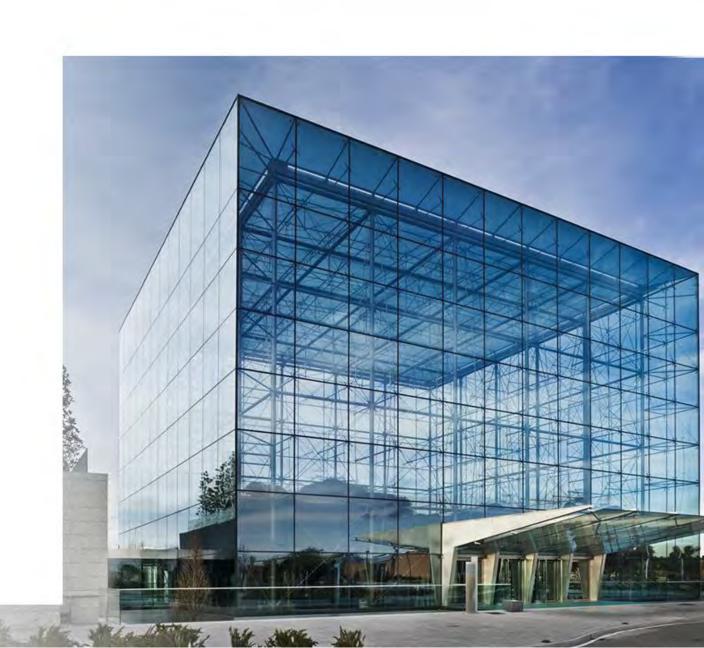
## H1'20 Earnings Presentation

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### Important information

#### Non-IFRS and alternative performance measures

In addition to the financial information prepared in accordance with International Financial Reporting Standards ("IFRS") and derived from our financial statements, this presentation contains certain financial measures that constitute alternative performance measures ("APMs") as defined in the Guidelines on Alternative Performance Measures issued by the European Securities and Markets Authority (ESMA) on 5 October 2015 (ESMA/2015/1415en) and other non-IFRS measures ("Non-IFRS Measures"). The financial measures contained in this presentation that qualify as APMs and non-IFRS measures have been calculated using the financial information from Santander Group but are not defined or detailed in the applicable financial reporting framework and have neither been audited nor reviewed by our auditors. We use these APMs and non-IFRS measures when planning, monitoring and evaluating our performance. We consider these APMs and non-IFRS measures to be useful metrics for management and investors to facilitate operating performance comparisons from period to period, as these measures exclude items outside the ordinary course performance of our business, which are grouped in the "management adjustment" line and are further detailed in Section 3.2. of the Economic and Financial Review in our Directors' Report included in our Annual Report on Form 20-F for the year ended 31 December 2019. While we believe that these APMs and non-IFRS measures are useful in evaluating our business, this information should be considered as supplemental in nature and is not meant as a substitute of IFRS measures. In addition, other companies, including companies in our industry, may calculate or use such measures differently, which reduces their usefulness as comparative measures. For further details of the APMs and Non-IFRS Measures used, including its definition or a reconciliation between any applicable management indicators and the financial data presented in the consolidated financial statements prepared under IFRS, please see the 2019 Annual

The businesses included in each of our geographic segments and the accounting principles under which their results are presented here may differ from the included businesses and local applicable accounting principles of our public subsidiaries in such geographies. Accordingly, the results of operations and trends shown for our geographic segments may differ materially from those of such subsidiaries

#### **Forward-looking statements**

Santander cautions that this presentation contains statements that constitute "forward-looking statements" within the meaning of the U.S. Private Securities Litigation Reform Act of 1995. Forward-looking statements may be identified by words such as "expect", "project", "anticipate", "should", "intend", "probability", "risk", "VaR", "RoRAC", "RoRWA", "TNAV", "target", "goal", "objective", "estimate", "future" and similar expressions. These forward-looking statements are found in various places throughout this presentation and include, without limitation, statements concerning our future business development and economic performance and our shareholder remuneration policy. While these forward-looking statements represent our judgment and future expectations concerning the development of our business, a number of risks, uncertainties and other important factors could cause actual developments and results to differ materially from our expectations. The following important factors, in addition to those discussed elsewhere in this presentation, could affect our future results and could cause outcomes to differ materially from those anticipated in any forward-looking statement: (1) general economic or industry conditions in areas in which we have significant business activities or investments, including a worsening of the economic environment, increasing in the volatility of the capital markets, inflation or deflation, changes in demographics, consumer spending, investment or saving habits, and the effects of the COVID-19 pandemic in the global economy; (2) exposure to various types of market risks, principally including interest rate risk, foreign exchange rate risk, equity price risk and risks associated with the replacement of benchmark indices; (3) potential losses associated with prepayment of our loan and investment portfolio, declines in the value of collateral securing our loan portfolio, and counterparty risk; (4) political stability in Spain, the UK, other European Union and increased regulation in light of



### Important information

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## Highlights

#### Growth

- Stock continued to grow. Loans: +1% QoQ and +6% YoY, deposits +5% QoQ and +9% YoY
- Signs of normalisation of lending with mortgage and consumer new lending increasing in June and lending to SMEs and corporates reducing from their peak in April
- **Digital adoption accelerating rapidly** with 47% of sales through our digital channels in Q2 (vs. 36% in 2019) and 40 million digital customers (+15% YoY), of which more than 32 million now use mobile banking (+22% YoY)

### **Profitability**

- Net operating income up 2% driven by resilient customer revenue and cost reduction ahead of plan (-5% YoY1)
- ▶ Underlying attributable profit in H1'20 of EUR 1,908 mn (EUR 1,531 mn in Q2) impacted by higher LLPs, totalling EUR 7 bn
- Economic consequences of COVID-19 crisis, ongoing lower for longer interest rate environment and higher discount rates reflecting volatility and risk premiums have led to **impairments of goodwill and DTAs** of EUR -12.6 bn, principally relating our business in the UK (EUR -6.1 bn) and in the US (EUR -2.3 bn). These write downs **do not impact our capital ratios**

#### Strength

- The Group maintains the cost of credit of 1.4-1.5% guidance for year end, with robust credit quality thanks to mitigation measures and volumes increase, reflected in a 25 bp improvement year-on-year in the NPL ratio and an increase in coverage to 72%
- Strong organic capital generation in Q2 (28 bps), with Group **CET1 reaching 11.84%**<sup>2</sup>, including **dividend accrual of 6 bps** towards a potential **cash dividend against 2020 results** which reflects the board's commitment to apply a full cash dividend policy as soon as conditions permit<sup>3</sup>
- ▶ Board's intention is to propose to shareholders the payment of a scrip dividend (payable in new shares) against 2019 results, equivalent to EUR 0.10 per share

Delivered solid operating performance (net operating income +2%) and strengthened capital position as CET1 increased to 11.84%, at the top end of our 11-12% target range



Note: Changes in constant euros

- (1) In real terms
- (2) Data applying the IFRS 9 transitional arrangements
- (3) Subject to the normalisation of market conditions and regulatory guidance and approvals

## We delivered strong net operating income performance (+2% in constant euros), though profit affected by COVID-19 related provisions

			% ch	ange
EUR mn	H1'20	H1'19	Euros	Constant Euros
Net interest income	16,202	17,636	-8	0
Net fee income	5,136	5,863	-12	-4
Other income	1,180	937	26	26
Total income	22,518	24,436	-8	0
Operating expenses	-10,653	-11,587	-8	-2
Net operating income	11,865	12,849	-8	2
Loan-loss provisions <sup>1</sup>	-7,027	-4,313	63	78
Other results	-997	-957	4	12
Underlying PBT	3,841	7,579	-49	-44
Net capital gains and provisions	-12,706	-814	-	-
Attributable profit	-10,798	3,231	-	-
Underlying attributable profit <sup>2</sup>	1,908	4,045	-53	-48

Resilient customer revenue even with lower business activity

**Strong performance in CIB in the quarter** 

Accelerating the reduction in our cost base

LLPs impacted by COVID-19 charges

Impairments arising from the deterioration of the macroeconomic scenario related to COVID-19



<sup>(1)</sup> Provisions overlay in Q1 was included in the net capital gains and provisions line, but has now been allocated by country in this line (LLPs).

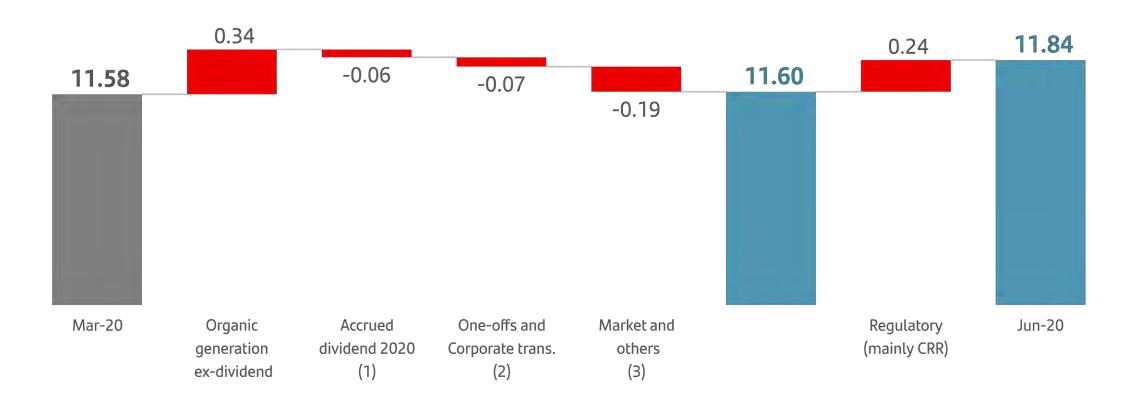
## Net capital gains and provisions

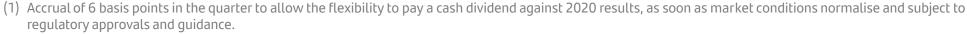
H1′19	
Capital gains Prisma (Argentina)	+150
Restructuring costs  • Spain: -600  • UK: -92  • Poland: -12	-704
Property sales (Corporate Centre)	-180
PPI <sup>1</sup> (UK)	-80
Group total	-814

H1′20	
Goodwill impairment  UK: -6,101  US: -2,330  Poland: -1,192  SCF (Nordics and others): -477	-10,100
Deferred tax assets	-2,500
Restructuring costs + Others  UK: -33  SCF: -28  Poland: -5  Other: -40	-106
Group total	-12,706

# Capital ratios reinforced with Group CET1 of 11.84%, at the top end of our 11-12% target, after strong organic capital generation in the quarter

#### CET1 ratio evolution





Santander (2) Includes Ebury -0.05

<sup>(3)</sup> Markets -0.08, Pensions -0.06 and other deductions -0.05

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## **Group Performance**

**Group business activity** 



## In the latter part of the quarter, we gradually began to return to pre-COVID activity as lockdowns were lifted...

#### % Branches open

		Peak lockdown	June
		26%	78%
	SSF	77%	99%
Europe		69%	83%
		97%	99%
	0	84%	99%
North		72%	81%
America		57%	77%
		74%	95%
South America		67%	70%
		99%1	100%

#### **Nearly full operational activity in our:**

Branches: c. 90% Group's branches open

**ATMs:** full availability throughout the crisis

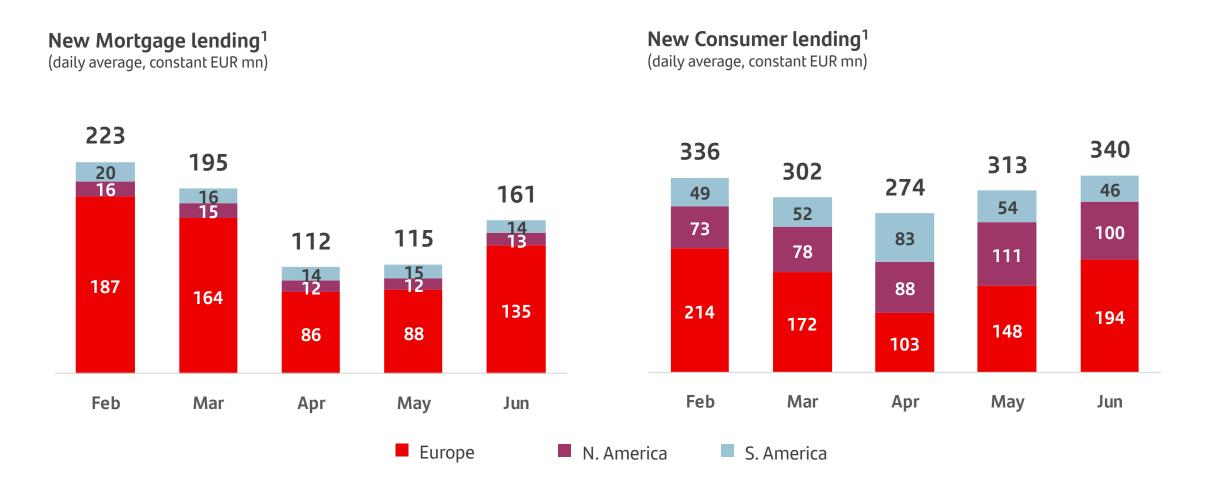
**PoS:** recovering to near pre-crisis levels, following 25% turnover growth from low reached in April

**Contact Centres:** significant improvement as recovering activity levels.

Our priority is to continue to ensure the health and protection of all employees and customers as well as our business continuity



## ... which is reflected in signs of normalisation in new retail lending in recent weeks, particularly in Europe...

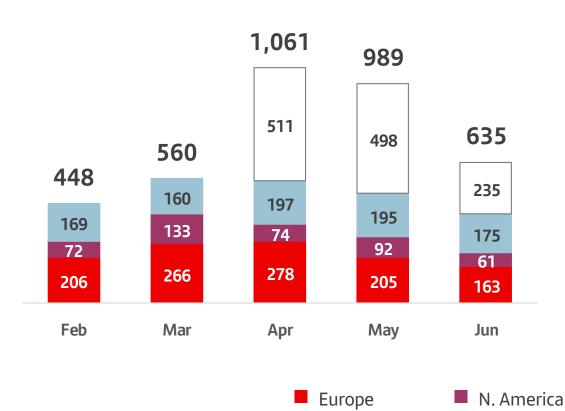




# ... while corporate lending, which has been supported by government guarantees, and CIB have reduced from their peak in April

## New SME and Corporates lending<sup>1</sup>

(daily average, constant EUR mn)

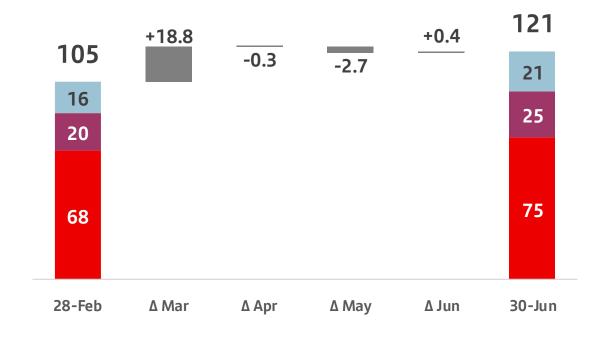


#### CIB change stock of loans

☐ Gov. backed

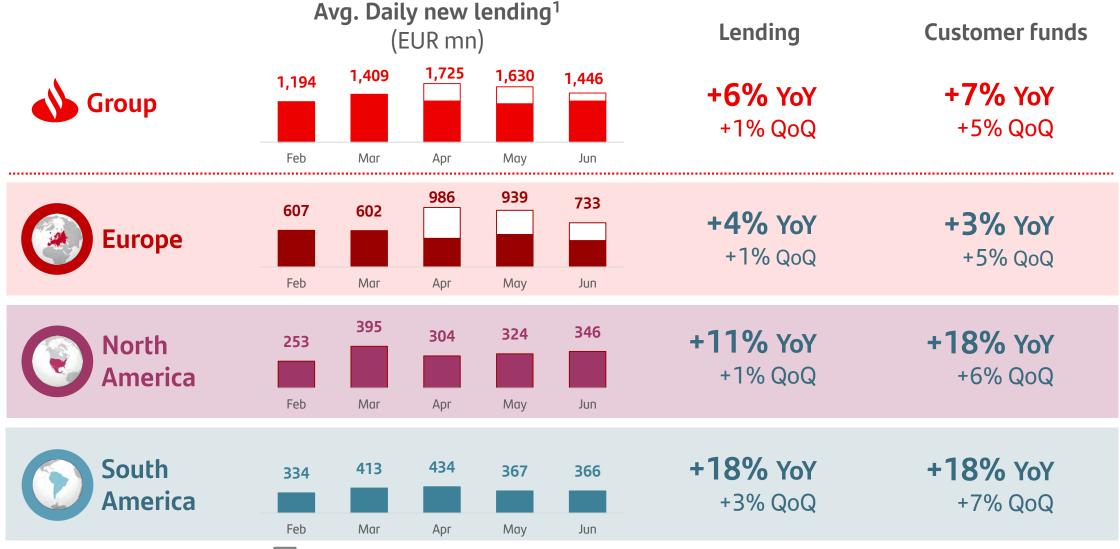
S. America

(L&A to customers excluding reverse repos, constant EUR billion)





