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TO THE NATIONAL SECURITIES MARKET COMMISSION

MERLIN Properties, SOCIMI, S.A. (“MERLIN”), in compliance with the applicable legislation, hereby notifies the following

RELEVANT INFORMATION

MERLIN will hold a conference call with analysts and institutional investors on Thursday, February 24th, 2022, at 3 p.m. Madrid/CET time, which can be followed on line, through audio and video conference, with the following link and access code:

Webex Link:

<https://merlinproperties.webex.com/merlinproperties/j.php?MTID=mac8fe25377d89a4c2bd8cd9cf90d1070>

Event number: 7744548

Participant Dial in numbers:

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Germany	08005889313
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Netherlands	0207157566

Attached you will find the press release and supporting documentation for the presentation that is also available on MERLIN’s corporate website (www.merlinproperties.com)

Madrid, February 23th 2022.

MERLIN Properties consolidates its recovery with strong results

- Gross revenues: € 505.3 million (+0.4%)
- EBITDA: € 377.2 million (+3.2%)
- Gross asset value: € 13.041 million (+2.0%)
- Net asset value per share: € 16.11 (+4.2%)
- Operating profit ("FFO"): € 273.0 million (+4.1%)

- Operating profit exceeded € 273 million (equivalent to €58 cents per share), exceeding the guidance provided to the market at the beginning of the period (€56 cents per share)
- Growth in all key financial and operating metrics such as occupancy (94.5% +21 bps vs. 2020), like-for-like revenues (+0.2 vs. 2020) and cash flow generation (+4.1% vs. 2020)
- Net asset value according to EPRA recommendations ("EPRA NTA") stands at €16.11 per share, up 4.2% vs. last year
- LTV stands at 39.2%, down from 2020 (39.9%) despite the distribution to shareholders of €210 million or €0.45 cents per share during the period

Madrid, February 23.- MERLIN Properties has reported FY21 results, with total revenues of €512.1 million (including gross rents of €505.3 million), recurring EBITDA of €377.2 million and operating profit of €273.0 million (€58 cents per share). Covid incentives in the year amounted to €24.9 million, of which only €1.2 million in 4Q21.

Gross asset value (GAV) of the portfolio amounts to €13,041 million (+2.0% vs. 2020), with logistics being the fastest growing category (+14.5%). Offices and net leases remained in line with the previous year, while shopping centers suffered a slight adjustment of -1.6%. Net asset value of the portfolio amounts to €7,567 million (€16.11 per share), up 4.2% vs. 2020.

After the distribution to shareholders of €210 million or € 45 cents per share, LTV stands at 39.2% (vs. 39.9% in 2020), with a liquidity position of € 1,811 million and with the average debt maturity of 5.3 years. The Company has cancelled the €548.3 million bond, maturing in 2022 and with a 2.375% coupon.

Offices

- Business performance

Like-for-like rental evolution in the period (-1.2%) improving compared to 6M21 (-2.9%) and 9M21 (-2.1%), thanks to the occupancy stabilization. Occupancy stands at 90.1%, beating the guidance to the market (89.1%-89.6%) provided at the beginning of the year. This upward trend is expected to continue throughout 2022, with an increase of another 150 bps in occupancy (91.5%).

- Landmark plan I

The Landmark plan is nearing completion following the delivery of Castellana 85 in Madrid and Monumental in Lisbon, 100% occupied. Thanks to this value creation plan, more than €20 million of additional rents have been generated and €475 million of value has been created. Only the refurbishment of Plaza Ruiz Picasso, a large-scale project in the heart of AZCA, remains to be completed and will be delivered by the end of 2023.

Logistics

- Business performance

The logistics market continues to be boosted by the pandemic-driven growth in online sales. Like-for-like rents accelerating (+1.6% vs. 2020) thanks to the gain in occupancy and with a release spread of 4.0%. Very interesting year in terms of take-up with more than 240,000 sqm signed. Occupancy is at all-times high, and this milestone continues in 2022 after signing 16,100 sqm with Leroy Merlin in A4-Getafe (CLA).

- Plan Best II & III

Two turnkey projects, totalling more than 90,000 sqm, have been signed in the period and will be delivered in mid-2022. Additionally, after the delivery of 95,987 sqm to Decathlon and 8,168 sqm to Maersk, the development of the ZAL Port landbank has been concluded. MERLIN has been able to develop from scratch a unique logistics portfolio, in prime locations and at very compelling prices, thanks to its policy of securing landbank early in the cycle.

Shopping centers

- Business performance

Occupancy in shopping centers (94.2%) exceeds pre-pandemic levels. The commercial policy and the intense commercialization effort have paid off, with 33,600 sqm signed during the year. Sales and footfall continue to recover. OCR stands at 12.1%, compared to 12.9% in 2020 and 12.6% in 2019.

Incentives from the commercial policy, ended in June 2021, have amounted to €24.9m in the period, recorded as a one-off expense, not straight lined.

- Flagship plan

Flagship plan completed with the delivery of Porto Pi in Mallorca and Saler in Valencia. To adapt to new trends, new commercial formats and to meet market demands in a post-Covid world, more than 230,000 sqm have been refurbished thanks to Flagship.

Mega Plan (Data Centers)

The development of Mega Plan is about to begin, with strong commercial interest from potential tenants. The license for the first module of the data center located in the Basque Country has already been granted and the Company is in advanced negotiations to lease 67% of the asset.

Portfolio valuation

The gross asset value (GAV) of MERLIN amounts to €13,041 million as of December 31st 2021, following the appraisals performed by Savills, CBRE and JLL, versus a GAV of €12,811 million in FY20. By asset class, offices and net leases remained relatively flat, shopping centers fell slightly and logistics, boosted by the market and the excellent performance of the portfolio, rose by 14.5%.

Net asset value amounts to €7,567 million, equivalent to €16.11 EPRA NTA per share, with a 4.2% increase compared to 2020 (€15.46 per share). The total shareholder return for the period stands at 7.1% (vs. 1.4% in 2020).

As part of its non-core asset disposal policy, MERLIN has divested €238 million at a 5.4% premium.

Sustainability

MERLIN has obtained a very good score in the 2021 GRESB edition (81 out of 100) and in the Carbon Disclosure Project (B). In addition, progress continues in the portfolio's certification program, having achieved 26 new LEED/BREEAM certifications in 2021, bringing the percentage of certified assets to over 91% and making it feasible to reach the ambitious target, which we set years ago, of 99% certified in 2022. Finally, the Company has been included in the Dow Jones Sustainability Index Europe, the only company in the Spanish real estate sector to form part of this select index.

2022 Outlook

The Company expects to continue on the same upward trend in 2022. In offices, occupancy is expected to rise by 150 bps to close at pre-Covid levels by year-end (91.5%) and in shopping centers occupancy is expected to increase to 94.5%. Furthermore, the Company will benefit from rising inflation.

The Company has provided FFO guidance to the market for 2022 of €64 cents per share, in the absence of further pandemic waves. In addition, a €25 cents minimum dividend is expected for the 2021 financial year (pending approval by the AGM and distributed in May) and an interim dividend of €20 cents will be suggested to the Board to be distributed in 2H2022.

About MERLIN Properties

MERLIN Properties SOCIMI, S.A

www.merlinproperties.com

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MERLIN Properties SOCIMI, S.A. (MC:MRL) is the largest real estate company trading on the Spanish Stock Exchange. Specialized in the acquisition and management of commercial property in the Iberian region. MERLIN Properties mainly invests in offices, shopping centers and logistics facilities, within the Core and Core Plus segments, forming part of the benchmark IBEX-35, Euro STOXX 600, FTSE EPRA/NAREIT Global Real Estate, GPR Global Index, GPR-250 Index, MSCI Small Caps indices and DJSI.

Please visit www.merlinproperties.com to learn more about the company.

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FY21 Results Presentation

24 February 2022





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ISMAEL CLEMENTE
CEO



MIGUEL OLLERO
COO



Financial performance

- **€ 0.58 FFO per share**, +3.9% increase compared to FY20, exceeding guidance (€ 0.56 ps)
- **GAV growth driven by logistics** (+14.5% LfL)
- Deleveraging continues with **LTV at 39.2%** (vs 39.9% FY20)
- Total shareholder return +7.1% (vs 1.4% in FY20)

Operating performance

- Occupancy growth in all asset categories, **with recovery in Offices in 2H21** (+97 bps vs. 6M21)
- **Good performance in Logistics**, with +1.6% LfL growth, +4.0% release spread and virtually full occupancy
- Despite Omicron, since November **footfall and sales continue recovering in retail**
- Good operating performance in retail, with +5.8% release spread, 94.2% occupancy and 33,600 sqm let in the year

Value creation

- **€ 238m disposals** at a 5.4% premium to GAV
- **Landmark plan:** Castellana 85 and Monumental have been delivered in 2021, **100% occupied**
- **Flagship plan** for retail **completed** after delivering Saler and Porto Pi
- **Best II & III logistics developments continue progressing** having secured ca. 90k sqm of pre-lets in the period. **Completion of the development of ZAL Port**, with the delivery of +100k sqm in 2021
- **Mega: first licence obtained** in Basque Country for the Digital Infrastructure Plan. In the process of obtaining the licenses for the other 3 sites by year-end





FY21 **Financial** results

FFO of € 0.58 per share, exceeding 2021 guidance (€ 0.56 per share)

(€ million)	FY21	FY20	YoY
Gross rents	505.3	503.4	+0.4%
Gross rents after incentives	462.5	441.1	+4.9%
Net rents⁽¹⁾	413.8	393.9	+5.1%
EBITDA⁽²⁾	377.2	365.4	+3.2%
FFO⁽³⁾	273.0	262.4	+4.1%
AFFO	258.0	247.6	+4.2%
IFRS net profit	512.2	56.4	n.m.
EPRA NTA	7,567.5	7,264.7	+4.2%

(€ per share)	FY21	FY20	YoY
FFO	0.58	0.56	+4.1%
AFFO	0.55	0.53	+4.2%
EPS	1.09	0.12	n.m.
EPRA NTA	16.11	15.46	+4.2%

