

## **Disclaimer**

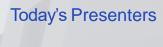
This Presentation neither constitutes nor forms part of any offer for sale or invitation to purchase or subscription, of the shares belonging to Metrovacesa, SA ("Metrovacesa"). This Presentation, as well as the information included therein, neither constitutes nor forms part of (i) any contract or commitment of purchase or subscription of shares in accordance with the Securities Market Law, or (ii) an offer of purchase, sale or exchange of shares, or a solicitation of any type of voting rights in the jurisdiction of Spain, UK, USA or any other. "Presentation" refers to this document and any part or content of this document; any oral presentation, brainstorming session and written or audio material processed or distributed during the meeting related to the Presentation or in any way associated with the Presentation and the information contained in the Presentation may not be reproduced, used, distributed or published, in whole or in part, in any case, except with regard to the information extracted from the Presentation and used for the preparation of analysts' reports in accordance with the applicable regulations. The breach of this obligation may result in a violation of the legislation applying to the securities market and this may lead to civil, administrative or criminal liability. In addition to information related to historical facts, this Presentation may contain forward-looking statements relative to Metrovacesa's sales and results and to other issues such as industry, business strategy, goals and expectations concerning its market position, future operations, margins, profitability, capital investment, own resources and other operational and financial information. Forwardlooking statements include statements concerning plans, objectives, goals, strategies, future events or performance, and underlying assumptions and other statements that are not about historical facts. The terms "foresee", "expect", "anticipate", "estimate", "consider", "may" and other similar expressions may identify forward-looking statements. Other forward-looking statements can be identified based on their context. Forward-looking statements are based on numerous hypotheses and assumptions relating to Metrovacesa's present and future business strategy, as well as the environment in which Metrovacesa expects to operate in the future. Forward-looking statements include and involve known and unknown risks, uncertainties and other material factors that may affect the actual results and performance of Metrovacesa or the industry. Therefore, the result and the actual performance may differ materially from those expressed or implied in these statements. None of the forward-looking statements, expectations, or perspectives included in this Presentation should be construed as a prediction or a promise. Neither should it be understood that the forward-looking statements involve any demonstration, promise or warranty whatsoever of the accuracy or completeness of the assumptions or hypotheses which such forward-looking statements, expectations, estimates or forecasts are based on, or, in the case of the assumptions, their full inclusion in the Presentation. Numerous factors may cause Metrovacesa's results or actual performance to be materially different from any future results or performance expressly or implicitly included in any of the aforementioned forward-looking statements. In the event that one or several of the aforementioned risks or uncertainties were to materialise, or in the event that the assumptions prove incorrect, actual results may be materially different from those described, anticipated, expected or projected in the Presentation. Therefore, the recipient of this presentation should not unduly rely on these forward-looking statements and their ability to predict future outcomes. Present and future analysts, securities brokers and investors must operate based on their own judgement as to the suitability and adequacy of the securities in terms of their particular goals, having taken into consideration what is specified in this notice and the public information available and having received all the professional advice, or of any other type, deemed necessary or merely convenient in these circumstances, without having relied solely on the information contained in the Presentation. The dissemination of this Presentation does not constitute advice or recommendation by Metrovacesa to buy, sell or trade with Metrovacesa shares, or with any other security. Analysts, securities brokers and investors should take into account that the estimates, projections and forecasts do not guarantee the performance, result, prices, margins, exchange rates and other facts relating to Metrovacesa, which are subject to risks, uncertainties or other variables that are not within Metrovacesa's control, in such a way that the future results and the actual performance could be materially different to that anticipated, projected and estimated. The information contained in this Presentation which is not intended to be all-inclusive, has not been verified by an independent third party and shall not be updated. The information of the Presentation, including the forward-looking statements, refers to the date of this document and does not imply any guarantee for future results. Metrovacesa expressly disclaims any obligation or undertaking to disseminate any updates or revisions of the information, including financial data and forward-looking statements. In this regard, Metrovacesa shall not publicly distribute any revision that may affect the information contained in the Presentation that is derived from changes in expectations, facts, conditions or circumstances on which is based the forward-looking statements, or any other change that occurred on the date of the Presentation or after this date. The data relating to the industry, the market and the competitive position of Metrovacesa contained in this Presentation that are not attributable to a specific source have been extracted from the analyses or estimates made by Metrovacesa and have not been independently verified. In addition, the Presentation may include information related to other companies operating in the same sector and industry. This information comes from public sources and Metrovacesa provides no express or implied representation or warranty, nor assumes any responsibility for the accuracy, completeness or verification of the aforementioned data. Certain statistical and financial information contained in the Presentation are subject to rounding adjustment. Therefore, any discrepancy between the total and the sum of the amounts reflected is due to this rounding off. Some of the indicators of financial and operational management included in this Presentation have not been subjected to a financial audit or verification by an independent third party. In addition, certain figures of the Presentation, which have not been subject to financial audit either, are pro forma figures. Metrovacesa and its employees, executives, directors, advisors, representatives, agents or affiliates assume no liability (for fault or negligence, direct or indirect, tort or contract) for damages that may arise from the use of this Presentation or its content or that, in any case, are related to this Presentation. The information contained in this Presentation does not constitute legal, accounting, regulatory, tax, financial or any other type of advice. The aforementioned information has not been prepared taking into consideration the needs or particular situations nor the investment, legal, accounting, regulatory, tax, or financial goals of the recipients of the information. Solely recipients shall be responsible for forming their own pinions and conclusions with respect to these matters and the market, as well as for making an independent assessment of the information. Solely recipients shall be responsible for seeking independent professional advice in connection with the information contained in the Presentation and any action taken based on such information. No one takes responsibility for the information or for any actions taken by any recipient or any of its directors, executives, employees, agents or associates on the basis of the aforementioned information. Neither this presentation nor any part thereof are contractual in nature, and may not be used to form part of or constitute any kind of agreement. Upon receipt of or attendance to the Presentation, the recipient declares its conformity and, therefore, to be subject to the restrictions specified in the preceding paragraphs.