## As a result, in June, the Group's new lending was similar to pre-COVID levels





## The stock of retail loans has remained stable while SME, corporate and CIB balances have increased





## Digital adoption has accelerated (mobile customers +5.8 mn YoY) resulting in increased digital sales penetration up to 47% in Q2



**39.9 mn** (+15% YoY) Digital customers<sup>1</sup>

Steady growth in our digital customers: +3.1 mn in H1'20 vs. +2.0 mn in H2'19

#### **Strong engagement and digital sales:**



47% in Q2'20

(44% in H1'20 and 36% in 2019)

Digital sales<sup>2</sup> as % of total sales



# Accesses<sup>3</sup> (online & mobile)



+23% YoY

# Transactions<sup>4</sup> (monetary & voluntary)

#### **Digital customers:**



4.6 mn



5.1 mn



€ 6.1 mn



14.5 mn

#### Strong mobile customer growth:



**32.2 mn** (+22% YoY) Mobile customers

+5.8 mn YoY +3.0 mn YTD



- Every physical or legal person, that, being part of a commercial bank, has logged in its personal area of internet banking or mobile phone or both in the last 30 days
- Percentage of new contracts executed through digital channels during the period
- Private accesses. Logins of bank's customers on Santander internet banking or apps. ATM accesses by mobile are not included

## **Group Performance**

**Group earnings** 



## In results, resilient revenue driven by our strong customer relationships...

#### ... and our geographic...

#### ... and business diversification

Total income growth YoY (constant euros)



**South America** 

+7%

Corporate & **Investment Banking** 



**North America** 

+1%



Wealth Management

& Insurance

+4%



Europe

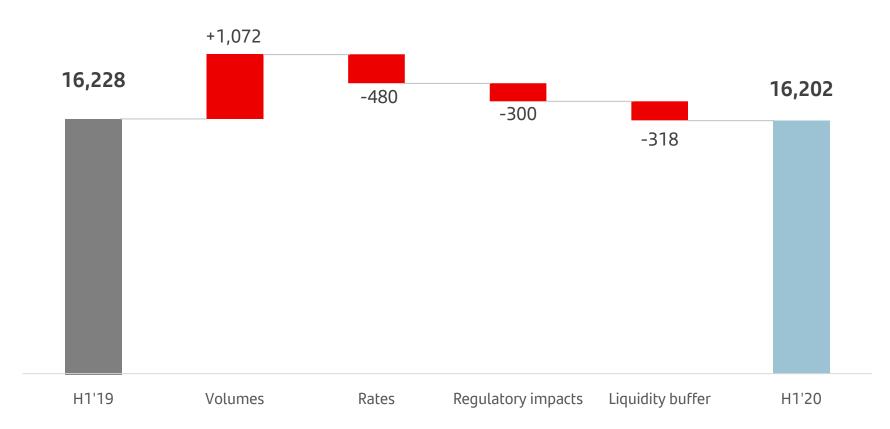
-8%



## NII affected by non-business related impacts and lower interest rates. NII from recurring business increased 4% in constant euros

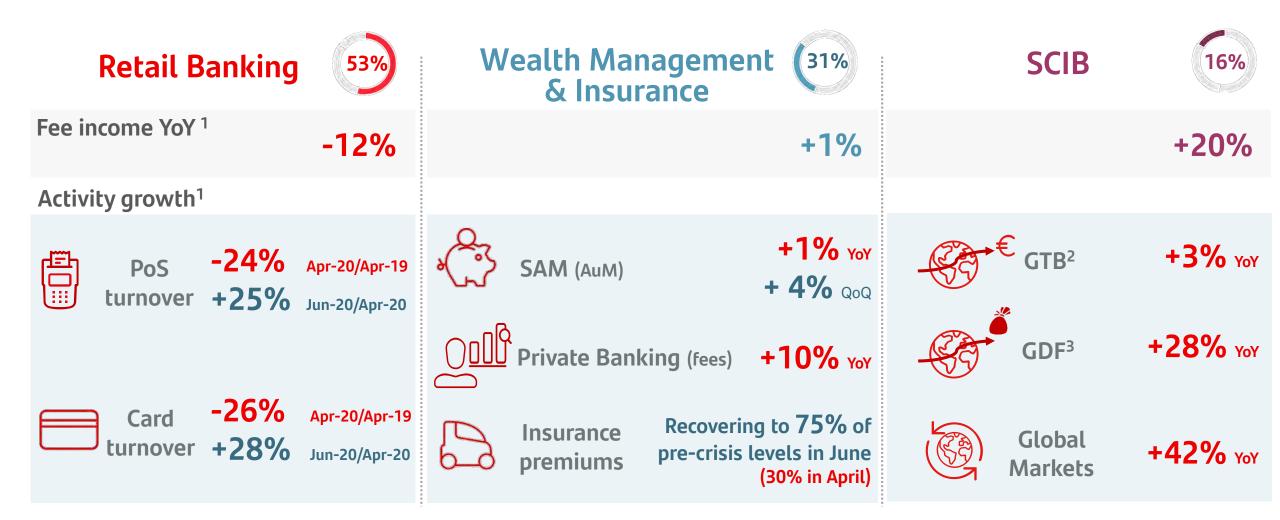
#### NII evolution

Constant EUR mn





## Fees affected by lower customer transactions but beginning to recover as activity increases





Note: Weight refers to net fee income generated by global business over total Group net fee income. WM&I considering the total fee generated by insurance and asset management, including those transferred to the commercial network (Retail Banking)

- (1) Percentage change in constant euros
- (2) Global Transaction Banking
- (3) Global Debt Financing

### Cost reductions are ahead of plan as we capture incremental cost efficiencies

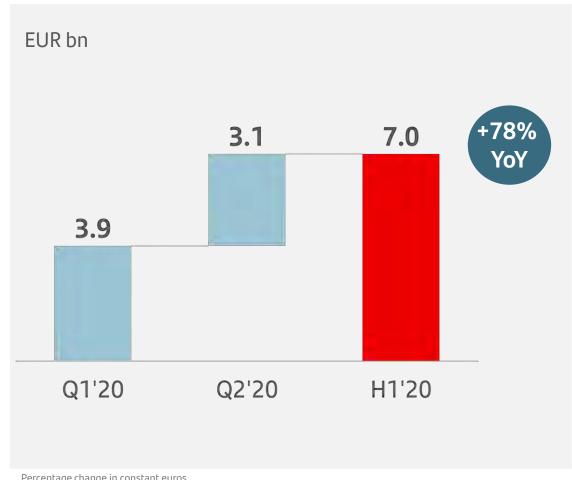
YoY change	Nominal costs	Costs in r	eal terms
Europe	-5.9%	-6.8%	-10% -6% -5%
North America	-0.8%	-2.9%	<ul><li>-4%</li><li>-1%</li></ul>
South America <sup>1</sup>	2.4%	-0.9%	<ul><li>-1%</li><li>0%</li></ul>
Group	-1.9%	-5.1%	

Accelerating the cost reduction trend in most markets

>EUR 300 mn in H1'20 (>75% of the FY'20 initially planned)

## Estimated year-end cost of credit of 1.4-1.5% with credit quality supported by mitigation measures and volume increases

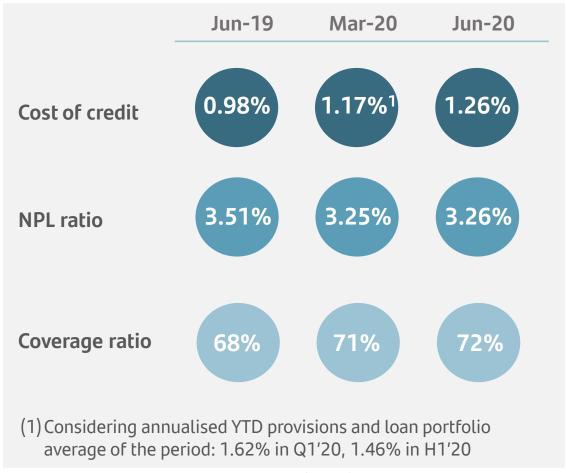
### **Loan-loss provisions**



Percentage change in constant euros



#### **Credit quality ratios**



Note: Exposure and coverage ratio by stage in appendix, page 65 (appendix)

## Close to 80% of our moratoria is granted to individuals, o/w c. 90% secured

30 Jun 20	# clients (mn) o/w government programmes	Total amount o/w government programmes (EUR bn)	% lending portfolio
Mortgage	0.5	69	23%
Wortgage	0.3	55	
	4.6	22	10%
Consumer	1.4	7	
SMEs &	0.3	25	6%
Corporate	<b>S</b> 0.2	10	
Tabal	5.4	116	12%
Total	1.9	72	

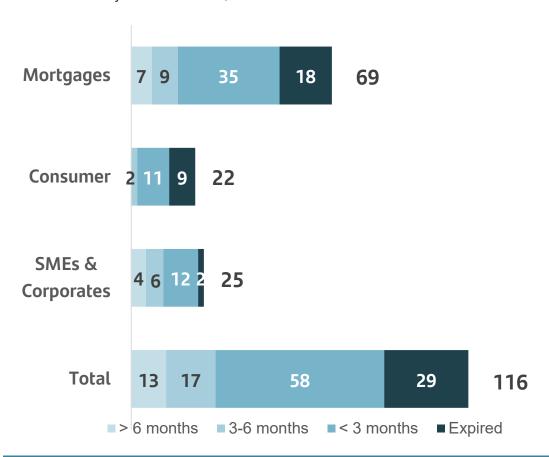
- c. 60% are residential mortgages, mainly concentrated in UK (c. EUR 41 bn) with low average LTVs (41%)
- c. 65% of consumer loans are auto loans (c. EUR 14 bn)
- SMEs & Corporate moratoria based on internal rating and complemented with liquidity facilities under government guarantees



## Performance of current expired moratoria, aligned with 2020 forecasted losses

#### Maturity profile of loans subject to moratoria

Residual maturity as of 30 June 20, EUR bn



- As of 30 June, c. 25% of the total moratoria had expired (c. EUR 29 bn), of which 98% remains performing
  - Over 60% (EUR 18 bn) are residential mortgages, mostly in the UK, aligned with prior performance levels
  - c. 30% (EUR 9 bn) are consumer o/w over 90% is auto, mainly in SCUSA.
  - In SMEs & Corporates, very small amount expired (EUR 2 bn) with management focus on predictive analysis of customer behavior
- Expected losses are included in the estimated cost of credit for the year

By 15 July, in total >EUR 40 bn had already expired with similar credit quality



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### Group net operating income growth supported by our geographic and business diversification

<b>H1'20</b> (vs. H1'19)	Net operating income (EUR mn)	<b>Underlying</b> <b>attributable profit</b> (EUR mn)	Contribution to Group's Underlying profit
Europe	4,314 -10%	1,075 -54%	35%
North America	3,301 +2%	617 -29%	20%
South America	5,093 +8%	1,383 -13%	45%
Global businesses SCIB	1,683 +32%		Enhancing our local scale
wm&I	605 +7%	427 +3%	with global reach

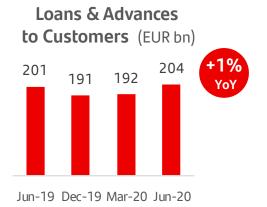






KEY DATA	H1'20	% H1'19
Loyal / active customers (%)	33	+2 pp
Digital customers (mn)	5.1	+10%
NPL ratio (%)	6.55	-47 bps
Cost of credit (%)	0.68	+27 bps
Efficiency ratio (%)	54.9	-22 bps
RoTE (%)	3.2	-6.1 pp

#### VOLUMES<sup>1</sup>





P&L*	Q2'20	% Q1'20	H1'20	% H1'19
NII	931	0.6	1,856	-8.0
Net fee income	535	-16.8	1,178	-5.5
Total income	1,562	-12.7	3,350	-9.6
Operating expenses	-896	-5.1	-1,841	-10.0
Net operating income	665	-21.2	1,509	-9.1
LLPs	-313	-50.3	-941	100.1
PBT	237	112.0	350	-62.6
Underlying att. profit	161	79.1	251	-63.9

(\*) EUR mn



**High activity** in SMEs and Corporates boosted by loans with ICO guarantee, reaching 27% market share and more than **EUR 11 bn loans growth** in the quarter

**Profit** impacted by lower **non-customer revenue** and higher **LLPs**, partially offset by **cost reduction efforts**. **QoQ** recovery in **NII** 

NPL ratio improved 47 bps YoY (with a high level of corporate loans granted) and coverage ratio rose to 43.3%







% H1'19

H1'20

KEY DATA	H1'20	% H1'19
Active customers (mn)	18.4	-3%
NPL ratio (%)	2.52	+28 bps
Cost of credit (%)	0.78	+42 bps
Efficiency ratio (%)	43.4	-120 bps
RoTE (%)	11.0	-4.3 pp

(*) FLID mn and % change in constant ource				
Underlying att. profit	258	19.1	477	-25.8
PBT	466	22.6	849	-22.6
LLPs	-184	-41.4	-501	177.1
Net operating income	626	-3.5	1,283	1.4
Operating expenses	-469	-7.9	-983	-3.6
Total income	1,095	-5.4	2,266	-0.9
Net fee income	159	-14.6	345	-16.3
NII	947	-2.0	1,926	2.5

Q2'20

% Q1'20

#### VOLUMES<sup>1</sup>





P&L\*

Most markets showed signs of recovery in the latter part of the quarter

**Net operating income** up driven by **strong NII** in Q1 and **cost reductions**, partially offset by **net fee income** (lower activity)

Increased **COVID related provisions** resulted in a 26% decrease in underlying profit YoY but **rebounding in Q2** 



<sup>(\*)</sup> EUR mn and % change in constant euros

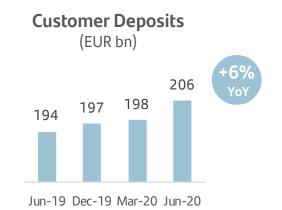




KEY DATA	H1'20	% H1'19
Loyal / active customers (%)	31	+1 pp
Digital customers (mn)	6.1	+7%
NPL ratio (%)	1.08	-5 bps
Cost of credit (%)	0.23	+17 bps
Efficiency ratio (%)	66.0	+558 bps
RoTE (%)	2.0	-5.9 pp

#### VOLUMES<sup>1</sup>





P&L*	Q2'20	% Q1'20	H1'20	% H1'19
NII	871	-0.2	1,769	-7.7
Net fee income	96	-47.9	290	-31.6
Total income	979	-8.0	2,077	-13.0
Operating expenses	-656	-5.3	-1,370	-4.9
Net operating income	323	-13.2	707	-25.2
LLPs	-239	28.5	-430	437.5
PBT	80	-30.5	198	-75.0
Underlying att. profit	54	-33.2	139	-76.1

(\*) EUR mn and % change in constant euros



Income impacted by base rate cuts and regulatory changes in fees, partially offset by the -50 bps in the 11213 C/A remuneration in May, and will benefit from a further cut in August

**Continued focus on cost management**; operating expenses down 5% YoY through realised efficiency savings

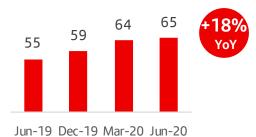
Credit impairments increased largely due to COVID-19 charges; underlying LLPs remain low



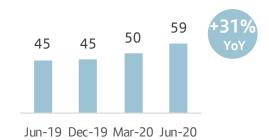
KEY DATA	H1'20	% H1'19
Loyal / active customers (%)	22	-
Digital customers (mn)	14.5	+14%
NPL ratio (%)	5.07	-20 bps
Cost of credit (%)	4.67	+83 bps
Efficiency ratio (%)	31.8	-67 bps
RoTE (%)	17.1	-4.5 pp

#### VOLUMES<sup>1</sup>

L	oans & Adv	ances
to	Customers	(EUR bn)



## Customer Deposits (EUR bn)



P&L*	Q2'20	% Q1'20	H1'20	% H1'19
NII	1,813	-3.4	4,083	1.0
Net fee income	614	-13.4	1,483	-1.5
Total income	2,651	1.7	5,788	3.8
Operating expenses	-835	0.3	-1,839	1.7
Net operating income	1,816	2.4	3,949	4.9
LLPs	-843	-4.3	-1,909	59.9
PBT	942	18.9	1,881	-18.6
Underlying att. profit	478	10.6	995	-17.4

(\*) EUR mn and % change in constant euros



Our **business model** and **solid balance sheet** allow us to react rapidly to the new reality and **maintain high shareholders returns** 