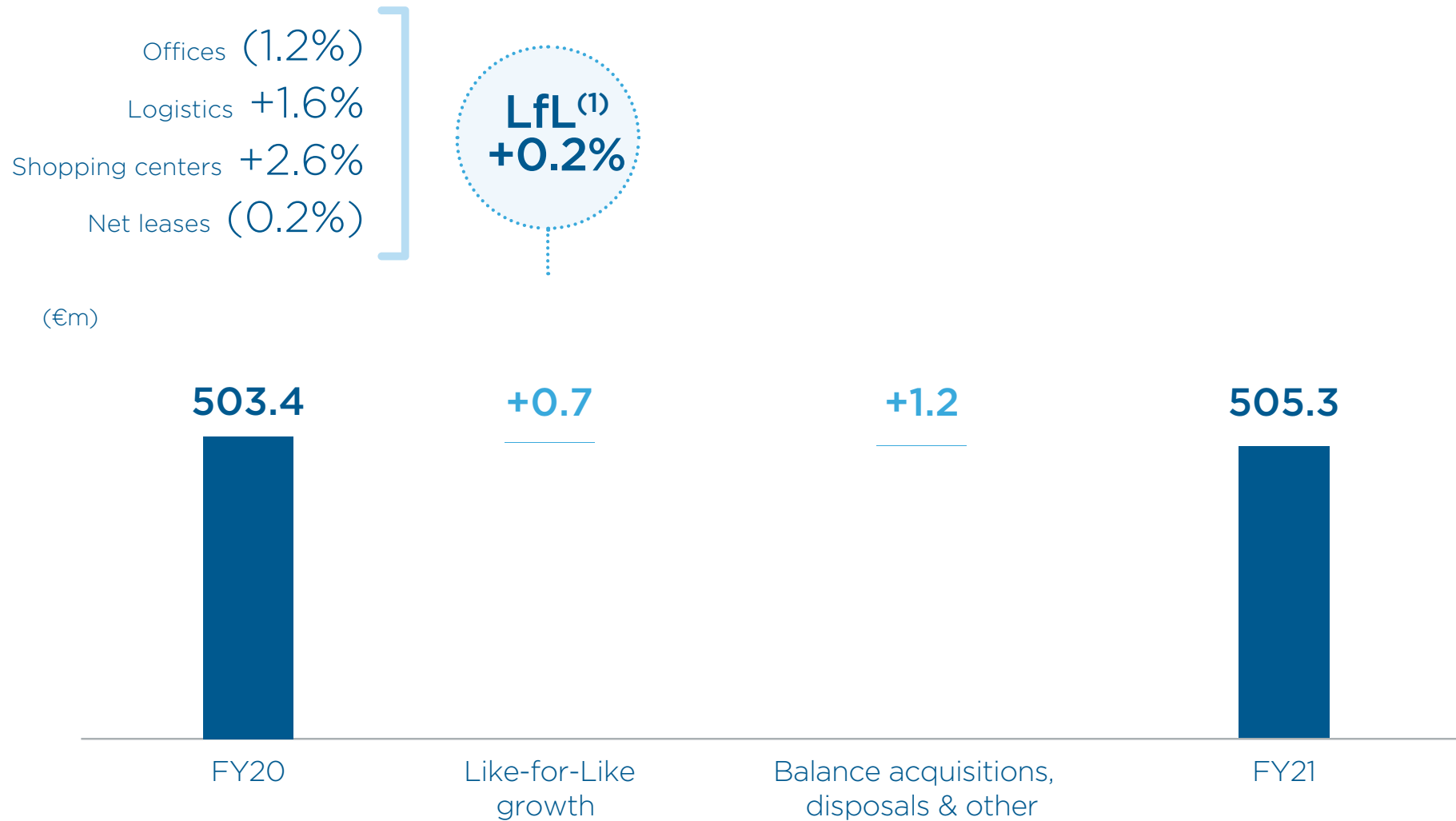
APM: definitions and reconciliation of APMs to the latest audited financial accounts can be found on page 53 of www.merlinproperties.com/wp-content/uploads/2022/02/Results-report-FY21.pdf

⁽¹⁾ Net of incentives

⁽²⁾ Excludes non-overhead costs items (€ 2.6m) plus LTIP accrual (€ 11.5m)

⁽³⁾ FFO equals EBITDA less net interest payments, less minorities, less recurring income taxes plus share in earnings of equity method

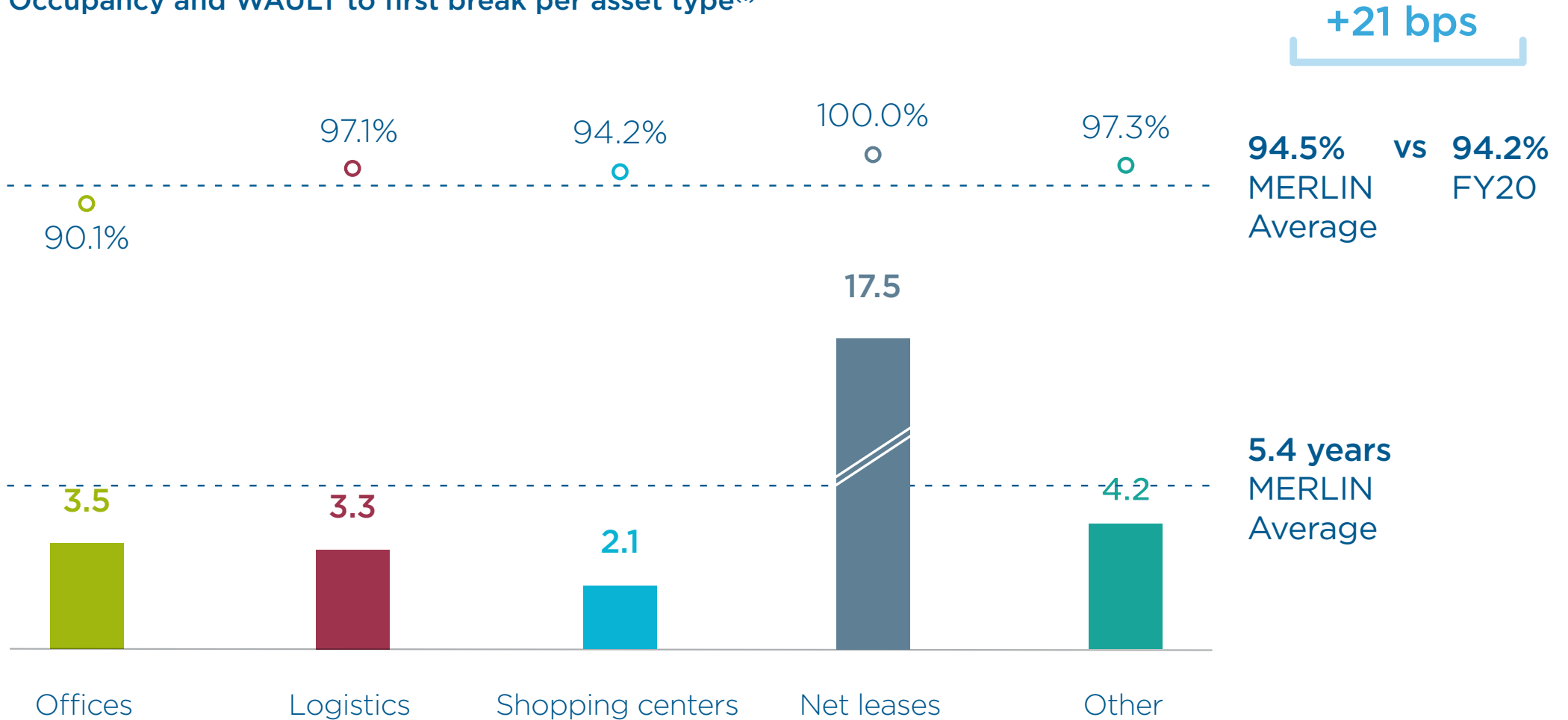
+0.2% LfL growth despite a difficult 1H21 in offices



⁽¹⁾ Portfolio in operation for FY20 (€ 481.4 m of GRI) and for FY21 (€ 482.1m of GRI)

Overall occupancy +132 bps since its trough in 3M21 with 3 consecutive quarters up

Occupancy and WAULT to first break per asset type⁽¹⁾



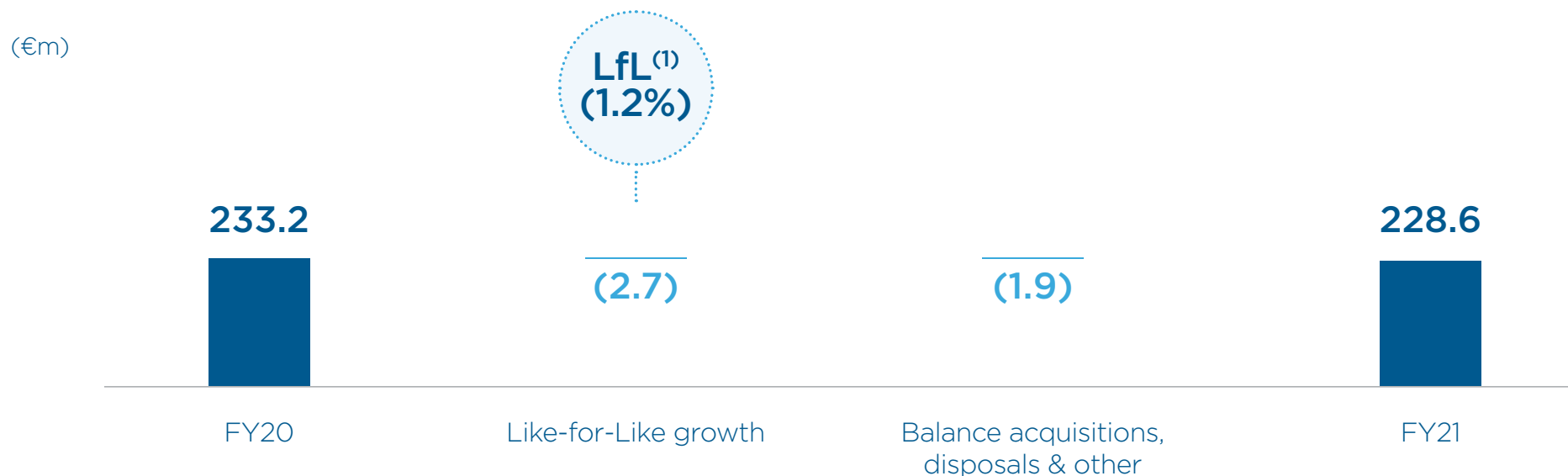
Source: Company

⁽¹⁾ WAULT by rents means the weighted average unexpired lease term to first break, calculated as of 31st December 2021



Offices

LfL rental decline stabilizing (1.2%), improving vs 6M21 (2.9%) and 9M21 (2.1%)