# **Agenda**

#### **Table of Contents**

- 1. Highlights
- 2. Business Update
- **3.** Financial Overview
- 4. Closing remarks
  Appendices







Jorge Pérez de Leza **CEO** 



Borja Tejada CFO



Juan Carlos Calvo Strategy & IR



## **Highlights**

Good performance in a changing context



# Successfully managing the changing context

#### Construction costs

- · Cost volatility in 1H
- No major impact on timing or margins in the near term

### Housing demand

- Some slowdown in demand in 2Q
- Managing prices unit by unit to optimise revenues and margins

### Commercial segment

 Deal flow starting to materialize



## **Key operational data**

as of June 30th 2022

Active projects



Construction



Deliveries / Sales



Land portfolio



**Financials** 



Sales Backlog (1)

**3,061** €916m

Sold units €299 k/unit ASP(2)

Under commercialization

**5,883** €315 k/unit ASP (2)

units 114 projects

Active units

**7,889** 145 active projects

units

**3,360** units under construction (3)

developments under construction

952 units delivered in the period

**€252** k/unit ASP (2)

980 units pre-sold (4) in the period

**€211** k/unit ASP<sup>(2)</sup>

€24.5m

**Land Sales** 

€5.8m in P&L revenues + €18.7m in binding contracts

c.31,000

Resi units in land bank

€268m

Total cash

€169m

Net debt

6.6% LTV ratio

**€15.52** NAV p.s.

Notes:

(1) Defined as cumulative pre-sales (reservations + contracts) minus deliveries

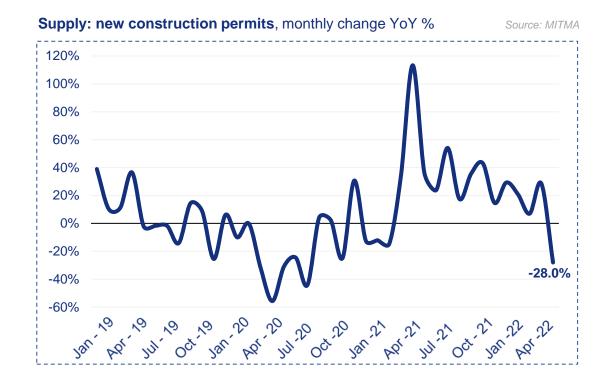
(2) ASP = Average Selling Price

(3) Includes units with construction works completed

(4) Pre-sales in the period, net of cancellations

## **Spanish market dynamics (1/2)**

Construction costs stabilizing





#### **Drop in construction starts**

- 28% YoY decline in April's data for new construction permits
- Many projects are postponing their start due to higher construction costs