**Double-digit YoY volume growth,** with credit quality at controlled levels

**Net operating income growth** driven by NII, gains on financial transactions and efficiency improvement







KEY DATA	H1'20	% H1'19
Loyal / active customers (%)	21	+2 pp
Digital customers (k)	1,052	+7%
NPL ratio (%)	1.49	-83 bps
Cost of credit (%)	3.30	+21 bps
Efficiency ratio (%)	42.5	+18 bps
RoTE (%) <sup>1</sup>	4.7	-6.9 pp

VO	LUM	ES <sup>2</sup>
----	-----	-----------------





P&L*	Q2'20	% Q1'20	H1'20	% H1'19
NII	1,429	-2.4	2,891	-1.4
Net fee income	215	-14.0	465	-5.3
Total income	1,801	-6.7	3,730	-2.6
Operating expenses	-776	-4.1	-1,585	-2.2
Net operating income	1,024	-8.6	2,144	-2.9
LLPs	-832	-14.6	-1,804	49.3
PBT	163	15.7	305	-66.7
Underlying att. profit	151	149.5	211	-55.8

(\*) EUR mn and % change in constant euros



Improved YoY trend in volumes with double-digit growth, both in loans and customer funds

**Total income** affected by lower rates, lease income and lower activity partially offset by **cost control** 

**Net operating income down 3%,** whilst profit down due primarily to the COVID-19 impact on provisions



Note: Underlying RoTE

- (1) RoTE adjusted for excess capital. Otherwise 3%
- (2) Constant euros. Loans and advances excluding reverse repos. Customer deposits excluding repos





KEY DATA	H1'20	% H1'19
Loyal / active customers (%)	35	+4 pp
Digital customers (mn)	4.6	+31%
NPL ratio (%)	2.50	+29 bps
Cost of credit (%)	2.95	+34 bps
Efficiency ratio (%)	39.5	-206 bps
RoTE (%)	15.5	-5.0 pp

VO	Ш	M	ES <sup>1</sup>
VU	LU	IVI	LJ







P&L*	Q2'20	% Q1'20	H1'20	% H1'19
NII	650	-4.5	1,448	2.4
Net fee income	185	2.2	396	2.0
Total income	905	4.7	1,912	7.6
Operating expenses	-341	-3.7	-756	2.3
Net operating income	565	10.6	1,156	11.4
LLPs	-291	22.6	-564	47.0
PBT	267	0.3	578	-10.3
Underlying att. profit	186	-1.1	406	4.2

(\*) EUR mn and % change in constant euros



**Solid loan performance** driven by corporates, CIB and mortgages. Strong **digital customers** growth

**Net operating income increased at double-digit rates** both QoQ and YoY due to higher revenues and strong efficiency improvement

**Double-digit profitability** and **profit growth**, with reduced non-controlling interests



## Corporate Centre

P&L*	H1'20	H1'19
NII	-658	-600
Gains/Losses on FT	78	-171
Operating expenses	-166	-193
LLPs and other provisions	-402	-139
Tax and minority interests	61	46
Underlying att. profit	-1,125	-1,108

<sup>(\*)</sup> EUR mn



NII impacted by front-loading the 2020 issuance plan and an increased liquidity buffer

**Positive impact of FX hedging cost** reflected in results from financial transactions

Operating expenses trend continued (-14% vs. H1'19), driven by the streamlining and simplification measures

**Provisions** include non-recurring charges for certain holdings whose valuation has been affected by the crisis

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Key takeaways



**Appendix** 



## In the first half, we have grown our net operating income by 2% and CET1 to 11.84%, at the top end of our 11-12% target range

#### Strong capital position

- We expect to remain at the top end of our 11-12% target range by year end
- Given our capital strength and operating performance, the board intends to propose a scrip dividend (payable in new shares) against 2019 results, equivalent to EUR 0.10 per share, and the Bank has accrued 6 bps of CET1 capital in the quarter for a potential cash dividend against 2020 results<sup>1</sup>

#### **Strong operating** performance

- **Total income for H1 unchanged YoY**, with CIB delivering 23% growth in attributable profit for the period. Customer revenue expected to recover in H2'20
- Cost reduction ahead of plan, with expenses falling 5% in real terms. **Disciplined cost management** expected to continue in H2'20

#### Robust credit quality

▶ The Group maintains the estimation of cost of credit of 1.4-1.5% at year end

#### Accelerating our transformation plans

- Accelerating our transformation plans to leverage both our scale and the collective strengths of our regions and global businesses, learning from customer behaviour changes during the pandemic
- Focus on simplifying our operations, improving customer experience to grow profitably and with improved efficiency

Our net operating income forecast is consistent with our Investor Day RoTE target of 13-15%



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## Europe



KEY DATA	H1'20	% H1'19
Loyal / active customers (%)	36	+1 pp
Digital customers (mn)	14.7	+9%
NPL ratio (%)	3.24	-24 bps
Cost of credit (%)	0.47	+23 bps
Efficiency ratio (%)	54.8	+115 bps
RoTE (%)	4.4	-5.3 pp

P&L*	Q2'20	% Q1'20	H1'20	% H1'19
NII	3,352	-1.0	6,787	-4.3
Net fee income	1,098	-15.7	2,413	-8.0
Total income	4,577	-6.9	9,551	-7.8
Operating expenses	-2,526	-5.7	-5,237	-5.9
Net operating income	2,051	-8.3	4,314	-9.9
LLPs	-877	-33.5	-2,211	163.0
PBT	1,014	39.9	1,747	-50.4
Underlying att. profit	632	44.7	1,075	-54.0

<sup>(\*)</sup> EUR mn and % change in constant euros



**Extracting additional synergies** from transformation processes

**Leveraging digital transformation** to improve customer experience

The combined strengths of our European businesses allow us to create 'One Santander Europe'



Loans up YoY boosted by Spain (loans with ICO guarantee), the UK (mortgage and corporate lending) and CIB

PBT down due to higher LLPs based on the expected deterioration arising from COVID-19

Ahead of plan on our cost savings target



#### North America



KEY DATA	H1'20	% H1'19
Loyal / active customers (%)	33	+4 pp
Digital customers (mn)	5.7	+26%
NPL ratio (%)	1.73	-56 bps
Cost of credit (%)	3.21	+26 bps
Efficiency ratio (%)	41.5	-58 bps
RoTE (%) <sup>1</sup>	8.6	-6.0 pp

P&L*	Q2'20	% Q1'20	H1'20	% H1'19
NII	2,079	-3.1	4,339	-0.2
Net fee income	400	-6.9	860	-2.1
Total income	2,706	-3.0	5,642	0.6
Operating expenses	-1,117	-4.0	-2,341	-0.8
Net operating income	1,589	-2.3	3,301	1.7
LLPs	-1,123	-6.9	-2,368	48.7
PBT	430	5.4	883	-43.4
Underlying att. profit	336	33.3	617	-28.8

<sup>(\*)</sup> EUR mn and % change in constant euros



**Increasing coordination and cooperation** between Mexico and the US

Continued development of the USMX trade corridor (SCIB: +19%; Commercial: +16%)

**Joint technology programmes** between the two countries



Double-digit volume growth, both in loans and customer funds

Net operating income +2% YoY with improvement in revenue and costs

**Profit** affected by LLPs increase and **reduced non-controlling interests** in SC USA and Mexico



#### South America

1		
	-	

KEY DATA	H1'20	% H1'19
Loyal / active customers (%)	25	-1 pp
Digital customers (mn)	18.8	+15%
NPL ratio (%)	4.74	-7 bps
Cost of credit (%)	3.49	+62 bps
Efficiency ratio (%)	35.2	-107 bps
RoTE (%)	16.6	-4.2 pp

P&L*	Q2'20	% Q1'20	H1'20	% H1'19
NII	2,606	-0.1	5,671	6.1
Net fee income	774	-13.2	1,847	-1.5
Total income	3,690	4.0	7,854	7.0
Operating expenses	-1,275	0.7	-2,761	5.1
Net operating income	2,416	5.8	5,093	8.1
LLPs	-1,110	-1.0	-2,435	63.3
PBT	1,254	19.6	2,465	-17.2
Underlying att. profit	685	13.6	1,383	-13.3

<sup>(\*)</sup> EUR mn and % change in constant euros



We continue to advance creating a more connected region, capable of capturing business opportunities, focusing on the customer and profitable growth

Overall double-digit growth in volumes

**Digital customers increased strongly** 



H1'20 profit decrease due to COVID-19 impact on provisions

Net operating income grew 8% YoY backed by higher income and efficiency improvement

Positive performance in the quarter in all P&L lines

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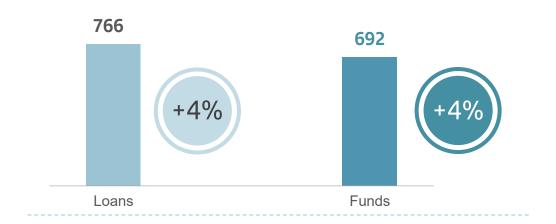


### Retail Banking

P&L*	Q2'20	% Q1'20	H1'20	% H1'19
NII	7,141	-2.5	15,026	-0.8
Net fee income	1,495	-18.9	3,518	-10.3
Total income	8,859	-4.5	18,831	-3.5
Operating expenses	-4,084	-3.9	-8,611	-2.3
Net operating income	4,775	-4.9	10,220	-4.4
LLPs	2,846	-21.0	-6,735	74.4
PBT	1,711	54.2	2,930	-52.0
Underlying att. profit	982	71.2	1,616	-53.9



EUR bn and % change YoY in constant euros



<sup>(\*)</sup> EUR mn and % change in constant euros









Our priority was to ensure the **necessary financial support** for our customers, collaborators and local authorities

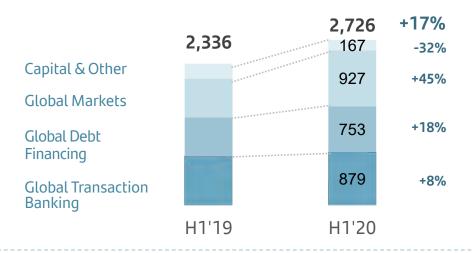
Focus on accelerating our **digital transformation**, through a **multi-channel** strategy





## Corporate & Investment Banking

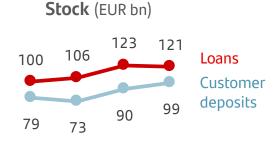
#### Total income (Constant EUR mn)



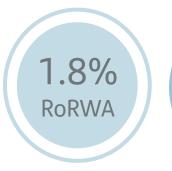
P&L*	Q2'20	% Q1'20	H1'20	% H1'19
NII	713	14.1	1,384	12.1
Net fee income	406	6.9	810	20.3
Total income	1,426	17.9	2,726	16.7
Operating expenses	-507	-0.4	-1,043	-1.5
Net operating income	919	31.0	1,683	31.8
LLPs	-245		-249	371.6
PBT	646	-4.0	1,391	17.1
Underlying att. profit	437	-2.3	928	22.6

<sup>(\*)</sup> EUR mn and % change in constant euros

# VOLUMES<sup>1</sup>









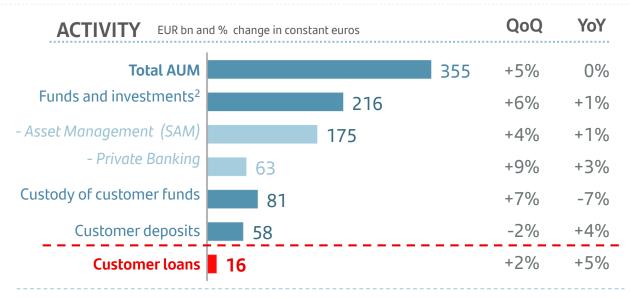
In a volatile trading environment CIB continued to support our customers through contingency lines and other financing solutions

**YoY profit growth driven by** double-digit increase in the majority of businesses, particularly Global Markets and Global Debt Financing

Strong revenue growth in H1'20 by sound revenue performance and strict cost management



## Wealth Management & Insurance



P&L*	Q2'20	% Q1'20	H1'20	% H1'19
NII	104	-17.8	236	-13.0
Net fee income	279	-8.9	599	9.8
Total income	482	-13.4	1,069	3.7
Operating expenses	-220	-7.0	-464	0.0
Net operating income	263	-18.1	605	6.8
LLPs	-5	-19.2	-12	
PBT	255	-18.5	589	3.5
Underlying att. profit	186	-17.1	427	2.6

(\*) EUR mn and % change in constant euros





EUR 6,950 mn
(+37% YoY)
Private Banking
Collaboration
Volumes



**Profit resilience YTD: sound revenues and flat costs.** Supported by commercial activity in the beginning of the year and Q2 impacted by the effects from the COVID-19 crisis

In **Private Banking**, continued good activity levels and business growth, despite the markets situation and the reduction of interest rates

In **SAM**, volumes recovering, both by market movement and by positive net sales in May and June

In **Insurance**, new production is starting to recover pre-crisis level in the second part of the quarter, mainly in LatAm



Note: Total assets marketed and/or managed

- (1) Profit after tax + fees generated by asset management and insurance transferred to the commercial network
- Total adjusted for funds from private banking customers managed by SAM. 2019 figures included the pro forma of the asset management Popular's joint venture
- (3) Including fees generated by asset management and insurance transferred to the commercial network

# SGP continued deploying global payments solutions for SMEs and individuals, incorporating new services and functionalities on schedule

MES



Global Merchant Services **Enhance our competitive position in E-commerce** (Getnet reached a market share of around 22% in Brazil)

Further additional functionalities included to complete the roll-out in Mexico and the rest of countries

>1 mn active merchants. H1'20 revenue of EUR 242 mn



Global Trade Services Santander OneTrade connected three countries (Brazil, Spain and the UK) and launched more services & products

Following the completion of the operation, **GTS and Ebury teams** are working on a joint services and commercial plan, defining synergies and identifying complementary aspects

>200 k SME customers trading internationally. H1'20 revenue of EUR 640 mn (+11% YoY)





Banking without a bank Operates in Brazil, Mexico and Chile

Active customers grew 91% YoY, whereas H1'20 transactions are growing by 55% YoY

Our goal is to scale the business to reach over 5 mn active customers across 7 markets in the medium term



Global Digital Banking Openbank is already in **Spain, Germany, the Netherlands and Portugal. Argentina obtained its banking licence** and is expected to start operations in the first half of 2021

**Loan** growth +57% YoY, **deposits** +10% YoY, # of **securities transactions** +108% YoY and **brokerage accounts** x3

New customer growth +95% (H1'20 vs. H1'19) - average of 4.6 products per customer

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KEY DATA	H1'20	% H1'19
Loyal / active customers (%)	46	+1 pp
Digital customers (k)	866	+14%
NPL ratio (%)	4.43	-57 bps
Cost of credit (%)	0.30	+27 bps
Efficiency ratio (%)	44.3	+50 bps
RoTE (%)	8.5	-4.0 pp

<b>VOLUMES</b>
----------------





P&L*	Q2'20	% Q1'20	H1'20	% H1'19
NII	197	-2.3	399	-6.9
Net fee income	90	-11.0	191	-2.9
Total income	317	-9.4	668	-6.2
Operating expenses	-145	-4.2	-296	-5.1
Net operating income	172	-13.4	372	-7.0
LLPs	-24	-70.0	-105	
PBT	132	35.2	230	-39.3
Underlying att. profit	92	35.2	160	-38.6
(*) ELID mp				

(\*) EUR mn



**Higher volumes** boosted by the sustained growth in individuals and companies loans and demand deposits

**PBT decreased** mainly impacted by **higher LLPs** and **lower NII**, dampened by lower average interest rates







KEY DATA	H1'20	% H1'19
Loyal / active customers (%)	53	+1 pp
Digital customers (k)	2,635	+9%
NPL ratio (%)	4.57	+36 bps
Cost of credit (%)	0.96	+30 bps
Efficiency ratio (%)	42.4	-42 bps
RoTE (%) <sup>1</sup>	8.3	-8.6 pp

VOL	.UM	ES <sup>2</sup>
-----	-----	-----------------





P&L*	Q2'20	% Q1'20	H1'20	% H1'19
NII	251	-11.3	547	-0.5
Net fee income	104	-7.2	220	-1.7
Total income	377	7.6	742	-6.6
Operating expenses	-143	-13.0	-315	-7.5
Net operating income	235	26.0	428	-6.0
LLPs	-89	-2.8	-184	77.0
PBT	105	75.5	167	-41.2
Underlying att. profit	51	129.7	73	-49.7

(\*) EUR mn and % change in constant euros



**Income** impacted mainly by interest rates cuts, higher BFG contribution and lower dividend income

**Costs decreased** due to efficiency projects and the reduction in costs related to commercial activity

**LLPs up 77%** in a complicated business environment related with COVID-19 crisis



Note: Underlying RoTE

- (1) RoTE adjusted for excess capital. Otherwise 5%
- (2) Constant euros. Loans and advances excluding reverse repos. Customer deposits excluding repos