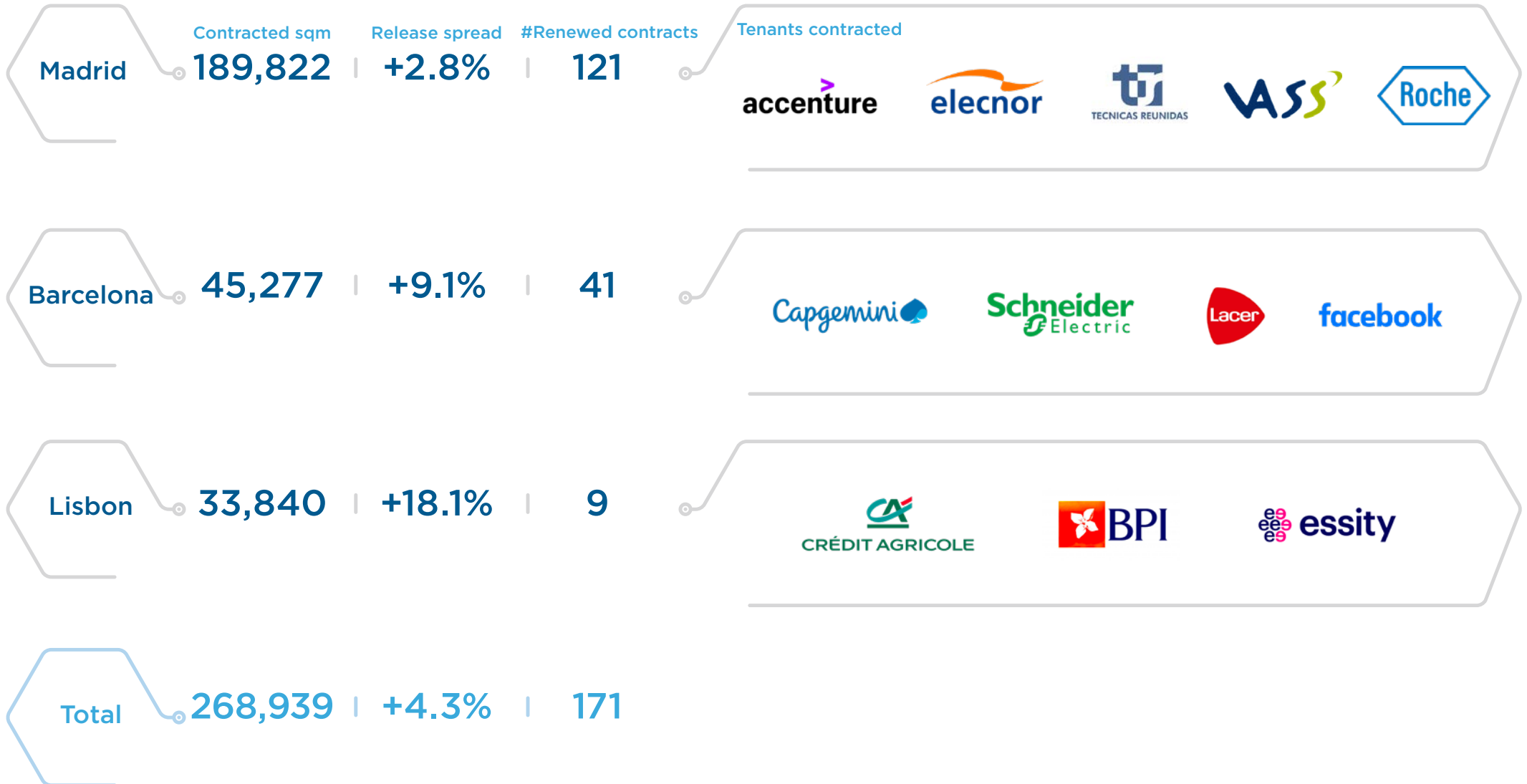
LfL growth by area

Occupancy by area

Area	LfL Growth	Occupancy FY20	Occupancy FY21
Madrid	(2.4%)	89.5%	87.8% (174 bps)
Barcelona	+0.3%	92.6%	93.1% (+47 bps)
Lisbon	+4.4%	100.0%	99.5% (54 bps)

⁽¹⁾ Portfolio in operation for FY20 (€ 218.1 m of GRI) and for FY21 (€ 215.4m of GRI)

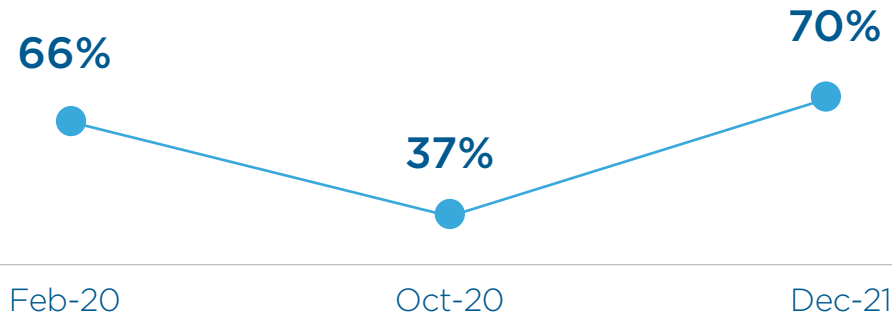
MERLIN continues capturing the reversionary potential in the portfolio with **+4.3% release spread**



Sharp occupancy growth on the back of the return to the office. +52% footprint in 2022

Occupancy

KPIs



- : 18,000 sqm
- : 1,877 desks
- : 70% occupancy
- : 10 spaces

New openings 2022 **967 desks (+52% increase in footprint)**



Castellana 85
196 desks



Castellana 93 exp.
70 desks



Atica exp.
147 desks



Torre Glòries exp.
87 desks



Plaza Cataluña 9
250 desks

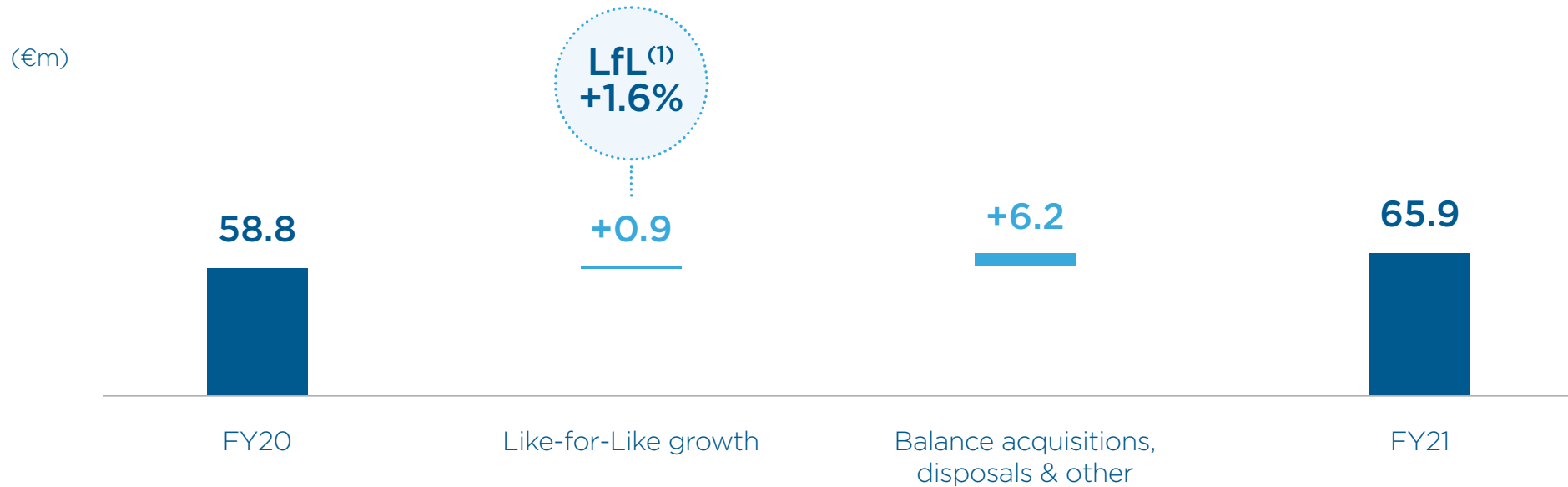


Ferreteria 22@
217 desks

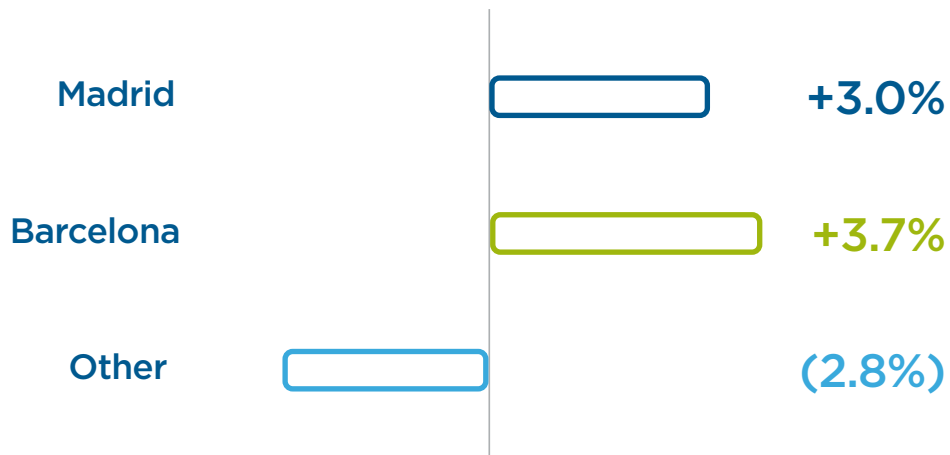


Logistics

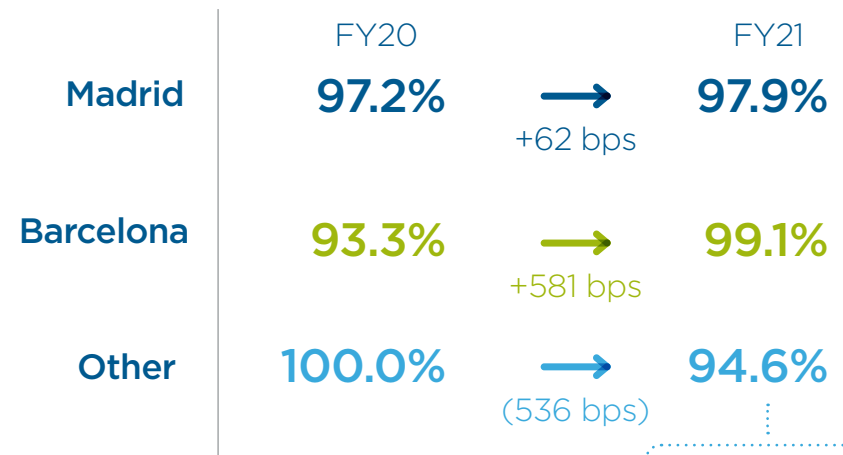
Logistics continues delivering good performance both organic (LfL +1.6%) and through developments



