INDITEX

FY2019 RESULTS

1 February 2019 to 31 January 2020

- Inditex would like to express solidarity with the people affected by the Covid-19 pandemic. Our main priority is the health and safety of local communities and our employees. We would like to express our gratitude to our dedicated teams who have been an inspiration during this period.
- Inditex continues to roll out its global, fully integrated store and online platform.
- In 2019 Inditex had a strong operating performance: Net sales reached €28.3 billion, 8% higher. Sales in local currencies grew 8%.
- Like-for-like sales were strong, rising 6.5% (5% in 1H and 7.5% in 2H), on 4% in FY2018.
- In 2019, online sales grew 23% to € 3.9 billion, 14% of net sales.
- Inditex has been very active in store optimisation activities during the year. Gross new space in prime locations grew 5% (+2.5% net). At year end, Inditex operated 7,469 stores. Openings have taken place in 43 markets.
- Gross profit reached €15.8 billion, 7% higher than in FY2018. The gross margin reached 55.9% (-79 bps). Based on current information, in accordance with IAS 2 and IAS 10, Inditex has booked an inventory provision of €287m to account for the impact that the Covid-19 pandemic might have on the net realisable value of the Spring/Summer inventory position at 31 January 2020. Excluding this provision, gross profit would have reached €16.1 billion, 9% higher than in FY2018 and a gross margin of 56.9% (+22 bps).
- The implementation of efficiencies has resulted in operating expenses being tightly managed over FY2019.
- EBITDA in FY2019 came to €7.6 billion vs. €5.5 billon in FY2018. Excluding the inventory provision, EBITDA would have increased 44.5% in FY2019.
- Net income in FY2019 grew 6% to €3.6 billion vs. €34 billion in FY2018. Excluding the inventory provision, net income would have increased 12% in FY2019.
- Due to the strong operating performance, the full store&online integration and the store optimisation programme we are seeing a lower inventory on sales, and increased cash generation. Inventory decreased 16% and the net cash position grew 20% to €8.1 bn. Inventory excluding the €287 million provision fell 6%.
- The Board of Directors of Inditex, following the proposal of the Audit & Compliance committee, in view of the current uncertain situation due to the Covid-19 pandemic, considers that it is not the right moment to take a decision on the dividend to be proposed relating to FY2019. Consequently, the net income generated will be allocated to reserves with a view to submitting a final proposal on dividends at a later board meeting prior to the AGM which will take place in July.
- Initial collections for the Spring/Summer season have been very well received by our customers. The Covid-19 pandemic is having a very significant impact. The online business

continues to develop as normal in all markets. Our supply chain continues to operate normally due to the flexibility of our business model.

- Store and Online sales in local currencies decreased 4.9% from 1 February to 16 March 2020. Store and Online sales in local currencies decreased 24.1% from 1 March to 16 March 2020. As of today 3,785 stores are temporarily closed in 39 markets. All stores in China are open with the exception of 11 stores.
- While it is too early to quantify the future impact of the pandemic on our operations in 2020, we are following events closely. We remain fully confident in the strength and flexibility of our business model and long-term competitive position. The underlying growth rate in LFL sales of Inditex continues to be 4%-6%.

Performance in FY2019

Inditex continues to roll out its global, fully integrated store and online platform.

Inditex remains very active in the differentiation of its store base. Global online sales launches are on track. In 2019, Zara launched online in Brazil, Egypt, Indonesia, Israel, Lebanon, Morocco, Serbia, South Africa, Kuwait, UAE, Qatar, Saudi Arabia, Bahrein, Jordan, Oman, Colombia, Philippines and Ukraine.

During FY2019, Inditex adopted the new lease accounting standard, IFRS 16, using the modified retrospective transition method. The implementation of IFRS 16 does not affect the cash flow or business, but some lines of the income statement become non-comparable with 2018 reported figures.

In FY2019, Inditex achieved a strong operating performance. Net sales reached €28.3 billion, with growth of 8%. Sales in local currencies grew 8%.

Like-for-like sales increased 6.5% in FY2019 (5% in the first half and 7.5% in the second half), on 4% in FY2018. The like-for-like calculation includes store sales (i.e. sales in stores opened for the whole of fiscal years 2019 and 2018) and online. This represents 86% of total sales.