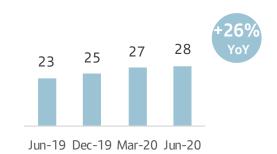
KEY DATA	H1'20	% H1'19
Loyal / active customers (%)	45	-1 pp
Digital customers (k)	1,339	+15%
NPL ratio (%)	4.99	+47 bps
Cost of credit (%)	1.46	+36 bps
Efficiency ratio (%)	40.3	-146 bps
RoTE (%)	11.2	-6.4 pp

<b>VOLUMES</b>	1
----------------	---

**Loans & Advances** 



# Customer Deposits (EUR bn)



425 74	-3.3 -17.9	873 166	8.9 -2.3
	-17.9	166	-2.3
<b>EQ</b> /			
J04	7.8	1,137	6.3
-228	0.9	-458	2.5
356	12.8	678	8.9
-183	14.3	-346	95.6
171	9.3	331	-30.6
86	-9.4	183	-31.0
	356 -183 171	-2280.935612.8-18314.31719.3	-228       0.9       -458         356       12.8       678         -183       14.3       -346         171       9.3       331

(\*) EUR mn and % change in constant euros



Change in the funding mix (demand deposits +39% YoY)
Increased corporate loans and state guaranteed loans for SMEs

**Net operating income growth** boosted by higher NII (larger volumes and lower cost of funds) and efficiency improvement

**QoQ** strong gains on financial transactions offset lower NII (lower inflation). Higher LLPs due to COVID19 and greater tax burden







KEY DATA	H1'20	% H1'19
Loyal / active customers (%)	44	-3 pp
Digital customers (k)	2,557	+20%
NPL ratio (%)	3.15	-64 bps
Cost of credit (%)	5.67	+134 bps
Efficiency ratio (%)	54.0	-587 bps
RoTE (%)	28.8	+11.8 pp

P&L*	Q2'20	% Q1'20	H1'20	% H1'19
NII	261	34.5	502	61.5
Net fee income	56	-3.6	132	-10.0
Total income	310	22.2	628	43.1
Operating expenses	-153	4.9	-339	29.1
Net operating income	157	46.6	289	64.0
LLPs	-57	-1.1	-132	51.8
PBT	82	123.5	125	62.1
Underlying att. profit	75	159.2	109	144.5
(*) EUR mn and % change in constant euros				

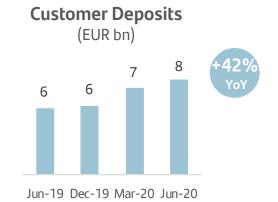
Strong customer deposits growth. High liquidity in both pesos and US Dollars

H1'20 profit and RoTE increase due to greater NII and efficiency improvement

High digitalisation levels and solid loyalty ratio

#### VOLUMES<sup>1</sup>

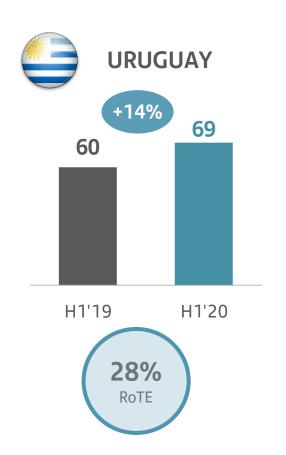


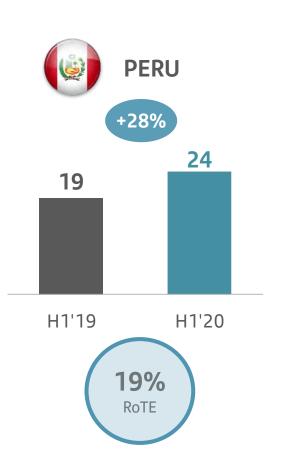




## Uruguay and Andean region











Increased volumes and activity reflected in profit growth and higher profitability

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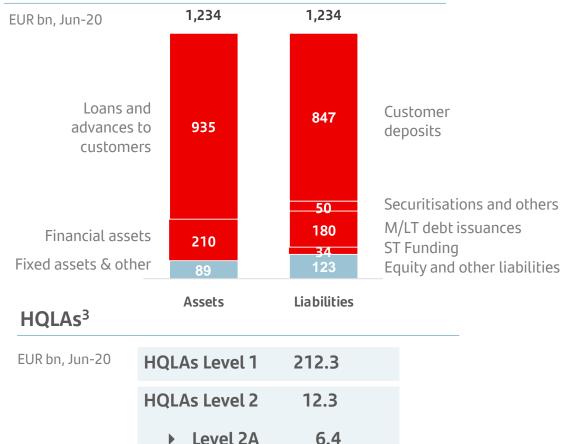
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# Santander has a highly liquid balance sheet with a large contribution from customer deposits and diversified MLT wholesale debt instruments

#### **Liquidity Balance Sheet**



	Liquidity Coverage Ratio (LCR)		Net Stable Funding Ratio (NSFR)
	Jun-20 <sup>1</sup>	Dec-19	Mar-20
Spain <sup>2</sup>	193%	143%	105%
SCF	297%	248%	111%
UK <sup>2</sup>	149%	145%	124%
Portugal	172%	134%	106%
Poland	188%	149%	130%
US	133%	133%	116%
Mexico	169%	133%	121%
Brazil	169%	122%	109%
Chile	161%	143%	109%
Argentina	214%	196%	180%
Group	175%	147%	111%



Note: Liquidity balance sheet for management purposes (net of trading derivatives and interbank balances)

(1) Provisional data

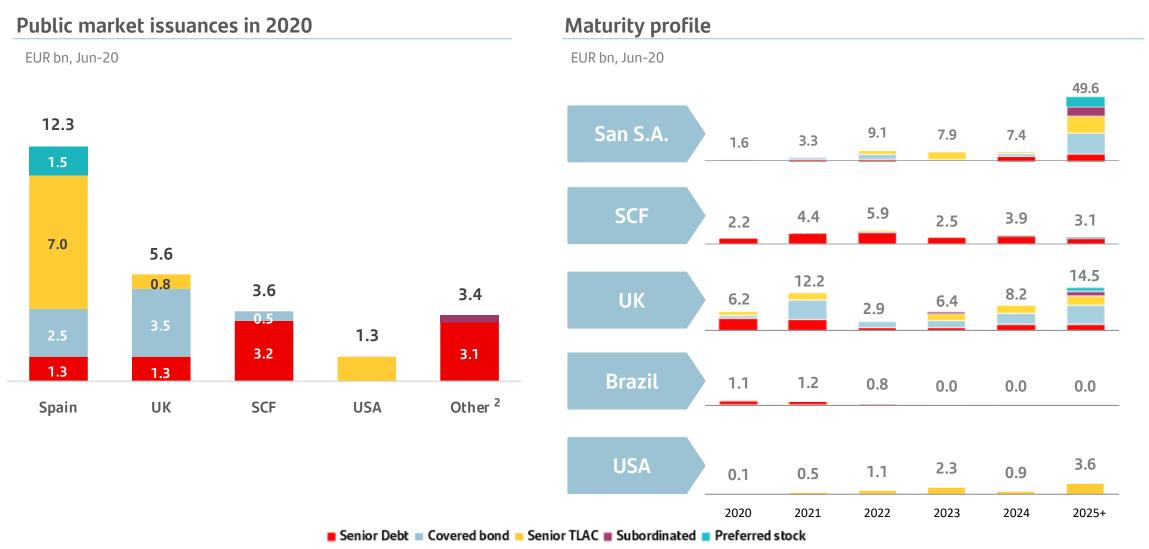
▶ Level 2B

(2) LCR and NSFR: Spain: Parent bank, UK: Ring-fenced bank

5.9

(3) 12 month average, provisional

# In the year to date, the Group has issued EUR 26 bn<sup>1</sup> of MLT debt and is able to cover its very manageable maturity profile





<sup>(1)</sup> Data include public issuances from all units with period-average exchange rates. Excludes securitisations

2) Other public market issuances in Mexico, Brazil, Chile and Poland

# We actively manage interest rate risk and our ALCO portfolios to optimise results while maintaining an appropriate risk profile

#### Positive interest rate sensitivity in Europe

Net interest income sensitivity to a +/-100 bp parallel shift EUR mn, May -20



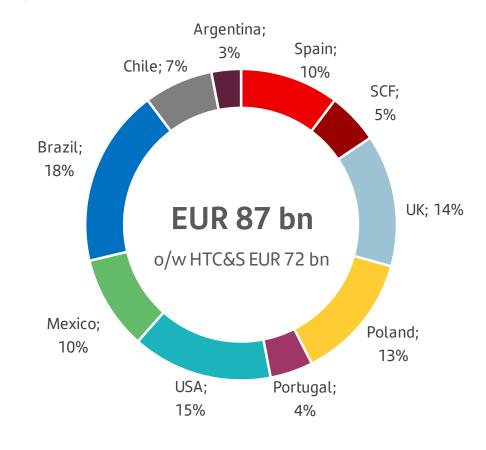






#### ALCO portfolios reflect our geographic diversification

Distribution of ALCO portfolios by country %, Jun-20





(1) Parent bank

(2) Ring-fenced bank

(3) SBNA. SCUSA has positive NII sensitivity to interest rate decreases

## Issuances YTD against funding plan

#### 2020 Funding plan and issuances

EUR bn, Jun-20	Covered Bonds + Senior		Senior Non-Preferred		Hybrids		TOTAL	
	Plan	Issued	Plan	Issued	Plan	Issued	Plan	Issued
Santander S.A	4-5	3.0	7-8	7.0	1-2	1.5	12-15	11.5
SCF	6-8	3.6	-	0.0	-	0.0	6-8	3.6
UK	6-8	4.8	2-3	0.8	-	0.0	8-11	5.6
SHUSA	-	-	1-2	1.3	-	0.0	1-2	1.3
TOTAL	16-21	11.4	10-13	9.1	1-2	1.5	27-36	<b>22.0</b> <sup>2</sup>

- Frontloading of issuances in the first half of the year, having issued EUR 22 billion<sup>2</sup>, particularly focused on TLAC eligible issuances
- Through the issuances YTD and access to central bank facilities, many countries have now largely covered their funding needs for the year and future liquidity needs will be assessed depending on market conditions
- Liquidity position remains solid, with LCR above minimum regulatory requirements and ample liquidity buffers in all of our units



Note: Issuance plan subject to, amongst other considerations, market conditions and regulatory requirements. Other secured issuances (for example ABS, RMBS, etc.) are not considered in the table above

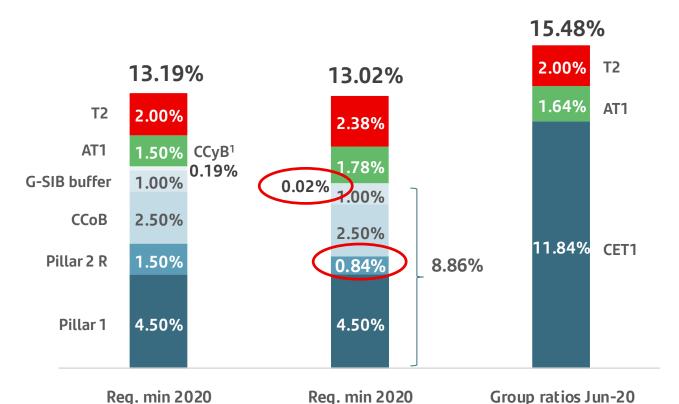
<sup>1.</sup> Issuance of EUR 1.5 bn AT1 (4.375%) in January 2020, replacing the EUR 1.5 billion AT1 (5.481%) that was called in March, therefore not within the scope of funding plan

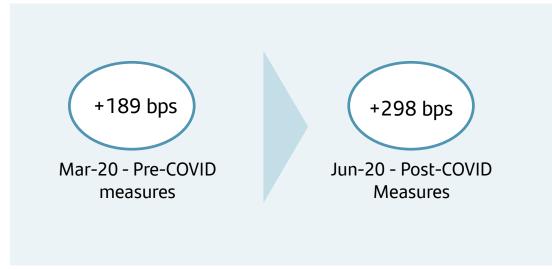
# Regulatory changes in the last quarter, and increased capital levels, increased the Group's CET1 management buffer to 298 bps



CET1 management buffer<sup>2</sup>

Jun-20







pre-COVID measures

Note: Data calculated using the IFRS 9 transitional arrangements

(1) Estimated Countercyclical buffer

(2) CET1 management buffer = CET ratio – CET1 requirement

post-COVID measures

#### TLAC ratios for the Resolution Group headed by Banco Santander, S.A.

#### **TLAC Ratio**

EUR mn

	Dos 10	May 20
	Dec-19	Mar-20
Own Funds	91,294	91,550
of which: Common Equity Tier 1 (CET1) capital	75,683	75,821
of which: Additional Tier 1 (AT1) capital	7,742	7,829
of which: Tier 2 (T2) capital	7,869	7,900
Eligible Liabilities	24,138	26,271
Subordinated instruments	673	685
Non preferred senior debt	16,473	18,452
Preferred senior debt and equivalent instruments	6,992	7,134
TLAC BEFORE DEDUCTIONS	115,431	117,821
Deductions	62,405	61,567
TLAC AFTER DEDUCTIONS	53,026	56,254
Risk Weighted Assets (RWAs)	279,680	285,354
TLAC RATIO (% RWAs)	19.0%	19.7%
Leverage Exposure (LE)	672,721	699,813
TLAC RATIO (% LE)	7.9%	8.0%

- The TLAC ratio as at 31-Mar-20 increased by 75 bps to 19.71%¹ (compared to an expected year-end requirement of 19.52%)
- The EUR 2 billion increase in the stock of senior nonpreferred debt was partially offset by an increase in RWAs of approximately EUR 6 billion
- The TLAC ratio as a percentage of the leverage exposure remained stable as growth in eligible liabilities was offset by growth in the leverage exposure (EUR 27 billion)

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# Yield on loans (%)

	Q1'19	Q2'19	Q3'19	Q4'19	Q1'20	Q2'20
EUROPE	2.77	2.75	2.70	2.68	2.66	2.47
Spain	2.05	2.08	2.02	2.02	1.99	1.86
Santander Consumer Finance	4.51	4.48	4.41	4.26	4.27	4.17
United Kingdom	2.72	2.67	2.63	2.59	2.52	2.37
Portugal	1.79	1.76	1.71	1.64	1.63	1.56
Poland	4.14	4.15	4.17	4.17	4.04	3.34
NORTH AMERICA	9.81	9.71	9.45	9.20	8.95	7.86
US	8.70	8.52	8.27	7.95	7.77	6.93
Mexico	12.74	12.82	12.67	12.64	12.25	11.00
SOUTH AMERICA	12.61	13.43	12.30	12.27	11.71	9.90
Brazil	15.86	15.88	15.32	14.49	13.58	12.12
Chile	6.02	8.48	6.86	7.39	7.35	5.74
Argentina	24.22	23.99	23.95	26.26	23.74	20.05



# Cost of deposits (%)

	Q1'19	Q2'19	Q3'19	Q4'19	Q1'20	Q2'20
EUROPE	0.42	0.42	0.41	0.41	0.39	0.28
Spain	0.14	0.14	0.13	0.13	0.06	0.04
Santander Consumer Finance	0.60	0.61	0.60	0.58	0.57	0.53
United Kingdom	0.67	0.70	0.70	0.69	0.69	0.52
Portugal	0.14	0.12	0.10	0.10	0.08	0.06
Poland	0.89	0.89	0.78	0.74	0.65	0.42
NORTH AMERICA	1.94	1.91	1.99	1.76	1.56	1.14
US	0.95	0.87	0.96	0.86	0.73	0.39
Mexico	3.95	4.08	4.14	3.68	3.54	3.21
SOUTH AMERICA	4.20	4.43	3.82	3.42	3.16	2.09
Brazil	4.70	4.70	4.55	3.71	3.16	2.30
Chile	1.62	2.01	1.63	1.47	1.35	0.71
Argentina	9.93	11.09	10.90	12.29	10.64	7.37



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# Loan-loss provisions. Geographic distribution

		Q1'20		Q2'20	H1'20
EUR mn	LLPs published	Overlay fund	Total LLPs	Total LLPs	Total LLPs
	253	375	628	313	941
	172	145	317	184	501
	49	142	191	239	430
	5	75	80	24	105
	68	28	95	89	184
	646	327	972	832	1,804
	228	46	273	291	564
	709	358	1,066	843	1,909
	107	56	163	183	346
(3)	39	35	75	57	132
Others	33	14	47	64	111
Total	2,309	1,600	3,909	3,118	7,027



# Payment holidays and moratoria – detail by geographic region

#### Payment holidays and moratoria

			Customers (mn)		EUR bn		% portfolio	
	30 Jun 20	Total	o/w gov programmes	Total	o/w gov programmes	Total	o/w gov programmes	
	Europe	1,0	0,3	72	51	11%	8%	
	Mortgages	0,3	0,2	55	45	20%	17%	
	Other Households	0,7	0,1	5	2	4%	1%	
	SMEs & Corporates	0,0	0,0	12	4	4%	1%	
	North America	1,1	0,4	24	8	18%	6%	
C	Mortgages	0,1	0,0	4	3	29%	22%	
	Other Households	1,0	0,4	12	2	27%	5%	
	SMEs & Corporates	0,0	0,0	8	3	10%	4%	
	South America	3,3	1,2	20	12	16%	10%	
	Mortgages	0,2	0,1	10	7	46%	32%	
	Other Households	2,9	1,0	5	2	15%	6%	
	SMEs & Corporates	0,2	0,1	5	3	7%	4%	