LfL growth by location



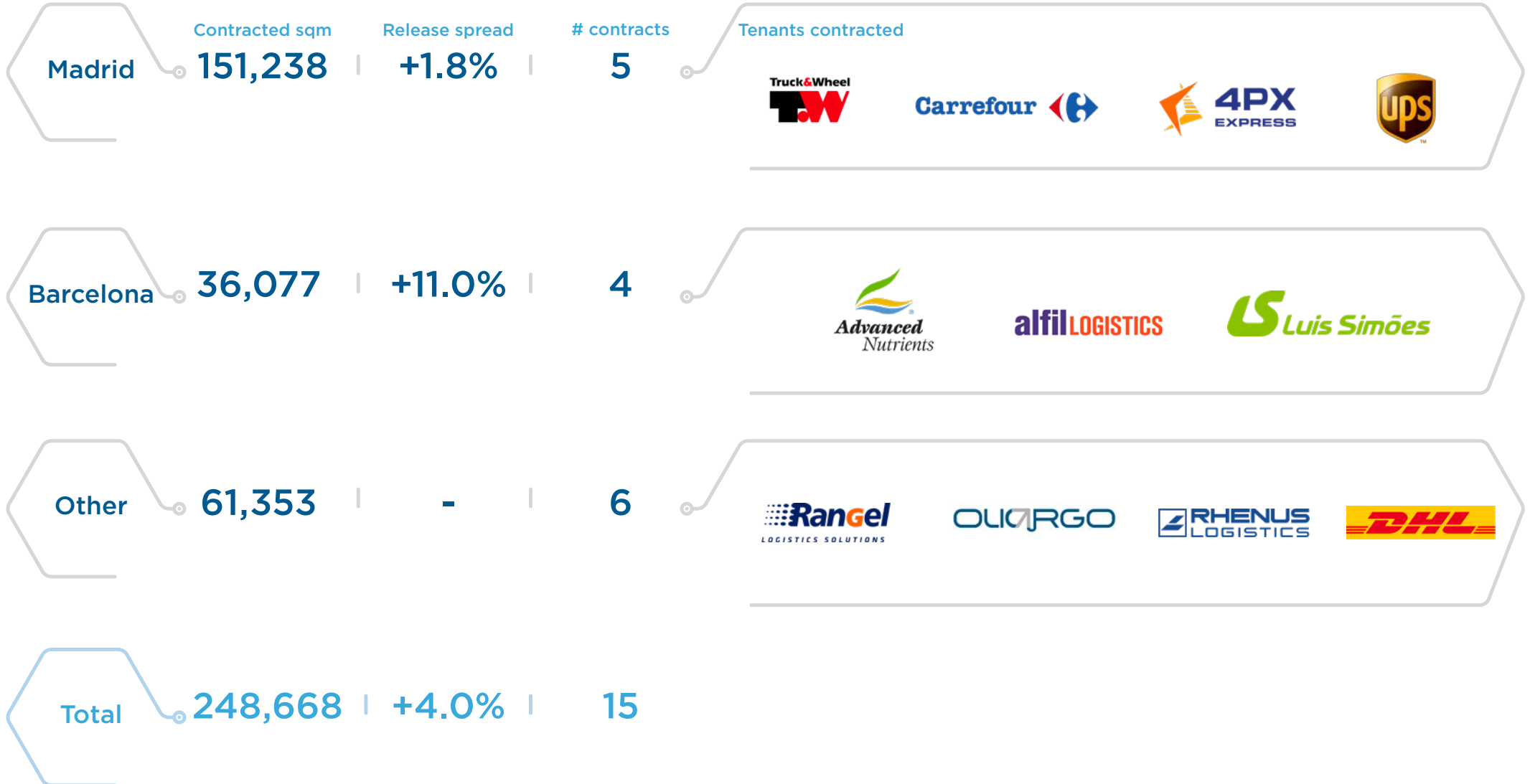
Occupancy by area



Exit of Imaginarium Zaragoza Plaza I

⁽¹⁾ Portfolio in operation for FY20 (€ 55.0 m of GRI) and for FY21 (€ 55.9m of GRI)

+4.0% Release spread



Double digit FFO increase (+17.5% vs FY20), after completing +100k sqm development in 2021



Stock **736,384 sqm**

Third parties stock **183,252 sqm**

Stock under management **919,636 sqm**

WIP program finalised after delivering **301,970 sqm** since 2017

ZAL Port

Contracted sqm
268,290

Release spread
+1.4%

contracts
37

Tenants

Occupancy by area
FY20 **97.6%** — (628) → FY21 **91.3%⁽¹⁾**

€m	FY21	FY20	YoY
Gross rents	63.0	56.2	+12.1%
Net rents	58.2	50.8	+14.6%
EBITDA	55.7	49.2	+13.2%
FFO⁽²⁾	34.4	29.3	+17.5%

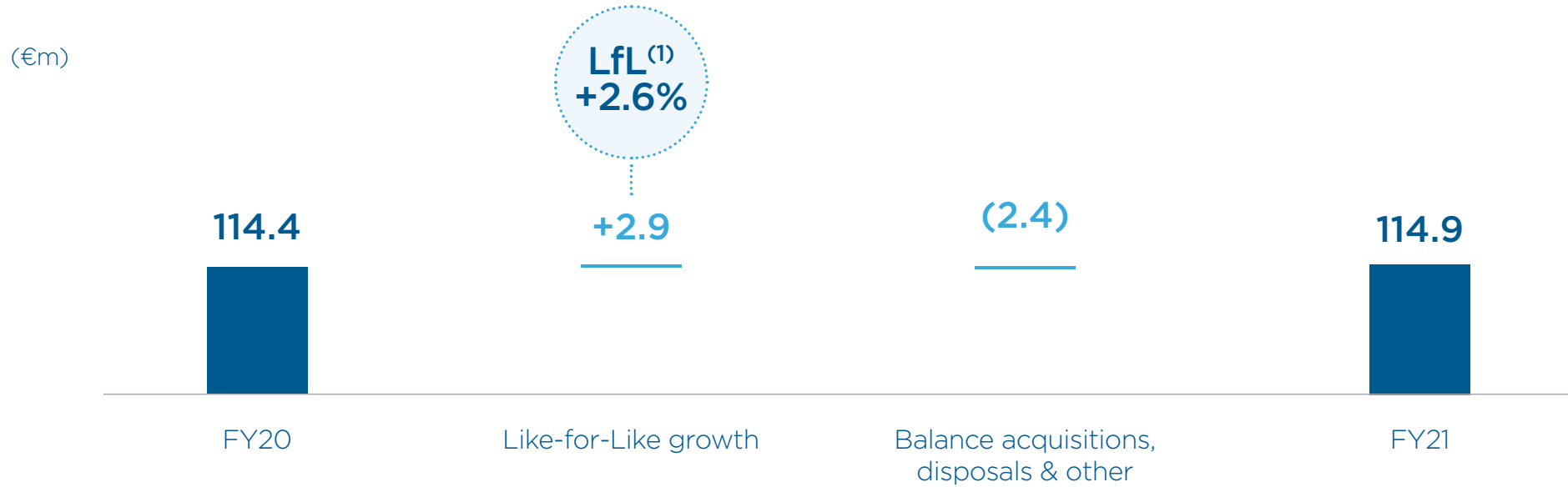
⁽¹⁾ 1 warehouse (48,423 sqm, 658 bps of the stock) vacated in 4Q21 and relet to Lidl in January 2022

⁽²⁾ After deducting leasehold concession charge



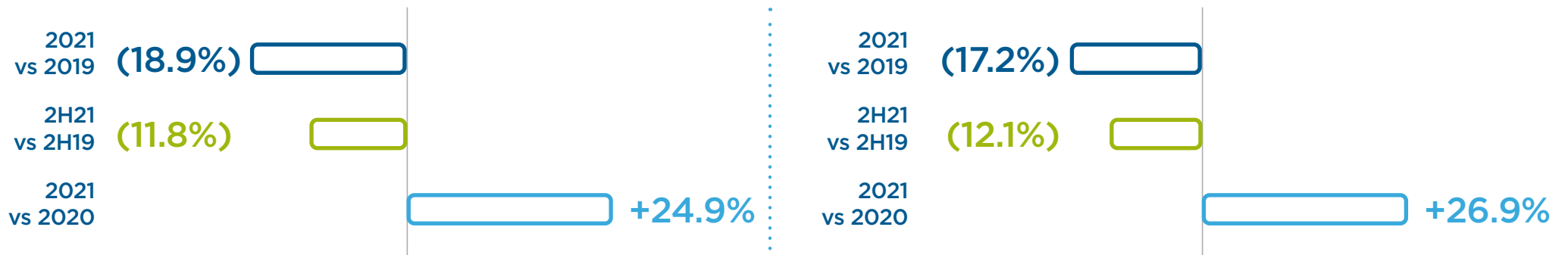
Shopping centers

Footfall and tenant sales recovering, maintaining OCR at 12.1% (vs 12.9% in 2020 and 12.6% in 2019)