#### Lower pressure on construction costs

- · Key raw material prices are starting to correct, following steep rises in previous months
- Normalisation in the construction tendering process, with less volatility

#### **MVC's situation:**

- · No material disruptions in the timing of on-going construction works
- · Postponement of some construction starts, we expect to catch-up during 2H

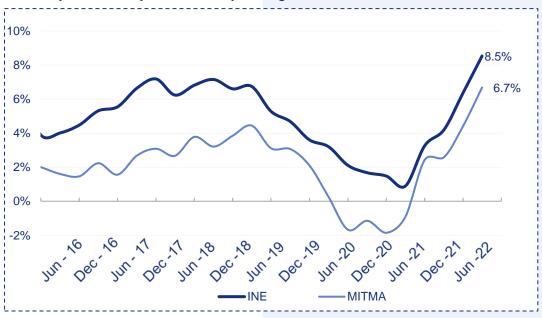
## **Spanish market dynamics (2/2)**

Positive sectors stats, but deceleration in recent months

Demand: number of housing transactions, 3m rolling # units



House prices in Spain: monthly change YoY %



#### Some risks potentially affecting demand

- · Despite positive recent sector stats on demand and prices, the market has become less buoyant throughout 2Q
- New risks: rise in inflation and mortgage rates, and macro slowdown

### **Supply-demand still positive**

 The outlook for new housing remains favourable, due to positive demographics, the buyers' preference for new housing, and the limited supply in construction

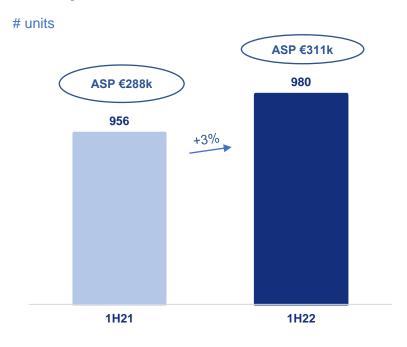
#### MVC's view:

- We continue to expect positive HPA in the Spanish housing market this year
- · No change in plans: gross margin expected in low-20s and new launches 2.0k to 2.5k units annually

## **Pre-sales**

980 net pre-sales in 1H22

### 1H22 pre-sales: 980 units



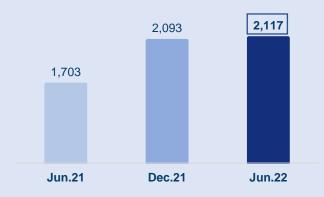
#### **Demand and absorption ratios**

- Some slowdown in housing demand in 2Q vs previous quarters: 412 presales in 2Q and 568 in 1Q
- Monthly absorption ratios stood at 5.8% in 1H (on unsold units) or 2.8% (on total project units). In both cases ratios stood above the historical average

#### Increase in selling prices

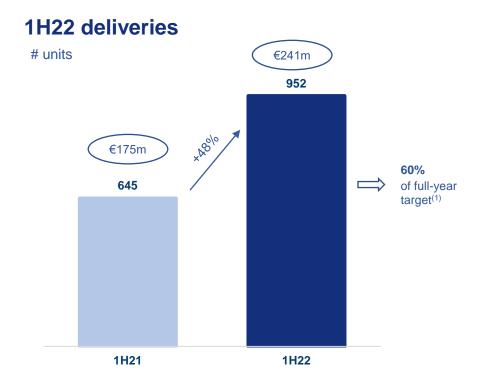
- Avg. selling price €311k per unit, up 8% YoY
- A combination of change in product mix as well as an acceleration in price rises
- Implementing price rises of between 4% and 10% in selected projects