## Coverage ratio by stage

	Expo	Exposure <sup>1</sup>			rage
	Jun-20	Mar-20	J	un-20	Mar-20
Stage 1	878	891		0.6%	0.6%
Stage 2	61	53		7.7%	8.2%
Stage 3	33	33	4	41.1%	40.8%



# NPL ratio (%)

	Mar-19	Jun-19	Sep-19	Dec-19	Mar-20	Jun-20
EUROPE	3.61	3.48	3.47	3.25	3.19	3.24
Spain	7.29	7.02	7.23	6.94	6.88	6.55
Santander Consumer Finance	2.33	2.24	2.25	2.30	2.43	2.52
United Kingdom	1.17	1.13	1.08	1.01	0.96	1.08
Portugal	5.77	5.00	4.90	4.83	4.56	4.43
Poland	4.39	4.21	4.35	4.31	4.29	4.57
NORTH AMERICA	2.33	2.29	2.21	2.20	2.02	1.73
US	2.41	2.32	2.18	2.20	2.00	1.49
Mexico	2.12	2.21	2.30	2.19	2.07	2.50
SOUTH AMERICA	4.83	4.81	4.81	4.86	4.63	4.74
Brazil	5.26	5.27	5.33	5.32	4.93	5.07
Chile	4.67	4.52	4.48	4.64	4.63	4.99
Argentina	3.50	3.79	3.64	3.39	3.97	3.15
TOTAL GROUP	3.62	3.51	3.47	3.32	3.25	3.26



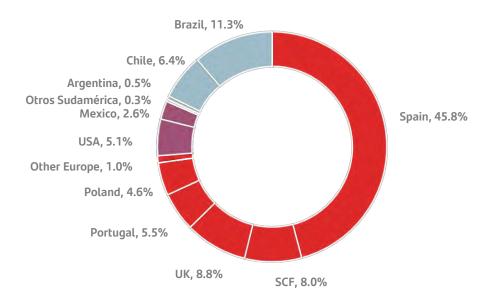
# Coverage ratio (%)

	Mar-19	Jun-19	Sep-19	Dec-19	Mar-20	Jun-20
EUROPE	49.5	49.9	48.2	49.8	54.1	53.4
Spain	43.3	42.9	40.6	41.1	44.6	43.3
Santander Consumer Finance	105.3	105.9	104.2	106.1	109.6	106.1
United Kingdom	30.9	31.9	34.1	36.5	43.0	46.0
Portugal	50.7	52.9	51.5	52.8	59.0	60.9
Poland	67.6	69.7	69.0	66.8	68.1	69.0
NORTH AMERICA	153.4	150.3	155.6	153.0	170.1	206.5
US	161.0	158.4	166.6	161.8	181.4	253.1
Mexico	130.1	126.9	125.2	128.3	133.9	114.9
SOUTH AMERICA	94.1	93.0	89.7	88.4	92.9	93.0
Brazil	107.7	105.5	101.1	99.8	108.0	110.2
Chile	59.7	59.1	57.3	56.0	57.2	54.7
Argentina	118.6	126.4	134.0	124.0	131.2	165.7
TOTAL GROUP	67.8	68.1	67.3	67.9	71.3	72.1

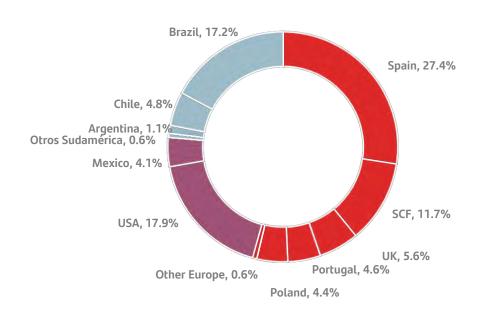


# Non-performing loans and loan-loss allowances. Breakdown by operating areas. June 2020

#### Non-performing loans



#### Loan-loss allowances





# Cost of credit (%)

	<u>Mar-19</u>	Jun-19	Sep-19	Dec-19	Mar-20	Jun-20
EUROPE	0.24	0.24	0.25	0.28	0.40	0.47
Spain	0.40	0.41	0.41	0.43	0.64	0.68
Santander Consumer Finance	0.38	0.36	0.38	0.48	0.66	0.78
United Kingdom	0.07	0.06	0.08	0.10	0.14	0.23
Portugal	0.03	0.03	0.00	(0.02)	0.23	0.30
Poland	0.61	0.66	0.71	0.72	0.88	0.96
NORTH AMERICA	2.97	2.95	2.93	2.76	3.02	3.21
US	3.11	3.09	3.09	2.85	3.13	3.30
Mexico	2.62	2.61	2.55	2.49	2.69	2.95
SOUTH AMERICA	2.89	2.87	2.90	2.92	3.29	3.49
Brazil	3.88	3.84	3.85	3.93	4.43	4.67
Chile	1.13	1.10	1.06	1.08	1.25	1.46
Argentina	4.02	4.33	4.86	5.09	5.48	5.67
TOTAL GROUP	0.97	0.98	1.00	1.00	1.17	1.26



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## We continue to do business in a more responsible and sustainable way

#### **Culture**

**Engagement** 

86% of employees proud to work for Santander (+1 pp vs 2018)

Women

**40%** Group Board

23% Group leadership

(+2 pp vs. 2018)



**Sustainability** 

>EUR 20 bn

mobilised in Green finance (2019-Q1'20)

EUR 1 bn

Santander first green bond issuance (Oct-19) EUR 1 bn

Santander second green bond issuance (June-20)

#### **Communities**

1.6 mn

people helped through our community programmes

69 k

scholarships granted



Dow Jones index<sup>2</sup>

#### **Financial inclusion**

2.0 mn

people financially empowered

#### **EUR 277 mn**

credit to microentrepreneurs<sup>3</sup> (+73% vs. 2018)





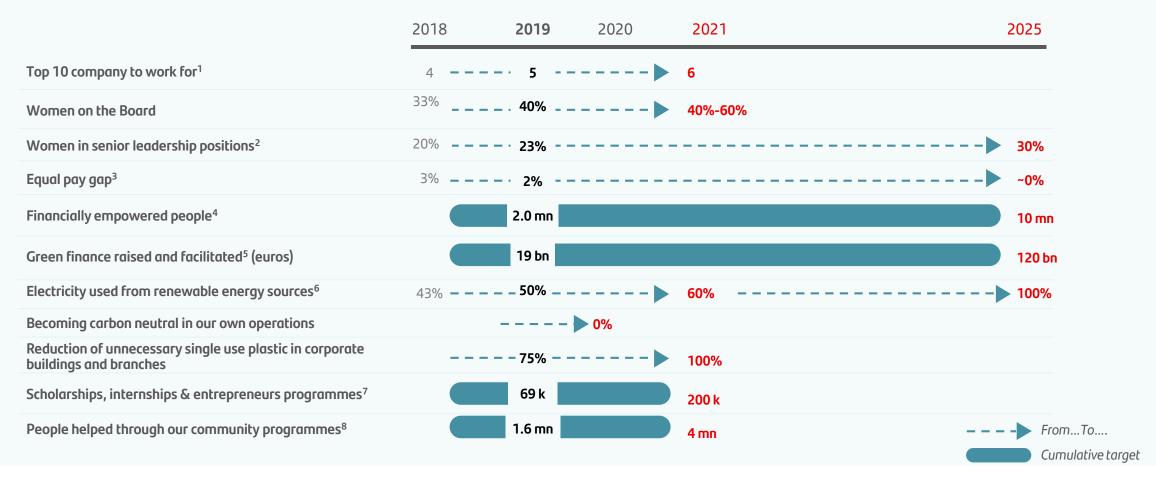






## Santander Responsible Banking goals

#### We are building a more Responsible Bank aligned with our commitments





Calculation of equal pay gap compares employees of the same job, level and function
People (unbanked, underbanked or financially vulnerable), who are given access to the financial system, receive tailored finance and increase their knowledge and resilience through financial education overall contribution to green finance; project finance, syndicated loans, green bonds, capital finance, export finance, advisory, structuring and other products to help our clients in the

transition to a low carbon economy. Commitment from 2019 to 2030 is EUR 220 bn
(6) In those countries where it is possible to certify renewable sourced electricity for the properties occupied by the Group
(7) People supported through Santander Universities initiative (students who will receive a Santander scholarship, will achieve an internship in an SME or participate in entrepreneurship programmes supported by the bank)

8) People helped through our community investment programmes (excluded Santander Universities and financial education initiatives)



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#### SANTANDER GROUP (EUR mn)

_	Q1'19	Q2'19	Q3'19	Q4'19	Q1'20	Q2'20	H1'19	H1'20
Net interest income	8,682	8,954	8,806	8,841	8,487	7,715	17,636	16,202
Net fee income	2,931	2,932	2,955	2,961	2,853	2,283	5,863	5,136
Gains (losses) on financial transactions and other	472	465	705	790	474	706	937	1,180
Total income	12,085	12,351	12,466	12,592	11,814	10,704	24,436	22,518
Operating expenses	(5,758)	(5,829)	(5,722)	(5,971)	(5,577)	(5,076)	(11,587)	(10,653)
Net operating income	6,327	6,522	6,744	6,621	6,237	5,628	12,849	11,865
Net loan-loss provisions	(2,172)	(2,141)	(2,435)	(2,573)	(3,909)	(3,118)	(4,313)	(7,027)
Other gains (losses) and provisions	(471)	(486)	(465)	(542)	(372)	(625)	(957)	(997)
Underlying profit before tax	3,684	3,895	3,844	3,506	1,956	1,885	7,579	3,841
Underlying consolidated profit	2,358	2,542	2,529	2,397	696	1,677	4,900	2,373
Underlying attributable profit	1,948	2,097	2,135	2,072	377	1,531	4,045	1,908
Net capital gains and provisions*	(108)	(706)	(1,634)	711	(46)	(12,660)	(814)	(12,706)
Attributable profit	1,840	1,391	501	2,783	331	(11,129)	3,231	(10,798)

<sup>(\*)</sup> Including:



in Q1'19, capital gains from Prisma, capital losses due to property sales and restructuring costs

in Q2'19, restructuring costs and PPI

in Q3,19, restructuring costs, PPI, deterioration of goodwill ascribed to the UK and impact of devaluation of the ARS on the capital gain from Prisma registered in Q1'19 in Q4'19, net capital gains related to the agreement with Crédit Agricole S.A. to integrate the custody businesses, net positive results in Brazil related to DTAs, net capital losses related to real estate in Spain, restructuring costs, provisions related to intangible assets and other and impact of appreciation of the ARS on the capital gains from Prisma registered in Q1'19

in Q1'20, restructuring costs

in Q2'20, adjustment to the valuation of goodwill, adjustment to deferred tax assets of the Spanish consolidated fiscal group and restructuring costs and other

#### SANTANDER GROUP (Constant EUR mn)

_	Q1'19	Q2'19	Q3'19	Q4'19	Q1'20	Q2'20	H1'19	H1'20
Net interest income	7,981	8,247	8,296	8,319	8,177	8,025	16,228	16,202
Net fee income	2,666	2,686	2,780	2,781	2,748	2,388	5,352	5,136
Gains (losses) on financial transactions and other	466	471	699	768	475	705	937	1,180
Total income	11,114	11,404	11,775	11,869	11,400	11,118	22,518	22,518
Operating expenses	(5,385)	(5,470)	(5,522)	(5,704)	(5,421)	(5,232)	(10,856)	(10,653)
Net operating income	5,728	5,934	6,254	6,165	5,979	5,886	11,662	11,865
Net loan-loss provisions	(1,982)	(1,955)	(2,291)	(2,419)	(3,782)	(3,245)	(3,937)	(7,027)
Other gains (losses) and provisions	(434)	(459)	(434)	(505)	(357)	(640)	(893)	(997)
Underlying profit before tax	3,313	3,520	3,529	3,241	1,840	2,001	6,832	3,841
Underlying consolidated profit	2,131	2,297	2,329	2,218	620	1,753	4,427	2,373
Underlying attributable profit	1,754	1,883	1,966	1,916	307	1,601	3,637	1,908
Net capital gains and provisions*	(168)	(704)	(1,605)	591	(46)	(12,660)	(872)	(12,706)
Attributable profit	1,586	1,179	361	2,507	262	(11,060)	2,765	(10,798)

<sup>(\*)</sup> Including:



in Q1'19, capital gains from Prisma, capital losses due to property sales and restructuring costs

in Q2'19, restructuring costs and PPI in Q3,19, restructuring costs, PPI, deterioration of goodwill ascribed to the UK and impact of devaluation of the ARS on the capital gain from Prisma registered in Q1'19 in Q4'19, net capital gains related to the agreement with Crédit Agricole S.A. to integrate the custody businesses, net positive results in Brazil related to DTAs, net capital

in Q4'19, net capital gains related to the agreement with Crédit Agricole S.A. to integrate the custody businesses, net positive results in Brazil related to DTAs, net capital losses related to real estate in Spain, restructuring costs, provisions related to intangible assets and other and impact of appreciation of the ARS on the capital gains from Prisma registered in Q1'19

in Q1'20, restructuring costs

in Q2'20, adjustment to the valuation of goodwill, adjustment to deferred tax assets of the Spanish consolidated fiscal group and restructuring costs and other

## EUROPE (EUR mn)

_	Q1'19	Q2'19	Q3'19	Q4'19	Q1'20	Q2'20	H1'19	H1'20
Net interest income	3,561	3,580	3,530	3,531	3,435	3,352	7,141	6,787
Net fee income	1,327	1,304	1,310	1,319	1,315	1,098	2,630	2,413
Gains (losses) on financial transactions and other	337	304	455	443	225	126	642	351
Total income	5,225	5,188	5,295	5,292	4,974	4,577	10,413	9,551
Operating expenses	(2,802)	(2,789)	(2,719)	(2,733)	(2,712)	(2,526)	(5,591)	(5,237)
Net operating income	2,423	2,399	2,576	2,559	2,263	2,051	4,822	4,314
Net loan-loss provisions	(457)	(387)	(497)	(498)	(1,335)	(877)	(844)	(2,211)
Other gains (losses) and provisions	(198)	(231)	(130)	(209)	(195)	(160)	(429)	(355)
Underlying profit before tax	1,768	1,781	1,949	1,852	733	1,014	3,549	1,747
Underlying consolidated profit	1,276	1,306	1,418	1,370	515	739	2,583	1,255
Underlying attributable profit	1,163	1,191	1,286	1,238	443	632	2,354	1,075



### EUROPE (Constant EUR mn)

_	Q1'19	Q2'19	Q3'19	Q4'19	Q1'20	Q2'20	H1'19	H1'20
Net interest income	3,536	3,555	3,539	3,495	3,410	3,377	7,091	6,787
Net fee income	1,323	1,300	1,314	1,312	1,309	1,104	2,623	2,413
Gains (losses) on financial transactions and other	338	304	455	442	226	125	642	351
Total income	5,197	5,159	5,308	5,249	4,945	4,606	10,356	9,551
Operating expenses	(2,790)	(2,777)	(2,733)	(2,713)	(2,695)	(2,542)	(5,567)	(5,237)
Net operating income	2,407	2,382	2,575	2,536	2,250	2,064	4,789	4,314
Net loan-loss provisions	(452)	(389)	(493)	(493)	(1,328)	(883)	(841)	(2,211)
Other gains (losses) and provisions	(197)	(230)	(131)	(208)	(193)	(162)	(427)	(355)
Underlying profit before tax	1,759	1,763	1,952	1,835	728	1,019	3,521	1,747
Underlying consolidated profit	1,269	1,292	1,421	1,357	512	743	2,561	1,255
Underlying attributable profit	1,157	1,178	1,289	1,226	439	636	2,335	1,075



# Spain (EUR mn)

_	Q1'19	Q2'19	Q3'19	Q4'19	Q1'20	Q2'20	H1'19	H1'20
Net interest income	1,009	1,009	967	934	925	931	2,018	1,856
Net fee income	623	624	614	620	643	535	1,247	1,178
Gains (losses) on financial transactions and other	224	216	408	258	220	96	440	316
Total income	1,857	1,849	1,989	1,811	1,789	1,562	3,706	3,350
Operating expenses	(1,025)	(1,020)	(999)	(977)	(944)	(896)	(2,044)	(1,841)
Net operating income	832	829	990	834	844	665	1,661	1,509
Net loan-loss provisions	(242)	(228)	(210)	(176)	(628)	(313)	(470)	(941)
Other gains (losses) and provisions	(112)	(143)	(100)	(100)	(104)	(115)	(255)	(219)
Underlying profit before tax	478	458	681	557	112	237	936	350
Underlying consolidated profit	356	338	491	401	90	160	694	250
Underlying attributable profit	356	338	491	400	90	161	694	251