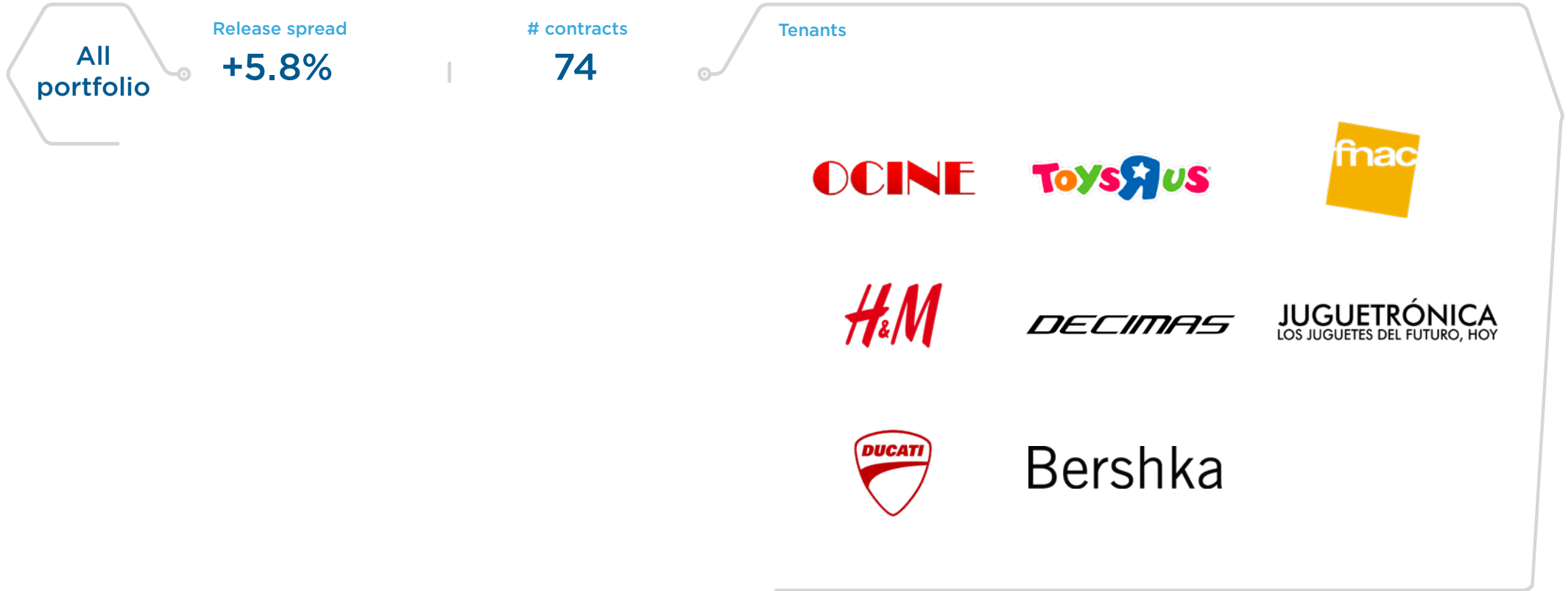
Footfall evolution

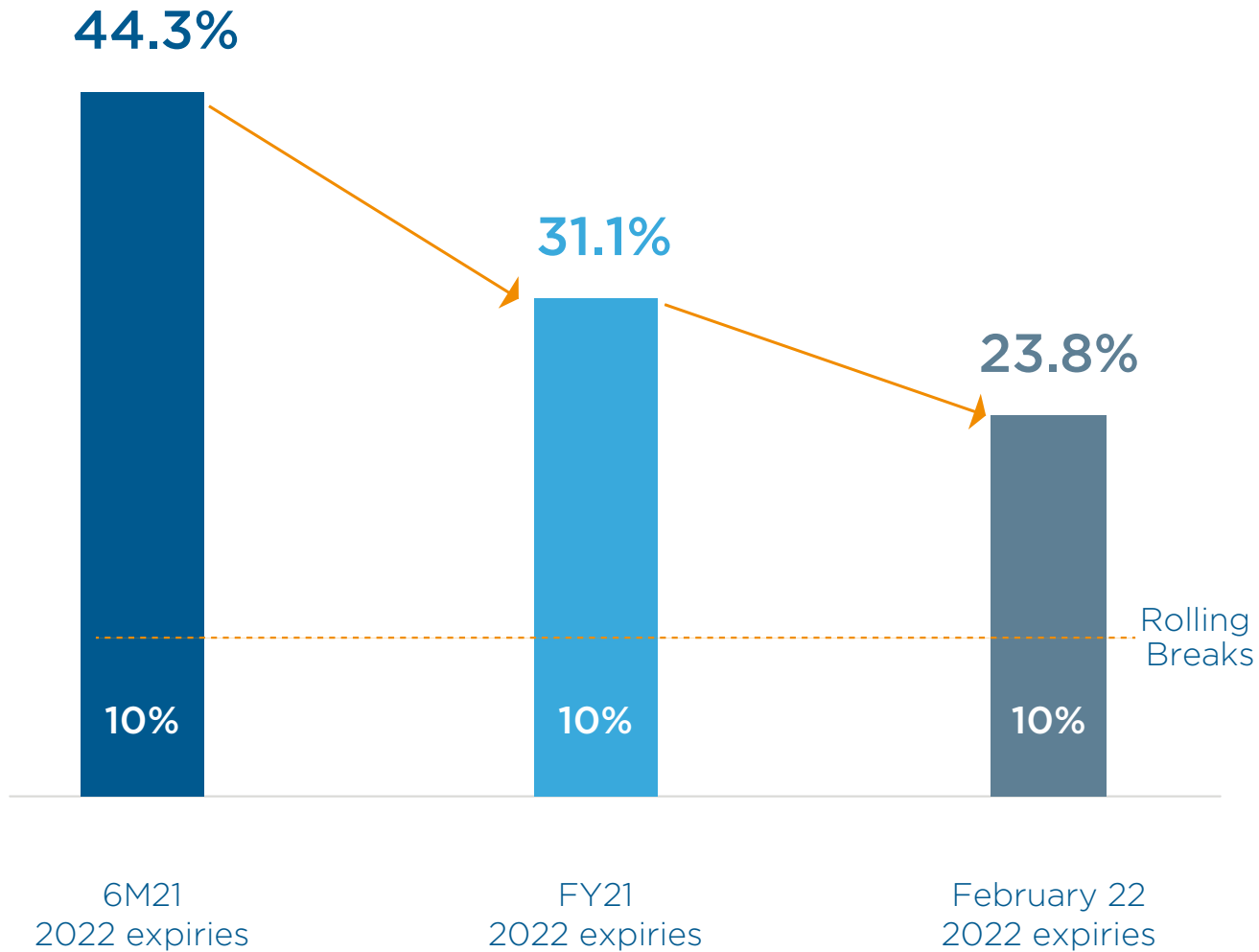
Tenant sales evolution



⁽¹⁾ Portfolio in operation for FY20 (€ 55.0m of GRI) and for FY21 (€ 55.9m of GRI)

Occupancy above pre-Covid levels (94.2%) due to commercial policy and Flagship plan deliveries



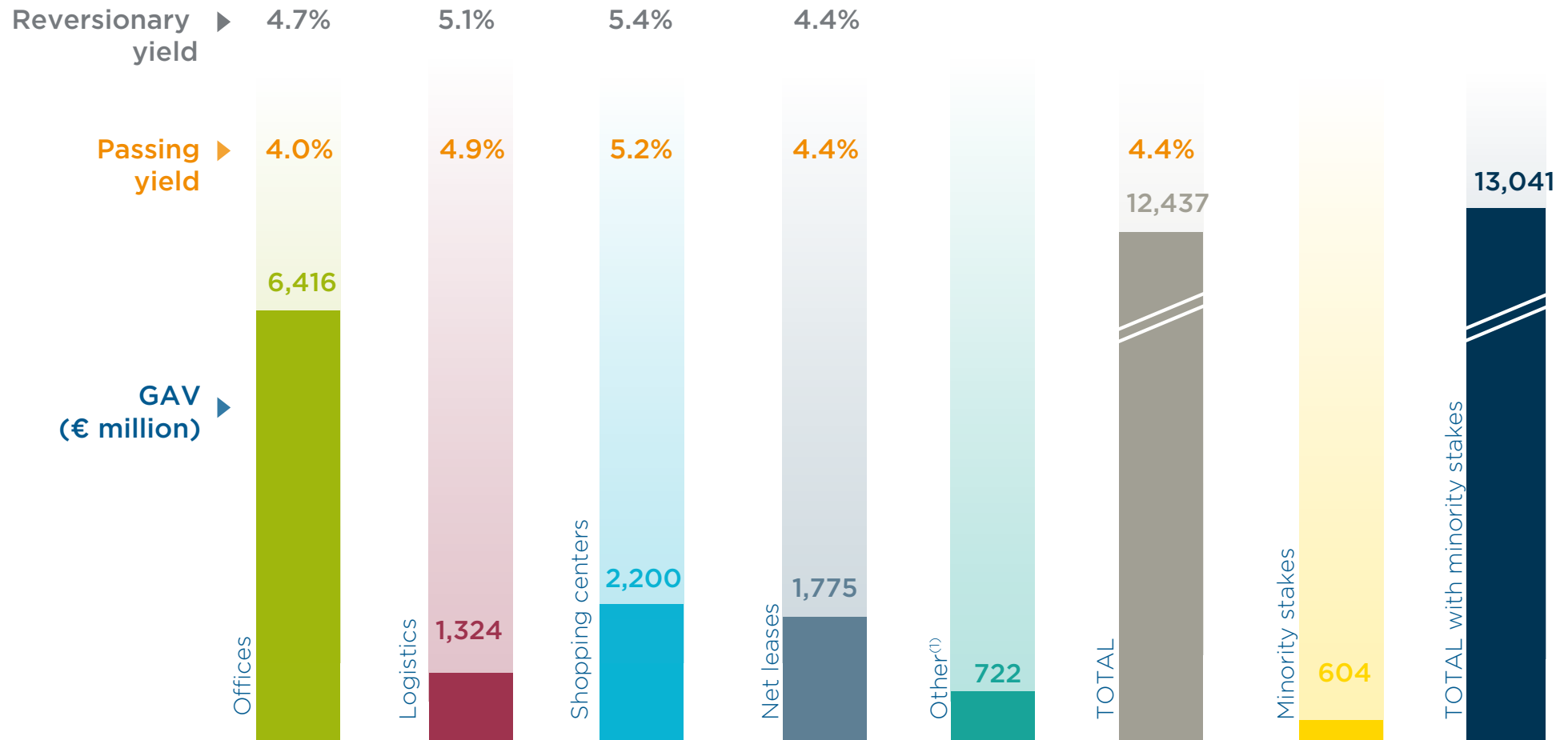


- ⋮ **33,600 sqm** let in 2021, a record-high figure for the company
- ⋮ Occupancy stands at **94.2%**, exceeding pre-Covid levels
- ⋮ Rolling breaks associated to anchor tenants, **with low exit risk**



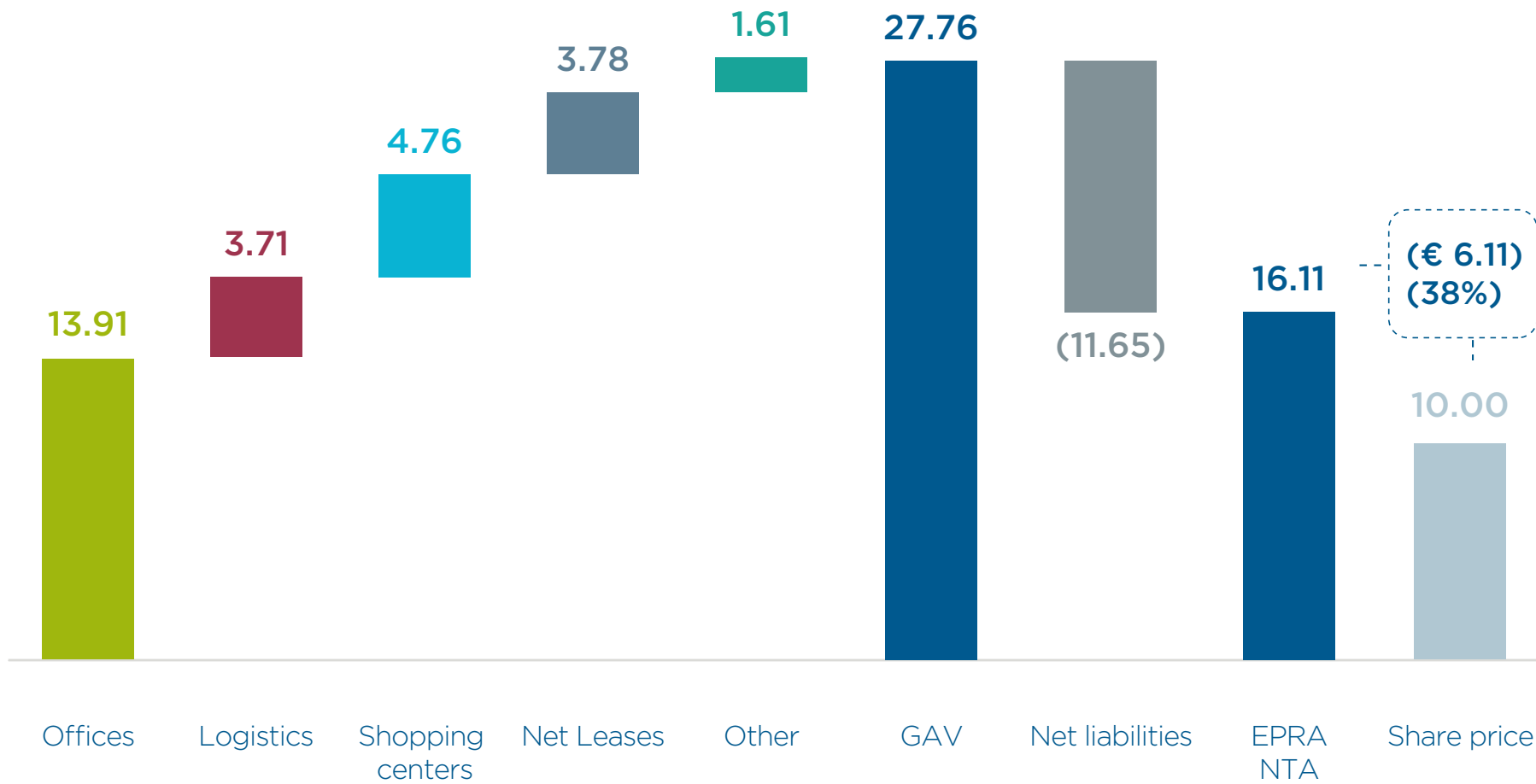
Valuation and debt position

Logistics is driving the revaluation of the overall portfolio



⁽¹⁾ Other includes WIP, hotels, non-core land and miscellaneous

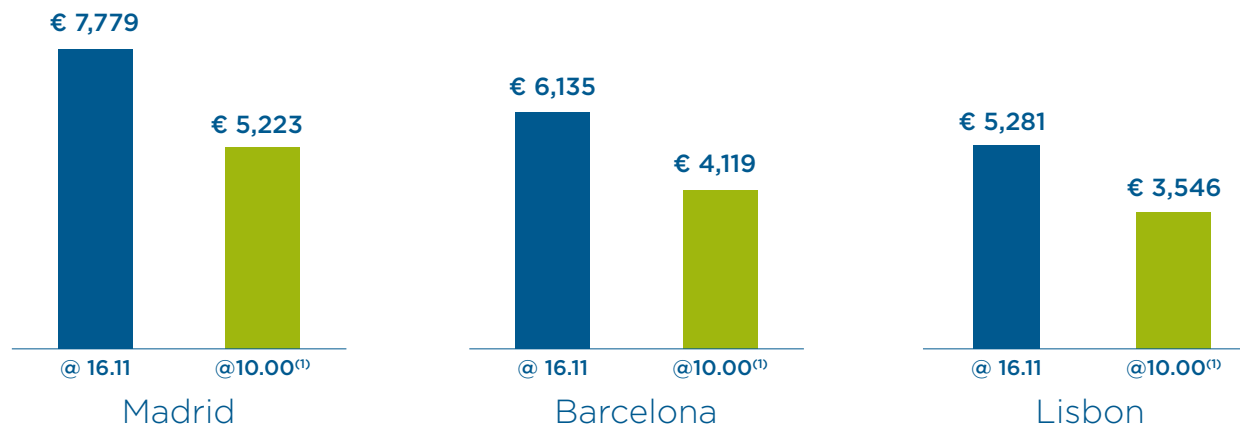
Book value
(€ per share)