# **Last 12M presales** support future deliveries # units



### **Residential deliveries**

On track to meet FY22 targeted 1,600-2,000 units



#### **Deliveries by province 1H22**

% of total units



#### **Details on 1H deliveries**

- 540 units in 1Q and 412 units in 2Q
- ASP of €252k per unit in 1H deliveries
   ✓ Due to product mix, ASP will be higher in 2H
- Gross margin of 21.0% in 1H (22.0% in 2Q), in line with guidance

# Strong visibility on full-year deliveries

- Execution: nearly 100% of construction works completed to meet the FY2022 target deliveries
- Sales coverage: 93% of 2022 target is already pre-sold or delivered

## **Operational activity**

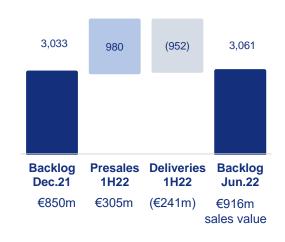
Providing high visibility for the next few years

### **Pre-sales backlog**

3,061 units in sales backlog

- Avg. unit price (ASP): €299k (+6.7% vs. Dec.21)
- 72% contracts / 28% reservations
- Strong sales coverage: 93% on 2022 and >70% on 2023

#### **Backlog evolution in # units:**



### Units under construction or completed



- Works execution without significant disruptions: 759 units completed construction in 1H
- Due to higher construction costs, several projects will start construction in 2H instead of 1H
- 305 units started construction in 1H and 1,336 units already have a building license, ready to begin works

### **Units in commercialization**



- New commercial launches:
   1.390 units in 1H22
- 114 projects in commercialization
- 52% is already presold

#### **Split by province:**



### **Active units**



- New active launches:
   1.280 units in 1H22
- 2,006 units in design phase, to initiate commercialisation soon

## Land activity

Progress on land sales and management

#### Land sales in 1H 2022

€24.5m sales signed

€5.8m in P&L revenues

- Residential use and non-core land (87 units)
- Several small-size plots with limited interest for own developments
- · Sale prices close to book value
- · Locations: Alicante, Barcelona, Cádiz and Córdoba

€18.7m

in binding contracts

- Includes both residential and commercial land uses.
- · Deal flow starting to materialise on commercial land
- Binding contracts imply partial cash prepayments, and a commitment to formalise at a later date, some of them by the end of 2022

### Land management progress in 1H

#### Palmas Altas / Isla Natura (Seville)



- 2,000 units, fully permitted
- Urbanisation works ongoing and recent approval of the South access
- · Already received building license for the first few residential buildings

Los Cerros (Madrid city)



- 1,600 units, NFP
- · Final approval of urbanisation plan. Urbanisation works to start in 2H

#### Mesena (Madrid city)



- · 160 units, fully permitted
- · Final approval of detailed study, now FP ready to build
- · Project launched already in 2Q

#### Land transformed to fully permitted in 1H

Agustín Lara (Valencia), 133 units



Vaqueros La Estrecha (Oviedo), 176 units



## **Commercial segment**

Deal progress in 1H

### **Puerto Somport (Madrid)**

#### New lease of 5,200 sqm office space:

- With a multinational company, on a long-term lease contract
- On-going negotiations with other potential tenants for the rest of the 20,000 sqm building
- A LEED-Platinum building in Las Tablas district in Madrid (24% owned by MVC)
- MVC owns land for two additional phases



### **Monteburgos 2 (Madrid)**

#### **MB2 turnkey project**

- Construction progresses on plan: 75% executed
- Delivery planned for 4Q 2022 to the final buyer



### Oria (Madrid)

#### Deal with VITA to develop a large student residence:

- · Joint development of a student residence building
  - MVC contributes with the land site and its expertise on property development projects
  - VITA contributes with the financing and its know-how in student accommodation
- VITA will become 100% owner of the property at completion, expected in 2025
- 20,100 sqm, 588 studio apartments and outstanding amenities such as swimming pool, gym and lounges
- Location: at the ORIA Innovation Campus in Madrid, next to the former Clesa factory, with direct access to a train station



#### **New land assets sales**

- A binding contract signed in 1H for the sale of a commercial land asset in Palma de Mallorca for retail use (19,000 sqm)
- Ongoing negotiations on additional land sales for the 2H22