Store Optimisation

In FY2019 gross new space in prime locations increased 5% (2.5% net). Total selling area at FYE reached 5,086,732 square metres:

| | 2019 | 2018 | 19/18 |
|---------------------------|-----------|-----------|-------|
| Zara (Zara and Zara Home) | 3,345,519 | 3,256,381 | 3% |
| Pull&Bear | 428,969 | 419,387 | 2% |
| Massimo Dutti | 278,052 | 274,563 | 1% |
| Bershka | 553,853 | 541,310 | 2% |
| Stradivarius | 337,893 | 332,279 | 2% |
| Oysho | 127,294 | 122,841 | 4% |
| Uterqüe | 15,152 | 15,320 | -1% |
| Total | 5,086,732 | 4,962,081 | 3% |

Inditex has been very active in store optimisation activities in 2019 (307 openings, 328 absorptions, and 182 refurbishments which include 87 enlargements). At the end of FY2019 Inditex operated 7,469 stores. In FY2019 Inditex opened stores in 43 markets.

The number of stores by concept is included in Annex IV.

The Group operates a global store and online platform. Store & Online sales by geographical area are shown in the table below:

| Area | FY2019 | FY2018 |
|-----------------|--------|--------|
| Europe ex-Spain | 46.0% | 45.1% |
| Asia & RoW | 22.5% | 23.2% |
| Spain | 15.7% | 16.2% |
| America | 15.8% | 15.5% |
| Total | 100.0% | 100.0% |

Net sales by concept are shown in the table below:

| Concept | FY2019 | FY2018 |
|---------------------------|--------|--------|
| Zara (Zara and Zara Home) | 19,564 | 18,021 |
| Pull&Bear | 1,970 | 1,862 |
| Massimo Dutti | 1,900 | 1,802 |
| Bershka | 2,384 | 2,240 |
| Stradivarius | 1,750 | 1,534 |
| Oysho | 604 | 585 |
| Uterqüe | 115 | 101 |
| Total | 28,286 | 26,145 |

Online

Inditex sees strong growth opportunities and continues to expand its global, fully integrated store and online sales platform.

In 2019, online sales grew 23% to \in 3.9 billion, 14% of net sales.

Gross profit reached \in 15.8 billion, 7% higher than in FY2018. The gross margin reached 55.9% (-79 bps). Based on current information, in accordance with IAS 2 and IAS 10, Inditex has booked an inventory provision of \in 287m to account for the impact that the Covid-19 pandemic might have on the net realisable value of the Spring/Summer inventory position at 31 January 2020. Excluding this provision, gross profit would have reached \in 16.1 billion, 9% higher than in FY2018 and a gross margin of 56.9% (+22 bps).

The implementation of efficiencies has resulted in operating expenses being tightly managed over FY2019. Inditex reports under the new IFRS 16 rules, which mainly changes the accounting treatment of leases. The fixed rental expenses charge is replaced in the income statement with depreciation and financial charges, while variable rental expenses remain in the operating expenses line. Operating expenses growth was 7.5% excluding IFRS 16 new rules effects in FY2019.

| Million Euros | 2019 | 2018 | 19/18 |
|--------------------------|-------|-------|-------|
| Personnel expenses | 4,430 | 4,136 | 7% |
| Rental expenses | 695 | 2,392 | -71% |
| Other operating expenses | 3,051 | 2,801 | 9% |
| Total | 8,176 | 9,329 | -12% |

At FYE 2019 the number of employees was 176,611 (174,386 at FYE 2018).

EBITDA in FY2019 came to \in 7.6 billion vs. \in 5.5 billon in FY2018. Excluding the inventory provision, EBITDA would have increased 44.5% in FY2019.

EBIT came to \in 4.8 billion vs. \in 4.4 billion in FY2018. Excluding the inventory provision, EBIT would have increased 16.1% in FY2019.

The breakdown of profit before tax by concept is shown below:

| PBT by concept (€m) | | | | |
|---------------------------|-------|-------|-------|----------------------|
| Concept | 2019 | 2018 | 19/18 | 19/18 ex Covid-19 |
| Zara (Zara and Zara Home) | 3,370 | 3,181 | 6% | 12% |
| Pull&Bear | 301 | 300 | 0% | 9% |
| Massimo Dutti | 282 | 269 | 5% | 16% |
| Bershka | 349 | 330 | 6% | 13% |
| Stradivarius | 300 | 256 | 17% | 25% |
| Oysho | 70 | 86 | -18% | -9% |
| Uterqüe | 9 | 5 | 60% | 84% |
| Total PBT | 4,681 | 4,428 | 6% | 12% |

A breakdown of financial results can be found in Annex VI.