#### Santander Consumer Finance (EUR mn)

_	Q1'19	Q2'19	Q3'19	Q4'19	Q1'20	Q2'20	H1'19	H1'20
Net interest income	941	971	977	960	979	947	1,911	1,926
Net fee income	214	201	213	195	187	159	415	345
Gains (losses) on financial transactions and other	13	(18)	14	30	5	(11)	(5)	(5)
Total income	1,167	1,154	1,203	1,185	1,171	1,095	2,321	2,266
Operating expenses	(508)	(527)	(504)	(499)	(514)	(469)	(1,035)	(983)
Net operating income	659	627	699	686	656	626	1,286	1,283
Net loan-loss provisions	(122)	(59)	(147)	(148)	(317)	(184)	(181)	(501)
Other gains (losses) and provisions	24	(12)	42	(33)	44	23	12	67
Underlying profit before tax	561	556	594	504	383	466	1,117	849
Underlying consolidated profit	402	401	420	394	277	333	803	610
Underlying attributable profit	324	334	338	319	219	258	658	477



### Santander Consumer Finance (Constant EUR mn)

9 Q3'19	Q4'19	Q1'20	Q2'20	H1'19	H1'20
4 961	949	973	953	1,878	1,926
0 212	194	186	159	413	345
3) 14	29	6	(11)	(5)	(5)
6 1,188	1,173	1,165	1,101	2,285	2,266
9) (498)	(495)	(512)	(471)	(1,020)	(983)
7 689	678	653	630	1,265	1,283
3) (143)	(145)	(316)	(185)	(181)	(501)
2) 43	(33)	44	23	12	67
2 589	500	381	468	1,097	849
0 416	390	275	335	788	610
3 334	315	218	259	643	477
5 1 5 2 1	961 961 961 961 98 14 86 1,188 9) (498) 17 689 3) (143) 2) 43 42 589 90 416	54       961       949         50       212       194         8)       14       29         36       1,188       1,173         9)       (498)       (495)         17       689       678         3)       (143)       (145)         2)       43       (33)         42       589       500         90       416       390	54       961       949       973         50       212       194       186         8)       14       29       6         86       1,188       1,173       1,165         9)       (498)       (495)       (512)         17       689       678       653         3)       (143)       (145)       (316)         2)       43       (33)       44         42       589       500       381         30       416       390       275	54       961       949       973       953         50       212       194       186       159         8)       14       29       6       (11)         86       1,188       1,173       1,165       1,101         9)       (498)       (495)       (512)       (471)         17       689       678       653       630         3)       (143)       (145)       (316)       (185)         2)       43       (33)       44       23         42       589       500       381       468         90       416       390       275       335	54       961       949       973       953       1,878         50       212       194       186       159       413         8)       14       29       6       (11)       (5)         36       1,188       1,173       1,165       1,101       2,285         9)       (498)       (495)       (512)       (471)       (1,020)         17       689       678       653       630       1,265         3)       (143)       (145)       (316)       (185)       (181)         2)       43       (33)       44       23       12         42       589       500       381       468       1,097         90       416       390       275       335       788



# United Kingdom (EUR mn)

_	Q1'19	Q2'19	Q3'19	Q4'19	Q1'20	Q2'20	H1'19	H1'20
Net interest income	975	944	908	961	898	871	1,919	1,769
Net fee income	216	207	217	226	193	96	423	290
Gains (losses) on financial transactions and other	15	32	(5)	33	6	12	46	18
Total income	1,206	1,183	1,119	1,220	1,098	979	2,388	2,077
Operating expenses	(739)	(703)	(681)	(712)	(714)	(656)	(1,442)	(1,370)
Net operating income	467	479	438	508	384	323	946	707
Net loan-loss provisions	(61)	(19)	(77)	(96)	(191)	(239)	(80)	(430)
Other gains (losses) and provisions	(50)	(25)	(43)	(66)	(74)	(4)	(75)	(79)
Underlying profit before tax	357	435	318	345	119	80	792	198
Underlying consolidated profit	260	333	252	255	91	61	593	152
Underlying attributable profit	254	327	246	249	84	54	582	139



# United Kingdom (GBP mn)

Q1'19	Q2'19	Q3'19	Q4'19	Q1'20	Q2'20	H1'19	H1'20
850	825	820	827	774	773	1,676	1,546
189	181	195	194	166	87	370	253
13	28	(4)	29	5	10	40	16
1,052	1,034	1,011	1,050	946	870	2,086	1,815
(644)	(615)	(615)	(612)	(615)	(583)	(1,259)	(1,197)
407	419	396	437	331	287	826	618
(53)	(17)	(68)	(83)	(164)	(211)	(70)	(376)
(43)	(22)	(39)	(58)	(64)	(5)	(65)	(69)
311	380	288	296	102	71	691	173
227	291	228	219	78	55	518	133
222	286	223	214	73	49	508	121
	850 189 13 1,052 (644) 407 (53) (43) 311 227	850 825 189 181 13 28 1,052 1,034 (644) (615) 407 419 (53) (17) (43) (22) 311 380 227 291	850       825       820         189       181       195         13       28       (4)         1,052       1,034       1,011         (644)       (615)       (615)         407       419       396         (53)       (17)       (68)         (43)       (22)       (39)         311       380       288         227       291       228	850       825       820       827         189       181       195       194         13       28       (4)       29         1,052       1,034       1,011       1,050         (644)       (615)       (615)       (612)         407       419       396       437         (53)       (17)       (68)       (83)         (43)       (22)       (39)       (58)         311       380       288       296         227       291       228       219	850       825       820       827       774         189       181       195       194       166         13       28       (4)       29       5         1,052       1,034       1,011       1,050       946         (644)       (615)       (615)       (612)       (615)         407       419       396       437       331         (53)       (17)       (68)       (83)       (164)         (43)       (22)       (39)       (58)       (64)         311       380       288       296       102         227       291       228       219       78	850       825       820       827       774       773         189       181       195       194       166       87         13       28       (4)       29       5       10         1,052       1,034       1,011       1,050       946       870         (644)       (615)       (615)       (612)       (615)       (583)         407       419       396       437       331       287         (53)       (17)       (68)       (83)       (164)       (211)         (43)       (22)       (39)       (58)       (64)       (5)         311       380       288       296       102       71         227       291       228       219       78       55	850       825       820       827       774       773       1,676         189       181       195       194       166       87       370         13       28       (4)       29       5       10       40         1,052       1,034       1,011       1,050       946       870       2,086         (644)       (615)       (615)       (612)       (615)       (583)       (1,259)         407       419       396       437       331       287       826         (53)       (17)       (68)       (83)       (164)       (211)       (70)         (43)       (22)       (39)       (58)       (64)       (5)       (65)         311       380       288       296       102       71       691         227       291       228       219       78       55       518



# Portugal (EUR mn)

_	Q1'19	Q2'19	Q3'19	Q4'19	Q1'20	Q2'20	H1'19	H1'20
Net interest income	216	213	214	213	202	197	429	399
Net fee income	98	99	96	98	101	90	197	191
Gains (losses) on financial transactions and other	44	42	22	21	47	30	86	77
Total income	357	354	331	332	350	317	712	668
Operating expenses	(157)	(154)	(155)	(156)	(151)	(145)	(312)	(296)
Net operating income	200	200	176	175	199	172	400	372
Net loan-loss provisions	13	(1)	(0)	(4)	(80)	(24)	12	(105)
Other gains (losses) and provisions	(20)	(13)	2	21	(21)	(16)	(33)	(37)
Underlying profit before tax	193	186	178	192	98	132	379	230
Underlying consolidated profit	135	126	125	140	68	92	261	160
Underlying attributable profit	135	125	125	140	68	92	260	160



### Poland (EUR mn)

_	Q1'19	Q2'19	Q3'19	Q4'19	Q1'20	Q2'20	H1'19	H1'20
Net interest income	281	284	298	307	296	251	565	547
Net fee income	113	117	119	117	116	104	230	220
Gains (losses) on financial transactions and other	(18)	39	24	34	(48)	23	22	(25)
Total income	377	440	442	459	365	377	817	742
Operating expenses	(173)	(176)	(175)	(169)	(172)	(143)	(349)	(315)
Net operating income	204	263	267	290	193	235	467	428
Net loan-loss provisions	(43)	(64)	(59)	(51)	(95)	(89)	(107)	(184)
Other gains (losses) and provisions	(34)	(34)	(24)	(34)	(36)	(40)	(68)	(76)
Underlying profit before tax	127	166	183	205	62	105	293	167
Underlying consolidated profit	89	130	139	153	32	74	219	106
Underlying attributable profit	61	89	95	104	23	51	150	73
Underlying profit before tax  Underlying consolidated profit	127 89	166 130	183 139	205 153	62 32	105 74	293 219	



### Poland (PLN mn)

_	Q1'19	Q2'19	Q3'19	Q4'19	Q1'20	Q2'20	H1'19	H1'20
Net interest income	1,209	1,216	1,288	1,317	1,279	1,134	2,425	2,413
Net fee income	488	499	514	504	503	467	987	970
Gains (losses) on financial transactions and other	(76)	168	104	147	(206)	95	92	(111)
Total income	1,622	1,883	1,906	1,968	1,576	1,696	3,505	3,272
Operating expenses	(745)	(755)	(754)	(726)	(742)	(645)	(1,500)	(1,387)
Net operating income	877	1,128	1,152	1,242	834	1,051	2,005	1,886
Net loan-loss provisions	(186)	(272)	(256)	(217)	(411)	(399)	(458)	(810)
Other gains (losses) and provisions	(145)	(146)	(106)	(147)	(155)	(181)	(291)	(337)
Underlying profit before tax	546	710	791	878	268	470	1,256	738
Underlying consolidated profit	385	556	600	655	140	329	941	469
Underlying attributable profit	264	379	409	446	98	225	643	323



## Other Europe (EUR mn)

_	Q1'19	Q2'19	Q3'19	Q4'19	Q1'20	Q2'20	H1'19	H1'20
Net interest income	139	159	166	155	134	155	299	289
Net fee income	62	56	52	63	74	115	118	189
Gains (losses) on financial transactions and other	60	(7)	(8)	68	(6)	(23)	53	(29)
Total income	261	209	211	286	202	246	469	448
Operating expenses	(200)	(208)	(205)	(219)	(216)	(217)	(408)	(433)
Net operating income	61	0	5	66	(14)	29	62	15
Net loan-loss provisions	(2)	(16)	(3)	(23)	(23)	(29)	(18)	(51)
Other gains (losses) and provisions	(7)	(4)	(7)	4	(4)	(7)	(11)	(12)
Underlying profit before tax	52	(19)	(5)	48	(41)	(7)	33	(48)
Underlying consolidated profit	33	(21)	(8)	27	(42)	18	13	(24)
Underlying attributable profit	32	(22)	(8)	26	(42)	17	10	(25)



### Other Europe (Constant EUR mn)

Q1'19	Q2'19	Q3'19	Q4'19	Q1'20	Q2'20	H1'19	H1'20
140	160	167	155	134	155	299	289
62	57	53	63	74	115	119	189
61	(7)	(8)	68	(6)	(23)	54	(29)
263	210	211	286	202	246	472	448
(201)	(209)	(206)	(220)	(216)	(217)	(410)	(433)
62	1	5	66	(14)	29	62	15
(2)	(16)	(3)	(23)	(23)	(29)	(18)	(51)
(7)	(4)	(7)	4	(4)	(7)	(11)	(12)
53	(19)	(5)	48	(41)	(7)	34	(48)
34	(21)	(8)	27	(42)	18	13	(24)
32	(22)	(8)	26	(42)	17	10	(25)
	62 61 <b>263</b> (201) <b>62</b> (2) (7) <b>53</b> <b>34</b>	62 57 61 (7) 263 210 (201) (209) 62 1 (2) (16) (7) (4) 53 (19) 34 (21)	62       57       53         61       (7)       (8)         263       210       211         (201)       (209)       (206)         62       1       5         (2)       (16)       (3)         (7)       (4)       (7)         53       (19)       (5)         34       (21)       (8)	62       57       53       63         61       (7)       (8)       68         263       210       211       286         (201)       (209)       (206)       (220)         62       1       5       66         (2)       (16)       (3)       (23)         (7)       (4)       (7)       4         53       (19)       (5)       48         34       (21)       (8)       27	62       57       53       63       74         61       (7)       (8)       68       (6)         263       210       211       286       202         (201)       (209)       (206)       (220)       (216)         62       1       5       66       (14)         (2)       (16)       (3)       (23)       (23)         (7)       (4)       (7)       4       (4)         53       (19)       (5)       48       (41)         34       (21)       (8)       27       (42)	62       57       53       63       74       115         61       (7)       (8)       68       (6)       (23)         263       210       211       286       202       246         (201)       (209)       (206)       (220)       (216)       (217)         62       1       5       66       (14)       29         (2)       (16)       (3)       (23)       (23)       (29)         (7)       (4)       (7)       4       (4)       (7)         53       (19)       (5)       48       (41)       (7)         34       (21)       (8)       27       (42)       18	62       57       53       63       74       115       119         61       (7)       (8)       68       (6)       (23)       54         263       210       211       286       202       246       472         (201)       (209)       (206)       (220)       (216)       (217)       (410)         62       1       5       66       (14)       29       62         (2)       (16)       (3)       (23)       (23)       (29)       (18)         (7)       (4)       (7)       4       (4)       (7)       (11)         53       (19)       (5)       48       (41)       (7)       34         34       (21)       (8)       27       (42)       18       13



# NORTH AMERICA (EUR mn)

_	Q1'19	Q2'19	Q3'19	Q4'19	Q1'20	Q2'20	H1'19	H1'20
Net interest income	2,173	2,230	2,259	2,265	2,261	2,079	4,403	4,339
Net fee income	439	463	448	427	461	400	901	860
Gains (losses) on financial transactions and other	142	226	277	257	214	228	368	442
Total income	2,753	2,918	2,983	2,949	2,936	2,706	5,672	5,642
Operating expenses	(1,172)	(1,214)	(1,267)	(1,314)	(1,224)	(1,117)	(2,386)	(2,341)
Net operating income	1,581	1,705	1,716	1,634	1,712	1,589	3,286	3,301
Net loan-loss provisions	(804)	(793)	(1,009)	(1,050)	(1,246)	(1,123)	(1,597)	(2,368)
Other gains (losses) and provisions	(64)	(31)	(79)	(31)	(14)	(36)	(95)	(50)
Underlying profit before tax	713	881	628	554	452	430	1,594	883
Underlying consolidated profit	526	664	481	422	336	371	1,189	707
Underlying attributable profit	386	503	388	389	280	336	889	617



### NORTH AMERICA (Constant EUR mn)

Q1'19	Q2'19	Q3'19	Q4'19	Q1'20	Q2'20	H1'19	H1'20
2,158	2,189	2,203	2,193	2,204	2,135	4,347	4,339
430	448	432	409	445	415	878	860
150	230	280	254	215	227	380	442
2,738	2,868	2,915	2,855	2,864	2,778	5,606	5,642
(1,166)	(1,194)	(1,239)	(1,276)	(1,194)	(1,147)	(2,359)	(2,341)
1,572	1,675	1,676	1,579	1,670	1,631	3,246	3,301
(808)	(784)	(999)	(1,034)	(1,227)	(1,142)	(1,592)	(2,368)
(65)	(31)	(80)	(32)	(13)	(37)	(96)	(50)
698	860	597	514	430	453	1,558	883
513	647	457	390	319	388	1,160	707
376	490	369	361	264	352	866	617
	2,158 430 150 <b>2,738</b> (1,166) <b>1,572</b> (808) (65) <b>698</b> <b>513</b>	2,158 2,189 430 448 150 230 2,738 2,868 (1,166) (1,194) 1,572 1,675 (808) (784) (65) (31) 698 860 513 647	2,158       2,189       2,203         430       448       432         150       230       280         2,738       2,868       2,915         (1,166)       (1,194)       (1,239)         1,572       1,675       1,676         (808)       (784)       (999)         (65)       (31)       (80)         698       860       597         513       647       457	2,158       2,189       2,203       2,193         430       448       432       409         150       230       280       254         2,738       2,868       2,915       2,855         (1,166)       (1,194)       (1,239)       (1,276)         1,572       1,675       1,676       1,579         (808)       (784)       (999)       (1,034)         (65)       (31)       (80)       (32)         698       860       597       514         513       647       457       390	2,158       2,189       2,203       2,193       2,204         430       448       432       409       445         150       230       280       254       215         2,738       2,868       2,915       2,855       2,864         (1,166)       (1,194)       (1,239)       (1,276)       (1,194)         1,572       1,675       1,676       1,579       1,670         (808)       (784)       (999)       (1,034)       (1,227)         (65)       (31)       (80)       (32)       (13)         698       860       597       514       430         513       647       457       390       319	2,158       2,189       2,203       2,193       2,204       2,135         430       448       432       409       445       415         150       230       280       254       215       227         2,738       2,868       2,915       2,855       2,864       2,778         (1,166)       (1,194)       (1,239)       (1,276)       (1,194)       (1,147)         1,572       1,675       1,676       1,579       1,670       1,631         (808)       (784)       (999)       (1,034)       (1,227)       (1,142)         (65)       (31)       (80)       (32)       (13)       (37)         698       860       597       514       430       453         513       647       457       390       319       388	2,158       2,189       2,203       2,193       2,204       2,135       4,347         430       448       432       409       445       415       878         150       230       280       254       215       227       380         2,738       2,868       2,915       2,855       2,864       2,778       5,606         (1,166)       (1,194)       (1,239)       (1,276)       (1,194)       (1,147)       (2,359)         1,572       1,675       1,676       1,579       1,670       1,631       3,246         (808)       (784)       (999)       (1,034)       (1,227)       (1,142)       (1,592)         (65)       (31)       (80)       (32)       (13)       (37)       (96)         698       860       597       514       430       453       1,558         513       647       457       390       319       388       1,160