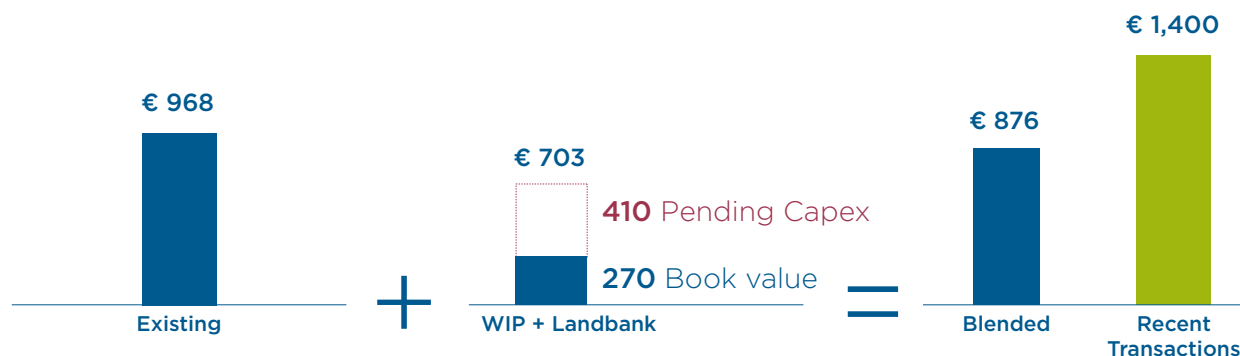
Offices

Prime + CBD
(€/sqm)



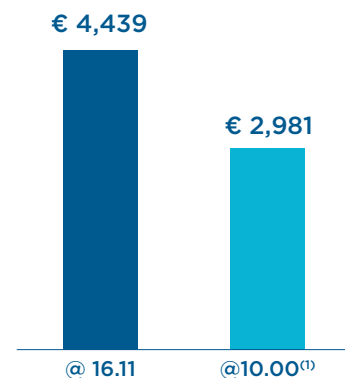
Logistics

(€/sqm)



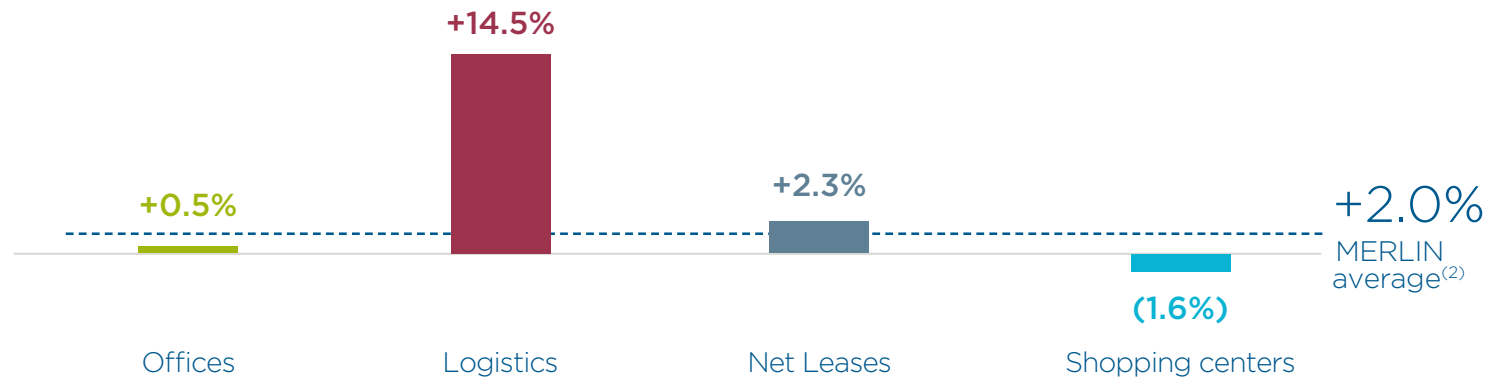
Shopping centers

(€/sqm)



⁽¹⁾ Assuming that the discount to NTA (38% or € 2.9bn) is applied linearly to offices and shopping centers, implying a 33% discount over GAV. Assuming no discount for other asset classes (logistics, net leases and other)

GAV LIKE-FOR-LIKE EVOLUTION⁽¹⁾



YIELD (COMPRESSION) / EXPANSION⁽³⁾



⁽¹⁾ GAV of WIP projects included under its respective asset class for LfL purposes

⁽²⁾ Including equity method

⁽³⁾ Based on exit yields

Strong financial profile with decreasing LTV combined with low & fix interest cost.
Moody's improving the **outlook to stable**

	31/12/2021	31/12/2020
Net debt	€ 5,247m	€ 5,268m
LTV	39.2%	39.9%
Average cost (spot)	2.07% (1.76%)	2.12% (1.80%)
Fixed rate debt	100.0%	99.8%
Average maturity (years)	5.3	6.0
Liquidity⁽¹⁾ (€ million)	1,811	1,253

2022 bond repaid with available cash

S&P Global

Rating

BBB

Outlook

Stable

MOODY'S

Baa2

Stable

Source: Company

⁽¹⁾ Includes available cash plus pending receivable of Silicius, treasury stock and undrawn credit facilities (€ 831m RCF and EIB loan) in FY21 and available cash plus pending receivable of Juno, Silicius, treasury stock and undrawn credit facilities (€ 786m RCF and EIB loan) in FY20

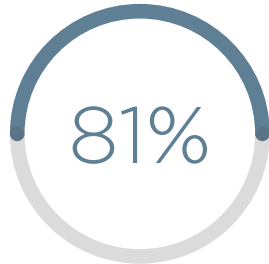


Sustainability

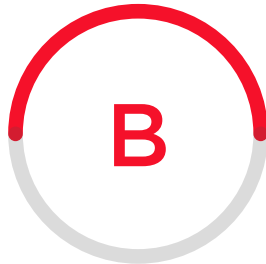
Strong progress in the year

Scorings

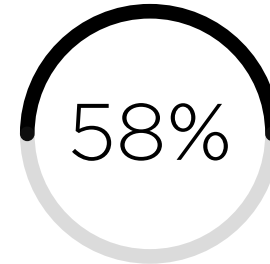
Real Estate



Climate change



General



Certifications

Sustainability



Quality



Dow Jones Sustainability Indexes

MERLIN has been included in the Dow Jones Sustainability European Index

MERLIN will launch its Pathway to net zero in 2Q22. Throughout the year, the Company has been working on a bottom-up analysis to shape and define the Pathway

The backbone of our strategy



Sustainable assets



Wellbeing of people



Reshaping cities

Pillars

1

Reducing operational carbon (scope 1+2)

2

Reducing embodied carbon (offices & logistics developments)

3

Reducing scope 3 emissions

4

Offsetting unavoidable emissions

SBTi aligned



Value **creation**

€ 238m of divestments executed to fund Capex plans at a 5.4% premium to latest GAV



Offices

Sale of **1 office building** in Madrid

Logistics

Disposal of **4 logistics warehouses**, 2 in Madrid, 1 in Zaragoza and 1 in Barcelona

Net Leases

Sale of **32 supermarkets** and **1 BBVA branch**

Other

Sale of stake in **Aedas**

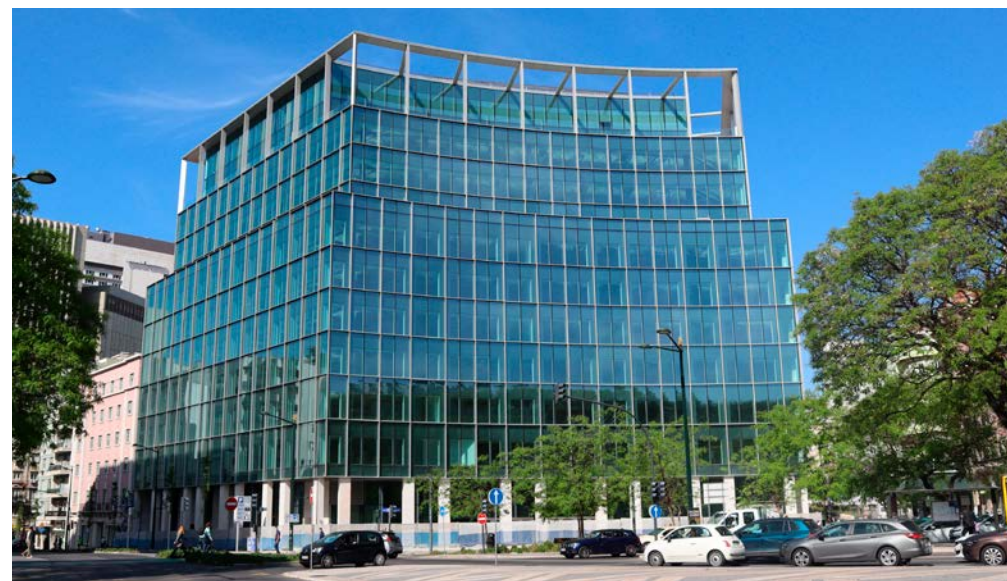


Castellana 85

- **Full refurbishment of the asset**, located in the heart of Azca, the best business area in **Madrid Prime CBD**
- C85 hosts the HQ of **Accenture, Elecnor and Teka**

GLA **16,474 sqm**
 Total Capex **€ 34.8m**
 Yield on cost **8.1%**
Delivered



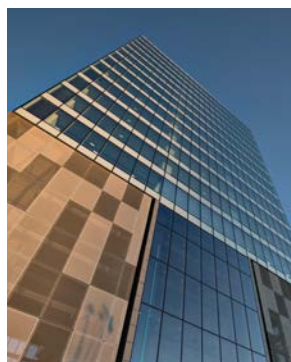
Monumental

- **Full refurbishment of the building**, located in Duque de Saldanha, one of the most emblematic squares in the city at the core of **Lisbon's Prime CBD area**
- 10-year term lease agreement with **BPI HQ**

GLA **25,358 sqm**
 Total Capex **€ 34.8m**
 Yield on cost **9.4%**
Delivered



Despite Covid, Landmark I has been a clear commercial and financial success



Torre Chamartín



Torre Glóries



Marqués de Pombal 3



Diagonal 605



Castellana 85



Monumental



Plaza Ruiz Picasso (WIP)

- >€ 20m of incremental rents already captured⁽¹⁾
- € 475m of value created⁽²⁾ (€ 1.01 per share)
- All delivered assets are 100% let except for Diagonal 605 (94%)
- Outstanding **tenant base**
- € 175m of contracted rents (Wault 5 years)
- Plaza Ruiz Picasso to be delivered in late 2023. Letting discussions underway

Main tenants



⁽¹⁾ Not including Plaza Ruiz Picasso, Torre Glories observatory deck or the vacant space