Results from companies consolidated by the equity method came to \in 61 million.

Net income in FY2019 grew 6% to \in 3.6 billion vs. \in 34 billion in FY2018. Excluding the inventory provision, net income would have increased 12% in FY2019.

The IFRS 16 new rules effects in net income amounted to +88 million FY2019.

Inditex continued to show a strong financial position in FY2019. Due to the strong operating performance, the full store&online integration, and the store optimisation programme we are seeing a lower inventory on sales and an increased cash generation.

The cash position increased 20% to \in 8.1 billion.

| Million Euros | 31 January 2020 | 31 January 2019 |
|----------------------------|--------------------|--------------------|
| Cash & cash equivalents | 4,780 | 4,866 |
| Short term investments | 3,319 | 1,929 |
| Current financial debt | (32) | (84) |
| Non current financial debt | (6) | (5) |
| Net financial cash (debt) | 8,060 | 6,705 |

The operating working capital position remains negative as a result of the business model. Inventory decreased 16% in 2019. Inventory excluding the \in 287 million provision fell 6%.

| Million Euros | 31 January 2020 | 31 January 2019 |
|---------------------------|--------------------|--------------------|
| Inventories | 2,269 | 2,716 |
| Receivables | 780 | 820 |
| Payables | (5,585) | (5,251) |
| Operating working capital | (2,536) | (1,715) |

Cash from operations excluding the IFRS 16 impacts would have increased 26%.

Ordinary capital expenditure for FY2019 amounted to \in 1.1 billion, 26% lower than the prior year. Extraordinary capex came to \in 30 million.

Dividend

Dividends paid to shareholders in FY2019 reached € 2.7 billion.

The Board of Directors of Inditex, following the proposal of the Audit & Compliance committee, in view of the current uncertain situation due to the Covid-19 pandemic, considers that it is not the right moment to take a decision on the dividend to be proposed relating to FY2019. Consequently, the net income generated will be allocated to reserves with a view to submitting a final proposal on dividends at a later board meeting prior to the AGM which will take place in July.

FY2020

The underlying growth rate in LFL sales of Inditex continues to be 4%-6%. However, given the current fluid situation, at this stage, it is too early to provide guidance for FY2020.

Start of 1Q2020

Inditex would like to express solidarity with the people affected by the Covid-19 pandemic.

Our main priority is the health and safety of local communities and our employees. We have put in place appropriate procedures to deal with the situation and we will continue cooperating in full with the authorities. We would like to express our gratitude to our dedicated teams who have been an inspiration during this period.

The Covid-19 pandemic is having a very significant impact. The online business continues to develop as normal in all markets. Our supply chain continues to operate normally due to the flexibility of the business model. Initial collections for the Spring/Summer season have been very well received by our customers.

Store and Online sales in local currencies decreased 4.9% from 1 February to 16 March 2020. Store and Online sales in local currencies decreased 24.1% from 1 March to 16 March 2020. As of today 3,785 stores are temporarily closed in 39 markets. All stores in China are open with the exception of 11 stores.

Inditex is actively managing operating expenses in order to minimise the overall impact of the situation.

Inditex enjoys a strong financial condition. Net Cash and Cash Equivalents at FYE 2019 reached € 8.1 billion.

While it is too early to quantify the future impact of the pandemic on our operations in 2020, we are following events closely. We remain fully confident in the strength and flexibility of our business model and long-term competitive position. In the current situation, generated by temporary external factors, we reaffirm our vision over the long term potential and the fundamentals of the business model.

FY2020 corporate calendar

Inditex expects to release interim results for FY2020 on the following dates:

Interim Three Months: 10 June 2020 Interim Half Year: 16 September 2020 Interim Nine Months: 15 December 2020 Fiscal Year: March 2021 (tbc) For additional information:



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Disclaimer

This document is of a purely informative nature and does not constitute an offer to sell, exchange or buy, or the solicitation of an offer to buy, securities issued by any of the companies mentioned herein.