## **Oria Innovation Campus**

Next to the former Clesa factory

- Oria is MVC's largest commercial development project, with 89,000 sqm of mixed uses and a total estimated investment of €330m
- Located in Madrid, next to the former Clesa factory. An attractive location, close to two major hospitals (Ramón y Cajal and La Paz) and connections by public transport
- Intended to become hub for biotech, pharma and technology activities
- It will consist of 4 buildings:
  - One office tower with 25 floors and 40,000 sqm
  - A second office building with 6,000 sqm
  - A student residence with 20,100 sqm
  - A hospitality building with 22,000 sqm
- Following the deal signed with VITA, MVC is exploring alternatives for the other 3 buildings with potential investors
- To start construction of the four buildings along 2023



## **Sustainability and ESG**

Making progress on our ESG commitments



- 100% of developments launched in 1H 2022 are expected to obtain sustainability certifications
- 41% of developments launched in 1H 2022 are targeting AA Efficient Energy Rating Certifications
- Member of *Clúster de la Edificación*, a non profit association where universities, research centres and companies work to develop improvements in residential building



- Development of sustainable urban innovation projects in our major land plots under management. Undergoing certification process by BREEAM Communities in two land plots in Madrid and A Coruña
- We have carried out Participatory Diagnostic Study events in Vinival (Alboraya-Valencia), Benimaclet (Valencia) and Percebeiras (A Coruña)



- 2021 ESG KPIs associated with sustainable financing have been successfully validated by the external auditors
- Metrovacesa has been selected as member of the Blockchain Cluster of the Community of Madrid



Vinival (Alboraya- Valencia)



Percebeiras (A Coruña)



## **Profit & Loss**

### Summary

<b>™</b> € m	1H 2021 1H 2022		% Change
Revenues	187.4	246.6	+31.6%
Development	175.0	240.8	
Land sales	12.4	5.8	
Gross Profit	31.3	50.9	62.5%
Development	25.8	50.6	
% gross margin dev`t	18.5%	21.0%	
Land sales	(1.0)	0.2	
Net margin	20.8	37.3	79.4%
EBITDA	8.2	23.2	183.4%
Pretax profit	(1.7)	16.6	
Net Profit	(2.2)	12.0	
Recurring pre-tax profit (1)	3.0	18.5	516.7%

+31.6% rise in total revenues

21.0% gross development margin

EBITDA of €23.2m, +183.4%

Positive net profit €12.0m

## **Cashflow**

### Summary

Cashflow related to deliveries and land sales of the period = Base for dividend calculation



€m	1H 2021	1H 2022
+ EBITDA	8.2	23.2
- Net financial expenses paid	(5.0)	(3.3)
- Corporate taxes paid	0.0	(2.5)
+ Land monetisation:		
Book value of land sold (1)	12.4	5.6
COGS of deliveries (land only) (2)	40.8	50.5
+/- Others	0.0	2.8
= Gross Operating Cashflow (A)	56.4	76.3
- Capex in land	(16.4)	(18.6)
- Capex in work in progress	(160.6)	(112.0)
+ COGS of deliveries (ex land)	101.9	139.6
+/- Change in CF from clients and others	89.1	(1.7)
= Cashflow related to work in progress (B)	14.0	7.3
= Total cashflow (A) + (B)	70.4	83.6
- Dividend paid	(60.6)	(90.9)
= Change in net debt	9.8	(7.3)

€76.3m
Gross operating cashflow

+35% YoY

## **Net debt**

### Solid financial structure

### **Net debt details**

€m	Dec. 2021	Jun. 2022
Developer loans	55.9	35.4
Corporate debt	338.6	324.1
Gross Financial Debt	394.5	359.5
Unrestricted cash	231.3	189.6
S/T investment	1.1	0.6
Net Financial Debt	162.1	169.3
Restricted cash <sup>(1)</sup>	68.3	78.8
% LTV	6.2%	6.6%