## United States (EUR mn)

	Q1'19	Q2'19	Q3'19	Q4'19	Q1'20	Q2'20	H1'19	H1'20
Net interest income	1,407	1,453	1,460	1,449	1,462	1,429	2,860	2,891
Net fee income	234	244	238	230	250	215	479	465
Gains (losses) on financial transactions and other	174	222	278	215	217	157	396	374
Total income	1,815	1,920	1,977	1,894	1,929	1,801	3,734	3,730
Operating expenses	(775)	(805)	(847)	(869)	(809)	(776)	(1,581)	(1,585)
Net operating income	1,039	1,115	1,130	1,025	1,120	1,024	2,154	2,144
Net loan-loss provisions	(611)	(568)	(786)	(828)	(972)	(832)	(1,178)	(1,804)
Other gains (losses) and provisions	(58)	(26)	(76)	(39)	(6)	(30)	(84)	(36)
Underlying profit before tax	370	521	267	158	141	163	891	305
Underlying consolidated profit	260	383	196	109	99	170	643	269
Underlying attributable profit	181	284	154	98	60	151	465	211



### United States (USD mn)

_	Q1'19	Q2'19	Q3'19	Q4'19	Q1'20	Q2'20	H1'19	H1'20
Net interest income	1,598	1,633	1,623	1,604	1,612	1,573	3,231	3,185
Net fee income	266	275	264	255	275	237	541	512
Gains (losses) on financial transactions and other	197	250	310	238	239	173	447	412
Total income	2,061	2,158	2,198	2,096	2,126	1,983	4,219	4,109
Operating expenses	(881)	(905)	(942)	(963)	(892)	(855)	(1,786)	(1,747)
Net operating income	1,180	1,253	1,256	1,134	1,235	1,128	2,433	2,363
Net loan-loss provisions	(694)	(637)	(876)	(918)	(1,072)	(916)	(1,331)	(1,988)
Other gains (losses) and provisions	(66)	(29)	(85)	(43)	(7)	(33)	(95)	(39)
Underlying profit before tax	420	586	295	172	156	180	1,007	336
Underlying consolidated profit	295	431	216	118	109	188	726	296
Underlying attributable profit	206	319	170	107	66	166	525	232



## Mexico (EUR mn)

_	Q1'19	Q2'19	Q3'19	Q4'19	Q1'20	Q2'20	H1'19	H1'20
Net interest income	766	777	798	816	798	650	1,543	1,448
Net fee income	204	218	210	197	211	185	423	396
Gains (losses) on financial transactions and other	(32)	4	(1)	42	(2)	70	(28)	68
Total income	939	999	1,007	1,054	1,007	905	1,938	1,912
Operating expenses	(397)	(409)	(420)	(445)	(415)	(341)	(806)	(756)
Net operating income	542	590	586	609	592	565	1,132	1,156
Net loan-loss provisions	(193)	(225)	(223)	(222)	(273)	(291)	(419)	(564)
Other gains (losses) and provisions	(6)	(5)	(3)	8	(8)	(6)	(10)	(14)
Underlying profit before tax	343	360	361	395	311	267	703	578
Underlying consolidated profit	266	280	286	313	237	201	547	438
Underlying attributable profit	205	219	234	291	220	186	424	406



## Mexico (MXN mn)

_	Q1'19	Q2'19	Q3'19	Q4'19	Q1'20	Q2'20	H1'19	H1'20
Net interest income	16,703	16,694	17,231	17,393	17,484	16,706	33,397	34,190
Net fee income	4,455	4,695	4,535	4,188	4,617	4,719	9,149	9,336
Gains (losses) on financial transactions and other	(687)	83	(31)	906	(51)	1,658	(604)	1,607
Total income	20,471	21,471	21,735	22,487	22,049	23,083	41,942	45,133
Operating expenses	(8,655)	(8,786)	(9,076)	(9,501)	(9,088)	(8,749)	(17,441)	(17,837)
Net operating income	11,816	12,685	12,659	12,987	12,962	14,334	24,501	27,296
Net loan-loss provisions	(4,211)	(4,850)	(4,813)	(4,725)	(5,985)	(7,336)	(9,062)	(13,321)
Other gains (losses) and provisions	(120)	(105)	(59)	175	(167)	(166)	(225)	(333)
Underlying profit before tax	7,485	7,729	7,787	8,437	6,810	6,832	15,214	13,642
Underlying consolidated profit	5,804	6,028	6,167	6,682	5,191	5,149	11,832	10,340
Underlying attributable profit	4,472	4,713	5,059	6,219	4,814	4,761	9,185	9,575



### SOUTH AMERICA (EUR mn)

_	Q1'19	Q2'19	Q3'19	Q4'19	Q1'20	Q2'20	H1'19	H1'20
Net interest income	3,222	3,425	3,314	3,356	3,065	2,606	6,647	5,671
Net fee income	1,178	1,178	1,204	1,228	1,074	774	2,355	1,847
Gains (losses) on financial transactions and other	88	45	59	130	25	311	132	336
Total income	4,487	4,647	4,577	4,714	4,163	3,690	9,134	7,854
Operating expenses	(1,645)	(1,664)	(1,586)	(1,762)	(1,486)	(1,275)	(3,309)	(2,761)
Net operating income	2,842	2,984	2,991	2,953	2,677	2,416	5,825	5,093
Net loan-loss provisions	(903)	(956)	(916)	(1,015)	(1,325)	(1,110)	(1,859)	(2,435)
Other gains (losses) and provisions	(154)	(151)	(193)	(249)	(142)	(52)	(306)	(194)
Underlying profit before tax	1,785	1,876	1,882	1,688	1,211	1,254	3,661	2,465
Underlying consolidated profit	1,093	1,205	1,184	1,107	795	783	2,297	1,578
Underlying attributable profit	926	1,035	1,016	947	698	685	1,961	1,383



### **SOUTH AMERICA** (Constant EUR mn)

_	Q1'19	Q2'19	Q3'19	Q4'19	Q1'20	Q2'20	H1'19	H1'20
Net interest income	2,561	2,783	2,850	2,941	2,837	2,834	5,344	5,671
Net fee income	925	950	1,041	1,074	989	858	1,875	1,847
Gains (losses) on financial transactions and other	73	47	50	112	24	312	120	336
Total income	3,559	3,780	3,941	4,128	3,850	4,004	7,339	7,854
Operating expenses	(1,291)	(1,337)	(1,399)	(1,553)	(1,375)	(1,385)	(2,628)	(2,761)
Net operating income	2,269	2,443	2,542	2,575	2,475	2,619	4,712	5,093
Net loan-loss provisions	(714)	(777)	(786)	(882)	(1,223)	(1,212)	(1,491)	(2,435)
Other gains (losses) and provisions	(117)	(126)	(161)	(213)	(129)	(65)	(243)	(194)
Underlying profit before tax	1,438	1,540	1,595	1,479	1,122	1,343	2,978	2,465
Underlying consolidated profit	885	990	1,005	972	739	839	1,875	1,578
Underlying attributable profit	748	848	863	831	648	735	1,596	1,383



# Brazil (EUR mn)

4,083 1,483
221
5,788
(1,839)
3,949
(1,909)
(158)
1,881
1,105
995



# Brazil (BRL mn)

_	Q1'19	Q2'19	Q3'19	Q4'19	Q1'20	Q2'20	H1'19	H1'20
Net interest income	10,516	11,095	11,272	11,534	11,100	10,725	21,611	21,825
Net fee income	3,980	4,070	4,271	4,429	4,250	3,679	8,050	7,929
Gains (losses) on financial transactions and other	91	41	(31)	254	(14)	1,196	132	1,182
Total income	14,587	15,206	15,511	16,216	15,336	15,600	29,793	30,936
Operating expenses	(4,810)	(4,857)	(5,007)	(5,636)	(4,907)	(4,922)	(9,666)	(9,829)
Net operating income	9,777	10,350	10,504	10,580	10,429	10,678	20,127	21,107
Net loan-loss provisions	(3,037)	(3,347)	(3,314)	(3,690)	(5,214)	(4,990)	(6,384)	(10,205)
Other gains (losses) and provisions	(716)	(673)	(785)	(928)	(621)	(226)	(1,390)	(846)
Underlying profit before tax	6,024	6,330	6,405	5,962	4,594	5,462	12,354	10,056
Underlying consolidated profit	3,491	3,769	3,795	3,546	2,794	3,111	7,261	5,904
Underlying attributable profit	3,082	3,353	3,376	3,147	2,526	2,792	6,435	5,318



# Chile (EUR mn)

	Q1'19	Q2'19	Q3'19	Q4'19	Q1'20	Q2'20	H1'19	H1'20
Net interest income	440	500	462	464	448	425	940	873
Net fee income	103	97	102	102	92	74	200	166
Gains (losses) on financial transactions and other	56	59	82	71	12	85	115	98
Total income	600	656	646	638	553	584	1,255	1,137
Operating expenses	(255)	(269)	(260)	(246)	(230)	(228)	(524)	(458)
Net operating income	344	387	386	392	322	356	731	678
Net loan-loss provisions	(102)	(105)	(106)	(130)	(163)	(183)	(208)	(346)
Other gains (losses) and provisions	37	(1)	15	12	1	(2)	37	(1)
Underlying profit before tax	279	281	295	274	160	171	560	331
Underlying consolidated profit	219	237	234	229	138	129	456	267
Underlying attributable profit	148	163	162	157	97	86	311	183



## Chile (CLP mn)

	Q1'19	Q2'19	Q3'19	Q4'19	Q1'20	Q2'20	H1'19	H1'20
Net interest income	333,439	383,545	363,195	386,260	397,015	384,057	716,985	781,072
Net fee income	78,010	74,473	80,052	85,052	81,770	67,170	152,483	148,940
Gains (losses) on financial transactions and other	42,713	45,387	63,719	58,999	10,853	76,629	88,100	87,482
Total income	454,162	503,405	506,966	530,311	489,638	527,855	957,567	1,017,494
Operating expenses	(193,440)	(206,641)	(204,239)	(205,576)	(204,237)	(205,998)	(400,081)	(410,236)
Net operating income	260,722	296,763	302,727	324,735	285,401	321,857	557,485	607,258
Net loan-loss provisions	(77,584)	(80,828)	(83,231)	(106,535)	(144,587)	(165,302)	(158,412)	(309,889)
Other gains (losses) and provisions	28,393	(417)	11,726	10,140	739	(1,905)	27,976	(1,166)
Underlying profit before tax	211,531	215,518	231,222	228,340	141,553	154,650	427,049	296,203
Underlying consolidated profit	165,949	182,169	183,336	190,253	122,619	116,749	348,119	239,369
Underlying attributable profit	112,355	125,176	126,756	130,587	86,013	77,918	237,531	163,931



# Argentina (EUR mn)

	Q1'19	Q2'19	Q3'19	Q4'19	Q1'20	Q2'20	H1'19	H1'20
Net interest income	213	298	180	250	241	261	511	502
Net fee income	116	125	88	118	76	56	241	132
Gains (losses) on financial transactions and other	2	(33)	(31)	(8)	1	(8)	(31)	(6)
Total income	331	389	237	359	318	310	720	628
Operating expenses	(202)	(229)	(122)	(209)	(186)	(153)	(431)	(339)
Net operating income	129	161	115	150	132	157	289	289
Net loan-loss provisions	(73)	(70)	(39)	(53)	(75)	(57)	(143)	(132)
Other gains (losses) and provisions	(22)	3	(28)	(54)	(14)	(18)	(19)	(32)
Underlying profit before tax	34	94	47	43	44	82	127	125
Underlying consolidated profit	10	63	24	47	34	75	74	110
Underlying attributable profit	10	63	23	47	34	75	73	109



# Argentina (ARS mn)

<u> </u>	Q1'19	Q2'19	Q3'19	Q4'19	Q1'20	Q2'20	H1'19	H1'20
Net interest income	10,117	14,548	18,638	19,924	16,991	22,846	24,665	39,837
Net fee income	5,486	6,131	8,976	9,403	5,327	5,132	11,616	10,459
Gains (losses) on financial transactions and other	102	(1,596)	(2,372)	(847)	89	(595)	(1,494)	(506)
Total income	15,704	19,083	25,243	28,480	22,407	27,384	34,787	49,790
Operating expenses	(9,602)	(11,210)	(13,861)	(16,583)	(13,112)	(13,756)	(20,812)	(26,867)
Net operating income	6,102	7,872	11,382	11,897	9,295	13,628	13,975	22,923
Net loan-loss provisions	(3,441)	(3,459)	(4,538)	(4,391)	(5,266)	(5,207)	(6,900)	(10,473)
Other gains (losses) and provisions	(1,067)	131	(2,040)	(3,831)	(953)	(1,546)	(936)	(2,499)
Underlying profit before tax	1,594	4,544	4,805	3,674	3,076	6,875	6,138	9,951
Underlying consolidated profit	497	3,056	2,574	3,636	2,421	6,276	3,553	8,697
Underlying attributable profit	490	3,043	2,519	3,600	2,405	6,234	3,534	8,639



## Other South America (EUR mn)

	Q1'19	Q2'19	Q3'19	Q4'19	Q1'20	Q2'20	H1'19	H1'20
Net interest income	109	108	112	108	106	107	217	213
Net fee income	29	32	44	34	37	29	60	65
Gains (losses) on financial transactions and other	8	9	16	10	14	9	17	24
Total income	146	149	172	153	157	145	295	301
Operating expenses	(63)	(64)	(67)	(64)	(66)	(59)	(127)	(125)
Net operating income	83	85	105	88	91	86	168	177
Net loan-loss provisions	(18)	(20)	(18)	(20)	(21)	(27)	(38)	(47)
Other gains (losses) and provisions	(2)	(1)	(2)	(2)	(2)	(1)	(3)	(3)
Underlying profit before tax	63	64	86	66	68	59	128	127
Underlying consolidated profit	47	48	64	54	51	46	95	96
Underlying attributable profit	47	47	64	54	51	46	94	96



#### Other South America (Constant EUR mn)

	Q1'19	Q2'19	Q3'19	Q4'19	Q1'20	Q2'20	H1'19	H1'20
Net interest income	93	96	100	101	102	110	189	213
Net fee income	24	28	40	32	35	30	52	65
Gains (losses) on financial transactions and other	7	9	14	10	14	10	16	24
Total income	125	132	154	142	151	150	257	301
Operating expenses	(54)	(56)	(60)	(60)	(64)	(61)	(110)	(125)
Net operating income	71	76	95	82	87	89	147	177
Net loan-loss provisions	(15)	(17)	(15)	(18)	(20)	(28)	(33)	(47)
Other gains (losses) and provisions	(1)	(1)	(2)	(2)	(2)	(1)	(2)	(3)
Underlying profit before tax	55	58	78	62	66	61	112	127
Underlying consolidated profit	40	43	58	50	49	47	83	96
Underlying attributable profit	40	42	58	51	49	47	82	96



#### SANTANDER GLOBAL PLATFORM primary segment (EUR mn)

_	Q1'19	Q2'19	Q3'19	Q4'19	Q1'20	Q2'20	H1'19	H1'20
Net interest income	22	23	23	23	31	32	46	63
Net fee income	2	1	2	2	13	18	2	31
Gains (losses) on financial transactions and other	(5)	(4)	(1)	(7)	1	(6)	(9)	(5)
Total income	19	20	24	18	45	44	39	89
Operating expenses	(41)	(67)	(60)	(72)	(71)	(77)	(108)	(148)
Net operating income	(22)	(47)	(36)	(54)	(26)	(33)	(69)	(59)
Net loan-loss provisions	(0)	(0)	(0)	(0)	(0)	(1)	(0)	(1)
Other gains (losses) and provisions	(1)	(0)	(1)	(4)	(1)	(6)	(1)	(7)
Underlying profit before tax	(23)	(47)	(37)	(58)	(27)	(40)	(70)	(67)
Underlying consolidated profit	(11)	(40)	(26)	(43)	(13)	(28)	(51)	(42)
Underlying attributable profit	(11)	(40)	(26)	(43)	(13)	(28)	(51)	(41)