This document contains forward-looking statements. All statements other than statements of historical fact included herein, including, without limitation, those regarding our financial position, business strategy, management plans and objectives for future operations are forward-looking statements. Any such forward-looking statements are subject to risk and uncertainty and thus could differ materially from actual results.

Some of these risks include, amongst others, ongoing competitive pressure in the sector, consumer tastes and spending trends, economic, political, regulatory and trade conditions in the markets where the Inditex Group is present or in the countries where the Group's products are manufactured or distributed.

The risks and uncertainties that could affect the forward-looking statements are difficult to predict. Except for the cases where the prevailing rules and regulations in force require otherwise, the company assumes no obligation to publicly revise or update its forward-looking statements in the case of unexpected changes, events or circumstances that could affect them. Given the uncertainties of forward-looking statements, we caution readers not to place undue reliance on these statements.

For a discussion of these and other factors that may affect forward looking statements and the Inditex Group's business, financial conditions and results of operations, see the documents and information communicated by the company to the Comisión Nacional del Mercado de Valores *(the Spanish Securities Commission).*

The contents of this disclaimer should be taken into account by all persons or entities.

- Tables and appendix to follow -

Consolidated financial statements

| Grupo Inditex | | |
|--|----------|----------|
| FY2019 Profit & Loss statement <i>(€m)</i> | | |
| | FY2019 | FY2018 |
| Net sales | 28,286 | 26,145 |
| Cost of sales | (12,479) | (11,329) |
| Gross profit | 15,806 | 14,816 |
| Gross margin | 55.9% | 56.7% |
| Operating expenses | (8,176) | (9,329) |
| Other net operating income (losses) | (33) | (30) |
| Operating cash flow (EBITDA) | 7,598 | 5,457 |
| EBITDA margin | 26.9% | 20.9% |
| Amortisation and depreciation | (2,826) | (1,100) |
| Operating income (EBIT) | 4,772 | 4,357 |
| EBIT margin | 16.9% | 16.7% |
| Financial results | (152) | 17 |
| Results from companies consolidated by equity method | 61 | 54 |
| Income before taxes | 4,681 | 4,428 |
| EBT margin | 16.5% | 16.9% |
| Taxes | (1,034) | (980) |
| Net income | 3,647 | 3,448 |
| Minorities | 8 | 4 |
| Net income attributable to the controlling company | 3,639 | 3,444 |
| Net income margin | 12.9% | 13.2% |
| Earnings per share, Euros (*) | 1.168 | 1.106 |

(*) Shares for EPS calculation 3,114,384,195 for 2019 and 3,113,701,857 for 2018

| Grupo Inditex Consolidated Balance Sheet as of 31 January 2020 (€m) | | |
|--|--------------------|--------------------|
| | 31 January 2020 | 31 January 2019 |
| Assets | | |
| NON CURRENT ASSETS | 16,977 | 11,064 |
| Right of use | 6,043 | 0 |
| Intangible assets | 618 | 1,016 |
| Tangible assets | 8,376 | 8,359 |
| Financial investments | 249 | 267 |
| Other | 1,692 | 1,422 |
| CURRENT ASSETS | 11,414 | 10,620 |
| Inventories | 2,269 | 2,716 |
| Receivables | 780 | 820 |
| Short term investments | 3,319 | 1,929 |
| Cash & cash equivalents | 4,780 | 4,866 |
| Other | 265 | 289 |
| | 205 | 209 |
| TOTAL ASSETS | 28,391 | 21,684 |
| Total Liabilities & Shareholders' E | quity | |
| SHAREHOLDERS' EQUITY | 14,949 | 14,682 |
| Equity attributable to the Group | 14,913 | 14,653 |
| Minority interests | 36 | 30 |
| NON CURRENT LIABILITIES | 6,136 | 1,618 |
| Deferred taxes | 370 | 312 |
| Financial debt | 6 | 5 |
| Lease liability | 5,163 | 0 |
| Other | 597 | 1,301 |
| CURRENT LIABILITIES | 7,306 | 5,383 |
| Financial debt | 32 | 84 |
| Lease liability | 1,649 | 0 |
| Payables | 5,585 | 5,251 |
| Other | 40 | 47 |
| TOTAL LIABILITIES & SHAREHOLDERS' EQUITY | 28,391 | 21,684 |