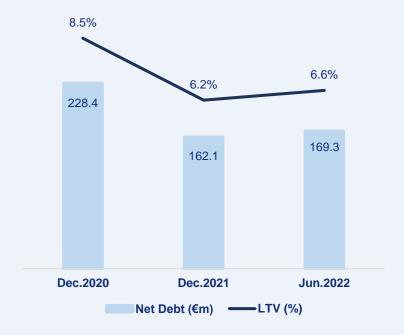


Muted impact of interest rate increase



- · 89% of the debt is fixed or hedged
- Corporate debt with no significant maturities before 2026

#### **Evolution of net debt and LTV ratio**



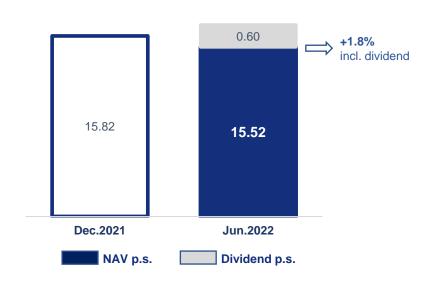
## **Asset appraisal**

NAV of €15.52 per share, +1.8% incl.dividend



- +3.2% residential use
- +0.9% commercial uses

### **Net Asset Value, €/sh**

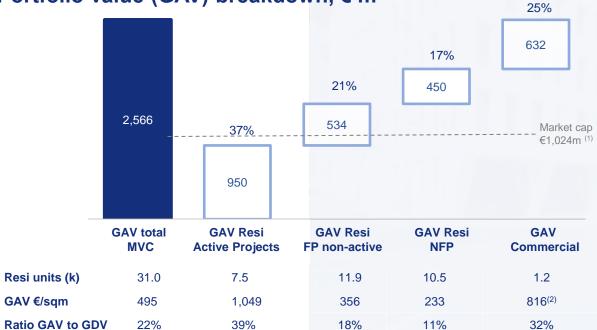




- 75% residential
- 25% commercial



22%



#### Notes:

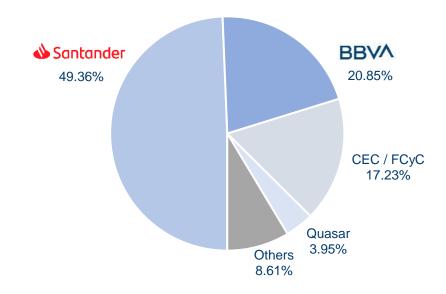
- Based on the stock price as of July 27th, 2022
- Calculated on the Commercial FP land, which accounts for 97% of the commercial portfolio



## **Update on shareholding structure**

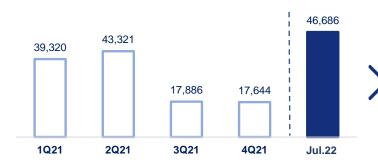
CEC-FCyC has a 17.23% in MVC after the partial bid(1)

#### **Current Shareholder Structure**



#### Average daily trading volume

# shares



- Post-bid trading volume is higher than during the year 2021
- Share buyback (2): has been put on hold since the start of the bid

### Partial public bid completed in June



## **Closing remarks**

Good progress on targets and strategy

# Confirmation of full-year targets

Housing deliveries

1.6k to 2.0k units

- 93% presold
- Almost 100% construction finished

Land sale agreements

> €75m

• 33% progress, including binding contracts

Commercial deliveries

MB2 turnkey

4Q delivery

Operating cashflow

> €150m

• 51% progress in 1H

### **Reinforcement of MVC Strategy**

Housing development

- Reinforce leading position in Spain
- Increase activity to 2.0k-2.5k units p.a.