⁽²⁾ FY21 appraisal - pre Landmark I appraisal (FY17) - any capex incurred during the period. Not including rents collected during the period



P.E. Churruca

- **Progressive refurbishment of the business park** to transform it into one of the largest urban campus in Spain
- **Long term lease with Cunef**, for 100% of the asset

GLA 17,841 sqm
Delivery 2022-2026



P.E. Cerro Gamos 1

- **Full refurbishment of the business park**, located in Pozuelo
- **Long term lease with Fujitsu** to become their HQ in Madrid

GLA 4,338 sqm
Delivery 2024





Zal Port WIP⁽¹⁾

- ZAL Port has completed its development program with the **delivery of 2 turn-key projects** in 2021
- 100% let to **Decathlon and Maersk**



GLA **104,155 sqm**
 ERV **€ 5.7m⁽²⁾**
 Yield on cost **9.7%⁽²⁾**



Lisbon Park

- Phased project located in the **north of Lisbon**
- Phase I (**Lisbon Park A**) has **already been delivered and is fully let**



GLA **44,973 sqm**
 ERV **€ 2.1m**
 Yield on cost **7.1%**



A2 Cabanillas Park I-J

- **Last available plot in Cabanillas Park I.** Upon delivery in 2022 the complex will comprise 316k sqm of state-of-the-art warehouses
- 100% pre-let to **DSV**



GLA **44,858 sqm**
 ERV **€ 1.9m**
 Yield on cost **7.0%**



A2 Cabanillas Park II

- **First warehouse in our Cabanillas Park II development**
- **Turnkey project with Logista**



GLA **47,403 sqm**
 ERV **€ 2.1m**
 Yield on cost **8.1%**

⁽¹⁾ MERLIN owns a 48.5% stake in Cilsa (ZAL Port)

⁽²⁾ Post canon

⁽³⁾ 93.348 sqm if the preferential right is exercised

MERLIN has built a **unique portfolio** after securing the best locations at compelling **land prices** ahead of the logistics boom



A4 Pinto II B



A2 Cabanillas III



A4 Seseña



A2 Cabanillas F



A2 San Fernando II



A2 Azuqueca II



Valencia Ribarroja



Lisboa Park A



Sevilla ZAL



ZAL Port Extension

- € 17m of incremental rents already captured (+€ 28m⁽¹⁾ in ZAL Port)
- € 257m of value created⁽²⁾ (€ 0.55 per share)
- All delivered assets are **100% let**
- Unmatched **tenant base**
- € 80m of contracted rents (+€ 189m⁽³⁾ in ZAL Port)
- On going developments and the landbank will continue **fuelling GRI growth and value creation**

⁽¹⁾ Pre-canon, € 17m post-canon

⁽²⁾ FY21 appraisal - pre Landmark I appraisal (FY17) - any capex incurred during the period.

Not including rents collected during the period

⁽³⁾ Post-canon

Note: MERLIN owns a 48.5% of ZAL Port (Cilsa)

Main tenants



Flagship Plan is now **complete**

Saler

- The refurbishment has consolidated Saler, facing the City of Arts and Sciences, as the **leading urban mall** in Valencia
- Anchor tenants **upsizing and upscaling** units

GLA **29,286 sqm**
 (inc. additional GLA)
 Cost **€ 37.8m**
 (inc. units acquired)
 Yield on cost **5.7%**

MANGO PULL&BEAR



Porto Pi

- **Full refurbishment** of the shopping center
- The asset enjoys now **outstanding exterior terraces** overlooking the Mediterranean sea

GLA **32,963 sqm**
 (inc. additional GLA)
 Cost **€ 43.7m**
 (inc. units acquired)
 Yield on cost **4.1%**



Flagship plan has provided MERLIN's portfolio with an **outstanding capacity to face market headwinds**



- Over 230,000 sqm refurbished to adapt to new trends, commercial formats and post covid market demands

- Strong operating performance

- The historical landmark Callao has finally received the refurbishment license. The asset will be transformed into a high street retail complex with fine dining areas

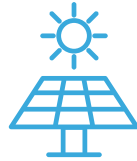


Digital Infrastructure Plan (Mega)

Industry-leading performance at all edged data centers



Zero water cooling
(WUE of 0 liters/kWh)
estimated to save 23 million liters of water per MW of critical load compared with the global average of 1.8 WUE



100% renewable energy via new contracted solar
development in Spain for carbon neutral operations



Leading energy efficiency with **1.15 annualized PUE**



Densities to 40 kW per cabinet provide flexibility to accommodate rapidly evolving business needs



Built-in resiliency with advanced microgrid capability with two hours of on-site battery storage



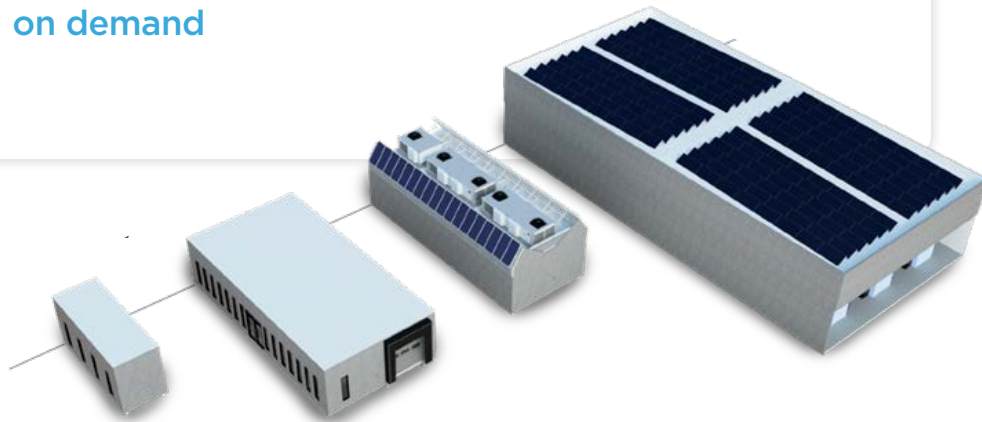
Continuous systems monitoring and secure DCIM controls platform covering all mechanical and power systems

99.9999%

Estimated “six nines” of **availability**

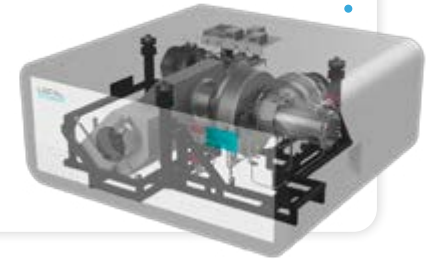
The modular platform adapts to local market needs over time

Fully modularized systems enable sustainable edge data centers on demand



Microturbine Generator

- Provides low carbon, ultra-clean baseload power 24/7
- 99% lower NOx emissions
- Flexible fuel sources (H2, HDRD, NG)



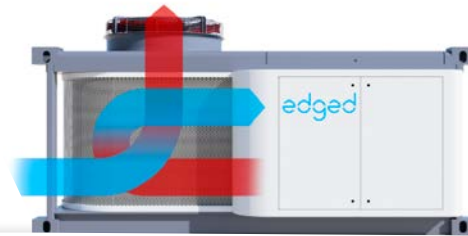
EV fleet charging

- Leverages data center power infrastructure
- Integrated solar and battery storage
- Reconfigurable on demand



Zero Water cooling

- Modular dry chillers support 50 kW/rack
- No water, WUE 0.00



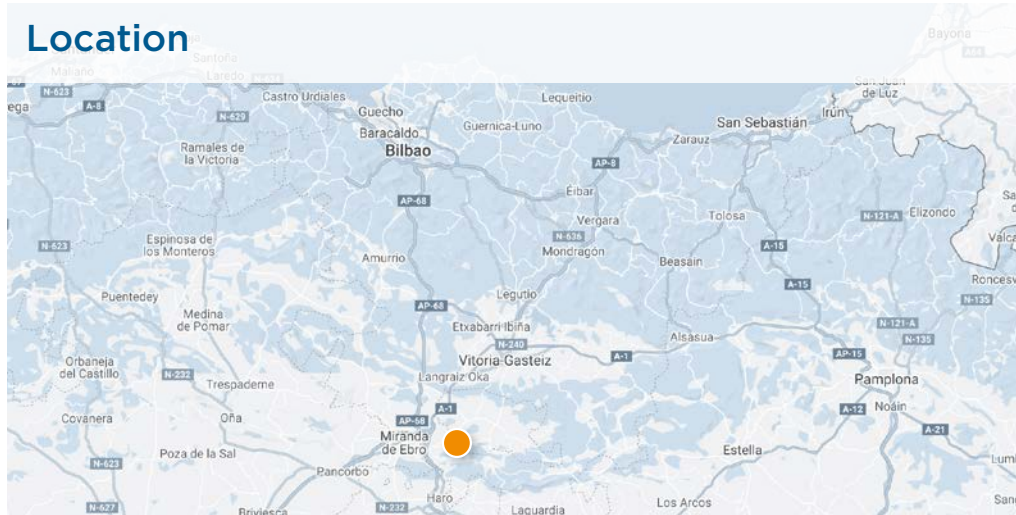
Modular microgrid

- GridBock plug and play energy router provides UPS and grid control, with expandable energy storage and simple solar integration



License for Phase I (3MW) granted with advanced negotiations for leasings, representing 66% of the asset

Location



Render



100 MW
critical power

17,600 sqm

2-4 hour
battery storage

2Q 2023
First Delivery



Layout



EV Charging Station

4 strategic locations in the Iberian Peninsula to develop state-of-the-art data centers

