>268,5</b>	<b>(82,5)</b>	<b>30,3</b>	<b>216,4</b>	<b>275,1</b>	<b>(89,3)</b>	<b>25,5</b>	<b>211,3</b>
Current financial liabilities	41,2	(14,7)	11,7	38,2	31,2	(12,6)	8,4	27,0
Non-current financial liabilities	227,3	(67,8)	18,7	178,2	243,9	(76,7)	17,1	184,3
<b>Long term deposits</b>	<b>(0,0)</b>	<b>0,0</b>	<b>-</b>	<b>-</b>	<b>(0,0)</b>	<b>0,0</b>	<b>-</b>	<b>-</b>
<b>Long term loans group companies</b>	<b>(0,2)</b>	<b>-</b>	<b>0,2</b>	<b>-</b>	<b>(0,2)</b>	<b>-</b>	<b>0,2</b>	<b>-</b>
<b>Short term financial investments</b>	<b>(20,7)</b>	<b>1,7</b>	<b>(1,1)</b>	<b>(20,1)</b>	<b>(10,5)</b>	<b>9,0</b>	<b>(1,4)</b>	<b>(2,9)</b>
<b>Cash and equivalent liquid assets</b>	<b>(319,2)</b>	<b>167,2</b>	<b>(6,9)</b>	<b>(158,9)</b>	<b>(281,1)</b>	<b>172,8</b>	<b>(6,0)</b>	<b>(114,3)</b>
<b>NET FINANCIAL DEBT</b>	<b>(71,6)</b>	<b>86,5</b>	<b>22,5</b>	<b>37,4</b>	<b>(16,7)</b>	<b>92,5</b>	<b>18,3</b>	<b>94,1</b>

# Basis for information presentation

Molins actively takes part in the management of the companies which consolidates through the equity method, whether this is in conjunction with another shareholder or by means of relevant participation in its decision-making bodies.

**Following the guidelines and recommendations of the European Securities and Markets Authority (ESMA)**, whose objective is to promote the usefulness and transparency of the alternative performance measures included in the regulated information or in any other information submitted by the listed companies, **the information included in this "Results Q3 2024" is based on the application of the proportionality principle in the consolidation method of its investees**, applying the final shareholding percentage in each one of them. This way, Molins deems that the management of the businesses and the way their results are assessed for the decision-making process are reflected in the suitable manner.

Therefore, the following parameters are defined in the presentation:

- **Sales:** Net turnover by company, multiplied by the percentage of ownership in each company.
- **EBITDA:** Result before financial results, taxes, amortizations, and results for the impairment and sale of assets, by company, multiplied by the percentage of ownership in each company.
- **EBIT:** Net result before financial results and taxes (operating result) by company, multiplied by the percentage of ownership in each company.
- **Sustaining CAPEX:** Payments for investments (additions to property, materials, and intangibles) to maintain the activity level, to sustain or improve productivity, by company, multiplied by the percentage of ownership in each company.
- **Growth CAPEX:** Payments for significant investments (additions to property, tangibles, and intangibles) to increase capacity through green fields or expansion of capacity in existing industrial facilities, as well as carbon capture projects, by company, multiplied by the percentage of ownership in each company.
- **Free Cash Flow:** Net cash flow from ordinary activities, consisting of cash generated from operations, (+/-) change in working capital, (-) sustaining CAPEX paid, (-) financial expenses paid and (+) financial income collected, (-) corporate income taxes paid, by company, multiplied by the percentage of ownership in each company.
- **Cash-Conversion-Rate:** Cash conversion cycle, representing the relation between Free Cash Flow and EBITDA.
- **Net Financial Debt:** Financial debt, subtracting cash, temporary financial investments, and long-term taxes, by company, multiplied by the percentage of ownership in each company. If there is a cash net balance, it is reported with a negative sign.
- **Volume:** Physical units that have been sold of portland cement and concrete by company, multiplied by the percentage of ownership in each company.
- **Like-for-Like:** It considers the comparable variation at constant currencies, without hyperinflation adjustment in Argentina and Turkey (IAS 29), and with same consolidation's scope.

As an annex, the Consolidated Summary Financial Statements of Molins and its subsidiaries are included in accordance with International Financial Reporting Standards (IFRS-EU), along with the reconciliation to the criteria adopted in this presentation.