**Land management** 

- Transformation of land to fully-permitted
- · Optimise size of residential land portfolio

Commercial segment

- Unleash the value of the current portfolio
- · Case by case approach



Focus on cashflow generation

Very attractive dividend distribution



**€262m dividends paid** between 2019-2022



## **Profit and Loss**

	(€m)	1H 2021	1H 2022	YoY
Α	Total Revenues	187.4	246.6	32%
	Residential Development	175.0	240.8	
	Land Sales	12.4	5.8	
	Total COGs	(156.1)	(195.7)	
	Residential Development	(142.7)	(190.2)	
	Land Sales	(13.5)	(5.6)	
В	Gross Margin	31.3	50.9	62%
	Gross Margin Development	32.4	50.6	
	% Gross margin Development	18.5%	21.0%	+2.5pp
	Gross Margin Land Sales	(1.0)	0.2	
	Commercial & other operating costs	(10.5)	(13.5)	
C	Net Margin	20.8	37.3	<b>79%</b>
	Wages & Salaries	(8.0)	(9.6)	
	Other general expenses	(4.6)	(4.5)	
D	EBITDA	8.2	23.2	183%
	Change in fair value of assets	(4.2)	(2.1)	
	Net financial results	(5.7)	(3.9)	
	Others	0.0	(0.6)	
	Pre-tax Profit	(1.7)	16.6	
	Incomen Tax	(0.5)	(4.6)	
Е	Net Profit	(2.2)	12.0	
	Recurring pre-tax profit (1)	3.0	18.5	517%



## **Key comments**

#### A -Total revenues of €246.6m (up 32% YoY)

- Residential revenues of €240.8m (+38% YoY)
- Land sales of €5.8m

### B - Gross margin of €50.9m

- 21% margin in residential development
- C Net margin of €37.3m, after direct costs
- D EBITDA of €23.2m (+183% YoY)
  - Includes non-recurring of €0.7m related to the public bid process
- E Positive net profit of €12.0m

# **Balance Sheet**

(€m)	sets       576.5       467.6         1,844.0       1,900.8         992.5       966.9         851.6       933.9         299.6       268.3         56.9       57.5         2,200.4       2,226.6         2,777.0       2,694.2         7.6       7.8         287.4       288.0         ities       38.6       39.8         oilities       333.6       335.6         28.6       32.3         102.6       67.0         ities       232.5       258.6         s       363.7       357.8         2,079.6       2,000.8	
Investment Property	417.0	298.2
Other non-current assets	159.5	169.4
Total non-current assets	576.5	467.6
Inventory	1,844.0	1,900.8
Land	992.5	966.9
WIP & finished product	851.6	933.9
Cash	299.6	268.3
Other current assets	56.9	57.5
Total current assets	2,200.4	2,226.6
Total assets	2,777.0	2,694.2
Provisions	7.6	7.8
Financial debt	287.4	288.0
Otner non-current liabilities	38.6	39.8
Total non-current liabilities	333.6	335.6
Provisions	28.6	32.3
Financial debt	102.6	67.0
Otner non-current liabilities	232.5	258.6
Total current liabilities	363.7	357.8
Shareholder's funds	2,079.6	2,000.8
Total equity + liabilities	2,777.0	2,694.2



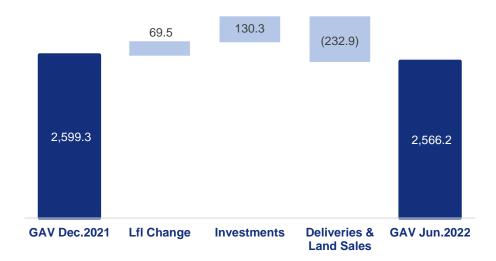
## **GAV** and **NAV**

### **Details**

### **Net Asset Value calculation, € m**

Eur m	Dec.2021	Jun.2022
Shareholders' funds	2,079.6	2,000.8
+/- Capital gains gross	265.4	296.9
+/- Other adjustments	54.9	56.0
= NAV gross	2,399.9	2,353.7
+/- Taxes on capital gains	(66.4)	(74.2)
+/- Other adjustments	(7.1)	(7.9)
= NAV net	2,326.5	2,271.6
Number of shares (m)	151.7	151.7
NAV per share (€)	15.82	15.52
NNAV per share (€)	15.34	14.98