| Grupo Inditex Consolidated Statement of Cash Flows as of 31 January 2020 (€m) | | |
|--|---|---------|
| | 2019 | 2018 |
| Income before taxes | 4,681 | 4,428 |
| Adjustments to income- | | |
| Depreciation and amortization | 2,826 | 1,100 |
| Foreign exchange impact | (19) | (33) |
| Lease financial expenses | 142 | 0 |
| Other | 272 | (48) |
| Corporate income tax- | (1,207) | (1,070) |
| Funds from operations | 6,695 | 4,378 |
| Changes in assets and liabilities | | |
| Change in inventories | 201 | (70) |
| Change in accounts receivable | (10) | (142) |
| Change in current liabilities | 14 | (137) |
| Change in working capital | 205 | (349) |
| Cash from operations | 6,900 | 4,029 |
| Intangible assets investments | (238) | (230) |
| Tangible assets investments | (914) | (1,391) |
| Disinvestment of tangible assets | 40 | 159 |
| Change in other long-term financial investments | 70 | 24 |
| Other assets investments | 56 | 20 |
| Change in short-term financial investments | (1,390) | (457) |
| Capital expenditure | (2,377) | (1,875) |
| Change in long-term financial debt | (3) | 2 |
| Change in current debt | (49) | 73 |
| Lease payments | (1,836) | 0 |
| Dividends | (2,741) | (2,335) |
| Cash used in financing activities | (4,629) | (2,260) |
| Change in cash and cash equivalents | (106) | (106) |
| Cash and cash equivalents at beginning of the year | 4,866 | 4,931 |
| Foreign exchange impact on cash & cash equivalents | 20 | 41 |
| Cash and cash equivalents at end of the year | 4,780 | 4,866 |
| e a chi and caon e qui raionte at ena er the year | -,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | 7,000 |

Annex I

Income statement: FY2019 quarterly results

| | 1Q | 2Q | 3Q | 4Q |
|--|---------|----------|---------|-----------|
| Net sales | 5,927 | 6,893 | 7,000 | 8,466 |
| Cost of sales | (2,402) | (3,134) | (2,746) | (4,197) |
| Gross profit | 3,524 | 3,759 | 4,254 | 4,268 |
| | 59.5% | 54.5% | 60.8% | 50.4% |
| | 61 p.b. | -23 p.b. | 30 p.b. | -305 p.b. |
| Operating expenses | (1,842) | (1,981) | (1,988) | (2,365) |
| Other net operating income (losses) | (8) | (6) | (11) | (8) |
| Operating cash flow (EBITDA) | 1,675 | 1,772 | 2,255 | 1,896 |
| | 28.3% | 25.7% | 32.2% | 22.4% |
| Amortisation and depreciation | (696) | (712) | (747) | (672) |
| Operating income (EBIT) | 980 | 1,060 | 1,508 | 1,224 |
| | 16.5% | 15.4% | 21.5% | 14.5% |
| Financial results | (36) | (41) | (34) | (41) |
| Results from companies consolidated by equity method | 9 | 15 | 12 | 25 |
| Income before taxes | 952 | 1,035 | 1,486 | 1,208 |
| _ | (- , -) | (- , -) | () | () |
| Taxes | (216) | (218) | (312) | (287) |
| Net income | 736 | 817 | 1,173 | 921 |
| | 12.4% | 11.8% | 16.8% | 10.9% |
| Minorities | 2 | 1 | 2 | 2 |
| Net income attributable to the controlling company | 734 | 816 | 1,171 | 919 |
| | 12.4% | 11.8% | 16.7% | 10.9% |

Annex II

Return on Equity, defined as net income on average shareholder's equity:

| Million Euros | 2019 | 2018 |
|-------------------------------------|--------|--------|
| Net income | 3,639 | 3,444 |
| Shareholders equity - previous year | 14,653 | 13,497 |
| Shareholders equity - current year | 14,913 | 14,653 |
| Average equity | 14,783 | 14,075 |
| Return on Equity | 25% | 24% |