Hyperscale

Wholesale colocation



Basque Country - Álava

Total GLA 23,153 - 102,466 sqm
Capacity 22 - 100 MW

License received



Barcelona - PLZF

Total GLA 22,131
Capacity 16 MW

License expected by 2Q



Lisbon - VFX

Total GLA 32.982 - 74.555 sqm
Capacity 24 - 100 MW

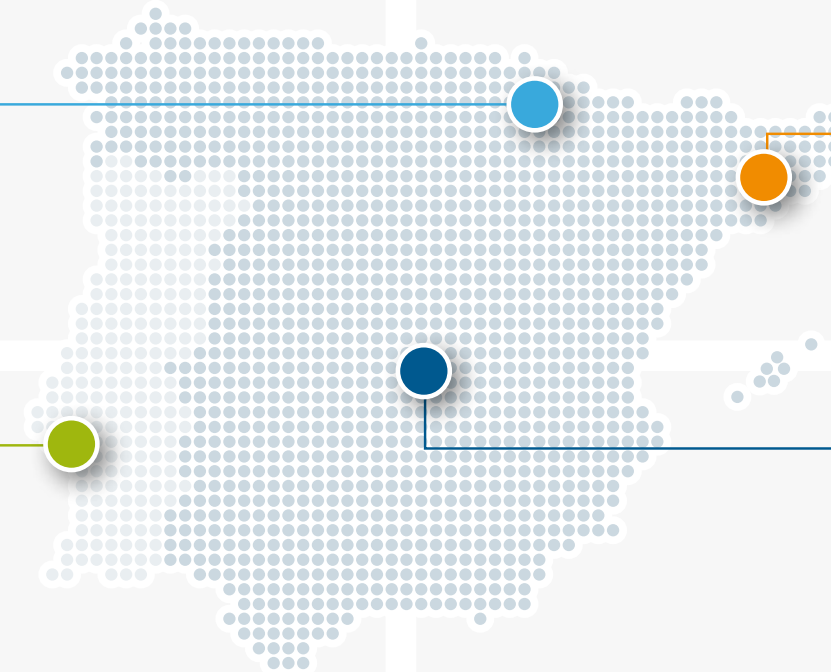
License expected by 4Q



Madrid - Getafe

Total GLA 22,508
Capacity 20 MW

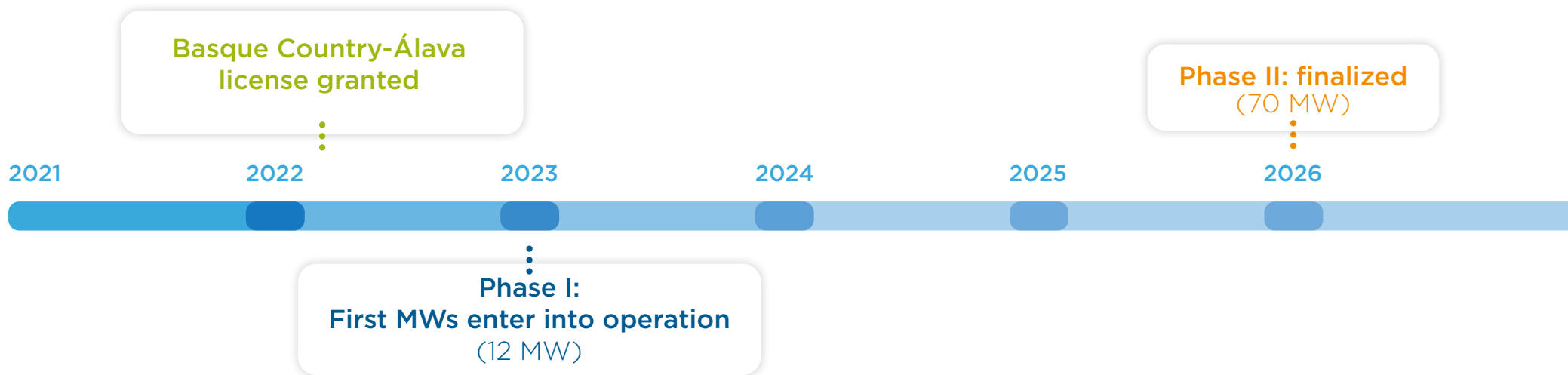
License expected by 3Q



Low latency

Proximity to infrastructures

Power supply



Investment and returns until 2025

<p>Phase I - Deployment</p> <ul style="list-style-type: none"> • Sqm built: 44,639 • MWs installed: 12 MW • Capex: € 147m⁽¹⁾ • GRI: € 14m 	<p>Phase II - Expansion</p> <ul style="list-style-type: none"> • New sqm built: 32,000 • MWs installed: 58 MW • Capex: € 428m⁽¹⁾ • GRI: € 59m 	<p>Phase III - On demand</p> <ul style="list-style-type: none"> • Maximum capacity installed in Basque Country - Álava and Lisboa - VFX • 150 MW
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Compelling stabilized low double digit YoC of +11.2%⁽²⁾

⁽¹⁾ Excluding land cost

⁽²⁾ Including land cost



Outlook 2022



- Energy and resources **100% focused** on the operation
- No guidance to be provided on **price or time**



- BBVA does **not execute** its preferential right



After the BBVA disposal, the Company will focus its efforts in executing the strategy conveyed to the market. With the proceeds, key pillars of growth are:

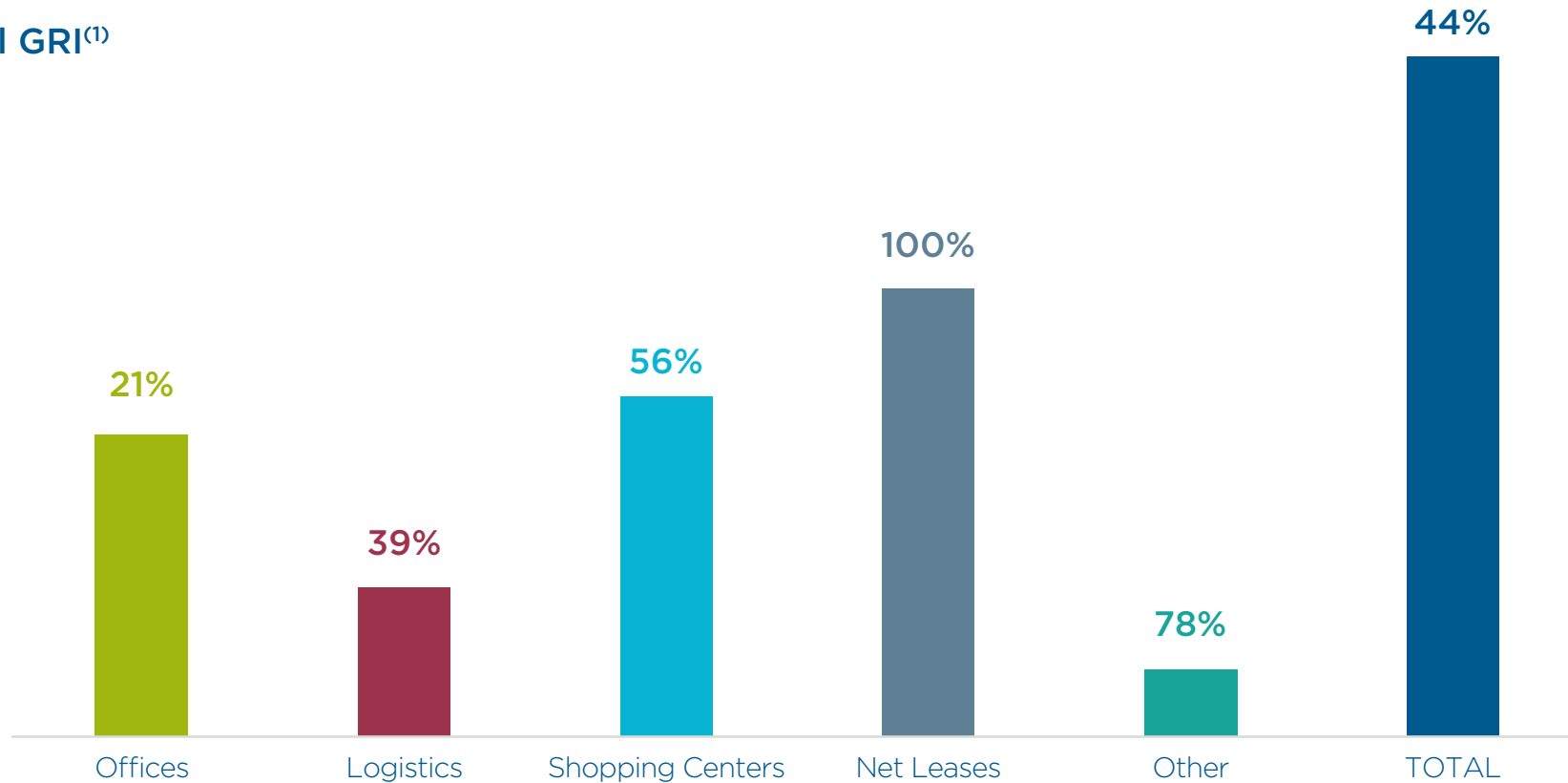
- **Deleveraging**
 - 32% LTV post disposal
 - Target LTV = 35% - 36%
- **Data Centers** → Acceleration of Phase I & II
- **Logistics** → Ramp-up of Best II & III plans
- **Share buyback** → If excess of cash, a potential share buyback could be contemplated

An extraordinary dividend will be distributed, in order to comply with the SOCIMI regime (50% of capital gains according to Spanish GAAP)

The Company will benefit from inflation tailwinds, after having secured in January a 5.5% GRI increase





% annual GRI⁽¹⁾



⁽¹⁾ Passing gross rents as of 31/12/2021



	 Offices	 Shopping centers
2021	90.1%	94.2%
2022 guidance	91.5%	94.5%



2019 baseline	2020	2021	2022
€ 0.67 p.s. 100%	€ 0.56 p.s. 84%	€ 0.58 p.s. 87%	€ 0.64 ps 95%

- **Final 2021 recommended dividend:** minimum € 0.25 p.s to be distributed in 2022 (subject to AGM approval) on top of the € 0.15 p.s. interim dividend distributed in December 2021
- **Total 2022 recommended dividend:** minimum € 0.20 p.s. interim + € 0.25 p.s. final dividend subject to 2023 AGM approval



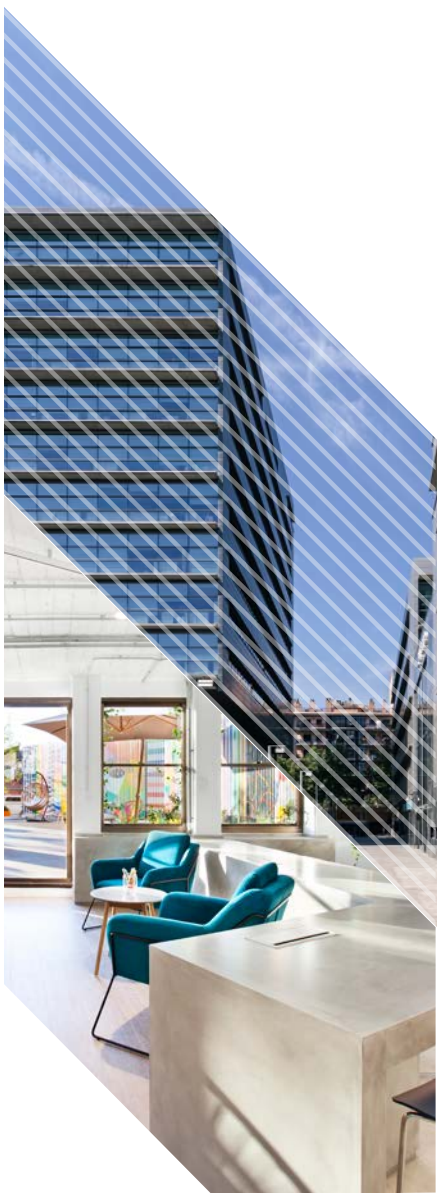
Closing remarks

Operations

- **MERLIN has improved all key financial and operating metrics** (occupancy, LfL rental growth and FFO generation)
- **Third consecutive quarter with overall occupancy increase**, recovering 132 bps since trough of the Covid-19 crisis (3M21)
- **Inflation favoring financials:** 44% of rents inflated in January at a 5.5% average uplift (+12m of additional rents), including BBVA portfolio with its HICP multiplier
- **FFO** (€ 0.58 per share) **exceeding the guidance** provided to the market (€ 0.56 per share)
- **Logistics continue enjoying strong tailwinds**
- **Office occupancy is recovering** while **shopping centers have closed 2021 with high occupancy**, proving that outstanding relationships with our tenants and strategic capex on assets can offset market headwinds

Value creation

- The **successful completion of Landmark and Flagship** have resulted in a superior quality portfolio in offices and retail, stronger tenant roster and compelling **value created to shareholders**
- **Landmark I, Flagship, Best II & III and ZAL Port** extension have generated **€ 764m in value to date (€ 1.63 per share)**. Including the WIP projects, they represent 23% (€ 3.0bn) of MERLIN's GAV
- The works of the **Mega plan (Data Centers) are about to start**, with strong commercial interest from potential tenants





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