### CORPORATE CENTRE (EUR mn)

_	Q1'19	Q2'19	Q3'19	Q4'19	Q1'20	Q2'20	H1'19	H1'20
Net interest income	(296)	(304)	(319)	(333)	(304)	(354)	(600)	(658)
Net fee income	(14)	(13)	(9)	(15)	(9)	(6)	(27)	(15)
Gains (losses) on financial transactions and other	(90)	(106)	(85)	(34)	9	47	(196)	56
Total income	(399)	(423)	(413)	(381)	(304)	(313)	(822)	(617)
Operating expenses	(97)	(96)	(90)	(89)	(85)	(82)	(193)	(166)
Net operating income	(497)	(519)	(504)	(471)	(389)	(395)	(1,015)	(784)
Net loan-loss provisions	(8)	(5)	(14)	(10)	(3)	(8)	(13)	(11)
Other gains (losses) and provisions	(55)	(72)	(61)	(49)	(20)	(370)	(127)	(391)
Underlying profit before tax	(559)	(595)	(579)	(529)	(413)	(773)	(1,155)	(1,186)
Underlying consolidated profit	(526)	(592)	(529)	(458)	(937)	(188)	(1,118)	(1,125)
Underlying attributable profit	(517)	(592)	(529)	(459)	(1,031)	(94)	(1,108)	(1,125)
			·					· · · · · · · · · · · · · · · · · · ·



### RETAIL BANKING (EUR mn)

_	Q1'19	Q2'19	Q3'19	Q4'19	Q1'20	Q2'20	H1'19	H1'20
Net interest income	8,083	8,323	8,227	8,229	7,885	7,141	16,406	15,026
Net fee income	2,178	2,134	2,108	2,141	2,024	1,495	4,312	3,518
Gains (losses) on financial transactions and other	150	201	485	339	63	224	351	287
Total income	10,412	10,658	10,819	10,710	9,972	8,859	21,070	18,831
Operating expenses	(4,694)	(4,747)	(4,658)	(4,827)	(4,526)	(4,084)	(9,441)	(8,611)
Net operating income	5,718	5,911	6,161	5,882	5,445	4,775	11,629	10,220
Net loan-loss provisions	(2,143)	(2,090)	(2,428)	(2,439)	(3,889)	(2,846)	(4,234)	(6,735)
Other gains (losses) and provisions	(391)	(397)	(377)	(454)	(338)	(218)	(788)	(555)
Underlying profit before tax	3,184	3,423	3,357	2,989	1,218	1,711	6,607	2,930
Underlying consolidated profit	2,119	2,377	2,286	2,122	802	1,175	4,497	1,977
Underlying attributable profit	1,763	2,000	1,958	1,858	634	982	3,763	1,616



### **RETAIL BANKING** (Constant EUR mn)

_	Q1'19	Q2'19	Q3'19	Q4'19	Q1'20	Q2'20	H1'19	H1'20
Net interest income	7,458	7,693	7,747	7,750	7,606	7,419	15,150	15,026
Net fee income	1,973	1,947	1,978	2,002	1,943	1,575	3,921	3,518
Gains (losses) on financial transactions and other	192	242	491	343	81	206	434	287
Total income	9,622	9,882	10,216	10,094	9,630	9,200	19,504	18,831
Operating expenses	(4,375)	(4,439)	(4,486)	(4,595)	(4,392)	(4,219)	(8,814)	(8,611)
Net operating income	5,248	5,443	5,730	5,499	5,238	4,982	10,691	10,220
Net loan-loss provisions	(1,955)	(1,906)	(2,279)	(2,291)	(3,763)	(2,972)	(3,861)	(6,735)
Other gains (losses) and provisions	(355)	(371)	(346)	(419)	(323)	(233)	(726)	(555)
Underlying profit before tax	2,938	3,166	3,105	2,790	1,153	1,777	6,104	2,930
Underlying consolidated profit	1,979	2,214	2,130	1,990	761	1,216	4,194	1,977
Underlying attributable profit	1,647	1,861	1,825	1,743	596	1,020	3,508	1,616



### CORPORATE & INVESTMENT BANKING (EUR mn)

_	Q1'19	Q2'19	Q3'19	Q4'19	Q1'20	Q2'20	H1'19	H1'20
Net interest income	654	700	657	716	671	713	1,354	1,384
Net fee income	352	374	421	373	404	406	726	810
Gains (losses) on financial transactions and other	272	217	153	337	225	307	489	532
Total income	1,278	1,292	1,232	1,426	1,300	1,426	2,569	2,726
Operating expenses	(561)	(560)	(552)	(608)	(536)	(507)	(1,121)	(1,043)
Net operating income	717	731	679	818	764	919	1,448	1,683
Net loan-loss provisions	(10)	(45)	27	(128)	(4)	(245)	(54)	(249)
Other gains (losses) and provisions	(22)	(16)	(21)	(32)	(15)	(28)	(38)	(43)
Underlying profit before tax	686	670	685	658	745	646	1,356	1,391
Underlying consolidated profit	484	466	486	449	527	467	950	994
Underlying attributable profit	441	419	443	410	491	437	860	928



### CORPORATE & INVESTMENT BANKING (Constant EUR mn)

_	Q1'19	Q2'19	Q3'19	Q4'19	Q1'20	Q2'20	H1'19	H1'20
Net interest income	596	638	636	681	646	738	1,234	1,384
Net fee income	326	347	397	356	392	419	673	810
Gains (losses) on financial transactions and other	235	193	150	322	213	319	428	532
Total income	1,157	1,179	1,183	1,359	1,251	1,475	2,336	2,726
Operating expenses	(529)	(530)	(537)	(588)	(523)	(521)	(1,059)	(1,043)
Net operating income	629	648	646	770	729	954	1,277	1,683
Net loan-loss provisions	(9)	(44)	22	(124)	(4)	(245)	(53)	(249)
Other gains (losses) and provisions	(21)	(15)	(21)	(30)	(15)	(28)	(36)	(43)
Underlying profit before tax	599	589	647	617	710	681	1,188	1,391
Underlying consolidated profit	424	411	460	421	503	491	834	994
Underlying attributable profit	388	369	422	386	469	459	757	928



#### WEALTH MANAGEMENT & INSURANCE (EUR mn)

Q1'19	Q2'19	Q3'19	Q4'19	Q1'20	Q2'20	H1'19	H1'20
141	143	141	146	132	104	284	236
273	298	298	330	320	279	571	599
110	121	113	114	134	100	231	234
523	562	551	589	586	482	1,085	1,069
(242)	(236)	(234)	(244)	(244)	(220)	(477)	(464)
282	327	318	345	342	263	608	605
7	(1)	(4)	21	(7)	(5)	6	(12)
(3)	(1)	(3)	(5)	(1)	(3)	(4)	(4)
285	325	310	361	334	255	610	589
218	249	240	272	252	195	467	447
208	237	227	257	240	186	444	427
	141 273 110 <b>523</b> (242) <b>282</b> 7 (3) <b>285</b> <b>218</b>	141       143         273       298         110       121         523       562         (242)       (236)         282       327         7       (1)         (3)       (1)         285       325         218       249	141       143       141         273       298       298         110       121       113         523       562       551         (242)       (236)       (234)         282       327       318         7       (1)       (4)         (3)       (1)       (3)         285       325       310         218       249       240	141       143       141       146         273       298       298       330         110       121       113       114         523       562       551       589         (242)       (236)       (234)       (244)         282       327       318       345         7       (1)       (4)       21         (3)       (1)       (3)       (5)         285       325       310       361         218       249       240       272	141       143       141       146       132         273       298       298       330       320         110       121       113       114       134         523       562       551       589       586         (242)       (236)       (234)       (244)       (244)         282       327       318       345       342         7       (1)       (4)       21       (7)         (3)       (1)       (3)       (5)       (1)         285       325       310       361       334         218       249       240       272       252	141       143       141       146       132       104         273       298       298       330       320       279         110       121       113       114       134       100         523       562       551       589       586       482         (242)       (236)       (234)       (244)       (244)       (220)         282       327       318       345       342       263         7       (1)       (4)       21       (7)       (5)         (3)       (1)       (3)       (5)       (1)       (3)         285       325       310       361       334       255         218       249       240       272       252       195	141       143       141       146       132       104       284         273       298       298       330       320       279       571         110       121       113       114       134       100       231         523       562       551       589       586       482       1,085         (242)       (236)       (234)       (244)       (244)       (220)       (477)         282       327       318       345       342       263       608         7       (1)       (4)       21       (7)       (5)       6         (3)       (1)       (3)       (5)       (1)       (3)       (4)         285       325       310       361       334       255       610         218       249       240       272       252       195       467



#### WEALTH MANAGEMENT & INSURANCE (Constant EUR mn)

_	Q1'19	Q2'19	Q3'19	Q4'19	Q1'20	Q2'20	H1'19	H1'20
Net interest income	135	137	141	142	130	107	272	236
Net fee income	261	285	288	316	313	285	545	599
Gains (losses) on financial transactions and other	102	112	105	105	130	104	214	234
Total income	497	534	534	564	573	496	1,031	1,069
Operating expenses	(235)	(229)	(229)	(238)	(240)	(224)	(464)	(464)
Net operating income	262	305	305	326	332	272	567	605
Net loan-loss provisions	7	(1)	(4)	21	(7)	(5)	6	(12)
Other gains (losses) and provisions	(3)	(1)	(3)	(5)	(1)	(3)	(4)	(4)
Underlying profit before tax	266	303	297	343	324	264	569	589
Underlying consolidated profit	203	232	229	256	244	203	435	447
Underlying attributable profit	194	222	218	244	233	193	416	427



# SANTANDER GLOBAL PLATFORM secondary segment (EUR mn)

_	Q1'19	Q2'19	Q3'19	Q4'19	Q1'20	Q2'20	H1'19	H1'20
Net interest income	100	92	100	83	103	112	192	214
Net fee income	142	139	137	132	115	109	280	224
Gains (losses) on financial transactions and other	30	32	40	34	43	29	62	72
Total income	271	263	277	249	260	250	534	510
Operating expenses	(165)	(191)	(188)	(202)	(186)	(183)	(355)	(369)
Net operating income	107	72	89	47	74	67	179	141
Net loan-loss provisions	(18)	(0)	(16)	(17)	(5)	(14)	(18)	(20)
Other gains (losses) and provisions	(1)	0	(2)	(2)	2	(6)	(1)	(4)
Underlying profit before tax	88	72	71	28	71	46	160	117
Underlying consolidated profit	63	41	46	13	52	28	104	80
Underlying attributable profit	52	33	36	6	43	20	85	63



# SANTANDER GLOBAL PLATFORM secondary segment (Constant EUR mn)

Q1'19	Q2'19	Q3'19	Q4'19	Q1'20	Q2'20	H1'19	H1'20
89	84	92	79	99	115	172	214
120	120	126	122	109	115	240	224
r 28	30	39	33	42	30	57	72
236	233	257	234	250	260	469	510
(149)	(177)	(180)	(194)	(181)	(188)	(326)	(369)
87	56	77	40	69	72	143	141
(17)	0	(16)	(16)	(5)	(15)	(17)	(20)
(1)	0	(2)	(3)	2	(6)	(1)	(4)
69	57	59	21	66	51	126	117
51	32	39	9	49	32	83	80
42	23	30	3	40	23	65	63
	89 120 28 236 (149) 87 (17) (1) 69 51	89 84 120 120 28 30 236 233 (149) (177) 87 56 (17) 0 (1) 0 69 57 51 32	89 84 92 120 120 126 28 30 39 236 233 257 (149) (177) (180) 87 56 77 (17) 0 (16) (1) 0 (2) 69 57 59 51 32 39	89       84       92       79         120       120       126       122         28       30       39       33         236       233       257       234         (149)       (177)       (180)       (194)         87       56       77       40         (17)       0       (16)       (16)         (1)       0       (2)       (3)         69       57       59       21         51       32       39       9	89       84       92       79       99         120       120       126       122       109         28       30       39       33       42         236       233       257       234       250         (149)       (177)       (180)       (194)       (181)         87       56       77       40       69         (17)       0       (16)       (16)       (5)         (1)       0       (2)       (3)       2         69       57       59       21       66         51       32       39       9       49	89       84       92       79       99       115         120       120       126       122       109       115         28       30       39       33       42       30         236       233       257       234       250       260         (149)       (177)       (180)       (194)       (181)       (188)         87       56       77       40       69       72         (17)       0       (16)       (16)       (5)       (15)         (1)       0       (2)       (3)       2       (6)         69       57       59       21       66       51         51       32       39       9       49       32	89       84       92       79       99       115       172         120       120       126       122       109       115       240         28       30       39       33       42       30       57         236       233       257       234       250       260       469         (149)       (177)       (180)       (194)       (181)       (188)       (326)         87       56       77       40       69       72       143         (17)       0       (16)       (16)       (5)       (15)       (17)         (1)       0       (2)       (3)       2       (6)       (1)         69       57       59       21       66       51       126         51       32       39       9       49       32       83



#### **Appendix**

**Primary segments** 

**Secondary segments** 

Other countries. Detail

Balance sheet and capital management

Yield on loans and cost of deposits

NPL and coverage ratios and cost of credit

**Responsible Banking** 

Quarterly income statements

**Glossary** 



#### Glossary - Acronyms

M/LT: Medium- and long-term **AuM:** Assets under Management **RoTE:** Return on tangible equity **BFG:** Deposit Guarantee Fund in Poland **RWA:** Risk-weighted assets mn: million **bn:** Billion **MXN:** Mexican Pesos SBNA: Santander Bank NA **CET1:** Common equity tier 1 n.a.: Not available **SCF:** Santander Consumer Finance **C&I:** Commercial and Industrial NII: Net interest income SC USA: Santander Consumer USA NIM: Net interest margin **CIB:** Corporate & Investment Bank **SME:** Small and Medium Enterprises **COVID-19:** Coronavirus Disease 19 **n.m.:** Not meaningful **SRF:** Single Resolution Fund **DGF:** Deposit quarantee fund **NPL:** Non-performing loans ST: Short term **GDP:** Gross domestic product **PBT:** Profit before tax **SVR:** Standard variable rate **HQLA:** High quality liquid asset **P&L:** Profit and loss **TDR:** Troubled debt restructuring **PPP:** Pre-provision profit FL: Fully-loaded **TLAC:** Total loss absorbing capacity **FX:** Foreign exchange QoQ: Quarter-on-Quarter TNAV: Tangible net asset value **EPS:** Earning per share RE: Real Estate **UF:** Unidad de fomento (Chile) ESG: Environmental, social and governance **Repos:** Repurchase agreements YoY: Year-on-Year **ROF:** Gains on financial transactions LTV: Loan to Value **UX:** User experience **LLPs:** Loan-loss provisions **RoRWA:** Return on risk-weighted assets



#### Glossary - Definitions

#### **PROFITABILITY AND EFFICIENCY**

- RoTE: Return on tangible capital: Group attributable profit / average of: net equity (excluding minority interests) intangible assets (including goodwill)
- ✓ **RoRWA:** Return on risk-weighted assets: consolidated profit / average risk-weighted assets
- ✓ **Efficiency:** Operating expenses / gross income. Operating expenses defined as general administrative expenses + amortisations

#### **CREDIT RISK**

- ✓ NPL ratio: Non-performing loans and customer advances, customer guarantees and contingent liabilities / total risk. Total risk is defined as: normal and non-performing balances of customer loans and advances, customer guarantees and contingent liabilities
- ✓ **NPL coverage ratio:** Provisions to cover losses due to impairment of customer loans and advances, customer guarantees and contingent liabilities / non-performing balances of customer loans and advances, customer guarantees and contingent liabilities
- ✓ Cost of credit: Provisions to cover losses due to impairment of loans in the last 12 months / average customer loans and advances of the last 12 months

#### **CAPITALISATION**

✓ Tangible net asset value per share - TNAVps: Tangible stockholders' equity / number of shares (excluding treasury shares). Tangible stockholders' equity calculated as shareholders equity + accumulated other comprehensive income - intangible assets

Notes: 1) The averages for the RoTE and RoRWA denominators are calculated on the basis of 7 months from December to June.

- 2) For periods of less than a year, and in the event of non-recurring results existing, the profit used to calculate the RoTE is the annualised underlying attributable profit (excluding non-recurring results), to which are added non-recurring results without annualising them.
- 3) For periods of less than a year, and in the event of non-recurring results existing, the profit used to calculate the RoRWA is the annualised underlying consolidated result (excluding non-recurring results), to which is added non-recurring results without annualising them.
- 4) The risk-weighted assets included in the RoRWA denominator are calculated in accordance with the criteria defined by the Capital Requirements Regulation (CRR).



## Thank You.

Our purpose is to help people and businesses prosper.

Our culture is based on believing that everything we do should be:

#### Simple Personal Fair