Return on Capital Employed, defined as PBT on average capital employed (shareholder's equity plus net financial debt):

| Millon Euros | 2019 | 2018 |
|--------------------------------|--------|--------|
| Income before taxes | 4,681 | 4,428 |
| Average capital employed | | |
| Average shareholders' equity | 14,783 | 14,075 |
| Average net financial debt (*) | 0 | 0 |
| Total average capital employed | 14,783 | 14,075 |
| Return on Capital employed | 32% | 31% |

(*) Zero when net cash

Return on Capital Employed by concept:

| Concept | 2019 | 2018 |
|---------------------------|------|------|
| Zara (Zara and Zara Home) | 30% | 28% |
| Pull&Bear | 39% | 48% |
| Massimo Dutti | 31% | 38% |
| Bershka | 39% | 50% |
| Stradivarius | 47% | 49% |
| Oysho | 26% | 40% |
| Uterqüe | 16% | 12% |
| Total | 32% | 31% |

Annex III

Company-managed stores and franchised stores at FYE:

| Concept | Co. Managed | Franchised | |
|---------------|----------------|------------|-------|
| Zara | 1,879 | 263 | 2,142 |
| Zara Kids | 128 | 0 | 128 |
| Zara Home | 512 | 84 | 596 |
| Pull&Bear | 810 | 160 | 970 |
| Massimo Dutti | 638 | 116 | 754 |
| Bershka | 930 | 177 | 1,107 |
| Stradivarius | 801 | 205 | 1,006 |
| Oysho | 586 | 91 | 677 |
| Uterqüe | 73 | 16 | 89 |
| Total | 6,357 | 1,112 | 7,469 |

Sales in company-managed and franchised stores:

| Concept | Company Managed | Franchised |
|---------------------------|--------------------|------------|
| Zara (Zara and Zara Home) | 87% | 13% |
| Pull&Bear | 82% | 18% |
| Massimo Dutti | 85% | 15% |
| Bershka | 83% | 17% |
| Stradivarius | 79% | 21% |
| Oysho | 88% | 12% |
| Uterqüe | 86% | 14% |
| Total | 86% | 14% |

Annex IV

Number of stores by concept:

| Concept | | 31 January 2020 | 31 January 2019 |
|---------------|-----------|--------------------|--------------------|
| Zara | | 2,142 | 2,131 |
| | Zara Kids | 128 | 128 |
| | Zara Home | 596 | 603 |
| Pull&Bear | | 970 | 974 |
| Massimo Dutti | | 754 | 766 |
| Bershka | | 1,107 | 1,107 |
| Stradivarius | | 1,006 | 1,011 |
| Oysho | | 677 | 678 |
| Uterqüe | | 89 | 92 |
| Total | | 7,469 | 7,490 |