### **GAV** evolution, € m



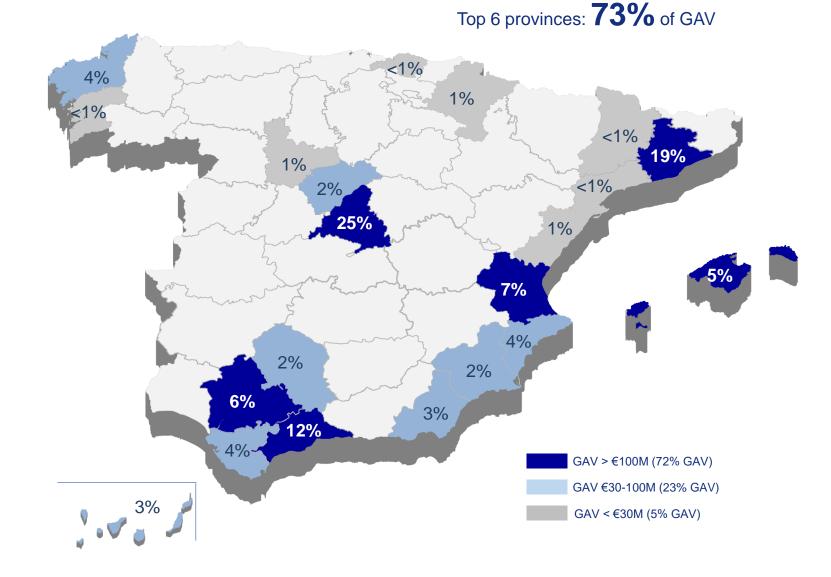
## Portfolio by provinces

Strong presence in the key areas

### Portfolio details by province

Ranked by % GAV June 2022

		GAV (%	<b>6)</b>	#	of resi un	its
Location	Total	Resid.	Commer	Total	Fully permitted	Under permitting
Madrid	25%	17%	49%	4.6k	0.8k	3.8k
Barcelona	19%	14%	32%	3.8k	1.8k	2.1k
Málaga	12%	15%	0%	1.9k	1.7k	0.3k
Valencia	7%	10%	0%	3.1k	1.8k	1.3k
Seville	6%	8%	0%	2.3k	2.3k	-
Balearic Islands	5%	4%	7%	0.5k	0.5k	-
Cádiz	4%	4%	3%	1.8k	0.9k	0.9k
A Coruña	4%	5%	0%	2.0k	0.8k	1.2k
Alicante	3%	4%	1%	1.4k	1.0k	0.3k
Canary Islands	3%	3%	4%	1.9k	1.8k	0.1k
Rest of Spain	16%	16%	4%	7.7k	6.1k	1.7k
Total MVC	100%	100%	100%	31.0k	19.4k	11.6k
GAV (€m)	2,566	1,934	632			



## **Data series**

## Evolution of key operating data

# Units	2018	2019	2020	2021	1Q20	2Q20	3Q20	4Q20	1Q21	2Q21	3Q21	4Q21	0 16 1	2
Pre-sales in the period	888	1,511	1,037	2,093	263	27	505	242	407	549	590	547	568	
Backlog of presales (units)	909	2,131	2,568	3,033	2,248	2,195	2,637	2,568	2,678	2,878	3,034	3,033	3,061	
Backlog of presales (€ m)	271	597	744	850	630	619	747	744	798	846	860	850	878	
Active projects (# projects)	102	136	125	138	134	133	125	125	130	134	136	138	138	
Active units total	5,565	7,962	7,382	7,561	8,054	7,893	7,429	7,382	7,276	7,216	7,502	7,561	7,323	
Units in commercialization	3,840	5,378	5,440	5,555	5,501	5,084	5,406	5,440	5,100	5,221	5,177	5,555	6,001	
Units in construction	1,329	3,383	3,550	4,007	3,747	3,463	3,639	3,550	3,481	3,620	3,698	4,007	3,724	
Deliveries in the period	520	289	601	1,627	146	80	63	312	296	349	434	548	540	ĺ

Note / Definitions: <u>Pre-sales</u>: number of reservations plus contracts signed in a period of time, net of cancellations; <u>Sales backlog</u>: balance of accumulated pre-sales minus deliveries at a certain date; <u>Units under commercialisation</u>: total number of units in projects under commercialisation, including sold and unsold units; <u>Active units</u>: units in projects launched internally, including projects already under commercialisation and projects in design phase (prior to commercialisation)

## **Client profile**

Location, price, age, motivation and financing