Annex V

| | | narket a | | Massimo | | . | A .: | Zara | | |
|-------------------------|----------|-----------|-----------|---------|---------|--------------|-------------|---------|---------|-----------|
| Varket | Zara | Zara Kids | Pull&Bear | Dutti | Bershka | Stradivarius | Oysho | Home | Uterqüe | INDITE |
| | 1 | | 1 | 1 | 2 | 2 | | 1 | | 8 |
| GERMANY NDORRA | 74 1 | | 11 1 | 15 1 | 13 1 | 1 | 1 | 14 1 | 1 | 127 8 |
| AUDI ARABIA | 44 | | 19 | 11 | 31 | 46 | 17 | 8 | 5 | 181 |
| LGERIA | 2 | | 2 | | 3 | 3 | 1 | 2 | 0 | 13 |
| RGENTINA | 11 | | | | | | | | | 11 |
| RMENIA | 2 | | 2 | 2 | 2 | 2 | 1 | 1 | | 12 |
| RUBA | 1 | | | | | | | | | 1 |
| USTRALIA | 19 | | | | | | | | | 19 |
| USTRIA | 13 | | 4 | 3 | 7 | | | 3 | | 30 |
| ZERBAIJAN | 3 | | 2 | 3 | 3 | 2 | 1 | | | 14 |
| AHREIN | 2 | | 1 | 2 | 1 | 1 | 1 | 1 | | 9 |
| ELGIUM ELARUS | 32 2 | | 9 | 20 1 | 14 2 | 2 | 3 1 | 7 1 | | 87 11 |
| OSNIA | 3 | | 4 | 1 | 4 | 4 | ' | | | 16 |
| RAZIL | 56 | | - | | - | - | | 14 | | 70 |
| ULGARIA | 7 | | 6 | 6 | 8 | 5 | 6 | 1 | | 39 |
| ANADA | 32 | | | 8 | | | | 2 | | 42 |
| HILE | 9 | | | | | | | 4 | | 13 |
| AINLAND CHINA | 179 | | 65 | 89 | 62 | 35 | 87 | 52 | 1 | 570 |
| ONG KONG SAR | 14 | | 6 | 2 | 5 | | 2 | 1 | | 30 |
| ACAO SAR | 2 | | 1 | 2 | 1 | 1 | 1 | 1 | | 9 |
| AIWAN, CHINA | 9 | | 4 | 5 | 3 | | | 2 | | 23 |
| YPRUS | 7 | | 5 | 5 | 6 | 7 | 5 | 5 | | 40 |
| OLOMBIA OUTH KOREA | 14 41 | | 9 2 | 4 6 | 13 | 12 | 4 4 | 4 6 | | 60 59 |
| OUTH KOREA OSTA RICA | 41 | | 2 | 6 1 | 2 | 2 | 4 | 6 1 | | 59 11 |
| OSTA RICA ROATIA | 2 10 | | 2 | 1 4 | 2 10 | 2 7 | 1 3 | 1 | | 11 43 |
| ENMARK | 4 | | , | 4 | 10 | ' | 5 | 2 | | 43 |
| CUADOR | 4 | | 3 | 1 | 3 | 3 | 1 | | | 13 |
| GYPT | 7 | | 7 | 6 | 7 | 6 | 5 | 5 | | 43 |
| L SALVADOR | 2 | | 2 | - | 2 | 2 | 1 | - | | 9 |
| AE | 13 | | 9 | 8 | 10 | 7 | 9 | 9 | 2 | 67 |
| | 3 | | 3 | 1 | 5 | 4 | | | | 16 |
| OVENIA | 5 | | 2 | 1 | 4 | 4 | | | | 16 |
| PAIN | 302 | 107 | 198 | 180 | 191 | 277 | 170 | 123 | 32 | 1,580 |
| NITED STATES | 99 | | | | | | | | | 99 |
| STONIA | 3 | | 1 | 2 | 1 | 1 | | 1 | | 9 |
| HILIPPINES | 9 | | 2 | 2 | 4 | 4 | | | | 21 |
| NLAND | 6 | | | 1 | | | | | | 7 |
| RANCE | 121 | | 39 | 14 | 53 | 28 | 10 | 19 | | 284 |
| EORGIA | 4 | | 2 | 4 | 3 | 3 | 2 | 1 | | 19 |
| REECE | 41 | 6 | 25 | 13 | 29 | 22 | 20 | 10 | | 166 |
| | 3 | | 3 | 1 | 3 | 3 | 1 | 1 | | 15 |
| ETHERLANDS | 29 2 | | 11 | 4 | 18 | 6 | 4 | 8 | | 76 |
| ONDURAS JNGARY | 2 8 | | 2 8 | 1 3 | 2 9 | 2 7 | 1 2 | 1 2 | | 11 39 |
| IDIA | 22 | | 0 | 3 | 3 | ' | 2 | 2 | | 25 |
| IDONESIA | 17 | | 14 | 5 | 8 | 14 | 4 | 3 | | 65 |
| RELAND | 9 | | 3 | 2 | 6 | 4 | - | 0 | | 24 |
| ELAND | 1 | | | | | | | | | 1 |
| RAEL | 25 | | 24 | 3 | 17 | 8 | | 2 | | 79 |
| ALY | 99 | | 56 | 7 | 71 | 88 | 34 | 29 | | 384 |
| APAN | 94 | | | | 25 | 8 | | 18 | | 145 |
| ORDAN | 3 | | 2 | 3 | 2 | 4 | 2 | 2 | 1 | 19 |
| AZAKHSTAN | 5 | | 5 | 4 | 6 | 6 | 5 | 4 | 1 | 36 |
| UWAIT | 6 | | 3 | 3 | 4 | 3 | 4 | 4 | 2 | 29 |
| ATVIA | 3 | | 2 | 4 | 2 | 2 | 2 | 1 | | 16 |
| BANON | 7 | | 4 | 6 | 8 | 6 | 5 | 5 | 1 | 42 |
| THUANIA | 5 | | 3 | 5 | 4 | 4 | 1 | 2 | | 24 |
| JXEMBOURG | 4 | | 2 | 2 | 1 | 1 | 1 | 1 | | 12 |
| ACEDONIA | 1 | | 1 | 1 | 1 | 1 | | | | 5 |
| | 9 | | 4 | 5 | 2 | | 4 | ~ | | 20 |
| ALTA | 1 7 | | 3 | 1 | 1 | 1 7 | 1 | 3 | 4 | 11 |
| OROCCO EXICO | 7 91 | | 2 70 | 3 43 | 3 78 | 7 52 | 3 56 | 4 32 | 1 16 | 30 438 |
| EXICO ONACO | 91 1 | | 70 | 43 | 18 | 5∠ | ac | 32 | 10 | 438 |
| ONTENEGRO | 1 | | 1 | | 1 | 1 | 1 | | | 5 |
| CARAGUA | 1 | | 1 | | 1 | 1 | | | | 4 |
| ORWAY | 5 | | - | | - | | | | | 5 |
| EW ZEALAND | 1 | | | | | | | | | 1 |
| MAN | 1 | | | | 1 | 1 | 1 | 1 | | 5 |
| ANAMA | з | | 2 | 1 | 2 | 2 | 2 | 1 | | 13 |
| ARAGUAY | 1 | | | | | | | 1 | | 2 |
| ERU | 4 | | | | | | | з | | 7 |
| OLAND | 46 | | 33 | 28 | 49 | 52 | 21 | 15 | 4 | 248 |
| ORTUGAL | 70 | 15 | 49 | 41 | 48 | 44 | 33 | 28 | 6 | 334 |
| JERTO RICO | 3 | | | | | | | | | 3 |
| ATAR | 6 | | 5 | 4 | 5 | 4 | 5 | 5 | 2 | 36 |
| NITED KINGDOM | 63 | | 8 | 13 | 7 | 6 | | 11 | | 108 |
| ECH REPUBLIC | 6 | | 4 | 2 | 5 | 5 | 1 | 1 | | 24 |
| DMINICAN REPUBLIC | 3 | | 1 | 2 | 2 | 2 | 2 | 2 | - | 14 |
| DMANIA | 24 | | 25 | 12 | 28 | 25 | 13 | 8 | 1 | 136 |
| JSSIA | 100 | | 87 | 55 | 103 | 82 | 70 | 49 | 12 | 558 |
| ERBIA | 6 | | 5 | 4 | 5 | 5 | 4 | 3 | | 32 |
| NGAPORE | 10 | | 3 | 6 | 3 | 1 | 1 | | | 24 |
| OUTH AFRICA | 9 | | | | | | | 1 | | 10 |
| | 11 | | 1 | 4 | ~ | | 1 | 4 | | 21 |
| | 20 | | 4 | 7 | 6 | | 1 | 4 | | 42 |
| | 12 | | 3 | 4 | 1 | | 1 | 2 | | 23 |
| INISIA | 5 | | 3 | 2 | 4 | 4 | 3 | 2 | | 23 |
| | 44 | | 34 | 26 | 36 | 35 | 30 | 25 | 4 | 230 |
| | 10 | | 15 | 7 | 15 | 13 | 8 | 3 | 1 | 72 |
| RUGUAY ENEZUELA | 2 8 | | 5 | | 9 | | | 2 | | 4 22 |
| LINEZUELA | 8 | | э | | Э | | | | | |
| ETNAM | 2 | | 1 | 1 | | 1 | | | | 5 |

Stores by concept and market as at 31 January 2020:

Annex VI

Breakdown of financial results:

| Million Euros | 2019 | 2018 |
|---------------------------------|-------|------|
| Net financial income (losses) | 17 | 14 |
| Lease financial expenses | (142) | 0 |
| Foreign exchange gains (losses) | (26) | 3 |
| Total | (152) | 17 |

The Gross Margin, EBITDA, EBIT, EBT, ROE, ROCE, working capital, financial position, net financial position, Store operating profit and Earnings by individual quarters are defined in the introduction to the Consolidated Annual Accounts 2019.